



ADOPTED
• OPERATING & CAPITAL
BUDGET

FY2023



San Antonio

Fiscal Year 2022-2023

Budget Cover Page

September 15, 2022

As required by section 102.007 (d) of the Texas Local Government Code, the City of San Antonio is providing the following Statement on this cover page of the adopted budget:

This budget will raise more total property taxes than last year’s budget by an amount of \$52,797,040 which is a 7.99 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$13,708,713.

Of the \$52,797,040 in added property tax revenue, \$24,481,054 will be used in the City’s General Fund for essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement. The remaining \$28,315,986 will be used for debt service payments on debt issued for capital projects.

The City’s FY 2023 Adopted Budget does not include a City property tax rate increase.

The members of the San Antonio City Council voted on the Ordinance adopting the City of San Antonio FY 2023 Budget as shown on the “*Agenda Voting Results*” sheets attached to this Budget Cover Page as Attachment I, which is made a part hereof for all purposes.

Property Tax Rate Comparison

	2022-2023	2021-2022
Property Tax Rate:	\$0.54161/100	\$0.55827/100
No New Revenue Rate (formerly called the Effective Tax Rate):	\$0.48123/100	\$0.55091/100
No New Revenue Maintenance & Operations Rate (formerly called the Effective Maintenance & Operations Tax Rate):	\$0.31895/100	\$0.34370/100
Voter Approval Rate (formerly called the Rollback Tax Rate):	\$0.55636/100	\$0.56722/100
Debt Rate:	\$0.21150/100	\$0.21150/100

Total debt obligation for San Antonio secured by property taxes: \$2,371,095,000

In FY 2023, the City will spend the sum of \$304,833,780 on principal and interest payments on this indebtedness.



Attachment I



City of San Antonio

City Council Meeting September 15, 2022

4.

2022-09-15-0674

Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2023 that begins October 1; approving projects included in the FY 2023 to FY 2027 Five-Year Infrastructure Management Plan; approving the FY 2023 to FY 2028 Six- Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. [Erik Walsh, City Manager, Justina Tate, Director, Management & Budget]

Councilmember Sandoval moved to Approve funding in the FY2023 Budget for Older Americans Technology Services (OATS) Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, Bravo, McKee-Rodriguez, Rocha Garcia, Castillo, Cabello Havrda, Sandoval, Pelaez, Courage, Perry
Recuse: Viagran

Councilmember Sandoval moved to approve funding in the FY 2023 Budget for Communities in Schools. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, Bravo, McKee-Rodriguez, Viagran, Castillo, Cabello Havrda, Sandoval, Pelaez, Courage, Perry
Recuse: Rocha Garcia

Councilmember Sandoval moved to approve funding in the FY 2023 Budget for Family Violence Prevention Services and Child Advocates San Antonio. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, Bravo, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello Havrda, Sandoval, Courage, Perry
Recuse: Pelaez

Councilmember Sandoval moved to Approve funding in the FY2023 Budget for BioMed SA, Mexican American Civil Rights Institute, Girl Scouts, Musical Bridges Around the World, Project Quest, and the South Foster Road Project. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Bravo, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello Havrda, Sandoval, Pelaez, Courage, Perry
Recuse: Nirenberg

Councilmember Rocha Garcia moved to approve of the Balance of the FY 2023 Budget as amended. Councilmember Pelaez seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, McKee-Rodriguez, Rocha Garcia, Castillo, Cabello Havrda, Sandoval, Pelaez, Courage, Perry
No: Bravo
Abstain: Viagran



City of San Antonio

City Council Meeting September 15, 2022

5.

2022-09-15-0675

Ordinance ratifying the adoption of the FY 2023 Budget that will require raising more revenue from property taxes than in the FY 2022 Budget. [Erik Walsh, City Manager, Justina Tate, Director, Management & Budget]

Councilmember Sandoval moved to Approve. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello
Havrda, Sandoval, Pelaez, Courage, Perry

No: Bravo



City of San Antonio

City Council Meeting September 15, 2022

6.

2022-09-15-0676

Ordinance setting the Ad Valorem Tax Rate for Maintenance and Operation of the City of San Antonio at 33.011 cents per \$100 of taxable valuation for the Tax Year beginning on January 1, 2022 and ending on December 31, 2022. [Erik Walsh, City Manager, Justina Tate, Director, Management & Budget]

Councilmember Sandoval moved to Approve. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello
Havrda, Sandoval, Pelaez, Courage, Perry

No: Bravo



City of San Antonio

City Council Meeting September 15, 2022

7.

2022-09-15-0677

Ordinance setting the Ad Valorem City Property Tax Rate to pay the principal and interest on the funded debt of the City of San Antonio at 21.150 cents per \$100 of taxable valuation for the tax year beginning on January 1, 2022 and ending on December 31, 2022. [Erik Walsh, City Manager, Justina Tate, Director, Management & Budget]

Councilmember Sandoval moved to Approve. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello
Havrda, Sandoval, Pelaez, Courage, Perry
No: Bravo



City of San Antonio

City Council Meeting September 15, 2022

8.

2022-09-15-0678

An Ordinance amending fees as included within the fiscal year 2023 budget within the General Fund and certain restricted funds and amending the City Code of San Antonio, Texas to reflect such changes. [Erik Walsh, City Manager, Justina Tate, Director, Management & Budget]

Councilmember Sandoval moved to approve. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello
Havrda, Sandoval, Pelaez, Courage, Perry

No: Bravo



City of San Antonio

City Council Meeting September 15, 2022

9.

2022-09-15-0679

Ordinance carrying forward certain FY 2022 Funds; amending prior appropriations; appropriating Funds for requirements in City projects and departments; and appropriating funds. [Erik Walsh, City Manager, Justina Tate, Director, Management & Budget]

Councilmember Sandoval moved to approve. Councilmember Cabello Havrda seconded the motion The motion prevailed by the following vote:

Aye: Nirenberg, McKee-Rodriguez, Viagran, Rocha Garcia, Castillo, Cabello
Havrda, Sandoval, Pelaez, Courage, Perry
No: Bravo



**CITY OF SAN ANTONIO
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2023**



**CITY MANAGER
ERIK WALSH**

**PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET**

**JUSTINA TATE, DIRECTOR
FREDDY MARTINEZ, ASSISTANT DIRECTOR**

Ramon Alcala
Kevin Campos
Erica Copeland
Derreck DaSilva
Craig Dudek

Marcos Faz
Richard Foley
Liz Greene
Derek Guevara
Ashley Jackson

Tisha Mora
Minha Oh
Sumina Samal
April Sloan
Kas Van Eekelen



CITY OF SAN ANTONIO

MAYOR AND COUNCIL

Ron Nirenberg
Mayor

Mario Bravo
District 1

Jalen McKee-Rodriguez
District 2

Phyllis Viagran
District 3

Dr. Adriana Rocha Garcia
District 4

Teri Castillo
District 5

Melissa Cabello Havrda
District 6

Ana Sandoval
District 7

Manuel "Manny" Peláez
District 8

John Courage
District 9

Clayton Perry
District 10

CITY MANAGER'S OFFICE

Erik J. Walsh
City Manager

María Villagómez, CPA
Deputy City Manager

Lori Houston
Assistant City Manager

Ben Gorzell, CPA
Chief Financial Officer

Roderick Sanchez
Assistant City Manager

David McCary
Assistant City Manager

Jeff Coyle
Assistant City Manager

Alex Lopez
Assistant City Manager

John Peterek
Assistant to the City Manager

EXECUTIVE TEAM

Paula Stallcup
311 Customer Service

Shannon Sims
Animal Care Services

Krystal Jones
Arts & Culture

Emily B. McGinn
Assistant to City Council

Jesus Saenz
Aviation

Jorge A. Perez
Building & Equipment Services

John Jacks
Center City Development & Operations

Andrew Segovia
City Attorney

Kevin W. Barthold
City Auditor

Debbie Racca-Sittre
City Clerk

Alanna Reed
Communications & Engagement

Patricia Muzquiz Cantor
Convention & Sports Facilities

Michael Shannon
Development Services & Code Enforcement

Andrew Segovia (*Interim*)
Diversity, Equity, & Inclusion

Brenda Hicks-Sorensen
Economic Development

Troy Elliott, CPA
Finance

Charles N. Hood
Fire Chief

Sally Basurto
Government Affairs

Claude Jacob
Metro Health

Shanon Miller
Historic Preservation

Renee Frieda
Human Resources

Melody Woosley
Human Services

Craig Hopkins
Information Technology Services

Brian Dillard
Innovation

Ramiro Salazar
Library

Justina Tate
Management & Budget

Juan Ayala
Military & Veteran Affairs

Carla Obledo
Municipal Court

Veronica Garcia (*Interim*)
Neighborhood and Housing Services

Homer Garcia III
Parks & Recreation

Bridgett White
Planning Development

William McManus
Police Chief

Dr. Sarah Baray
Pre-K 4 SA

Debra Ojo
Risk Management

David Newman
Solid Waste Management

Douglas R. Melnick
Sustainability

Razi Hosseini, P.E.
Public Works

Tomika Monterville
Transportation

Colleen Swain
World Heritage Office

Michael Ramsey
Workforce Development

Mark Carmona
Chief Housing Officer

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CITY OF SAN ANTONIO

MISSION STATEMENT

We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.

GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become a premier visitor and convention destination.
- San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

CORE Values

City of San Antonio

Teamwork • Integrity • Innovation • Professionalism

TEAMWORK

We work together to make San Antonio better.

We share goals and hold ourselves and each other accountable.

We take ownership of the team's work and personally commit to finding solutions.

We communicate effectively by sharing information, skills, and knowledge to achieve success.

We reach across teams for better outcomes.

We support the growth and development of all members of the team.

We share and celebrate success by valuing and recognizing each contribution.

.....

INTEGRITY

We model ethical behavior.

We do the right thing, always.

We appropriately question actions inconsistent with our core values.

We make honesty and transparency the foundation for all actions.

We are accountable at all levels.

We avoid the appearance of impropriety.

.....

INNOVATION

We are driven by continuous improvement.

We find new ways to make things better.

We optimize results by working smarter.

We are empowered to take risks, learn and grow.

We learn from our failures and our successes.

.....

PROFESSIONALISM

We are qualified, skilled and committed.

We personally commit to continuous improvement and professional growth.

We take pride in producing high-quality work and delivering exceptional service to internal and external customers.

We exhibit pride in professional appearance, language and behavior.

We assume responsibility for a clean and safe work area.

We maintain composure in challenging situations.

We respect others, express sincere appreciation, and positively influence those around us.

We are dedicated ambassadors for the City of San Antonio and the community.

.....



CITY OF SAN ANTONIO
Organizational Chart

Residents of San Antonio

Mayor and City Council

Boards and Commissions
Municipal Court Judge Carla Obledo
City Manager Erik Walsh
City Clerk Debbie Racca-Sittre
City Auditor Kevin Barthold

Office of Innovation and Smart Cities
Brian Dillard

Assistant to the City Manager
John Peterrek

City Attorney
Andy Segovia

Diversity Equity & Inclusion

Assistant City Manager Jeff Coyle
Aviation Jesus Saenz
Communication and Engagement Alanna Reed
Government Affairs Sally Basurto
Office of Military & Veterans Affairs Juan Ayala
311 Paula Stallcup

Assistant City Manager David W. McCary
Solid Waste David Newman
Office of Sustainability Douglas Melnick
Library Ramiro Salazar
Animal Care Services Shannon Sims
Parks and Recreation Homer Garcia

Chief Financial Officer Ben Gorzell
Information Technology Services Craig Hopkins
Human Resources Renee Frieda
Risk Management Debra Ojo
Office of City Council Emily McGinn
Finance Troy Elliott
Public Utilities (CPS and SAWS)

Deputy City Manager Maria Villagómez
Police William McManus
Fire Charles N. Hood
Office of Management and Budget Justina Tate

Assistant City Manager Lori Houston
Human Services Melody Woosley
Office of Historic Preservation Shanon Miller
Neighborhood and Housing Services Veronica Garcia (Interim)
Arts and Culture Krystal Jones
Center City Development and Operations John Jacks
World Heritage Office Colleen Swain

Assistant City Manager Roderick Sanchez
Transportation Tomika Monterville
Development Services Michael Shannon
Public Works Razi Hosseini
Planning Bridgett White
Building and Equipment Services Jorge Perez

Assistant City Manager Alex Lopez
Economic Development Brenda Hicks-Sorensen
Pre-K 4 SA Sarah Baray
Convention and Sports Facilities Patricia Muzquiz Cantor

Metro Health/Pandemic Claude Jacob
Workforce Development Michael Ramsey
Chief Housing Officer Mark Carmona



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Antonio
Texas**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 2021 and ending September 30, 2022.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that our FY 2023 Budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the Distinguished Budget Presentation Award.



BUDGET GUIDE



Guide to the Budget Document

Budget Guide

Overview

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide, and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years, while establishing new direction for programs. The Budget Document is used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

Budget Sections

The Budget Document is arranged in eight sections that are separated by the respective tabs listed below. Additionally, there is a brief description of the materials found in each of the sections.

- Budget Guide
- Budget Summary
- Revenue Detail
- Program Changes
- Source and Use of Funds Statements
- City Service Plans
- Capital Improvement Plan
- Appendix

Budget Guide This section is intended to provide the reader a summary of what is contained in the Budget Document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

Budget Summary This section contains the City Manager's transmittal letter, budget highlights, budget summary, and community profile. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The budget highlights section is the document provided to the public that presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been adopted for service delivery. The budget summary provides the reader with a synopsis of the Adopted Budget. Finally, the community profile provides an overview of the City's culture and history, local economy, and prospective outlook on the City's future economic growth.

Revenue Detail This section contains a detailed description of the General Fund and major Other Funds revenues, specifically the three principal sources: City Sales Tax, CPS Energy payments, and

Property Tax. It also details adopted changes to revenues (new or enhanced revenues) for the General Fund and Other Funds.

Program Changes This section includes a listing by fund of programmatic changes to the budget sorted by:

- **Improvements** - Service enhancements or new programs added to the budget
- **Mandates** - Spending required by Federal, State, or Local ordinance or other contractual obligations of the City
- **Efficiencies** - Reduced or re-aligned spending resulting from a change of operation or efficiencies within a program(s)

This section also includes a schedule of City personnel including changes in staffing levels, grant-funded positions, and the City's adopted Holiday Schedule.

Source and Use of Funds Statements This section is organized by fund and contains a schedule of revenues and expenses for each City fund. First a summary overview of all funds is presented followed by detailed fund schedules arranged by fund type: Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds, Internal Service Funds, Self-Insurance Funds, and Debt Service Funds. Additionally, a summary schedule of grants is listed.

City Service Plans This section is organized by department and provides the reader a better understanding of the services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of each department's particular function, outline of department goals and objectives, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

Capital Improvement Plan This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long-range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which include General Obligation Bonds, Certificates of Obligation, Tax Notes, Revenue Bonds, Revenue Notes, and other funds such as cash from operating funds.

Appendix This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.

Financial & Budget Policies

Financial and Budget Policies

Introduction

Each year, the City of San Antonio develops a balanced budget with guidance from the Mayor and City Council and community input from residents. The budget is prepared in accordance with Texas State Law, the San Antonio City Charter, and Generally Accepted Accounting Principles. The Adopted Budget is required to be balanced where revenues that the City has authority to levy must be sufficient to cover expenditures. The budget process includes multiple phases, each of which requires a joint effort by government leaders and City staff. This section explains the City's financial and budget policies, including the budget process, timeline, budget document, revenues, and expenditures associated with the budget.

Budget Process and Timeline

The City of San Antonio's fiscal year begins on October 1 and ends September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a goal-setting session for City Council (2) a Five-Year Financial Forecast and Trial Budget, (3) a Proposed Budget for the upcoming fiscal year, (4) public hearings on the Proposed Budget and tax rate, and (5) an Adopted Budget for the next fiscal year. Please refer to the Budget Schedule and Process Chart for additional details.

Goal-Setting Session Prior to the Trial Budget City Council is asked to identify the strategic goals and service delivery priorities for the upcoming Budget Development. These goals and priorities are used as a general guide to develop the plan for the Adopted Budget. During this session the City Council is also asked to review the City's financial policies and has the option to revise or remove policies determined to be outdated.

Five-Year Financial Forecast and Trial Budget Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for government leaders when faced with making financial decisions. To give City Council and the Community an opportunity to provide feedback on the FY 2023 Budget, prior to the Proposed Budget in August, a Trial Budget was also presented to the City Council. The Trial Budget included certain revenue and expenditure assumptions, as well as proposing targeted improvements for the FY 2023 Budget.

Public Input This year, residents and City Council were given various opportunities to participate in the budget process. As in previous years, the SASpeakUp campaign included a website, a community budget survey, and opportunities to participate via social media, text message and phone. District meetings and Public Hearings took place prior to the Budget being proposed to allow residents an opportunity to share their feedback. This year's budget survey was promoted and administered digitally and included grassroots and print promotion. Through these venues, City Council and City staff were able to assess the needs and desires of the community and obtain a strong number of survey responses and participation.

Proposed Budget The City Manager presents the Proposed Budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the Proposed Budget, in accordance with the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year.

Public Hearings and Public Input After presenting the Proposed Budget, residents were given another opportunity to provide input on the Proposed Budget. Town hall meetings were held in each District and two virtual town halls were held. Legally, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance. The first hearing must be held at least 15 days after the Proposed Budget was presented, but before the tax levy.ⁱ Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted no earlier than 30 days and no later than 10 days before the hearing. The City has traditionally held two or more public hearings concerning the budget process in which all residents are encouraged to participate.

Adopted Budget Before adopting the budget, City Council may choose to change any aspect of the Proposed Budget, as long as the changes result in a balanced budget. The budget must be approved not later than September 27th of each year. A copy of the budget, as finally adopted, is filed with the City Clerk and the County Clerk of Bexar County. The final budget is made available for the use of all departments, offices and agencies of the City and for the use of interested persons, agencies, and civic organizations.ⁱⁱ

Budget Amendments

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department, office, or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

Budget Basis

General Fund, Special Revenue Funds, Debt Service Funds, and Trust and Agency Funds are budgeted on a modified accrual basis. Revenue is recognized as soon as it is measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. Encumbrances are recognized by governmental funds in the year of commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of expenses associated with long-term obligations such as certain personnel costs (compensated absences, pension, and OPEB), debt service payments, and capital outlay. For these items, the City budgets for the payments that are expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized by enterprise and internal service funds in the year of commitment since it represents a commitment of funding for goods or services.

Except for differences noted, the basis of accounting and budgeting in the City are the same: modified accrual for governmental funds and full accrual for proprietary funds. However, the fund structure of the budget differs from the Annual Comprehensive Financial Report of the City.

Under State Law, the budget must be balanced. A balanced budget is achieved when planned expenditures can be met by current income from taxation and other government receipts such as user fees.

The difference between planned expenditures and revenues is called Fund Balance. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved, undesignated portion of fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories. For multi-year funds, reserves for encumbrances are not excluded.

Gross Ending Balance for non-General Fund entities refers to fund balance before any reserves are taken into account. Net Ending Balance is a fund's final ending balance after reserves.

Financial reserves for non-General Fund funds are determined on a fund-by-fund basis. Some funds calculate reserves as a certain percentage of the budget (e.g., 10% of total revenues or 5% of expenditures) while others calculate reserves in an amount equivalent to 2-3 months of operating budgets.

Major Revenues Major General Fund Revenues include Property Tax, Sales Tax, and City Public Service (CPS) Energy revenue. Property taxes are levied on both real and personal property according to the property's value and the tax rate. The estimated property tax revenue to the General Fund for FY 2023 is \$434.8 million dollars. Sales taxes are dependent on the local economy and are paid to the City for the sale of certain goods and services. San Antonio's current sales tax rate is 8.25%, of which 1% is dedicated to the General Fund. The estimated sales tax revenue to the General Fund for FY 2023 is \$387.5 million dollars. The remaining portion of the sales tax is dedicated to the State, other City restricted funds, and VIA Metropolitan Transit. The City receives up to 14% of all CPS gas and electric customer revenues from CPS as a return on investment and payment in lieu of taxes. The FY 2023 budgeted CPS revenue is \$391.8 million. These three major revenue sources combined account for 80.4% of the available General Fund resources.

Other significant fund revenues include the Solid Waste Fee, the Hotel Occupancy Tax (HOT), and the Storm Water Fee. The Adopted Budget includes no rate change in FY 2023 for the Solid Waste monthly fee. In addition, the medium cart (64 gallon) will be the default size for new customers. The Storm Water monthly fee uses an impervious cover methodology, which assesses fees based on rate and volume of storm water runoff. The current HOT rate is 16.75% and is levied on every hotel room night charged. The City receives 7% of this tax for tourism-related operations and 2% as a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. Please refer to the Revenue Detail Section of the Budget Document for additional details.

Major Expenditures The FY 2023 General Fund budget is \$1.5 billion. Public Safety expenses for Police and Fire services total \$904.8 million and encompass 60.5% of the General Fund budget. Street Maintenance and Parks and Recreation expenses account for \$178.7 million of the budget. The other 28% of the budget provides funding for various City departments including Human Services, Library, Municipal Court, Health, Animal Care, Code Enforcement, and others.

Budget Controls

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Budgetary controls, levels at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within

individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end. However, encumbrances generally are appropriated as part of the following year's budget.

Accounting Basis

The Annual Comprehensive Financial Report (ACFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining non-current balances. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage are recorded only when the liability is matured.

Proprietary and Fiduciary Funds are accounted for using the accrual basis of accounting. The revenues are recognized when earned, and expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or non-current) associated with the activity are included on balance sheets. The reported Proprietary Fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues) and decreases (expenses) in net position.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with a set of self-balancing accounts comprised of its assets, liabilities, deferred inflow and outflows, fund equity, revenues, and expenditures or expenses. Each fund is included in the Annual Comprehensive Financial Report; however, certain funds (Grant Funds, Community Service Funds, Capital Project Funds, Permanent Funds, and Fiduciary Funds) are excluded from the budget process due to these funds being held by the City in a trustee capacity or held in a custodial relationship with individuals, private organizations, or other governments.

Fund Types

General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specified purposes (other than debt service and capital projects).

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the expenses of providing goods or services to the general public on a continuing basis should be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expendable Trust Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, other internal service programs, and Capital Management are accounted for in this fund type.

Debt Service Funds are used to account for the resources that are being accumulated for debt principal, interest, and related costs.

Capital Budget The Adopted FY 2023 through 2028 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six-year program address general government, public health and safety, recreation and culture, and transportation functions.

Direct and Indirect Cost The City of San Antonio incurs both direct and indirect costs in the performance of its responsibilities. Direct costs are costs that can be readily identified with a specific cost, objective, or program. Indirect costs are costs necessary for the effective and efficient operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within Generally Accepted Accounting Principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for

recovery of costs on Federal awards, are presented in 2 CFR, Part 200. "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards."

Indirect Cost Identification The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's Full Cost Allocation Plan. Central service costs included in FY 2023 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year that ended September 30, 2021.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. All costs included in the development of departmental rates have been reconciled to the City's Annual Comprehensive Financial Report for the fiscal year that ended September 30, 2021.

Pensions The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement, disability, and death benefits to all eligible employees. The plan's provision and contribution requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint contributory, hybrid defined benefits plan administered by TMRS.

Self-Insurance The Self-Insurance Programs are established to account for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self-Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

Property Taxes and Debt Limit The FY 2023 Adopted Budget includes \$435 million in maintenance and operations support for the General Fund from property taxes. The FY 2023 Adopted Budget reduces the City's property tax rate from 55.827 cents per \$100 of valuation to 54.161 cents.

The property tax rate consists of two components: Maintenance and Operations (M&O) and Debt Service. The FY 2023 M&O rate is 33.011 cents per \$100 of taxable valuation which reflects a 1.67 cent reduction in the M&O rate as compared to FY 2022. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2023 Debt Service rate is 21.150 cents per \$100 of taxable valuation. This debt service tax rate is the same tax rate as FY 2022. Property tax revenue from this component is deposited in the Debt Service Fund and is used exclusively to pay the principal and interest on outstanding debt. These two components together provide for a total tax rate for FY 2023 of 54.161 cents per \$100 of taxable valuation.

Debt Service The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means the basic physical and organizational structures and facilities provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include bonds, tax notes, certificates of obligation, revenue notes, and revenue bonds. General obligation, tax notes, and certificates of obligation are pledged by ad valorem taxes. Revenue bonds are utilized to finance long-term capital improvements for enterprise and self-supporting operations, such as improvements to the City's Airport System, Expansion of the Convention Center, and the City's Municipal Drainage Utility System ("Storm Water System").

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held to obtain approval from the community. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refunding and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City's current General Obligation credit ratings are as follows:

City of San Antonio	
General Obligation Credit Ratings	
Standard & Poor's	AAA
Moody's Investors Service	AAA
Fitch Ratings	AA+

Debt Limitations The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed 10% of the total assessed valuation.

The Municipal Finance Law of the State and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal and interest on the City's indebtedness must not exceed \$2.50 for each \$100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the \$2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from \$1.50 of the foregoing \$2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

Long-Term Debt Planning The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

Capitalization Thresholds

Thresholds and useful lives have been established for each asset class as summarized in the following table.

Asset Class	Useful Life (Years)	Capitalization Threshold
Buildings	10-40	\$100,000
Improvements (other than buildings)	10-40	100,000
Infrastructure	10-100	100,000
Intangibles	5-40	100,000
Machinery and Equipment	5-20	5,000
Computer Equipment and Software	5-10	5,000
Automotive Equipment	5-10	5,000
Sidewalks	20+	5,000

ⁱ Texas Local Government Code Chapter 102, Subsection 102.006.

ⁱⁱ San Antonio City Charter Article 7, Section 82

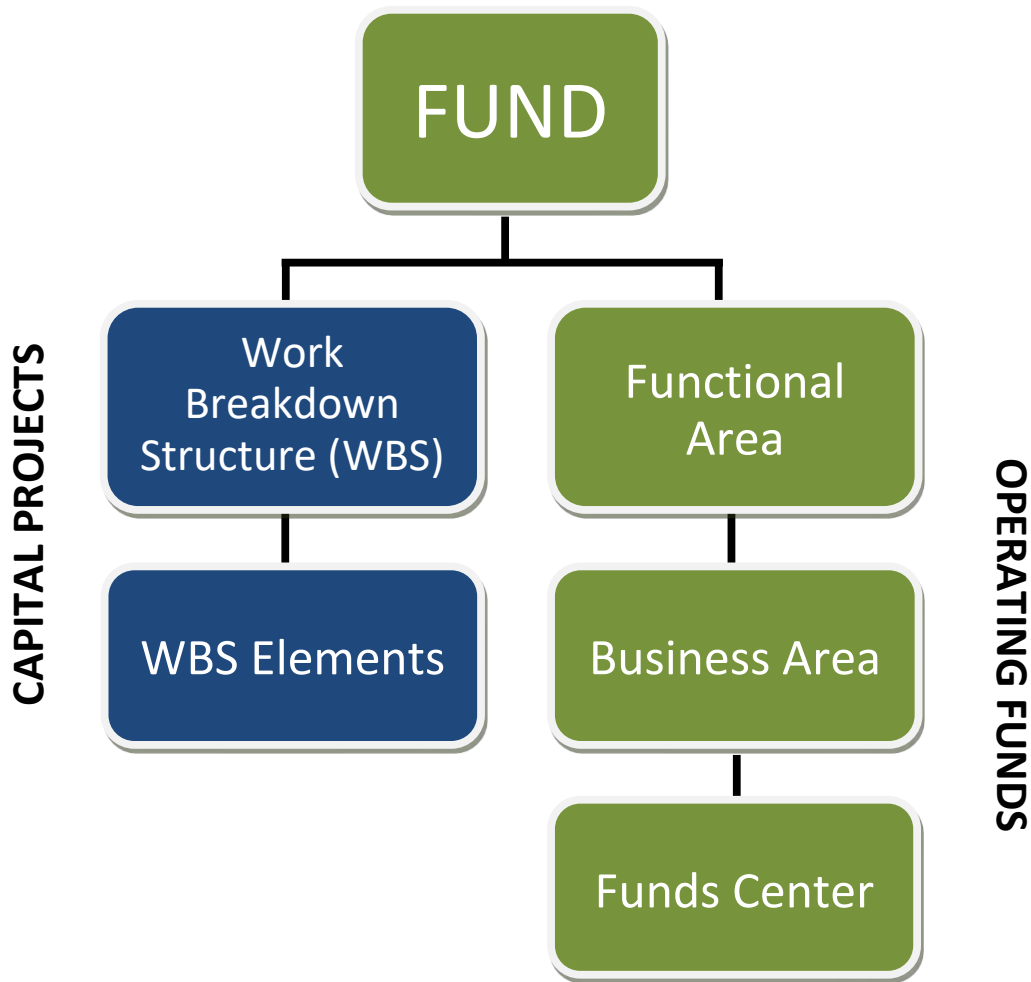
Accounting Structure

Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and uses of funds, revenues, expenditures, and any related activities and to allow for the maintenance, retention, and retrieval of this information. This chart does not provide information about Grant Funds.

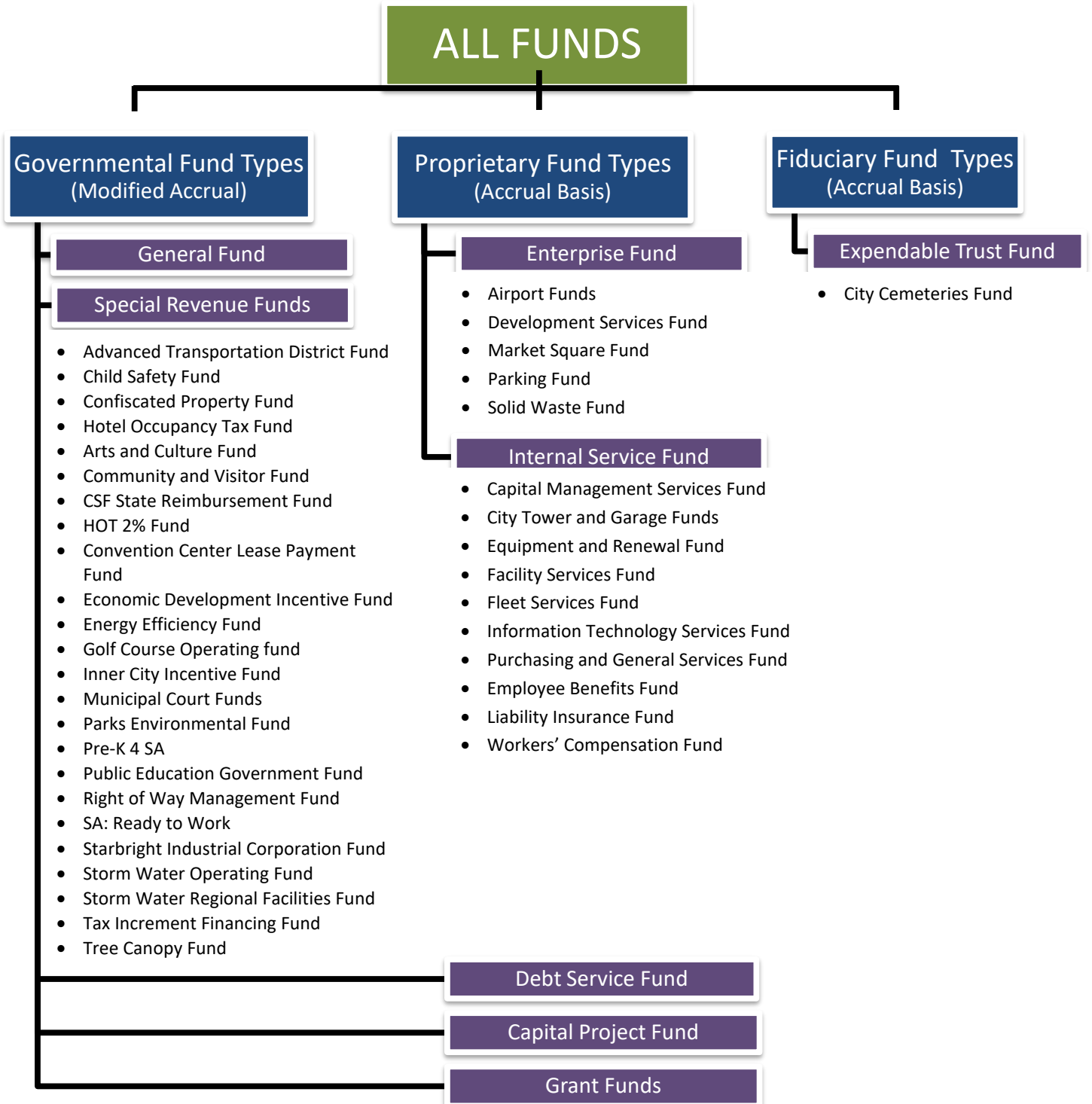
The first step in accessing financial information is identifying the Fund (e.g. General Fund, Airport Fund) which contains the desired data. The next step is identifying the Functional Area (e.g. Administrative Management) or the Work Breakdown Structure (WBS; utilized for capital projects; e.g. River Walk Master Plan Improvements).

After identifying the Functional Area or the WBS, access is available to either the WBS Individual Elements (e.g. Design, Engineering, or Construction) or Business Area (e.g. Public Works) level. The Department level then provides access to the Funds Center.



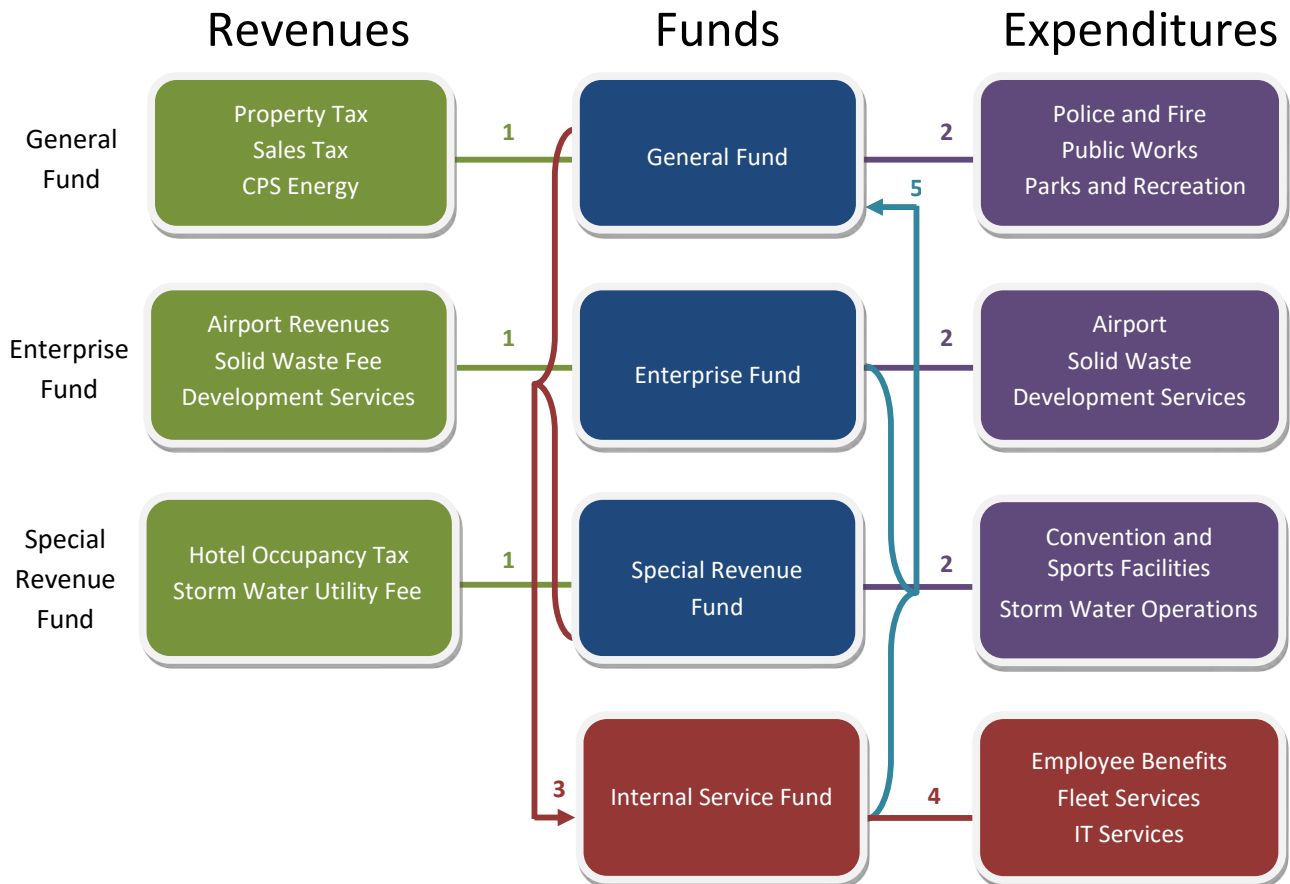
Fund Structure Overview

The chart below represents the various fund types contained within the City of San Antonio's Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities. These funds include additional special revenue funds, such as grants and donation/contributions, as well as certain fiduciary funds, such as custodial funds.



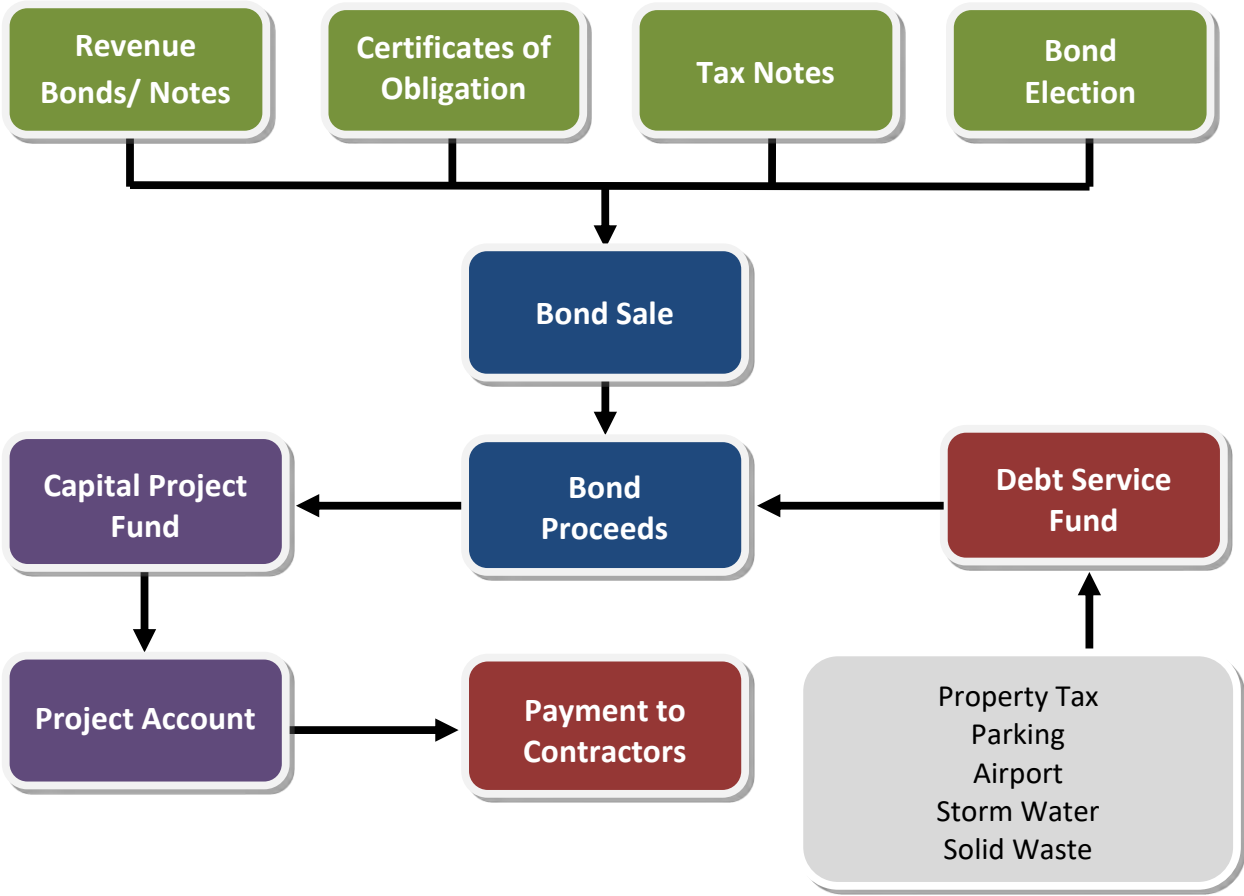
Operating Flow of Funds

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds, as a result of specific activities such as the following:
 - a. General Fund Revenues – Property Tax, Sales Tax, CPS Energy Payment, and Fines
 - b. Special Revenue Fund Revenues – Hotel Occupancy Tax, Advanced Transportation District Sales Tax Revenue, and Storm Water Utility Fees
 - c. Enterprise Fund Revenues – Airport Revenues, Parking Fees, and Solid Waste Fees
2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each such as the following:
 - a. General Fund Departments – Police, Fire, Public Works, and Parks
 - b. Special Revenue Funds – Convention Facilities, Advanced Transportation District, and Storm Water Operations
 - c. Enterprise Fund Departments – Airport, Development Services, and Solid Waste Management
3. General Fund, Special Revenue Fund, Enterprise Fund, and other User Departments make payments into Internal Service Funds to support internal City administrative operations
4. Internal Service Funds support specific Departments/Services: Capital Management Services, Facility Services, Fleet Services, Information Technology Services, City Tower Funds, and Self-Insurance
5. Non-General Fund funds (Special Revenue, Enterprise, and Internal Service Funds) contribute funds back to the General Fund toward the cost of services provided to the General Fund

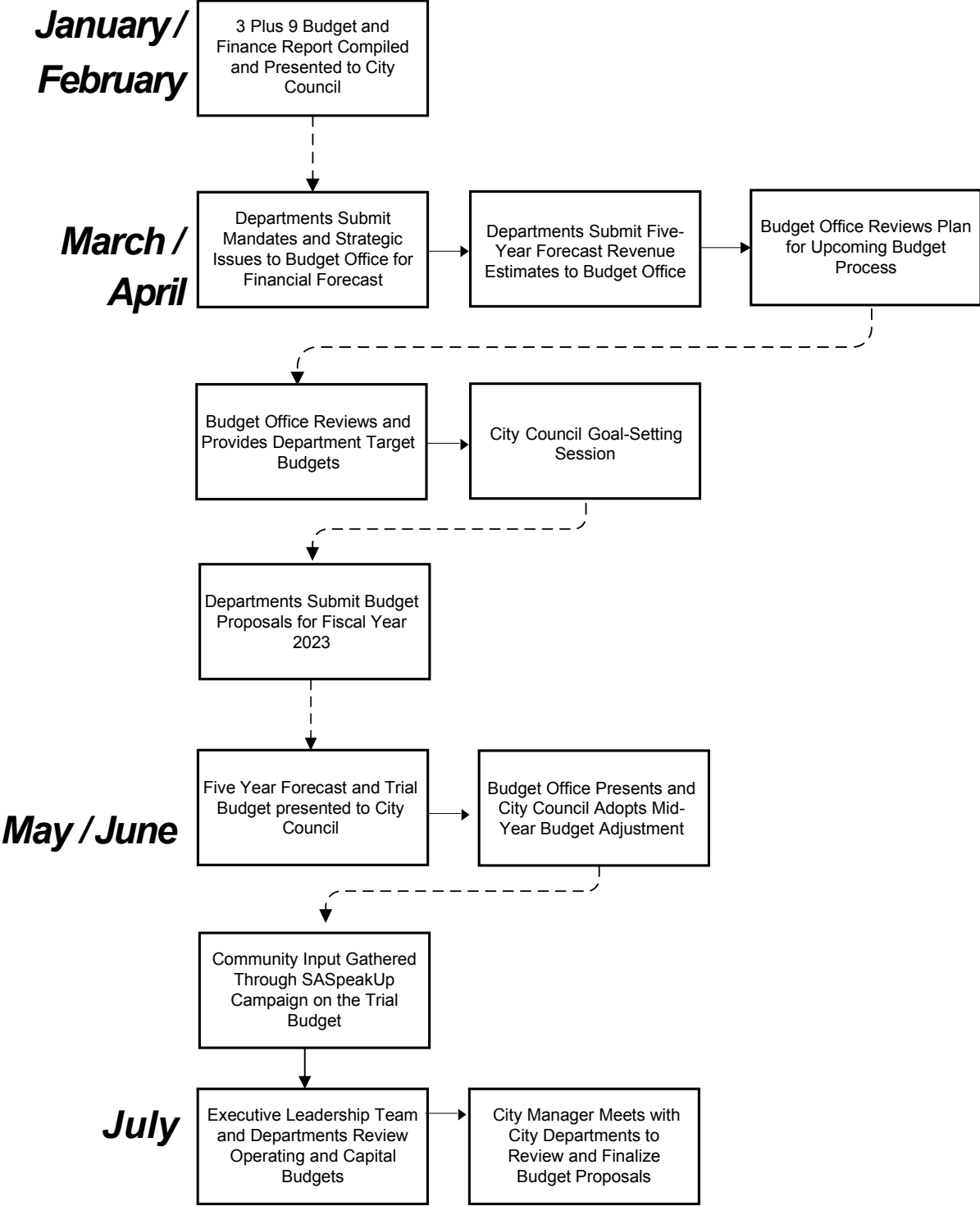


Debt Service Flow of Funds

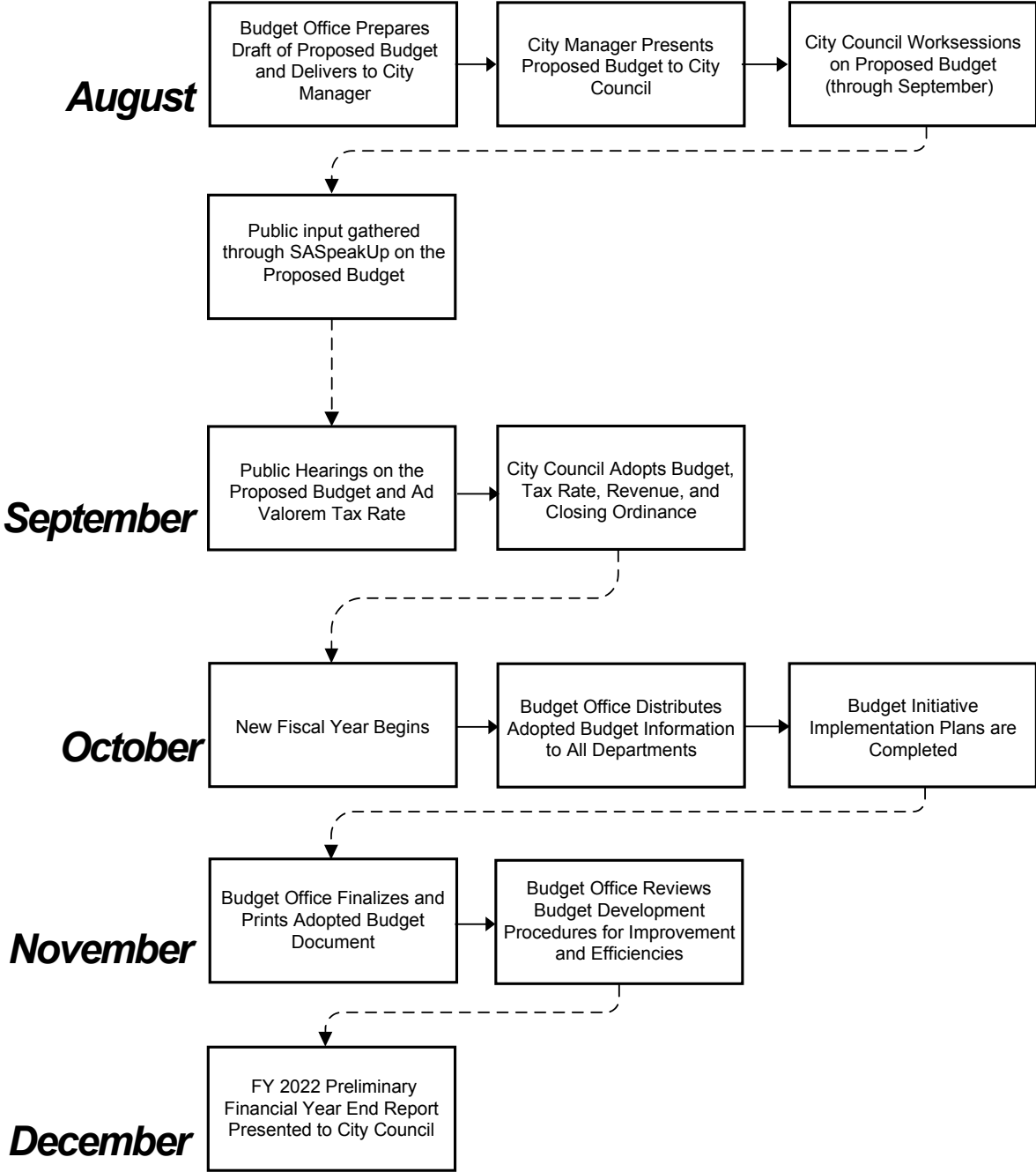
1. The City holds a bond sale after one of the following:
 - a. Approval by City Council to issue Certificates of Obligation, Tax Notes, Revenue Bonds or Revenue Notes
 - b. Successful completion of a General Obligation Bond Election
2. The bonds are purchased, and the funds generated from the sale are allocated to Bond Funds to support specific projects or to refund existing debt
3. New funding is distributed from the Bond Funds to the individual project budgets while refunding amounts are paid out within the Debt Service Funds to the appropriate escrow agents
4. Payments are made through open project accounts to individual contractors for project work
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation or for usage towards additional projects
 - a. For reduction of the debt service obligation, the unused funds are transferred from the overall bond fund into the Debt Service Fund
6. The Debt Service Fund is also supported by other revenue sources
7. The Debt Service Fund is used to pay the interest and principal of long-term debts



FY 2023 Budget Process



FY 2023 Budget Process (Continued)



Budget Schedule Fiscal Year 2023

The City of San Antonio provides residents a range of opportunities to be involved in the budget development process. Throughout the process, residents provide input for the budget's development through the SASpeakUp campaign in which residents are encouraged to "SpeakUp" about their priorities for the upcoming fiscal year through a community survey. Meetings were held to gather input from residents and provide information on the Proposed Budget. Additionally, a Trial Budget was provided to City Council to include certain revenue and expenditure assumptions, as well as proposing targeted improvements for the FY 2023 Budget. The schedule below represents the schedule used for the recently developed FY 2023 Budget.

October - September	The Budget Input Boxes are available at various locations in City departments and online for suggestions on how to make effective changes to the budget
January - February	The Office of Management and Budget (OMB) and the Finance Department compile the Three Plus Nine Budget and Finance Report to present to City Council
February 16	Presentation to City Council of the Three Plus Nine Budget and Finance Report and the FY 2023 Budget Calendar
March - April	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to OMB for Financial Forecast
April 13	City Council Special Goal Setting Session for the FY 2023 Budget and the FY 2024 Budget Plan.
May 11	City Council "B" Session: A) Briefing on the FY 2022 Mid-Year Report and Mid-Year Adjustments B) Briefing on the Five-Year Forecast C) 2nd Quarter Budget Initiatives and Performance Measure Report and D) FY 2023 Trial Budget
May 19	City Council "A" Session: FY 2022 Mid-Year Budget Adjustment Ordinance
June - July	Community input gathered through SASpeakUp campaign prior to budget development

Budget Schedule Fiscal Year 2023 (Continued)

July	Meetings with City Manager, Executive Leadership Team, Departments and OMB staff to review budget recommendations, service delivery plans, performance expectations and outcomes, new and increased revenues, mandates, and departmental efficiencies utilizing identified City Council Goals and Priorities
August 11	City Manager presents FY 2023 Proposed Operating and Capital Budget to City Council and City Council considers the FY 2023 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings
August 16 - September 14	City Council Work sessions on the FY 2023 Proposed Budget
August 15 - September 1	Meetings held to gather input from residents and provide information on the Proposed Budget
August 31	City Council Public Hearing on the FY 2023 Proposed Budget and First Ad Valorem Tax Rate Public Hearing
September 8	City Council Public Hearing on the FY 2023 Proposed Budget and Second Ad Valorem Tax Rate Public Hearing
September 15	City Council adopts the FY 2023 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, and the FY 2022 Closing Ordinance
October - November	OMB finalizes the FY 2023 Adopted Operating and Capital Budget documents. OMB coordinates, analyzes, and validates implementation plans for budget initiatives approved within the FY 2022 Budget
December	FY 2022 Preliminary Financial Year-end report is presented to City Council. OMB reviews budget development procedures for improvements and efficiencies



BUDGET SUMMARY



A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council:

I am pleased to present the Adopted Budget for Fiscal Year 2023. The budget reflects both City Council and Community priorities, and the City's commitment to make San Antonio a more resilient and vibrant community.

The Fiscal Year 2023 Adopted Budget is \$3.4 billion. The General Fund is \$1.5 billion, a 7.5% increase over the prior year operating expenses and an 11.3% increase in total. Restricted funds are \$1.2 billion, and the Capital Budget is \$651 million. The budget is balanced and reduces the City's property tax rate by 1.67 cents.

Providing direct relief to the residents of San Antonio was identified as a priority by the Mayor and City Council at the FY 2023 Budget Goal Setting Session in April and it was the top priority of the Community. The Budget increases property tax relief by \$22.5 million for a total of \$95 million by increasing the City's Homestead Exemption from 0.01% to 10%, the City's Over-65 Exemption from \$65,000 to \$85,000, and the City's Disabled Person Exemption from \$12,500 to \$85,000.

Extremely hot weather this summer, combined with high natural gas prices, resulted in extraordinary customer electric bills and revenues to the City exceeded budget projections. A \$50 million credit to all electric customers was approved with the Adopted Budget. Of this amount, \$7.5 million will assist eligible low-income residential customers and \$42.5 million will be given back in the same way it was collected based on each customers' energy usage during the month of July.

The Fiscal Year 2023 Adopted Budget focuses on recruiting and retaining employees to ensure the City continues to provide the level of services expected by residents. The budget will increase the entry wage from \$15.60 to \$17.50 for all civilian employees including temporary employees. It also includes a 5% across the board salary adjustment effective October 1 and at least 2% market adjustment for all civilian employees. At a minimum, each civilian employee will receive at least a 7% increase in salary. Compensation for uniformed Fire and Police is included in accordance with the respective Collective Bargaining Agreements.

With our continued focus on housing affordability, the adopted budget includes \$136 million for affordable housing resulting in 2,500 new housing units. In total, the City will invest approximately \$316 million between FY 2023 and FY 2027 through Bond funds, the General Fund, and grants. The City will also add two new housing navigator positions to help property owners and tenants achieve code compliance and wraparound services, when needed.

Additional budget priorities identified by the City Council and Community include Parks, Public Health, and Public Safety. The Fiscal Year 2023 Adopted Budget invests over \$20 million more in parks improvements. This includes \$10 million to continue the Edwards Aquifer Protection

Program and \$7.7 million of new funding focused on renovations and improvements at 17 parks facilities. \$1.5 million is included for the operation of new facilities, parks and linear creekways. Finally, \$880,000 is included to enhance the City's summer youth programming and extend the pool season.

A total investment of \$5.8 million more in Metro Health for a total of \$34.7 million is included in the General Fund. Of the \$5.8 million, \$2 million is included each year for the next five years to develop a partnership with UT Health and UTSA to establish a school of public health, and \$3.8 million is included for the second-year funding of the SA Forward Plan to support access to care, food systems, mental health, violence prevention, health equity and social justice, technology and infrastructure, and operations.

In response to City Council and community input on Public Safety, the Adopted Budget adds 78 new police officers. Of the new positions, 50 are anticipated to be supported through a COPS Hiring Grant from the U.S. Department of Justice to address the recommendations from the UTSA Violence Reduction Plan and 28 positions are added to provide supervisory oversight for the new North St. Mary's police station projected to be completed in January 2024.

In the Fire Department, 21 new uniform positions are added for a new ladder company at Fire Station 45 and a medical first responder unit for Fire Station 24. In addition, 3 replacement fire stations are included as a part of the Six Year Capital Plan.

Other priority areas include Libraries and Animal Care Services. For Libraries, \$1.5 million more will be allocated for books and materials to increase the availability of the Library's digital and print content collection. This increases the Library's material budget to \$6.7 million and achieves the goal of spending \$3.20 per capita on library materials. At Animal Care Services, resources are added to support the veterinarian clinic and enhance customer service. Additionally, the Adopted Budget adds funding for an emergency overflow kennel facility and funding to upgrade and repair animal play yards.

The City will make major investments in infrastructure and major city facilities – streets, sidewalks, the San Antonio International Airport, the 2022 Bond Program, the Convention Center, and Alamodome.

The Adopted Budget includes \$155 million in infrastructure maintenance, an increase of \$13.5 million over last year. The budget includes a \$116 million for street maintenance, \$21.5 million for the sidewalks, to include one new sidewalk repair crew, \$2.2 million for alley maintenance, \$2 million in bike facilities, and guardrail improvements.

In FY 2023, the City begins implementation of the largest bond program in the City's history, the 2022 voter approved bond program, \$160 million is included for the first year of the five year program. The Adopted Budget increases capacity to manage and deliver bond projects – 38 positions are added in nine departments.

The City is prepared to undertake the Terminal Redevelopment Program, which will add a third terminal to the San Antonio International Airport, as well as a new ground transportation center, parking garage, and terminal road realignment. This is the largest City capital project and a major economic generator for the region. The budget adds resources to manage and deliver this project – 30 new positions for the Airport and support departments.

A six-year capital improvement program of \$160.9 million is planned for the Convention Center and Alamodome. The budget includes \$35.3 million for the first year the program that includes preventative maintenance, capital replacements, and overall facility improvements.

The Budget approved \$9.5 million for a Resiliency, Energy Efficiency and Sustainability Program that will be developed during the course of FY 2023.

The FY 2023 Adopted Budget was crafted to balance the City Council and community priorities with a sustainable and sound financial plan. In compliance with our adopted financial policies this budget is balanced over the next two fiscal years. I appreciate the valuable policy guidance provided by City Council and the community during the budget development process and continue to be grateful to all City of San Antonio employees who make all that we do possible.

Sincerely,



Erik Walsh
City Manager
City of San Antonio





ADOPTED
 ● OPERATING & CAPITAL
 BUDGET HIGHLIGHTS **FY2023**



FY2023 ADOPTED BUDGET: \$3.4 BILLION ▶

RESTRICTED FUNDS ←

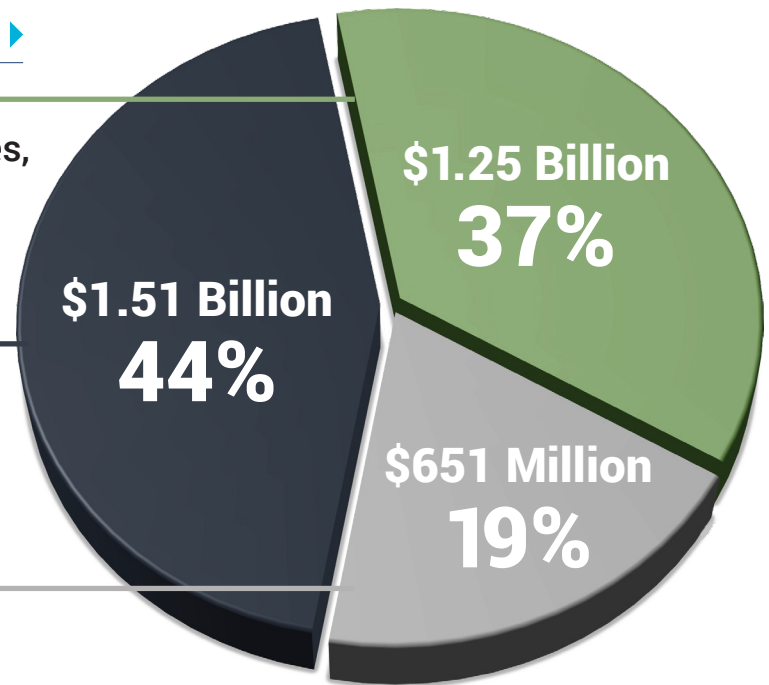
Includes Airport Fund, Development Services, Hotel Occupancy Tax, Solid Waste and Grants.

GENERAL FUND ←

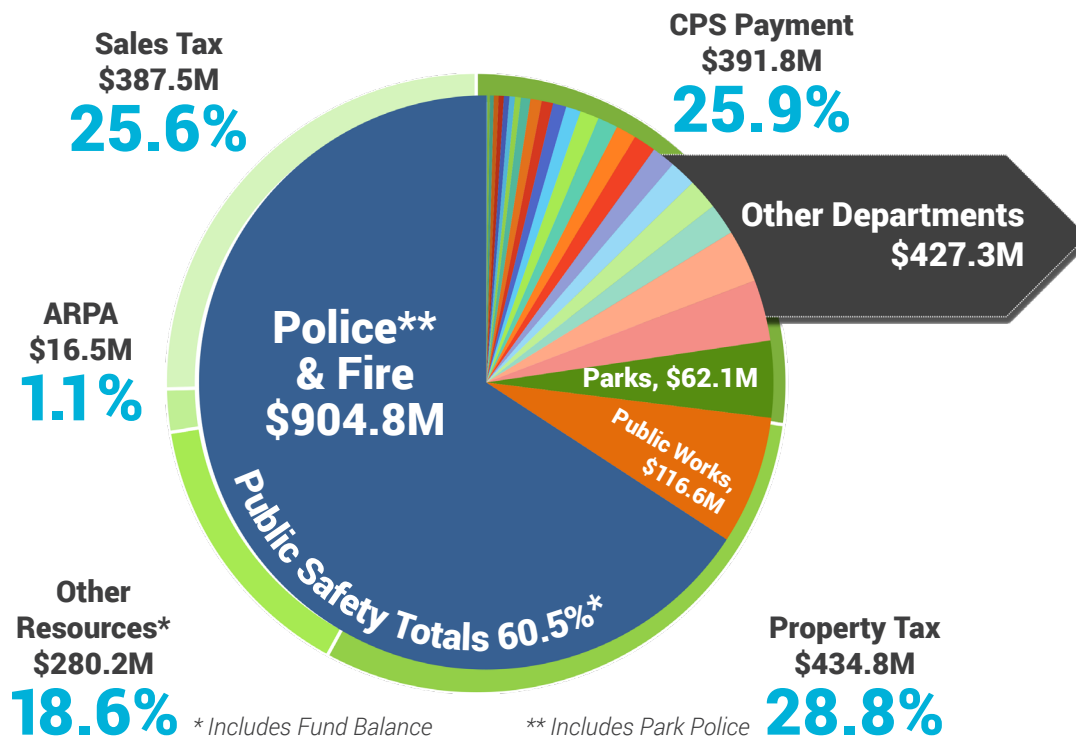
Supports most basic City services: Police, Fire, Public Works, Parks and Library.

CAPITAL PROGRAM ←

Supports 2022 Bond projects and Airport projects.



FY 2023 ADOPTED GENERAL FUND BUDGET: \$1.5 BILLION ▶



Library.....	\$49.1
Health.....	\$34.7
Human Services.....	\$33.8
Non-Departmental/Non-Operating.....	\$29.5
Neighborhood & Housing Services.....	\$25.1
Agencies.....	\$23.7
Animal Care.....	\$21.4
Code Enforcement Services.....	\$16.5
Finance.....	\$15.0
Economic Development.....	\$14.0
Mayor & Council.....	\$14.3
Center City Development & Operations.....	\$14.2
Municipal Court.....	\$13.6
City Attorney.....	\$11.2
Human Resources.....	\$8.2
Communications & Engagement.....	\$5.4
City Clerk.....	\$5.2
Municipal Detention Center.....	\$4.8
311 Customer Service.....	\$4.4
Planning.....	\$4.3
City Manager.....	\$4.0
City Auditor.....	\$3.4
Management & Budget.....	\$3.2
Diversity, Equity and Inclusion Office.....	\$3.1
Historic Preservation.....	\$2.8
Transportation.....	\$2.4
Innovation.....	\$2.0
Municipal Elections.....	\$1.8
Government Affairs.....	\$1.7
Military & Veterans Affairs.....	\$0.8
Transfers.....	\$53.7



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ABOUT THE ADOPTED BUDGET

1 The City of San Antonio’s Fiscal Year 2023 Adopted Budget **is built on City Council and Community Priorities** by, first and foremost, giving money back to our residents. We are providing an additional \$22.5 million in property tax relief for a total of \$95 million and \$50 million in credits to CPS Energy customers.

2 The City’s Adopted Budget **also invests in the retention and recruitment of our employees** by raising the entry wage to \$17.50 an hour and providing a 5% across-the-board increase for all civilian employees. In addition, there will be a minimum 2% market rate adjustment, with certain jobs receiving higher adjustments to account for wage compression and market demand.

3 The City is proposing to make the **greatest investments ever in infrastructure and major city facilities** – streets, the Airport, the voter approved Bond Program, the Convention Center and Alamodome.

4 Finally, we are **continuing our commitment to make San Antonio a more resilient and vibrant community** through investments in housing affordability, parks and recreation, libraries, public health, police, fire, and other priorities identified by our residents and City Council.

BUDGET FACTS	▶ Overall Budget	\$3.4 billion
	▶ General Fund Budget.....	\$1.5 billion
	▶ Capital Budget	\$651 million
	▶ Restricted Funds Budget	\$1.2 billion
	▶ Total Workforce	13,369 employees
	▶ FY 2023 Adopted Budget.....	Includes \$156.4 million in ARPA Funds

“THE ADOPTED BUDGET PUTS MONEY BACK IN THE POCKETS OF OUR RESIDENTS AND INVESTS IN THE RETENTION AND RECRUITMENT OF OUR CITY EMPLOYEES WHO ARE ESSENTIAL IN PROVIDING CITY SERVICES. THE ADOPTED BUDGET REFLECTS BOTH CITY COUNCIL AND COMMUNITY PRIORITIES, AND THE CITY’S COMMITMENT TO MAKE SAN ANTONIO MORE RESILIENT AND VIBRANT.”

— ERIK WALSH, CITY MANAGER

Providing direct relief to the residents of San Antonio was identified as a priority by the Mayor and City Council at the FY 2023 Budget Goal Setting Session in April. Residents also identified property tax relief as their highest priority through the City’s SASpeakUp trial budget survey.


In June, the Mayor and City Council approved additional property tax relief by increasing the City’s Homestead Exemption from 0.01% to 10%, the City’s Over-65 Exemption from \$65,000 to \$85,000, and the City’s Disabled Person Exemption from \$12,500 to \$85,000. The Adopted Budget reduces the City’s property tax rate by 1.67 cents from 55.827 to 54.161 cents per \$100 in value.

San Antonio is one of the few Texas cities that offer an over-65 and disabled persons tax freeze and exemption. This is the 30th consecutive year without a tax rate increase.



ELECTRIC BILL CREDIT & UTILITY ASSISTANCE: As part of the FY 2023 Adopted Budget, the City of San Antonio, as the owner of CPS Energy, is **giving back \$50 million to all customers of CPS Energy.**

- ▶ **\$7.5 million** will be contributed to the Residential Energy Assistance Program (REAP) to assist eligible low-income residential customers.
- ▶ **\$42.5 million** will be credited to all CPS Energy customers’ bills in the month of November/December. The average residential customer will see a \$29 credit on their November/December bill. Customers will have the option to opt-out of receiving the credit and contribute their credit to REAP to assist low-income customer with either REAP energy credits or weatherization, to include minor repair.

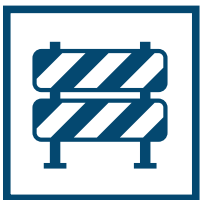


“OUR CITY TEAM PROVIDES CRITICAL SERVICES TO OUR RESIDENTS DAY IN AND DAY OUT. THESE COMPENSATION ADJUSTMENTS WILL ENSURE THE CITY CAN REMAIN COMPETITIVE TO RECRUIT PEOPLE TO JOIN OUR TEAM. OUR MISSION IS PROVIDE THE HIGHEST LEVEL OF SERVICE AT THE LEVEL OUR RESIDENTS EXPECT,” SAID WALSH.

Like most employers, the City is facing challenges recruiting and retaining employees. The City’s entry wage for all civilian employees will increase from \$15.60 per hour to \$17.50 per hour. Civilian employees will also see a 5% across the board increase, effective October 1.

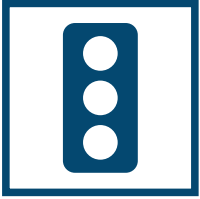
In addition, civilian employees will see a minimum 2% market adjustments with certain jobs receiving higher adjustments to account for wage compression and market demand. That means, every civilian employee will receive at least a 7% wage increase.

THE CITY IS MAKING THE GREATEST INVESTMENTS EVER IN INFRASTRUCTURE AND MAJOR CITY FACILITIES – STREETS, THE AIRPORT, THE VOTER APPROVED BOND PROGRAM, THE CONVENTION CENTER AND ALAMODOME.



INVESTMENTS IN COMMUNITY INFRASTRUCTURE:

FY 2023, the City begins implementation of the largest bond program in the City’s history. \$160 million is included in the budget to begin implementation of the 2022 voter approved bond program. The Adopted Budget also increases capacity to manage and deliver bond projects – 38 positions are being added in nine departments.



INFRASTRUCTURE MAINTENANCE: The Adopted Budget invests \$155 million in infrastructure maintenance, including \$116 million in streets, \$21.5 million in sidewalks with the addition of a second sidewalk repair crew, and adds almost \$3 million in new traffic signals and \$2 million in alley maintenance.



SAN ANTONIO AIRPORT: The City is prepared to undertake the Terminal Development Program, which will add a third terminal to the San Antonio International Airport, as well as a new ground transportation center, parking garage and terminal road realignment. This is the largest City capital project and a major economic generator for the region. The Adopted Budget adds resources to manage and deliver this project – 30 new positions for the Airport and support departments.



CONVENTION CENTER & ALAMODOME:

The Adopted Budget includes \$35.3 million to begin implementing a six-year over \$160 million capital improvement program for the Convention Center and Alamodome.

FINALLY, WE ARE CONTINUING OUR COMMITMENT TO MAKE SAN ANTONIO A MORE RESILIENT AND VIBRANT COMMUNITY FOR OUR RESIDENTS AND VISITORS THROUGH INVESTMENTS IN HOUSING AFFORDABILITY, PARKS AND RECREATION, LIBRARIES, PUBLIC HEALTH AND SAFETY, AND OTHER PRIORITIES IDENTIFIED BY OUR RESIDENTS AND CITY COUNCIL.



LIBRARIES: The Adopted Budget includes \$4.7 million in new investments in the library system. \$3.2 million will be dedicated to renovations & improvements at eight library facilities. \$1.5 million is added to library materials and will enhance the available library books and materials. \$74,000 will support the expanded Texana Resource Center which will open in the summer of 2023.



HEALTH: Metro Health will see a total increased investment of \$5.8 million. Of this amount, \$2 million is included each year for five years to develop a partnership with UT Health and UTSA to establish a school of public health, and \$3.8 million is included for the second-year funding of SA Forward to support access to care, food systems, mental health, violence prevention, health equity and social justice, technology and infrastructure, and operations.



PUBLIC SAFETY: The community's second and third highest priority service areas were police and fire and EMS, respectively, based on input from the City's trial budget survey on SASpeakUp.

- ▶ **POLICE:** The Adopted Budget adds 78 new police officer positions and \$5.1 million in new funding – of the new positions, 50 are anticipated to be supported through a Community Oriented Policing Hiring Grant and 28 positions are added to provide supervisory oversight for the new North St. Mary's police station estimated to be completed in January 2024.
- ▶ **FIRE:** The Adopted Budget adds 21 new uniform positions, including a new Ladder Company with 15 new positions for Fire Station 45 and six new firefighters for a medical first responder unit for Fire Station 24.



OTHER HIGHLIGHTS



ANIMAL CARE SERVICES: A total of \$2.4 million is added to support the veterinarian clinic and enhance customer service. Additionally, the Adopted Budget adds funding for an emergency overflow kennel facility and funding to upgrade and repair animal play yards.



DEPARTMENT OF HUMAN SERVICES: The Adopted Budget allocates \$4.7 million in new funding to support homeless outreach and hotline; funding to support the lease and operations of the high acuity homeless hotel; operations of a multi-generational center, completed as part of the 2017 bond program; and funding for technology and social services for seniors.



SOLID WASTE MANAGEMENT: The Solid Waste Management Department will improve routes to reduce the number of houses on each route, provide more balanced collection routes, and decrease collection from six days to five days per week. The Adopted Budget also adds a second illegal dumping crew increasing the number of locations cleaned from 9,000 to 10,000.



OFFICE OF SUSTAINABILITY: The Adopted Budget allocates three positions to support the implementation of the SA Climate Ready plan and to support execution of Office of Sustainability priorities around municipal sustainability, community climate action initiatives, and sustainable transportation. The Adopted Budget also includes six energy efficiency projects and two positions to support the projects.

City Response to COVID-19

City Response to COVID-19

The City of San Antonio, like many other cities across the United States, was impacted by COVID-19. In response to the pandemic in March 2020, the City began responding with executive emergency orders, increased health surveillance, and public health interventions while supporting businesses and households. The City and the Governor of Texas issued multiple Executive Orders related to the COVID-19 pandemic.

The City developed numerous plans and began implementing them simultaneously with the executive orders to address the needs of our community. In April 2020, the City Council approved a plan to provide emergency housing assistance to residents impacted by COVID-19 and by June 2020 the City Council approved a Health Implementation Plan and a Recovery and Resiliency Plan.

Funds received by the City from the Federal Government primarily through the Coronavirus Aid, Relief, and Economic Security (CARES) Act and the Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act assisted the City with its response to the pandemic.

In March 2021, the City was notified of additional funds awarded to San Antonio through the American Rescue Plan Act.

Emergency Response Plan

This plan was implemented in March 2020 and was funded by the CARES Act to respond to the immediate needs and requirements brought on by the pandemic. The City made numerous modifications to operations and adjusted workplace areas to provide necessary public services.

The City implemented several initiatives to limit possible exposure to protect employees required to continue reporting to a City work location. These initiatives include:

- Daily health screenings upon arrival at work
- Staggered shifts and breaks
- Face coverings required when employees leave their individual work area
- Expanded use of virtual meetings

The City also adjusted work duties to address the needs of the community. For example, staff from libraries, Pre-K 4 SA centers, and community centers were redeployed to critical functions and assisted with staffing the COVID-19 hotline, distributing food to youth and seniors, and working with the San Antonio Food Bank.

The funding for this plan was expended by December 2020 as required by the Coronavirus Relief Fund.

Health Implementation Plan

The City Health Implementation Plan was approved by City Council in June 2020 and was developed to operationalize the recommendations made by the Health Transition Team (HTT). The HTT, appointed by San Antonio Mayor Ron Nirenberg and Bexar County Judge Nelson Wolff, was comprised of a group of health experts, including infectious disease physicians, hospital leaders, epidemiologists, ethicists, and public health experts. It included representation from Metro Health, University Health System, UT Health, and other local institutions.

The Health Implementation Plan provided the framework to expand testing, contact tracing, and case investigations. Actions planned toward increasing capacity in testing include:

- Recruitment of additional laboratories processing tests
- Encourage testing in marginalized communities through outreach and education
- Study of asymptomatic transmission
- Expansion of the number of testing sites offering the test for free
- Universal screening and testing in congregate settings

Since the first case of local transmission in San Antonio occurred, Metro Health established a COVID-19 hotline to address community questions regarding testing, ordinance violations, exposure, and general COVID-19 inquiries. In July 2020, the 311 Office assumed these roles. To date, the City has received nearly 296,041 COVID-19 calls.

With the work of Metro Health, other City departments, and its partners, surveillance and immunizations efforts continue. As of September 14, 2022, 636,728 cases of COVID-19 and 5,361 deaths associated with COVID-19 have been reported to Metro Health. There have been over 1,160 pop-up clinics conducted in the community with over 48,845 vaccines administered through these efforts. As of September 2, 2022, approximately 74% of the eligible population in Bexar County who are 6 months of age or older have completed their primary series of COVID-19 vaccine and 39% of those eligible have received a COVID-19 booster dose. A dashboard that provides epidemiological reports and details of COVID-19 data is available on the City's website to maintain the public informed.

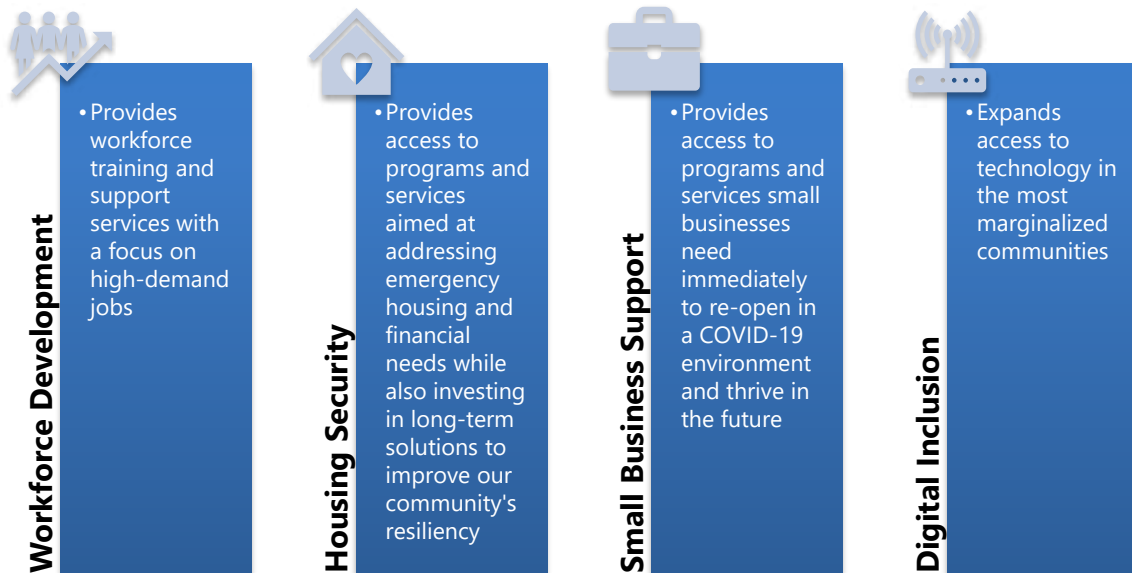
Recovery and Resiliency Plan

To address the negative economic impact of COVID-19 to residents and businesses, the City Council took quick action to assist those in need by funding programs for vulnerable and affected populations with both local and federal dollars. A proposed Recovery and Resiliency Plan for the ongoing COVID-19 pandemic was approved by the City Council in June 2020.

This plan was developed using the following Guiding Principles:

- **Public Health and Safety:** Ensure continued COVID-19 related public health and safety while building resilience and fostering economic stability for households, nonprofits, and businesses.
- **Equity:** Imbed equity in policy decisions and distribution of resources.
- **Braided Funding:** Integrate Local, State, and Federal resources for maximum impact.
- **Community Resilience:** Ensure households and businesses affected by COVID-19 have the resources and tools to become financially resilient and better prepared to withstand future economic challenges.
- **Well-Being:** Strengthen generational family well-being built upon a solid foundation of thriving non-profit organizations.

The plan is framed around four pillars.



Each pillar is comprised of several strategies with various funding sources.

Workforce Development - \$55.3 million	Estimated Completion: September 2023
<p>Goal: Provide Workforce Training and Support Services with Focus on High Demand Job Budget: \$55 million from Coronavirus Relief Fund (CRF) and General Fund (GF)</p> <ul style="list-style-type: none"> • As of September 2022 <ul style="list-style-type: none"> ○ Career Navigation 1,523 ○ Total Individuals Trained 5,481 (including 1,063 still in training) ○ Employed 1,949 	
Housing Security - \$199.5 million	Estimated Completion: September 2022
<p>Goals: Provide families impacted by COVID with housing assistance, eviction assistance, and navigation services. In addition, funding includes case management for Domestic Violence Services.</p> <ul style="list-style-type: none"> • As of September 2022 <ul style="list-style-type: none"> ○ Assisted over 75,457 households ○ Over 160,000 meals provided ○ 2,835 individuals served through temporary hotel housing (Haven for Hope & SAMMinistries) ○ Benefit Navigators connected 18,923 residents ○ 300 parents assisted with Domestic Violence Case Management ○ 406 hotel rooms leased 	
Small Business Support & Arts - \$52.5 million	Estimated Completion: September 2023
<p>Goals: Provide support to business thru Microbusiness Grants. Assists businesses to open with COVID safety protocols, Hospitality and Art agency grants and other additional support.</p> <ul style="list-style-type: none"> • As of September 2022 <ul style="list-style-type: none"> ○ Over \$13.9 million in Hospitality Grants awarded to 465 businesses ○ 1,227 Microbusinesses have been supported ○ 66 Nonprofits supported ○ 56 organizations supported with forgivable loans ○ 177 art nonprofits and individuals supported 	
Digital Inclusion - \$18.9 million	Estimated Completion: September 2022
<p>Goal: Core Infrastructure and Fiber Connections to 15 underserved neighborhoods and 9,800 students</p> <ul style="list-style-type: none"> • As of September 2022 <ul style="list-style-type: none"> ○ 15 Neighborhoods reached 	

COVID-19 Funding

Prior to the American Rescue Plan, the legislative actions, along with local funds have assisted the City in developing the following plans and budget allocations to address pandemic needs. Of the \$702.4 million; \$540.4 was funded by federal funds and \$162 million was funded by local funds.

Plan/Program	Budget (in millions)
Emergency Response Plan	\$175.5
Health Implementation Plan	85.1
Recovery and Resiliency Plan	326.2
Other CARES/CRRSA Programs	115.6
Total	\$702.4

These plans are primarily funded by the following revenue sources.

Revenue Source	Budget (in millions)
Federal Grants	\$540.5
General Fund	139.5
Other*	22.4
Total	\$702.4

*TIRZ, San Antonio Housing Trust, Donations, and Bexar County.

Below details the programs under which the City received assistance, the amounts, and the intent of the funding.

Program	Amount
Emergency Response	\$175.5
Health Implementation Plan	91.5
Workforce Development	55.3
Housing Security	199.5
Small Business & Arts	52.5
Digital Inclusion	18.9
Airport	55.1
Childcare Services	35.9
Other (Seniors, Health, Headstart, Public Safety)	18.2
Total	\$702.4

American Rescue Plan Act (ARPA) Funds

In March 2021, Congress passed the American Rescue Plan Act (ARPA) that provided \$1.9 trillion in funding intended to expand and support the prior COVID-19 funding described above by using various programs and initiatives. In addition, ARPA helped establish the Coronavirus State and Local Fiscal Recovery Funds program, which delivered \$350 billion to state, local, and Tribal governments across the country to help governments respond to the economic impact of COVID-19 on their communities, businesses, and residents. This legislation recognizes the fiscal impact that local governments like San Antonio have been experiencing with increased expenditures to protect the public health with items like testing, contact tracing, and quarantining the vulnerable while supporting economic viability. ARPA also allows for long-term strategic plans and provides an opportunity to address longstanding community disparities that were exasperated during the pandemic. Thus far, ARPA is the only legislative action that allows governments to recognize revenue loss due to the public health crisis.

The following table illustrates the various ARPA grant funding allocations awarded to the City of San Antonio.

Grant	City Award	User
State and Local Fiscal Recovery Funds	\$326.9 million*	<ul style="list-style-type: none"> Response to the pandemic, government services to the extent of revenue loss, premium pay, water, sewer, and broadband infrastructure
Airport	\$42.5 million	<ul style="list-style-type: none"> Airport operations and capital
Emergency Rental Assistance	\$66.6 million	<ul style="list-style-type: none"> Supports rental assistance to prevent eviction or homelessness
Health Disparities	\$26.6 million	<ul style="list-style-type: none"> Address the systemic public health and economic challenges among communities with pre-existing disparities
Home Investment Partnerships Program	\$20.0 million	<ul style="list-style-type: none"> Assistance for individuals or households at risk of homelessness
Head Start	\$4.2 million	<ul style="list-style-type: none"> Programs for Head Start children
Child Care	\$11.6 million	<ul style="list-style-type: none"> Programs for childcare
Public Health Workforce	\$1.7 million	<ul style="list-style-type: none"> Supports expansion to workforce capacity for better response to future infectious disease outbreaks and public health emergencies
STD HIV Intervention	\$571,977	<ul style="list-style-type: none"> Supports outbreak response by expanding and enhancing frontline staff
Adult Literacy	\$180,400	<ul style="list-style-type: none"> Supports digital inclusion for older adults with a device lending program
Public Health Americorps	\$172,800	<ul style="list-style-type: none"> Provides resources for public health needs in local communities
Total Grant Funding	\$501.2 million	

*Table 1. *Excludes \$13.1 million augmentation from Recovery & Resiliency Program*

State and Local Fiscal Recovery Funds The U.S. Department of the Treasury allocated \$326.9 million of State and Local Fiscal Recovery Funds (SLFRF) to the City of San Antonio. The City received the first half in the amount of \$163.45 million in May 2021 and the second half in June 2022. These funds must be obligated by December 2024 and spent by December 2026.

The SLFRF program provides resources to:

- Fight the negative effects of the pandemic and support families and businesses struggling with its public health and economic impacts
- Maintain essential public services
- Build a strong, resilient, and equitable recovery by making investments that support long-term growth and opportunity

On June 16, 2021, as part of the City's Trial Budget presentation, staff presented to the City Council a two-phased strategy for the use of ARPA SLFRF. In August 2021, as part of the FY 2022 Budget process, a two-phased strategy was approved by the City Council:

- Phase I was approved as part of the FY 2022 Budget and focused on stabilizing the City budget and addressing community needs.
- Phase II began in the fall of 2021 with an extensive community engagement to set spending priorities for the use of the federal funds.

In Phase I, the City allocated \$97.5 million of the first tranche received in May 2021. Of the \$97.5 million, \$46.5 million was allocated to the General Fund over two years (FY 2022 and FY 2023) to stabilize the City budget and to address community needs exacerbated by the pandemic. This includes programs that support mental health, domestic violence, housing, and community navigators. \$51 million was allocated to the Hotel Occupancy Tax (HOT) Funds over three years (FY 2021, FY 2022, and FY 2023) to support the City's convention and Alamo operations, and the arts.

Phase II began on October 20, 2021, with a briefing to the City Council. At this briefing, a spending framework, strategic guiding principles, and a community input plan for the use of SLFRF were presented. During the month of November 2021, the City conducted community engagement to obtain feedback on the use of SLFRF. Additionally, in November 2021, \$30 million of SLFRF was allocated for residential utility assistance to aid San Antonians who were financially impacted by the COVID-19 crisis and in need of financial assistance with utility payments in arrears. This allocation was based on feedback from the community and the City Council.

On December 9, 2021, staff presented the results of the community input and Small Business Advisory Commission meetings to the City Council, and council members provided feedback on spending priorities. On January 26, 2022, staff presented a recommended spending framework reflecting the community and the City Council input. After the input was provided by the City Council during these two meetings, the City Council approved the spending framework for the remaining amount of \$199.4 million on February 3, 2022.

The City’s focus areas, guiding principles, and community engagement efforts ensured that the allocation of funds were directed towards programs that aided in supporting a strong and equitable recovery. The table below illustrates the programs of the City’s two-phased approach.

Programs	Phase I	Phase II	Total
Housing	\$ 4,400,000	\$ 10,000,000	\$ 14,400,000
Emergency Preparedness	5,000,000		5,000,000
Homeless	464,156		464,156
311/Customer Service	918,847		918,847
City Services Navigators	2,682,121		2,682,121
Mental Health	3,381,179	26,000,000	29,381,179
Domestic Violence	7,588,424	8,842,036	16,430,460
Vision Zero	5,200,000		5,200,000
Emergency Medical Services (EMS)	2,141,684		2,141,684
Public Health: SA Forward Plan	5,000,000		5,000,000
Street Maintenance	9,723,589	10,000,000	19,723,589
Convention & Sports Facilities Operations	48,385,430		48,385,430
Arts	2,586,852	5,000,000	7,586,852
Utility Assistance		30,000,000	30,000,000
Emergency Response		50,047,126	50,047,126
Bridge Maintenance Program		3,800,000	3,800,000
Small Business		26,250,000	26,250,000
Youth		10,000,000	10,000,000
Seniors		5,000,000	5,000,000
Non-Profit Social Services		2,507,964	2,507,964
One-Time Capital Projects		32,000,000	32,000,000
Employee Retention		10,000,000	10,000,000
Total	\$ 97,472,282	\$ 229,447,126	\$ 326,919,408

The table below illustrates the spending framework approved by the City Council on February 3, 2022.

Spending Framework	Amount (In Millions)
COVID-19 Response/Emergency Preparedness	\$50.00
Infrastructure	45.80
Small Business	26.25
Mental Health	26.00
Emergency Housing Assistance	10.00
Employee Retention	10.00
Youth	10.00
Continuation of Domestic Violence Programs	8.84
Arts	5.00
Seniors	5.00
Non-Profit Social Services	2.50
Total	\$199.39

As part of the spending framework, the City Council identified seven spending categories to address community needs listed below for further discussion at City Council Committees with the goal of defining specific goals and outcomes. Prior to the Council Committees beginning their work, a policy discussion with the City Council took place on March 22, 2022.

The table below reflects the spending categories that were approved on February 3, 2022, to include the City Council Committees overseeing the development of the implementation plans.

Spending Category	Amount (In Millions)	City Council Committee
Mental Health	\$ 26.0	Public Safety
Small Business*	30.95	Economic & Workforce Development
Youth	10.0	
Digital Inclusion*	6.9	
Arts	5.0	Community Health, Environment & Culture
Seniors	5.0	
Non-Profit Social Services*	4.0	
Total	\$ 87.85	

*Table 2. *Reallocation of \$13.1 million from the Recovery & Resiliency Program (\$4.7 million for small business, \$6.9 million for digital inclusion, and \$1.5 million for recovery and resiliency) approved by the City Council on February 3, 2022. Referred to as "City funds" in subsequent paragraphs.*

The City Council Committees were tasked to provide policy direction to City staff to develop a plan for each spending category that will:

- Identify a COVID-19 impact

- Respond to the impact identified, benefit those impacted, and promote equitable outcomes
- Define key outcome goals and performance indicators
- Include a 4-year implementation plan (all funds should be committed by December 2024 and spent by December 2026)

After implementation plans are approved by the respective City Council Committee, the next step is review and approval by the City Council by no later than the fall of 2022. Thereafter, departments are charged with monitoring and tracking performance indicators to maintain alignment with the established goals through program completion.

The detail below provides a summary of each of the seven spending categories and current activity.

Mental Health The City Council designated the Public Safety Committee (PSC) to oversee the implementation planning for a total of \$26 million for mental health. The implementation plan and associated criteria for distribution was approved by the PSC on August 16, 2022, and the City Council on September 1, 2022. The plan provides support towards organizations providing mental health services with a focus on youth, older adults, homeless, and collaboration with partners for upstream services through a combined competitive process. The City released a Request for Proposals (RFP) on September 9, 2022 to mental health service organization providers. Once the providers are selected, the City will incorporate as part of the agreements, the equity criteria to ensure that funds are assisting those disproportionately impacted by COVID-19.

Small Business The City Council designated the Economic & Workforce Development Committee (EWDC) to oversee the implementation planning of the allocation to Small Business. The originally allocated amount of \$26.25 million was augmented with City funds for a total investment of \$30.95 million. EWDC considered the Small Business Advisory Commission (SBAC) Investment Portfolio recommendation over the course of several meetings, with the implementation plan approved June 15, 2022. On June 23, 2023, the City Council provided approval of the implementation plan to be carried out in two phases.

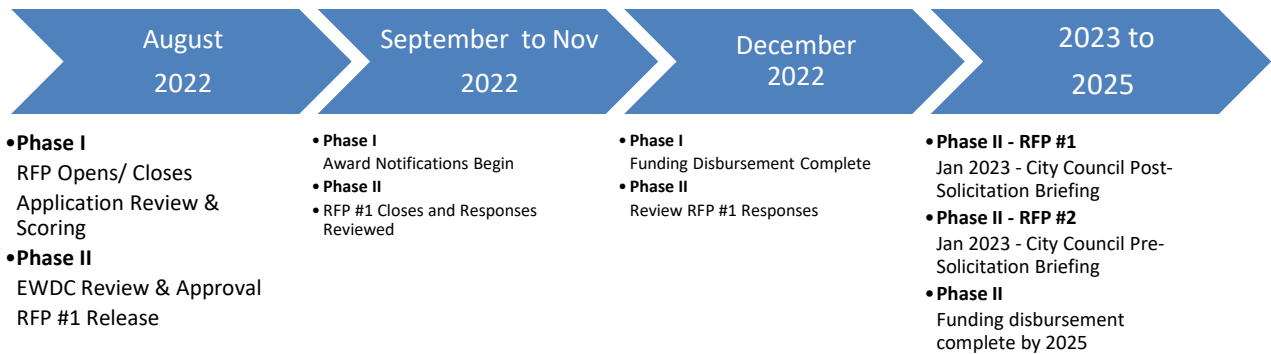
- Phase I - focus on the deployment of the COVID Impact Grants program to provide access to capital, and the associated outreach and technical assistance. This phase began in July 2022 and will conclude in December 2022.
- Phase II - begun August 2022 and prioritizes programs in the Capacity Building, Ecosystem Enhancements, and Localism strategies. Implementation of programs in the Geographic Placemaking strategy will coincide with the completion of the City's Economic Development Department's Strategic Planning Initiative.

The following table provides a summary of investments by identified priority.

Strategy/ Program	Amount
Access to Capital	\$20,625,000
COVID Impact Grants - \$17 Million	
COVID Impact Grants Outreach and Marketing - \$625K	
Growth Fund Loan/ Grants - \$3 Million	
Capacity Building	1,450,000
Launch SA Improvements - \$300K	
Back Office Support Program - \$750K	
Web Presence Program - \$400K	
Ecosystem Enhancements	3,000,000
Implementation of Pillars Identified in the SA Ecosystem Report	
Localism	625,000
Buy Local Program Implementation & Operations Support	
Geographic Placemaking	5,250,000
Operation Facelift - \$3.0 Million	
Outdoor Spaces Program - \$1.25 Million	
Corridor Program Pilot - \$1.0 Million	
Total	\$30,950,000

The strategies and programs being implemented address solutions, both short-term and long-term, for businesses to recover from the negative impacts of the pandemic and achieve long-term resiliency. Long-term resiliency requires intentional investment and strategies to build infrastructure and support in coordination with immediate relief.

The following illustration depicts the anticipated upcoming events for the Small Business spending category.



Youth The City Council designated the Economic & Workforce Development Committee (EWDC) to oversee the implementation planning for a total of \$10 million for Youth. The implementation plan and associated criteria for distribution was approved by EWDC on June 24, 2022, and the City Council on August 18, 2022. The plan provides support to youth serving organizations and services that

support enhanced education and workforce pathways through a combined competitive process. The City released an RFP on September 9, 2022 to youth service organization providers. Once the providers are selected, the City will incorporate as part of the agreements, the equity criteria to ensure that funds are assisting those disproportionately impacted by COVID-19.

Digital Inclusion The City Council designated the Economic & Workforce Development Committee (EWDC) to oversee the implementation planning for a total of \$6.9 million for Digital Inclusion, which was funded from City funds. The implementation plan for this allocation is currently in development with EWDC. On July 6, 2022, to aid in plan development, an RFP was released for Internet Service Providers or other firms to provide their proposals for improved broadband infrastructure/ service in underserved communities. This effort will be in collaboration with Bexar County and other partners. The RFP closes on October 5, 2022, and it is anticipated that a meeting will be held with EWDC thereafter to develop the implementation plan.

Arts The City Council designated the Community Health, Environment & Culture Committee (CHECC) to oversee the implementation planning for a total of \$5 million for Arts. The Department of Arts & Culture developed an implementation plan known as ARPA 4 Arts, which provides grants to nonprofits and individual artists disproportionately impacted by the COVID-19 pandemic.

CHECC considered the recommendation over the course of two meetings and the plan was approved on May 10, 2022. On June 2, 2022, the City Council provided approval of the ARPA 4 Arts implementation plan.

The Department of Arts & Culture will manage this program for individual artists and nonprofit arts organizations to help them thrive beyond the pandemic. Individual artists may use grant funds to support housing/living expenses, professional development, and support of artistic career, including equipment, materials, and rent. Nonprofits may use grant funds to mitigate financial hardship, including supporting payroll costs, operations and maintenance of equipment and facilities, technical assistance, and COVID-19 mitigation and infection prevention measures.

The illustration below depicts the anticipated upcoming events for the Arts spending category.

Arts Program Implementation Timeline	
August 2022	<ul style="list-style-type: none"> • Application review and award selection
September 2022	<ul style="list-style-type: none"> • SA Arts Commission recommends funding allocations • City Council approves awards
October 2022	<ul style="list-style-type: none"> • Contract initiation, award disbursement and monitoring
November 2022 to December 2026	<ul style="list-style-type: none"> • Contract monitoring • Surveys/Final Report Collection

Seniors The City Council designated the Community Health, Environment & Culture Committee (CHECC) to oversee the implementation planning for a total of \$5 million funding for Seniors. The implementation plan and associated criteria for distribution was approved by CHECC August 9, 2022,

and the City Council on August 18, 2022. The plan provides support to organizations and services that support programming for older adults through a combined competitive process. The City released an RFP on September 9, 2022 to senior services organization providers. Once the providers are selected, the City will incorporate as part of the agreements, the equity criteria to ensure that funds are assisting those disproportionately impacted by COVID-19.

Non-Profit Social Services The City Council designated the Community Health, Environment & Culture Committee (CHECC) to oversee the implementation planning for a total of \$4 million for Non-Profit Social Services. The originally allocated amount of \$2.5 million was augmented with City funds for a total investment of \$4 million.

CHECC considered the department recommendations over the course of several meetings, and it was determined to carry out this investment in two phases.

- Phase I – Focus on immigration services
- Phase II – Non-Profit social services

In Phase I, a total of \$1.5 million was designated for Immigration Services. The implementation plan and associated criteria for distribution was approved by CHECC on May 26, 2022, and the City Council on June 2, 2022. The plan provides support to immigrant serving organizations and services that support noncitizens, including but not limited to permanent U.S. residents, undocumented, asylum seekers, and refugees. The plan is aimed at creating decreased economic security of noncitizens and decreased pathways for citizenship. The City released an RFP on June 6, 2022, to identify immigration service organization providers. It is anticipated that the City Council will approve awards at the end of September 2022 for disbursement. Of the providers are selected, the City will incorporate as part of the agreements, the equity criteria to ensure that funds are assisting those disproportionately impacted by COVID-19.

In Phase II, a total of \$2.5 million was designated for Non-Profit Social Services. The implementation plan and associated criteria for distribution was approved by CHECC on August 9, 2022, and the City Council on August 18, 2022. The plan provides support to non-profit organizations and services that support capacity building and programming support through a combined competitive process. The City released an RFP on September 9, 2022 to non-profit service providers. Once the providers are selected, the City will incorporate as part of the agreements, the equity criteria to ensure that funds are assisting those disproportionately impacted by COVID-19.

The following illustration depicts the anticipated timeline of upcoming events for the spending categories of Mental Health, Youth, Seniors, and Non-Profit Social Services (Phase II), which reflects a combined competitive process.

Estimated Program Implementation Timeline	
Mental Health, Youth, Seniors, and Non-Profit	
August 2022	<ul style="list-style-type: none">• City Council Committee Approval
September 2022	<ul style="list-style-type: none">• City Council Approval• Release of the RFP - (Competitive Process)• Technical Workshops
October 2022	<ul style="list-style-type: none">• RFP Closes
December 2022	<ul style="list-style-type: none">• City Council Approves Awards

For comprehensive details of our progress in utilizing SLFRF through June 2022, the City compiled and submitted its annual 2022 Recovery Performance Plan Report to the U.S. Department of the Treasury. This report is included at the City's dedicated ARPA website (<https://covid19.sanantonio.gov/What-Were-Doing/ARPA>).

Budget Summary

Budget Development Process

Overview

The City of San Antonio’s Fiscal Year (FY) 2023 Adopted Budget is balanced and reflects the City’s continued commitment to providing public services and programs that enhance the quality of life for the residents of San Antonio. Guided by City Council direction and community input, the FY 2023 Adopted Budget maintains essential city services while investing in key City Council and community priority areas. Focus areas include investing in employee compensation to remain a competitive employer, making significant investments in infrastructure and major City facilities, and continued investments in the community.

As the City continues to recover from the economic impacts of the pandemic, rising inflation, and global economic uncertainties, the FY 2023 Adopted Budget reflects changing revenues and expenditures that continue to align City spending with community and Council priorities. The FY 2023 Adopted Budget Summary highlights the City’s financial, human, and capital resource allocations required to achieve policy and service delivery goals.

Budget Development Strategy

The process of developing the FY 2023 Adopted Budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies, private organizations, and all City departments and offices. There are several major components to the process, including gathering input from the community on priorities, the annual policy and goal-setting session with the Mayor and City Council, the Five-Year Financial Forecast and the Trial Budget, the Proposed Budget, additional opportunities for community and employee input, City Council budget work sessions, and budget adoption.



City Council Policy Direction

A budget goal setting session was held on April 13, 2022 with the Mayor and City Council. The purpose of the goal setting session was for the Mayor and City Council to discuss budget priorities and provide policy direction for the development of the FY 2023 Trial Budget and the Proposed Budget. At this session, the City Council discussed property tax relief, streets, sidewalks, Vision Zero, civilian compensation, and Police Services. The City Council discussion included the following outcomes:

- 1 Focus on Property Tax Relief and Homestead Exemptions
- 2 Consensus of the Civilian Compensation and Market Adjustments
- 3 Focus on Infrastructure to Include Drainage, Sidewalks, Streets, and Vision Zero
- 4 Support for Public Safety
- 5 Support for City's Financial Policies

Community Input



SASpeakUp FY 2023 Trial Budget Survey: The City of San Antonio implemented a widespread effort to gather input from residents regarding their budgetary priorities for the upcoming 2023 fiscal year. The survey was made available in English and Spanish from June 4, 2022 to July 8, 2022. The survey was focused on the Trial Budget and asked residents to rank their top five City priorities, lowest five City priorities, and included one open-ended question. The City received 11,289 surveys. City Council Offices also hosted town hall meetings to gather input on the survey and provide residents with information about the Trial Budget.

Resident survey participation was solicited through numerous channels, including paid digital, radio, and television advertising in both English and Spanish. Grassroots outreach included 250-yard signs at parks, libraries, Animal Care Services adoption center, senior centers, and all 10 council district field offices.

Other Grassroots Efforts: Communications & Engagement staff gathered surveys at the Pride Festival, Freedom of Justice Parade, Juneteenth Festival, Juneteenth Block Party and Fair, the Carver Library, Moms on the Move Walk, Mission Marquee Farmer’s and Artisan Market, community presentations at senior centers, San Antonio Food Bank Distribution event, District 4 and TxDOT Community Meeting, Trader’s Village, Miller’s Pond Park, Pearsall Park, YWCA Eat and Greet, and the District 5 Community Fair hosted by CPS Energy. Staff also dropped off flyers and gathered surveys at local restaurants, businesses, coffee shops, libraries, and community centers. The survey was also promoted through neighborhood associations, Council Budget Town Hall Meetings, and in collaboration with the Council Offices.



Paid marketing, including radio, digital, print, and billboards, was used to encourage residents to respond to the budget surveys along with seven street banners, 5,000 printed flyers, grassroots events, collection of surveys at senior centers, door hangers in targeted districts, printed materials supplied to Council offices, giveaways, printed surveys, and targeted NextDoor posts. The City also shared 380 English and Spanish paid and organic social media posts in June and July to promote the survey.

Public Input on FY 2023 Proposed Budget: Following the presentation to City Council of the FY 2023 Proposed Budget, the City launched an effort to solicit additional feedback from the Community. The City in partnership with each City Council District hosted ten in-person and two virtual town hall meetings between August 15 and September 1, 2022 to share information with the community on the Fiscal Year 2023 Proposed Budget. District town hall meetings were available in English, Spanish, and American Sign Language interpretation. The City also hosted two telephone town hall virtual meetings, which garnered participation from 692 residents. All meetings were broadcast on TVSA and the City of San Antonio’s Facebook page. Communications & Engagement also worked with City Departments to promote initiatives, resources, and other public engagement opportunities at each budget town hall meeting.

FY 2023 Five-Year Financial Forecast and Trial Budget

As part of the budget development process, the City prepares a Five-Year Financial Forecast that projects revenues and expenditures for the General Fund, Development Services Fund, Solid Waste Management Fund, and Hotel Occupancy Tax (HOT) Fund. Forecast development began in March and was presented to City Council on May 11, 2022.

Additionally, FY 2023 is the third year the City of San Antonio has presented a Trial Budget to the Mayor and City Council and to the community. The Trial Budget is a step in the budget development process that was introduced by staff for City Council to consider alternatives to balance the budget during the COVID-19 pandemic. The process was useful for the City Council and staff and the FY 2023 Proposed Budget development continued with this practice. The FY 2023 Trial Budget is built upon the assumptions of the Five-Year Financial Forecast and presented a strategy to achieve a balanced budget in FY 2023 and FY 2024. The Trial Budget was also presented to City Council on May 11, 2022.

Forecast and Trial Budget: Major revenues assumptions in the Five-Year Financial Forecast and Trial Budget included faster than initially anticipated recovery in major revenues like sales taxes, and slower, more long-term recovery for HOT related revenues and Airport revenues. For the period of FY 2023 to FY 2027 major General Fund revenue growth rates were forecasted in the Five-Year Financial Forecast and in the Trial Budget as follows:

General Fund Revenue	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Property Tax	6.4%	5.0%	4.5%	3.0%	3.0%
Sales Tax	3.5%	3.0%	4.0%	4.3%	4.3%
CPS Revenue	3.9%	1.3%	2.5%	0.7%	1.0%

In the time since the Five-Year Forecast and Trial Budget presentation in May, the City has continued to realize revenues ahead of the estimated amounts, particularly those influenced by local economic activity such as sales tax. Due to unusually hot weather and high natural gas prices, the City has also received more CPS revenue than anticipated.

Additional information received after the forecast enabled further refinement of revenue and expense assumptions included in the Trial Budget.

General Fund – Change in Financial Position since Trial Budget			
(\$ in Millions)			
	FY 2023 Trial Budget	FY 2023 Adopted	Variance
Beginning Balance	\$195.8	\$221.8	\$26.0
Total Revenues	1,441.8	1,452.2	10.4
Total Expenditures	1,445.4	1,510.8	(65.4)
Total Incremental Reserve	192.2	163.2	29.0
Ending Balance	\$0.0	\$0.0	\$0.0

The FY 2023 Adopted Budget was refined and updated to reflect changes in economic conditions and to incorporate Council policy direction and community input since the Trial Budget was presented.

Budget Overview

Amendments to the Proposed Budget

As part of the budget process, the City Council considers amendments to the Proposed Budget based on community input and review of the Proposed Budget. On September 14, City Council was provided a list of budget amendments to the General Fund, Restricted Fund, and Capital Budget. The budget amendments shown on the following tables were approved on September 15 with the adoption of the FY 2023 Budget.

General Fund				
Item No.	Resource Adjustments	FY 2023 Budget Impact	FY 2024 Budget Impact	Total
1	General Fund: Revenue above projections from Sales Tax, SAWS, and Public Safety in FY 2022	3,522,142	2,064,273	5,586,415
Total		\$3,522,142	\$2,064,273	\$5,586,415

Item No.	Expenditure Amendments	FY 2023 Budget Impact	FY 2024 Budget Impact	Total
1	Adds funding for Mexican American Civil Rights Institute increasing the level of support from \$100,000 to \$250,000	150,000	0	150,000
2	Adds \$200,000 for a total of \$300,000 for the Martin Luther King Jr. March to cover the cost of marketing, facility rental, production, and facility use	200,000	0	200,000
3	San Antonio Housing Trust Corpus Match Contribution	233,533	0	233,533
4	Increases funding to the LiftFund Loan Interest Buy Down Program from \$250,000 to \$500,000	250,000	0	250,000
5	Small Business Ecosystem	300,000	0	300,000
6	City Construction Mitigation Program	400,000	0	400,000
7	Converts the parking stipend for 39 LGC Employees receiving the parking stipend to base pay	30,420	30,420	60,840
8	Converts the phone allowance for LGC Employees to base pay.	52,800	52,800	105,600
9	District 10 Streets & Infrastructure	68,605	91,473	160,078
10	Provides \$27,500 for each Council District to provide opportunities for use of comprehensive senior centers by community organizations after operating hours and/or weekends	275,000	275,000	550,000
11	Adds programing for seniors at the Darner Parks and Recreation Facility	398,937	223,049	621,986

Budget Summary
FY 2023 Adopted Budget

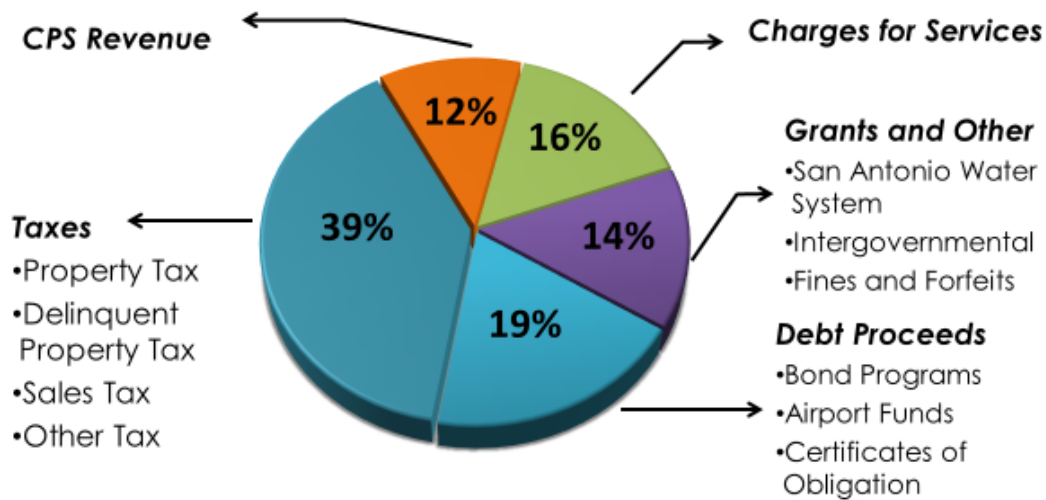
Item No.	Expenditure Amendments Cont.	FY 2023 Budget Impact	FY 2024 Budget Impact	Total
12	Adds 1 LGC position for a total of 9 full time equivalents for CD1, CD2, CD5, CD7, & CD9 Council Offices	343,025	457,367	800,392
13	City contribution in the amount of \$800,392 for CASA Building Renovations contingent upon contributions from other organizations to fully fund construction	343,025	457,367	800,392
14	Expanded Parks Pool Season - Regular season: Extends 1 hour at all 24 pools for a total of 7 hours per day 6 days per week - Extended Season: Extends 1 hour at 12 Pools for a total of 7 hours per day on weekends	476,797	476,797	953,595
15	Re-directs the focus of two code officers included in the FY 2023 Proposed Budget to begin proactive inspections at Apartment Complexes. Development of a proposed ordinance will be completed during FY2023	0	0	0
16	Create one position for crime and recidivism by reallocating a position and funds from Metro Health	0	0	0
17	Establish a Resiliency, Energy Efficiency, and Sustainability Program by reallocating funds programmed for the Edwards Aquifer Protection Program (EAPP). The EAPP will continue to be funded by the capital budget	0	0	0
18	Use \$150,000 in Economic Development funds for Small Business Noise Mitigation Grants	0	0	0
19	Reallocates \$11,363 from each of the Mayor and City Council carryforward balance for a total of \$125,000, which will be utilized for a public awareness campaign to include a mailer to all residents for the May 2023 Municipal Election	0	0	0
Total		\$3,522,142	\$2,064,273	\$5,586,415

Advanced Transportation District				
Item No.	Resource Adjustments	FY 2023 Budget Impact	FY 2024 Budget Impact	Total
1	Fund Balance Use	845,742	473,108	1,318,850
Total		\$ 845,742	\$473,108	\$1,318,850
Item No.	Expenditure Amendments	FY 2023 Budget Impact	FY 2024 Budget Impact	Total
1	Sidewalk Repair Crew (ATD Funded)	845,742	473,108	1,318,850
Total		\$845,742	\$473,108	\$1,318,850

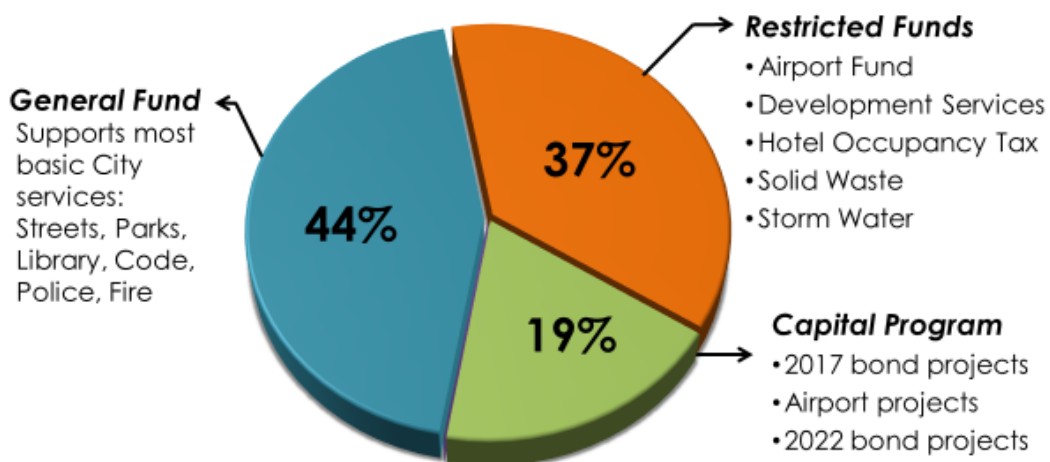
FY 2023 Adopted Total City Budget (All Funds)

The FY 2023 Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$3.4 billion. The General Fund budget is \$1.51 billion. Restricted Funds, including Airport, Development Services, and Solid Waste total \$1.25 billion; and the FY 2023 Capital Budget is \$651 million.

Revenues: \$3,414,685,938 (Where the Money Comes From)



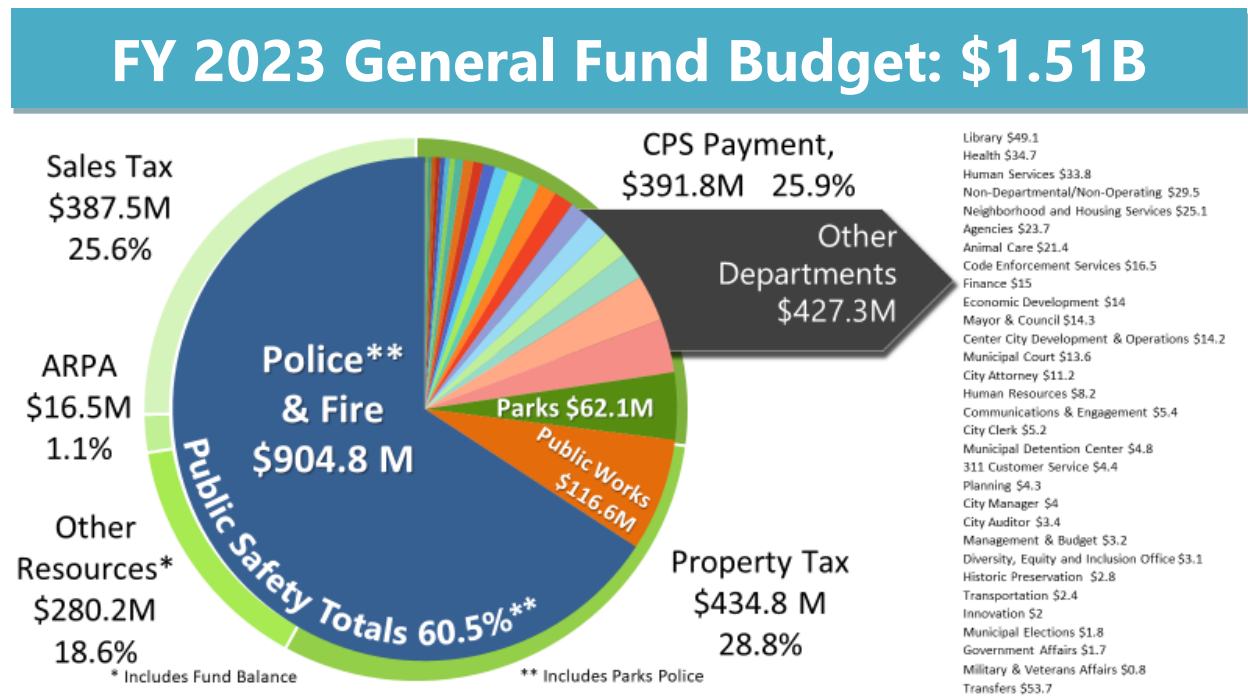
Service Delivery Expenditures: \$3,414,685,938 (Where the Money Goes)



FY 2023 Adopted General Fund Budget

The General Fund supports most basic City services such as Police, Fire/EMS, Streets, and Parks. Public Safety expenditures alone represent 60.5% of the General Fund. Other important City services funded by the General Fund include Library, Human Services, Health, Animal Care Services, and Code Enforcement. General Fund services are primarily supported by property tax, sales tax, and CPS Energy payments.

The graphic below demonstrates the City’s balanced budget approach between anticipated revenues and adopted budgeted expenditures during FY 2023.



Two-Year Budget Plan

The City implemented the practice of maintaining a two-year balanced budget from the adoption of the FY 2007 Budget through the adoption of the FY 2009 Budget. As a result of the national recession beginning in FY 2010, the City modified this practice to include a two-year balanced budget with some flexibility in the second year. The FY 2023 Adopted Budget continues the practice of presenting a two-year budget plan.

The following table shows the FY 2023 Adopted Budget and the FY 2024 Budget Plan:

Two-Year General Fund Budget Plan		
-In Thousands-		
	FY 2023 Adopted	FY 2024 Plan
Revenues		
Beginning Balance (Excluding Budgeted Reserves)	\$ 0	\$ 0
Use of Reserve for Two-Year Budget Plan	215,240	145,558
Reserve for Metro Health SA Forward	2,000	1,211
Reserve for COPS Grant	2,600	3,000
Reserve for Economic Development	2,000	0
Operating Revenue	1,452,179	1,478,116
Total Revenue	\$ 1,674,019	\$ 1,627,886
Expenditures		
Service Delivery Costs	1,510,775	1,549,698
Gross Ending Balance	\$ 163,244	\$ 78,188
Budgeted Financial Reserves		
Added Budgeted Financial Reserves	13,475	3,802
Reserve for 2-Year Balanced Budget	145,558	74,386
Reserve for COPS Grant	3,000	0
Reserve for Metro Health SA Forward	1,211	0
Net Ending Balance	\$ 0	\$ 0
Budgeted Financial Reserves	\$ 143,568	\$ 147,370
% of General Fund Operating Revenues	10%	10%
Reserve for Two-Year Balance Budget	\$ 149,769	\$ 74,386
% of General Fund Operating Revenues	10%	5%

Financial Policies and Financial Reserves

The establishment and maintenance of appropriate reserves within the General Fund is critical to prudent financial management. The City's financial policies and strong financial management have been recognized by the three major rating agencies through a strong credit profile. San Antonio holds a 'AAA' general bond rating from Standard & Poor's and Moody's and a 'AA+' from Fitch. The 'AAA' bond rating is the highest credit rating an organization can receive and it allows the City to pay the lowest possible interest rates in the market.

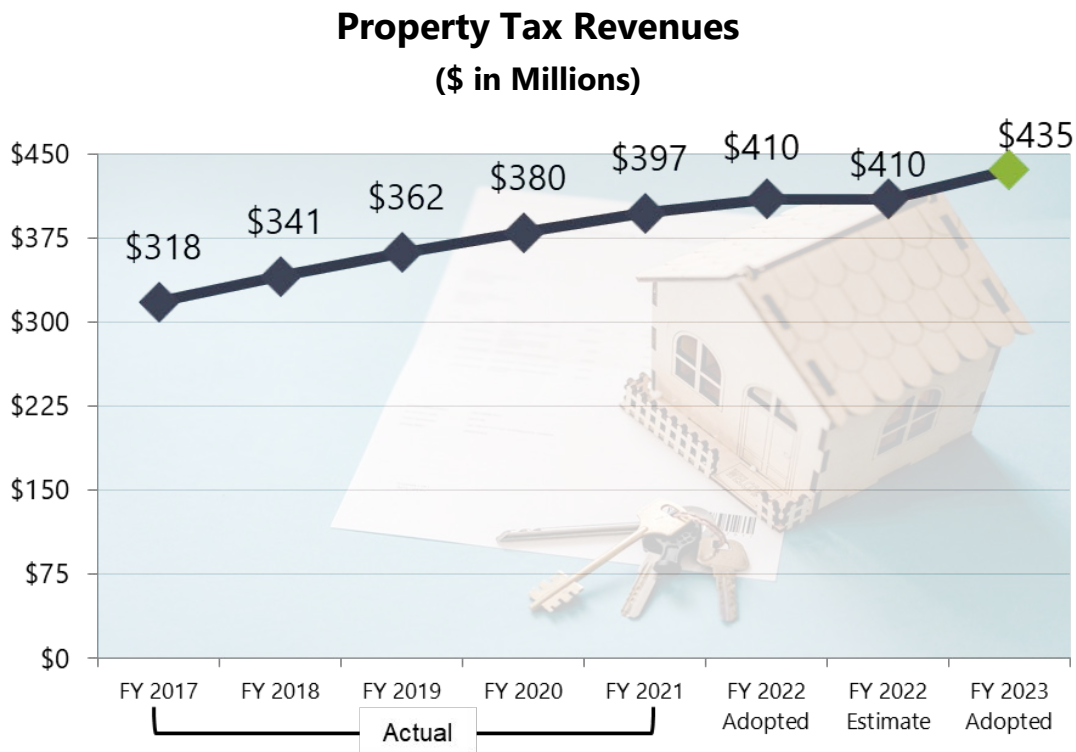
The FY 2023 Adopted Budget reflects the updated financial policies approved by City Council at the April 13th Goal Setting Session:

- Maintain a minimum General Fund ending balance of 15%
- Maintain Public Safety below 66% of the General Fund
- Manage structural balance in the General Fund
- Maintain a \$1 million contingency in the General Fund and \$3 million in the Capital Budget
- Address Internal Fund deficits within 3 to 5 years
- Annually review the impact of the State-imposed 3.5% Property Tax Cap on service delivery and provide a recommendation on whether to adjust the Property Tax Rate
- Annually review property tax relief with a focus on homeowners
- Annually review and periodically adjust Fees and Charges to provide for cost recovery, inflation, consumer relief, and/or alignment with policy goals

Major Revenues and Revenue Adjustments

The City of San Antonio’s General Fund receives revenues from four major categories: property taxes, CPS Energy payments, sales taxes, and other revenues.

Property Tax: The FY 2023 Adopted Budget lowers the City’s property tax rate to 54.161 cents per \$100 of valuation. The Adopted Budget includes \$435 million in maintenance and operations support for the General Fund from property taxes, which is 6.0% higher than the FY 2022 Adopted Budget and the FY 2022 Estimate.



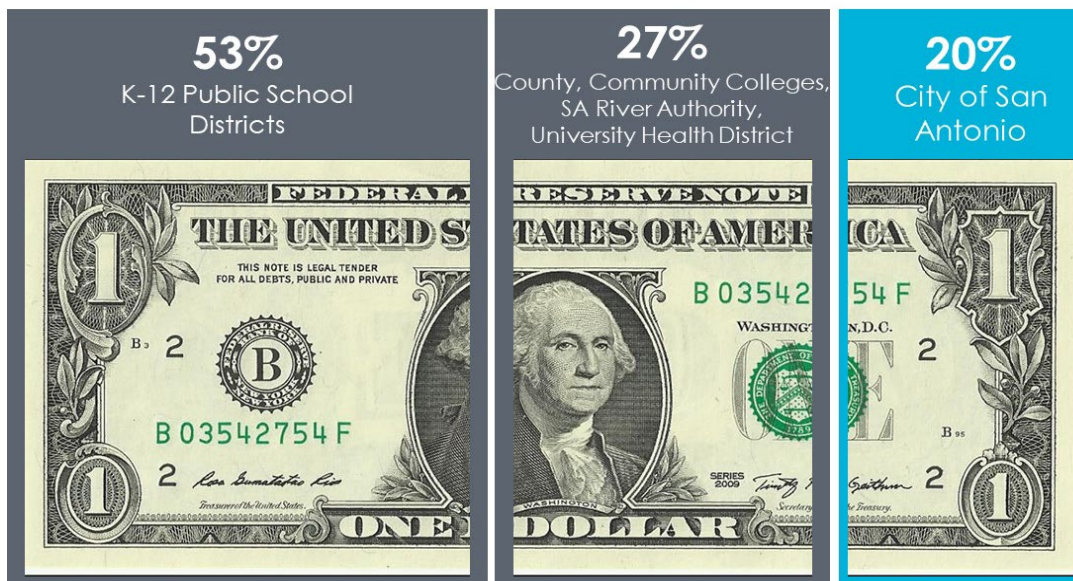
Upon receiving the Certified Tax Role by the Bexar Appraisal District, budgeted property tax revenue to the City accounts for an increase in net taxable value of 9.8%. The City’s property values for existing properties increased by approximately 7.9% as compared to FY 2022, while new construction values increased by approximately 1.9%. The taxable value, less new improvements, yields the base valuation.

Percent Change in Taxable Property Valuation

Property Value	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Existing Value	4.00%	7.90%
New Value	1.60%	1.92%
Taxable Value	5.60%	9.82%

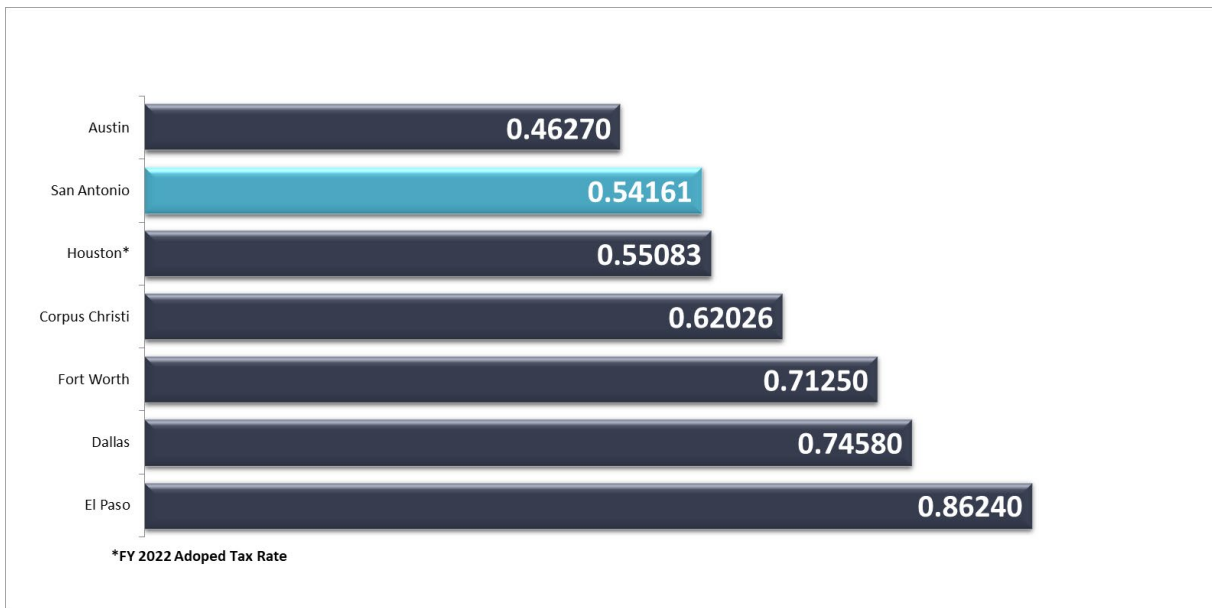
The City receives less than a quarter of the property tax proceeds that homeowners and commercial property owners pay annually. Nearly half of the property tax proceeds are distributed to school districts, while the remaining amount, minus the City’s portion, is divided among Bexar County, Alamo Colleges, University Health System, and the San Antonio River Authority.

Property Tax Distribution



Note: The K-12 Public School District reflects the average percent for all school districts.

FY 2023 Adopted Texas City Property Rate Comparison (Per \$100 of Taxable Value)



Property Tax Relief: Based on City Council and Community input, Property Tax Relief was the top priority for City Council and the Community. To address property tax relief, the FY 2023 Adopted Budget includes increases to the Homestead, Seniors, and Disabled Person Exemptions. Additionally, the property tax rate will decrease by 1.67 cents from 55.827 cents to 54.161 cents, the first property tax rate decrease since FY 2016.

On June 16, 2022 City Council approved several changes to homestead exemptions to be implemented as part of the FY 2023 Adopted Budget:

- **General Residence Homestead Exemption:** The City Council increased the general residence homestead exemption from 0.01% of the appraised value of the residence homestead to 10% of the appraised value of the residence homestead or the statutorily mandated minimum of \$5,000, effective January 1, 2022 for qualifying homes.
- **Persons Aged 65 Years or Older:** The City Council also increased the Persons Aged 65 Years or Older exemption from \$65,000 to \$85,000 which further reduces the taxable value of a person's home that is 65 years or older. The City initially adopted a Person Age 65 or Older exemption in the amount of \$3,000 in FY 1974, which was incrementally increased to \$65,000 through FY 2004. The Over-65 exemption had remained at the \$65,000 exemption level since FY 2004. On June 16, 2022, the exemption amount was increased to \$85,000.
- **Disabled Person:** Finally, the City Council increased the Disabled Persons exemptions from \$12,500 to \$85,000 for homeowners who meet the definition of "disabled" for the

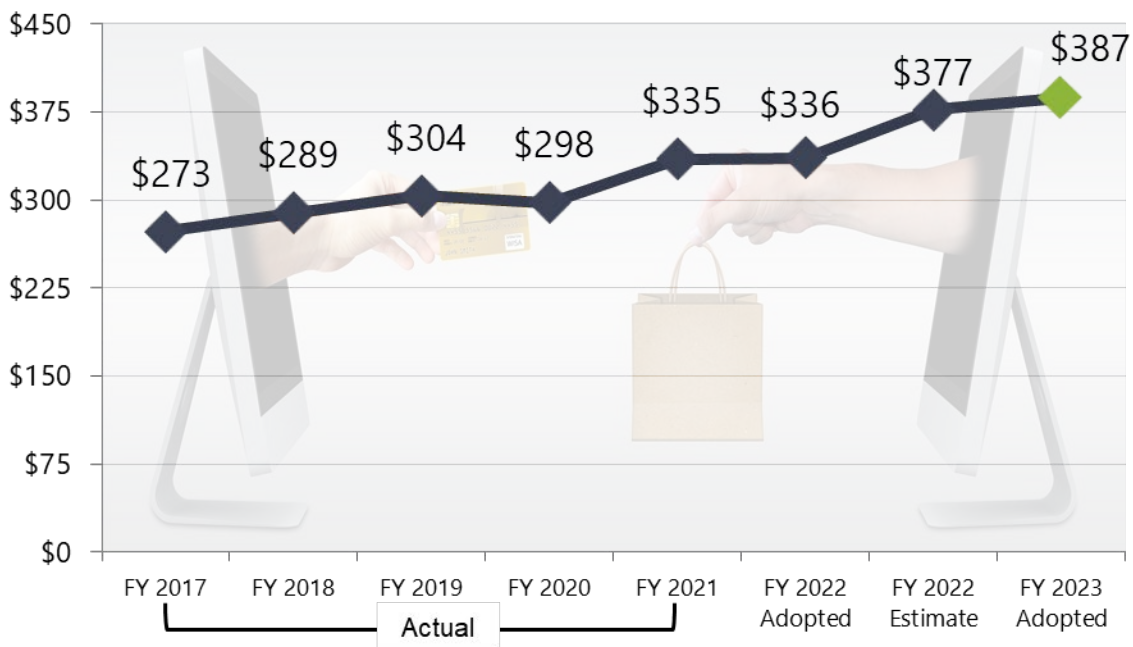
purpose of payment of disability insurance benefits under the Federal Old-Age, Survivors, and Disability Insurance Act. In 2005, the City adopted a Disabled Person Homestead Exemption in the amount of \$12,500, which was increased to \$85,000 on June 16, 2022. The Disabled Person Exemption may not be combined with the Person Aged 65 or Older Exemption.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by the voters of the City of San Antonio. This property tax limitation, or “tax freeze”, is provided to persons who receive the Disabled Person or the Person Aged 65 or older exemption. The total amount of ad valorem taxes imposed on that homestead by the City may not be increased (except for certain improvements) while the property remains the residence homestead of that person. Surviving spouses, with certain qualifications, may inherit this freeze.

As a result of these exemptions as well as frozen tax payments, in FY 2023, the City will forgo approximately \$94.9 million in property tax revenue from senior and disabled homestead exemptions, frozen City tax payments, and the general homestead exemption. A total of approximately 102,000 senior and 7,000 disabled homestead exemptions are anticipated for FY 2023.

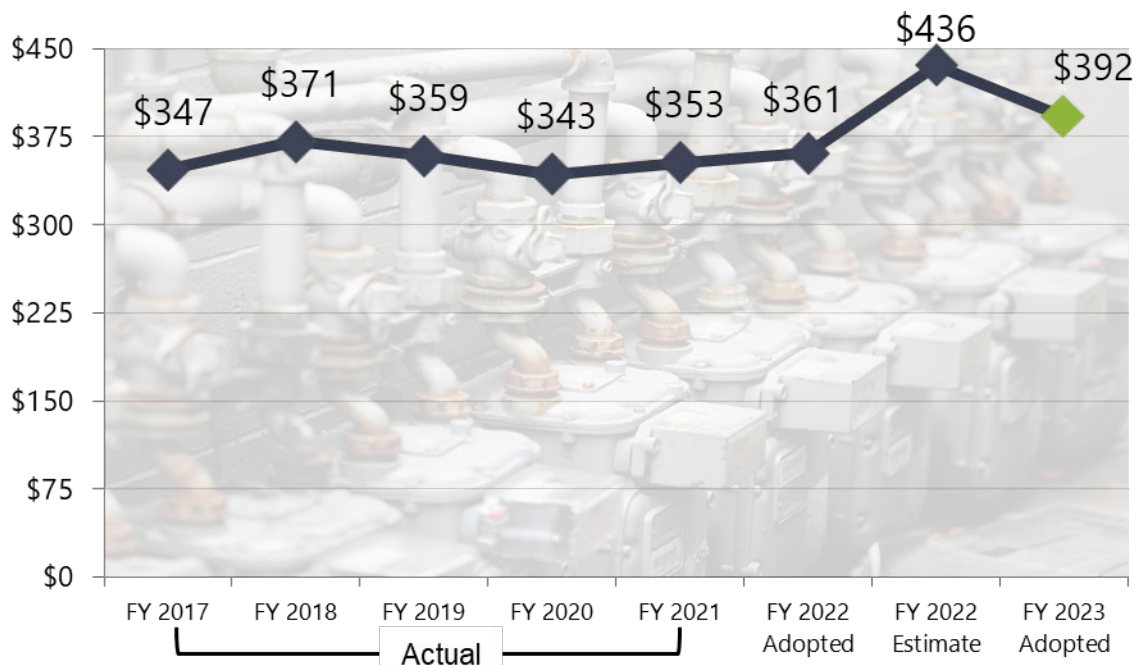
Sales Tax Revenue: The FY 2023 Adopted Budget includes sales tax revenue in the amount of \$387 million in the General Fund. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2023 Adopted Budget for sales tax revenue is projected to be 15% higher than the FY 2022 Adopted Budget and 2.7% higher than the FY 2022 Estimate.

Sales Tax Revenues (\$ in Millions)



CPS Energy Revenue: The City of San Antonio is the owner of CPS Energy (CPS). The CPS payment to the City represents the second largest source of revenue to the General Fund in FY 2023. CPS pays the City 14% of all gas and electric customer gross revenue as a return on investment. Revenues from CPS Energy are one of the most difficult revenues to forecast. Weather, natural gas prices, and other variables can significantly impact CPS revenues and the City’s payment can fluctuate significantly from year to year. The FY 2023 Adopted Budget includes CPS revenues in the amount of \$392 million, an increase of 8.5% from the FY 2022 Adopted Budget. As illustrated in the graph below, the revenues estimated to be received in FY 2022 are unusually high due to an extremely hot summer and natural gas prices. As a result, FY 2022 Estimate CPS revenues are projected to be \$75 million ahead of FY 2022 Adopted Budget.

CPS Revenues
(\$ in Millions)



As part of the FY 2023 Adopted Budget, the City of San Antonio will provide a credit of \$50 million to all customers of CPS Energy, which is owned by the City. The \$50 million will be allocated as follows:

- \$7.5 million will be contributed to the Residential Energy Assistance Program (REAP) to assist eligible low-income residential customers.
 - \$5.5 million will be used for immediate assistance with eligible customers receiving a credit of up to \$300 not to exceed their total past due balance.
 - \$2.0 million added to REAP balance for future assistance.

- \$42.5 million will be credited to all CPS Energy customers' bills in the month of November/December. The credit will be based on each customers' energy usage during the month of July.
 - Customers may opt out and redirect their credit to the REAP program for assistance to low income customers or weatherization to include minor repairs.

Other Major Revenues and Adjustments: Other revenues in the General Fund include business and franchise taxes, liquor-by-the-drink taxes, fines, and other charges for services such as EMS transport fees. The FY 2023 Adopted Budget includes an increase for many of these revenues as the City experiences rebounding tourist and visitor activity. For FY 2023, alcoholic beverage sales, River Barge cruises, and other service revenues are increasing as City facilities return to pre-pandemic service levels.

Diversity, Equity, Inclusion, and Access Strategies

The City of San Antonio has made a strong commitment to advancing social equity and reducing disparities experienced by the most marginalized San Antonio residents through a variety of efforts. In FY 2022, the Office of Equity, the Office of Disability Access, and the Office of Municipal Integrity were reorganized to form the Department of Diversity, Equity, and Inclusion (DEI).

The Department provides employees and community members with a central hub to report and address civil rights complaints, violations of the Americans with Disability Act, the City's Non-Discrimination Ordinance, the Equal Employment Opportunity Act, or allegations of waste, fraud, and abuse in City practices.

DEI Strategies: Equitable improvements across the City help make San Antonio a more fair, just, and open space to the vibrant diversity that embodies what it means to be a San Antonian. The City of San Antonio applies an equity lens to developing the budget by acknowledging the historical causes of disparities between populations, using a data-driven approach to measure equity, and implementing holistic solutions that center on those who need it most. The Office of Equity focuses on the following strategies to accomplish this objective:

- **Normalizing** concepts of social justice within city government
- **Organizing** staff around advancing equity within their own departments
- **Operationalizing** equitable policies, programs, and procedures within city government

Disability Status Report: The FY 2023 Adopted Budget includes funding for a Disability Status report that will report on statistics and measures across key areas of concern such as financial resiliency, economic opportunity, transportation, housing, health, education, safety, and digital inclusion for disabled persons. The report will establish a foundation for the Disability Access

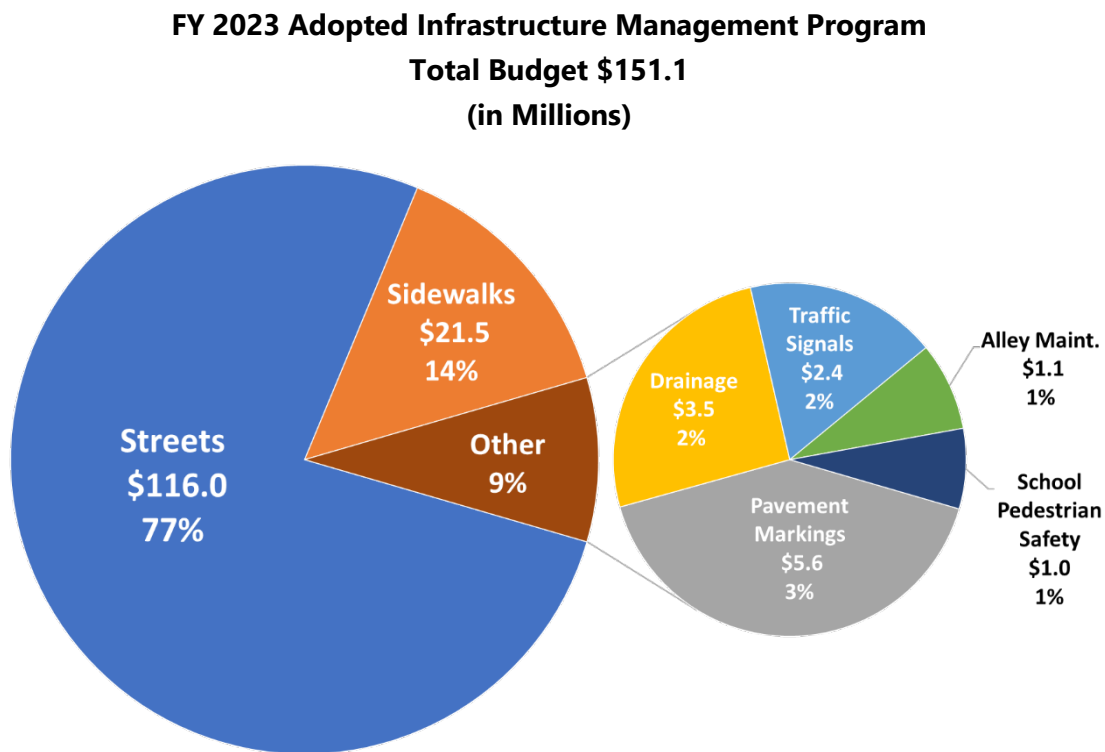
Office to understand and address the impacts of disabilities in implementing City programs and services.

Language Access: The FY 2023 Adopted Budget includes additional funding for Phase II of the Citywide Language Access plan which focuses on building meaningful access for the City's Limited English Proficient (LEP) persons through increasing community engagement and assessing current language access services, policies, and training. The Language Access Plan focuses on increasing interpretation and translation services at public meetings, closed captioning services on public access networks, and increasing American Sign Language accessibility. The FY 2023 Adopted Budget redirects \$542,000 for these services from the Community & Engagement department to centralize these efforts.

Streets and Transportation

Infrastructure Management Program (IMP)

Five-Year Infrastructure Management Program: City staff developed a five-year Infrastructure Management Program (IMP) to identify and recommend infrastructure priorities to City Council. As detailed in the following chart, the FY 2023 Adopted Budget includes \$151.1 million in the IMP for streets, traffic signals, sidewalks, drainage, and alleys.



Note: The \$21.5 million in sidewalks includes \$2 million of 2022 Bond funding and the operating expenses associated with two sidewalk repair crews.

Street Maintenance: The FY 2023 Adopted Budget increases the Street Maintenance Program to \$116 million. Of the total program, \$100 million is allocated based on 100% street condition per Council District and \$6 million funded in the 2022 Bond is allocated based on 50% street network size and 50% street condition per Council District as stipulated by the Streets, Bridges, and Sidewalks Bond Committee. An additional \$10 million one-time funding has been awarded from the American Rescue Plan Act and is allocated based on miles of "F" Streets per Council District. To ensure the timely delivery of street projects, an additional six positions to support the Street Maintenance program will be added in FY 2023.



Pavement Markings: The FY 2023 Adopted Budget maintains the FY 2022 funding level of \$5.6 million towards citywide pavement markings. This funding level keeps the maintenance and replacement cycle of thermoplastic pavement markings to a three- to five-year cycle. The FY 2023 program is anticipated to deliver an additional 235 miles of citywide pavement markings to ensure traffic safety throughout San Antonio.

Drainage and Alleys: The FY 2023 Adopted Budget maintains the FY 2022 funding level of \$3.5 million for continued cleaning and maintenance of drainage channels and natural creekways, maintains the funding level of \$1.1 million towards service alleys used by Solid Waste for trash collection and increases non-service alley maintenance to \$1.15 million.



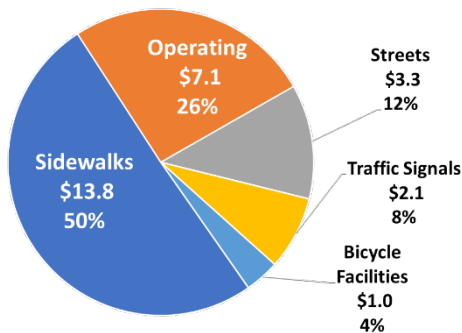
Pedestrian Safety: The FY 2023 Adopted Budget includes \$1.0 million for the School Pedestrian Safety program for the maintenance of 230 existing flashers, 15 new flashing beacon installations, 210 school zone sign upgrades, and 729 school zone markings for crosswalks. The FY 2023 Adopted Budget also includes \$2.4 million in resources to structurally upgrade existing traffic signals with intelligent transportation components and audible pedestrian safety features.

Neighborhood Access Mobility Program: Additionally, the Neighborhood Access Mobility Program (NAMP) will increase from \$219,900 to \$450,000 in FY 2023 for each City Council District. As part of the FY 2023 Adopted Budget, NAMP eligible project will be expanded to include community requested infrastructure improvements, which address safety, multimodal transportation connectivity, and roadway functionality within the public right-of-way or on city property.

Advanced Transportation District

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. ATD projects increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2023 Adopted Budget for ATD appropriations totals \$27.3 million.

**FY 2023 Adopted
ATD Program
Total Budget \$27.3 (in Millions)**



Operating Expenses: As part of the FY 2023 Adopted Budget, ATD will fund a total of 48 positions of which three new positions will oversee and maintain the Traffic Signal Management System and the Transportation and Infrastructure Management Center (TIMC). The Adopted Budget also includes funds for transportation and pavement markings planning as well as traffic engineering studies.

Intelligent Transportation System: The FY 2023 Adopted Budget includes \$600,000 for continued installation of intelligent technology components to existing traffic signals. An additional \$650,000 is included

to meet the City's match for a Federal Intelligent Transportation System Enhancements grant. Funding will provide for the installation of traffic monitoring cameras, advanced detection equipment, travel time data collectors, backup battery systems, enhancements to signal system operations, and improved performance measure tracking.

Citywide Sidewalk Improvements: The FY 2023 Adopted Budget includes a total of \$21.5 million for sidewalk improvements. Of the \$21.5 million, \$13.5 million is funded from ATD. A total of \$12.5 million is included to construct sidewalks and \$1 million is included for citywide sidewalk repairs. In FY 2020, the City implemented a sidewalk repair program and added one crew to complete 2 miles of sidewalk repair. The FY 2023 Adopted Budget adds



a new sidewalk repair crew for a total of two crews. With the two crews, a total of 4 miles of sidewalk repairs will be completed for 12 miles of usable sidewalks. The primary goal of the program is to strategically repair deteriorated sidewalks to restore the most miles of sidewalks to usability. Using data from the sidewalk condition assessment, sidewalk repair projects will be prioritized, planned, and executed primarily within residential neighborhoods across the City.

In addition to the ATD funding, \$2 million from the 2022 Bond Program and \$6 million from the General Fund will be allocated to sidewalk improvements.

Storm Water Infrastructure and Operations

The FY 2023 Adopted Budget for the Storm Water Operating Fund is \$56.7 million, of which \$ 44.8 million is for operating expenses, including personnel costs and payments to San Antonio Water System (SAWS) for services related to the Texas Commission on Environmental Quality (TCEQ) permit requirements. The remaining \$4.5 million is allocated to capital projects and \$7.4 million to outstanding debt related to storm water revenue bonds.

The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee, which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties based on square footage of impervious cover. The following table reflects the current rates, which were last adjusted in FY 2020.

FY 2023 Storm Water Utility Fee Structure	
Residential Rates Impervious Cover	Monthly Fee
<2,750 SF of impervious cover	\$3.75 per mo.
2,750 to 4,220 SF of impervious cover	\$4.94 per mo.
>4,220 SF of impervious cover	\$10.45 per mo.
Non-Residential Rates Impervious Cover	Monthly Fee
<20% area of impervious cover	\$0.31/1,000 SF + \$67.30
20% to 40% area of impervious cover	\$0.45/1,000 SF + \$67.30
40% to 65% area of impervious cover	\$0.58/1,000 SF + \$67.30
>65% area of impervious cover	\$0.73/1,000 SF + \$67.30

Hazard Mitigation Action Plan (HMAP): The goal of the City’s Hazard Mitigation Action Plan (HMAP), originally developed in 2015, is to minimize or eliminate the long-term risk to human life and property from known hazards by identifying and implementing cost-effective mitigation actions. There have been 98 HMAP actions identified as specific to the Public Works Department under the “Flood” category. Of those identified actions, three actions have already been completed with another ten capital projects that have received funding and are in the process of completion. In May 2022, City of San Antonio voters approved 23 Drainage and Flood Control projects under the 2022-2027 GO Bond Program, of which eight projects are included in the HMAP.

Storm Water Capital Improvement Projects: The Capital Budget allocates \$4.6 million, from the Storm Water Operating Fund and the Storm Water Regional Facilities Fund to complete a total of seven drainage-related capital projects, listed in the tables on the next page.

FY 2023 Drainage Maintenance Projects

Storm Water Operating Projects		
Project Name	Improvement Description	Adopted Budget
Corrugated Metal Pipe Rehabilitation	Drainage infrastructure rehabilitation	\$2,000,000
Churchill Ave Area Drainage Improvements (Shortfall)	Alleviates street and property flooding	1,500,000
Annie Area Interim Drainage Improvements (Shortfall)	Alleviates property flooding	100,000
Pembroke Interim Drainage Improvements (Shortfall)	Alleviates street and property flooding	530,000
Michael Drainage Improvement	Alleviates property flooding	31,029
Menchaca Drainage Improvements	Alleviates street flooding	300,000
Total Storm Water Operating Projects		\$4,461,029

Storm Water Regional Facilities Projects		
Project Name	Improvement Description	Adopted Budget
Olmos Dam Improvements (Shortfall)	Replacement of trash racks	\$150,000
Total Storm Water Regional Facilities Projects		\$150,000

Transportation

The FY 2023 Adopted Budget includes priorities for creating a safe, sustainable, and equitable, multi-modal transportation system for all San Antonians through its four programmatic areas: Vision Zero, SA Bikes, Multi-Modal Planning, and Quiet Zones. Staff continues to work with the community and stakeholders to implement data-informed safety projects, multi-modal transportation plans, and pedestrian and bicycle educational programs.

SA Bikes: During FY 2022, the Department initiated its first High-Profile solicitation for the Bike Network Plan (BNP) update which will be awarded in FY 2023. A key component of the BNP update is the inclusion of the Howard W. Peak Greenway Trail as part of the City’s bicycle infrastructure and miles of bicycle facilities. The City currently has 408 miles of bicycle lanes. The number of new

or repaved miles of bike lanes to be completed in FY 2023 will be adjusted based on data gathered during the BNP update.

VIA Metropolitan Transit Contribution: The FY 2023 Adopted Budget includes the City's continued contribution to VIA Metropolitan Transit. FY 2023 funding will support the planning, design, and construction related to the East/West Advanced Rapid Transit (ART) to advance the project into the project development phase in an amount of \$5 million. This contribution affirms the City's commitment to the implementation of the SA Tomorrow Multi-modal



Transportation Plan published in 2015. The budget also reserves funding to support the design and construction of improvements related to the North/South Bus Rapid Transit (BRT) in the amount of \$5 million; this is separate from the Capital Improvement Grant project known as the North South Advanced Rapid Transit (ART).

Vision Zero: As national trends indicate an increase in the number of roadway fatalities and injuries, the Department will continue to focus on improving safety on the City's High Injury Network (HIN) roadways identified through the City's Vision Zero Severe Pedestrian/Bicycle Injury (SPIA/SBIA) Reports. In FY 2023, staff will continue to design and construct mid-block crossings on the HIN corridors identified in the FY 2022 Budget and implement safety campaigns to educate all roadway users on the importance of observing speed limits and marked crosswalks. The Department has also partnered with Municipal Courts to provide Vision Zero videos for drivers receiving speeding citations. Furthermore, in FY 2023 the Vision Zero Action Plan will be updated and staff will continue to identify projects for submission for the United States Department of Transportation's Safe Streets for All Users (SS4A) grant program.

Quiet Zones: The FY 2023 Adopted Budget includes \$200,000 for Quiet Zone maintenance. A Quiet Zone is a section of a railroad corridor where train crews do not routinely sound the horn at railroad crossings. The Federal Railroad Administration (FRA) is responsible for approving Quiet Zone designations based on a set of requirements, which include crossing closures, one-way conversions, quad gates, medians and signs, and pavement markings. The City currently has 12 quiet zones that comprise a total of 69 crossings accounting for over 25 miles of quiet zones. Continued maintenance is required to ensure compliance with FRA.

Community Focus Areas

Metro Health

FY 2023 Goals: Metro Health is following the SA Forward Plan and placing an emphasis on addressing mental health, domestic violence, and civic engagement in the city with the goals it accomplished in FY 2022 and will continue to support in FY 2023. These include:

- A Chief Mental Health Officer, who will coordinate the City’s mental health efforts and participate in the launch of the SA CORE pilot project to transform the response to mental health-related emergencies
- The Policy and Civic Engagement Office (PaCE) to coordinate state legislative items and oversee local policy issues that impact the community
- The Domestic Violence Case Management team to augment the reach of Crisis Advocates



SA Forward Plan: The plan is based on a citywide Community Health Improvement Plan and focuses on areas that have been impacted during the COVID-19 pandemic. The current plan runs through September 2026 and is being tracked across six priority areas encompassing seventy-five program objectives. Highlights of the second year of implementation include:

1. Continued implementation of the Department’s equity action plan to operationalize the City Council’s Resolution on Racism as a Public Health Crisis
2. Expansion of the SA CORE program into additional teams capable of responding to a crisis emergency call for mental health emergencies specifically
3. Expand the number of City departments and local partner agencies who are trained in and certified in trauma-informed care
4. Continued expansion of crisis advocacy service hours and total number of people supported through case management

Academic Public Health Partnership:

Metro Health is a nationally accredited agency as recognized by the Public Health Accreditation Board. This accreditation

facilitates the Department to enter formal partnerships with local academic institutions to enhance Metro Health’s data collection, analysis, and implementation. Metro Health already maintains several informal partnerships with local entities and seeks to make these partnerships more official



as a part of the SA Forward Plan. In full partnership with Metro Health, the leadership of UT Health SA, UTSA, and the founding dean of the University of Texas School of Public Health San Antonio (UTSPHSA) will work together to support and advance the City's Community Health Improvement plan.



SA CORE Pilot Program: The SA CORE (San Antonio Community Outreach and Resiliency Effort) team follows a multi-disciplinary response team model. The team is comprised of a mental health clinician, a SAFD-EMS Mobile Integrated

Healthcare paramedic, and a SAPD Mental Health Unit officer. This team is deployed in the Central Substation, an area of the city with a high equity score and high volume of mental health 911 calls. This area is served by SA CORE teams seven days per week, 7am-11pm. The SA CORE Team was launched on April 1, 2022 and as of June 30, 2022 the team had responded to 440 emergency 911 calls. Of these 440 calls, over 60% were either resolved in the community or placed in a behavioral health hospital—less than 2% were arrested. The current pilot program is expected to run through March 2023 after which the program will be evaluated with recommendations.

Support for Affordable Housing

In FY 2022, the City adopted the Strategic Housing Implementation Plan (SHIP), which outlined new housing targets and related housing strategies to focus on the housing needs of our city's most vulnerable populations. The SHIP's goal is to leverage funding and implement strategies to meet our target of producing and preserving 28,094 homes by 2031—about 45% of which will be new developments and the rest will be preserving existing affordable housing. 2022 saw the passage of the city's first ever Housing Bond that is a key measure to reaching those goals, especially while the entire industry faces rising construction costs, supply shortages, and rising interest rates.

The FY 2023 Adopted Budget will leverage the City's historic \$150 million dollar housing bond to help achieve the SHIP goals through the following housing and rehabilitation programs:

- Homeowner Preservation and Repair (Major Rehab and Minor Repair)
- Rental Preservation & Repair
- Housing Production for Single-family and Multi-family residences
- Permanent Supportive Housing

Aligning Investment with the SHIP: The total housing investment for FY 2023 is recommended at \$135.8 million from the General Fund, General Obligation Bond, Economic Development

Initiative Grant, HOME Investment Partnership Program Grant, and Community Development Block Grants. The funding will help families impacted by inflationary market pressures with assistance and connections to affordable housing units. This funding will facilitate approximately 2,500 affordable housing units created or preserved.

Activity Over the Last 4 Years

Activity	FY 2019	FY 2020	FY 2021	FY 2022	Total
Homeowners assisted in Minor Repair Program	6	30	53	175	264
Homeowners assisted in Owner Occupied Program	81	65	60	81	273
Homeowners assisted through Under 1 Roof	530	300	225	450	1,505

Coordinated Housing & SHIP Implementation: The FY 2023 Adopted Budget maintains funding at \$1.55 million to continue improving coordination among affordable housing programs and partners and implementing SHIP strategies. One key SHIP strategy for FY 2023 includes implementing UDC amendments and other policy and programmatic changes to increase affordable housing development and preservation, including for accessory dwelling units. Other strategies for FY 2023 include launching an affordable housing locator tool, SHIP progress tracking dashboard, and implementing the City’s first Displacement Impact Assessment.



2022 Housing Bond & Staff Complement: The FY 2023 Adopted Budget includes \$99.9 million of the \$150 million in GO Bonds to create and preserve affordable housing within the five approved priority categories. The FY 2023 Adopted Budget includes adding nine positions to the Housing Production Team to deliver homeowner repair programs and three positions to facilitate a new rental housing and permanent supportive housing programs. It is anticipated that during this Five-Year Period between FY 2023 and FY 2027, a total of \$316 million will be dedicated to the Affordable Housing Program.

Housing Production and Rehabilitation: A total of \$100.1 Million is included for housing production and rehabilitation. This includes \$92.3 million from the 2022 Bond Program including rental rehabilitation (\$30.6 million) and production (\$33.3 million), homeownership production (\$4.8 million), and permanent supportive housing (\$23.6 million) and \$7.8 million in grant funding.

Homebuyer Assistance: The FY 2023 Adopted Budget includes \$1.2 million for homebuyer assistance programs, including the Homeownership Incentive Program (HIP), Homeownership Program for Employees (HOPE), and First Responders Homebuyer Assistance Program (FRHAP) Programs. The HOPE down payment assistance (for full-time eligible civilian employees) and the FRHAP down payment assistance (for full-time eligible cadets and uniform police and fire employees) provide a 0% interest or no payment second loan of \$20,000 within the Community Revitalization Action Group (CRAG) area and \$10,000 within the San Antonio city limits. The HIP provides a no payment second loan up to \$30,000 for down payment assistance and closing costs to income eligible first-time homebuyers in San Antonio.

Housing Assistance Program (HAP): The demand for housing stability services continues to be a critical need and the FY 2023 Adopted Budget includes \$6.8 million for the Housing Assistance Program (HAP). HAP will continue to provide temporary rental assistance to families facing financial hardships. In addition, the program aides families seeking to relocate to affordable housing within the City. The Eviction Intervention Team remains active in all precinct courts providing information on free legal aid and Right to Counsel resources for families facing eviction. Residents are also able to access fair housing resources, benefits navigation, financial counseling, and other community resources which work collectively to help keep families housed.

Before



After



Housing Preservation and Production (Home Rehab Programs): A total of \$26.2 million is included in the FY 2023 Adopted Budget for Home Rehab Programs to assist low- to moderate-income homeowners (prioritizing 30-50% AMI), with home rehabilitation and reconstruction including major rehab, minor rehab, roof shingle replacement, and lead-based paint abatement and remediation making homes lead safe. The program also provides referrals to legal aid partners to help families address title clearance issues. This year, homeowners will have access to free homeowner maintenance classes which will provide information on home maintenance, budgeting for ongoing maintenance and referrals for estate planning services. Of the \$26.2 million, \$7.6 million is funded by the 2022 Housing Bond. The funding will be used to facilitate

private sector and/or non-profit development of single-family, multi-family, or mixed-use housing for the public purpose of safe, quality, and affordable housing consistent with the Housing Bond Committee's parameters and the Housing Commissions Bond Evaluation Framework.

Comprehensive Housing Support: The FY 2023 Adopted Budget includes \$123,000 to fund two Housing Navigator positions in the Neighborhood and Housing Services Department to provide proactive neighborhood case management service in low- and moderate-income areas. This service will connect eligible homeowners facing potential code violations to City and nonprofit services that may assist in rectifying those code violations.

Property Tax Education & Outreach: The FY 2023 Adopted Budget includes \$250,000 to provide information sessions to the community on property tax exemptions and the process to protest property tax increases. These sessions will be held in coordination with community partners in locations around the city.

Animal Care Services

Strategic Plan: The previous Animal Care Services (ACS) Strategic Plan was created in 2011, amended in 2015, and completed by 2017. ACS has since recognized the need for a strong, comprehensive vision for the future. ACS shared this new vision proposal with both the City Council during the FY 2022 Budget Work Sessions and the ACS Advisory Board during September 2021 meetings. With the approval of these key stakeholders, ACS began to work to develop a new strategic plan to be presented to City Council for adoption in April 2023. The Strategic Plan Development was split into three phases:



1. **Discovery Phase (January – May 2022):** ACS staff collected information from internal staff and public surveys as well as Leadership and Advisory Board interviews. Over 3,100 residents participated because of these efforts.
2. **Engagement Phase (June – December 2022):** ACS hosted five community meetings between July 12 and July 19, 2022 to gather input from the public on ACS-related priorities and discuss solutions to community issues. Approximately 150 people participated in the meetings, which were held in different locations around the city. ACS will be conducting Community Needs Assessments, hosting moderated focus groups, and convening the ACS Advisory Board to develop goals and needs.
3. **Finalization Phase (January – April 2023):** ACS staff will compile all the research and feedback to create the strategic plan document which will include strategic goals and action plans. The plan will be presented to City Council in April 2023.

Customer Service Team: In response to resident engagement, the FY 2023 Adopted Budget adds



five positions at ACS to create a dedicated Customer Service Team. The new Customer Service Team will engage with residents and provide a clear and direct line of communication with the community by being responsible for answering all citizen inquiries via phone, email, and social media. Not only will this provide a better, more timely experience for residents, but it will free up current staff to focus resources on

placing pets impounded at ACS and enforcing animal laws. With this improvement, ACS estimates 88% of calls to the main ACS phone line, (210) 207-4PET, and 7,200 escalated 311 calls will be answered regarding animal issues.

Clinic Staff Enhancement: Today, ACS cares for up to 30,000 impounded animals and all receive medical care through the Clinic. As such, the FY 2023 Adopted Budget includes funding for nine positions in the Clinic to facilitate and implement best practices for spay/neuter surgeries for animals in the community. This enhancement will ensure that there is enough staff to treat injured animals and give them the best opportunity for live release placement in the ACS shelter.

Community Vaccine and Microchip Clinics: During the pandemic, the lack of affordable veterinary care in the community became more evident. During meetings held with the community on the strategic plan, residents voiced the issue of lack of affordable animal services. To begin addressing the problem ACS will partner with community organizations to complete over a dozen vaccine clinics to vaccinate 2,400 pets a year. Vaccine clinics will be held in areas with high equity atlas scores that are less likely to have low-cost veterinary services nearby. Vaccine clinics will provide free microchips, rabies vaccines, and other vaccines to prevent common fatal diseases in pets (distemper, parvo, flu, feline leukemia).

Library

Increase in Library Collection: The Library's collection of books and materials is a core service to the community. Demands have increased during COVID-19 for digital materials. The FY 2023 Adopted Budget includes the addition of \$1.5 million to the library's books and materials budget to allow the San Antonio Public Library to better meet customer demand for content, reduce wait times, and respond to changes in the marketplace. This investment will accelerate a five-year plan to achieve a \$3.20 per capita spending on library materials. Access to information and content is a major contributor to improving social conditions including



higher literacy rates, greater civic participation, increased educational attainment, and better opportunities for life-long learning.

New and Replacement Furniture, Fixtures and Equipment: The San Antonio Public Library will replace old, worn and/or broken furniture, computer peripherals, and other equipment to ensure patrons have the best possible experience when visiting a Library location. The purchase of new items will provide improved customer service and increase productivity.

Renovations and Improvements: A total of \$3.2 million in new funding for renovations and improvements at eight libraries is included in the FY 2023 Adopted Budget. This includes the following libraries:

- Brook Hollow Branch Library will be expanding the parking lot from 68 to 118 total parking spaces, an increase of 50 parking spaces
- Memorial Branch Library will be replacing its end-of-life roof
- Pan American and Johnston Branch Libraries will be completing their HVAC replacements
- Guerra Branch Library will be replacing both its HVAC system and full parking lot
- Igo, Maverick, and Great Northwest will receive upgrades through the deferred maintenance program.



Expansion of Texana Resource Center Services: A major transformational project to improve and expand the Texana Resource Center will conclude in Fall 2023. This improvement adds two staff members for the Texana Resource Center, located on the 6th floor of the Central Library. The Texana Resource Center provides patrons access to rich informational, historical, and genealogical archives and materials regarding family history and Texas culture. Upon reopening to the

public, service hours will be increased from 40 hours per week to 56 hours per week, a 40% increase.

Parks and Recreation

The Budget includes a total of over \$20 million investments in Parks through the General Fund. This includes \$7.7 million for renovations and improvements at park facilities, \$10 million for the Edwards Aquifer Protection Program, \$1.5 million for operations of new facilities, parks and linear creekways, \$404,000 to enhance summer youth programming and \$477,000 to expand the park pool season.

Renovations at Parks: \$7.7 million in new General Fund dollars is dedicated to renovations and improvements at 17 Park facilities. This includes \$5 million for deferred maintenance at 15 parks and \$2.7 million for improvements at the Japanese Tea Garden as well as a Riverwalk sidewalk and staircase.

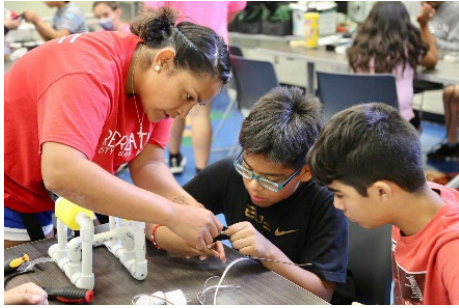
The table below outlines the \$5 million spending for the deferred maintenance.

FY 2023 Parks Deferred Maintenance Project List

Facility Name	Project Description	Budget Amount
Lincoln Park	Structural evaluation and foundation repair	\$350,000
Flores Park	Restroom and parking lot renovations	250,000
Fairchild Park	Upgrade lighting and HVAC systems	350,000
Monterrey Park	Replace swimming pool water main	200,000
Arnold Park	Replace HVAC system	320,000
Brackenridge Park	Boardwalk design and replacement	550,000
Southside Lion's and Pickwell Parks	Replace playground surfacing	230,000
Highland Park	Replace HVAC systems	200,000
Harlandale Park	Replace HVAC systems	150,000
Lincoln and Alderete Parks	Restroom renovation projects	500,000
Palm Heights Park	Replace roof and HVAC systems	450,000
Rainbow Hills Park	Painting and HVAC unit replacement	250,000
Sunset Hills Park	Pool upgrades and fencing replacement	300,000
Darner Parks and Recreation Operations Headquarters	Replace flooring, painting, and technology upgrades	550,000
Monterrey Park	Renovation of sport courts and parking lot	350,000
		\$5,000,000

Heritage and Woodlawn Lake Park Multi-Generational Centers: The FY 2023 Adopted Budget adds funding for two positions and equipment to support the Berta Almaguer Dance Studio and Community Center located at Woodlawn Lake Park which is projected to open in October 2022. It also provides two positions and equipment to support the Heritage Park Multi-Generational Center, which is projected to open in Spring 2023. These Centers will provide youth programming, recreational programming, as well as senior social and cultural classes.

Summer Programming and Pool Season: The FY 2023 Adopted Budget adds \$404,000 to



enhance the Summer Youth Program staff-to-participant ratio from 1:25 to 1:15, boosting the quality of programming and engagement with participants. The Summer Youth Program operates Monday-Friday from 7:30am-5:30pm during the summer out of school time, includes two meals, and offers a variety of age-appropriate activities such as sports, craft projects, active games, art exploration, fitness

and nutrition, math and science enrichment activities, and participation with the Library's Summer Reading Program.

The FY 2023 Adopted Budget also adds \$477,000 to expand the park pool season. During the regular pool season, all 24 pools will be extended 1 hour for a total of 7 hours per day for 6 days a week. In the extended pool season, the hours at 12 pools will be extended for 1 hour per day for a total of 7 hours per day on weekends.

Linear Creekways and Parks Development: The FY 2023 Adopted Budget includes \$418,000 and three positions to support the maintenance of additional miles of greenway and multi-use trails acquired through the venue sales tax. Approximately, 2.45 trail miles of Linear Creekways with 187 additional amenities across eight locations, and 35 new acres and tree installations will be added. Additionally, a total of \$718,000 and five positions will be added to support the maintenance of additional acres, facilities, and parks developed through bonds issued, grants and other funds. It is estimated that 289 new park amenities at over 20 locations will be added. This includes 1.97 miles of exercise trail and a total of 181 new acres of park land. New park amenities include but are not limited to exercise equipment, playgrounds, security lighting, new restrooms, bike repair stations, signage, and new parking areas.

Enhance City Wide Tree Planting Program: The FY 2023 Adopted Budget adds \$470,000 within the Tree Canopy Preservation and Mitigation Fund for three positions to increase current capacity and growth of the City's Tree Planting Program. This program provides trees, education, and awareness to the community resulting in environmental, economic, health, and social benefits through increased City tree canopy cover and lowered urban heat island effects.



Department of Human Services

Homeless Services Initiatives: The FY 2023 Adopted Budget includes an additional \$1.3 million to continue programs such as the Street Outreach Team and the Homeless Connections Hotline which, in alignment with the City's Homeless Strategic Plan, was launched through the CARES Act to support outreach and engagement work to reduce homelessness. The Homeless Connections Hotline (210) 207-1799



serves as a centralized resource and entry point to the homeless response system specifically for people experiencing or at-risk of experiencing homelessness. In FY 2022, the Hotline responded to over 14,500 resident calls. The Street Outreach Team connects unsheltered clients to shelter, housing, and support services. The Team operates in each Council District and works closely with neighborhood associations, faith groups, and businesses to address homelessness. Some of the funding will also support partner agencies conducting street outreach in coordination with the DHS team to best cover geographic areas of high need. In FY 2022, the DHS street outreach team:

- Engaged around 1,000 unsheltered homeless clients
- Responded to 650 requests for outreach from Council Offices
- Answered 1,200 calls through 311
- Attended 100 neighborhood association meetings

The SAMM Shelter: The FY 2023 Adopted Budget includes \$1.28 million to continue leasing for six months a motel facility operating as a low barrier, non-congregate emergency homeless shelter. The SAMM Shelter was opened in July 2021 to provide an option for clients who have multiple significant barriers to housing and for those who may struggle in communal environments. SAMMinistries will continue to operate the facility as a transition step for clients working toward permanent housing.

Older Adults Are Healthy, Engaged, and Independent:

The FY 2023 Adopted Budget continues investments in the 2019 Senior Services Strategic Plan and expands in-person and remote services to ensure all seniors have access to equity-based health, nutrition, financial, exercise, social, and cultural activities. Specifically, the FY 2023 Adopted Budget includes \$816,000 in operational costs for the first multi-generational community center in



Council District 4. The FY 2023 Adopted Budget also provides \$500,000 to continue supporting the Older Adults Technology System to expand programming for vulnerable, homebound older adults and older-adult community access to devices, connectivity, and digital literacy.

Public Safety

Police

The FY 2023 Adopted Budget includes funding for 50 officers through a Community Oriented Policing Services (COPS) grant in the amount of \$3.6 million, \$1.5 million for 28 new officers and 7 civilians for the N. St. Mary's Police Station, and \$1.7 million for replacement of In-Car video system.

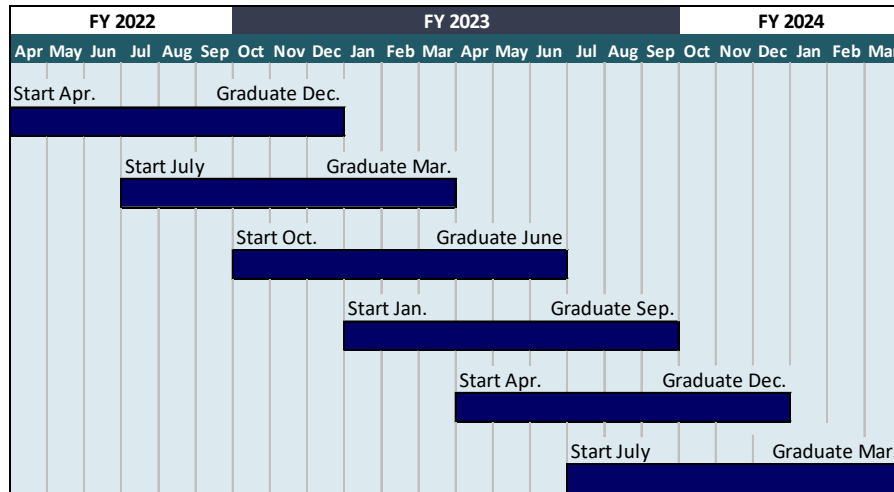
Crime Prevention Program Study with UTSA: SAPD is currently engaged in implementing a new violence reduction strategy for the City of San Antonio. SAPD is collaborating with UTSA's Department of Criminology and Criminal Justice to identify the temporal, geographic, and person-based patterns of violent crime in San Antonio. SAPD aims to apply evidence-based strategies to reduce violent victimization, arrest and prosecute violent offenders, and improve community conditions associated with violence and its antecedents. Over the course of a 12-month period, SAPD, with advice and technical assistance from UTSA, will develop a violence reduction strategy for the City.

North St. Mary's Police Station: The FY 2023 Adopted Budget includes funding to add positions and equipment to staff the new N. St. Mary's Police Station for a total amount of \$1.5 million. These positions include one Captain, four Lieutenants, 23 Sergeants, and seven civilian positions. The station is being built in downtown San Antonio as part of the 2017 Bond Program and is anticipated to be completed in January 2024.

50 New Officers: The FY 2023 Adopted Budget includes \$3.6 million for a grant cash match to the Department of Justice for year one of a four-year grant to fund 50 police officers. The COPS Hiring Program (CHP) is funded by the U.S. Department of Justice (DOJ) Office of Community Oriented Policing Services and funds expenses such as salary and benefits over a three-year grant period. All 50 officers hired as part of this grant will start as cadets and then graduate to officers assigned to address violent crime throughout San Antonio.



Academy Training Schedule: The following chart shows the Police Department’s Cadet Class training schedule for FY 2023:



Fire

The FY 2023 Adopted Budget includes funding to add 15 firefighters and a ladder company in the amount of \$1.3 million and 6 firefighters to establish a medical first responder unit in the amount of \$581,000.

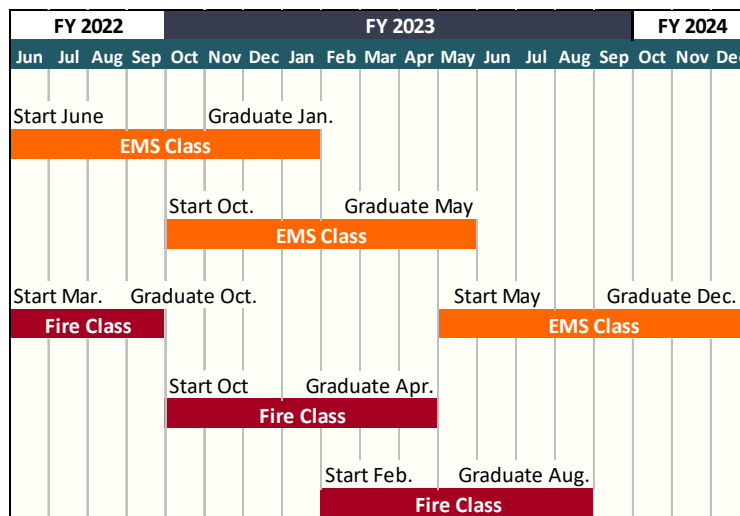
Clinical Dispatch Program: In FY 2022, SAFD continued a telemedicine program utilizing the Good Sam App. The Good Sam App is a web-based telemedicine triage system that works through a text message link provided by a 911 dispatcher. Once the link is accessed, the app uses the phone camera and artificial intelligence to gather vital signs and allows the 911 dispatcher to see the patient and react accordingly. During FY 2022, the Clinical Dispatcher Program resulted in a reduction of over 3,000 dispatched EMS units. With an expansion of this program, it is anticipated that the department will see a daily reduction in the number of dispatched emergency vehicles equivalent to an entire EMS unit, thereby freeing up SAFD resources for other emergency situations. In September 2022, eight clinical dispatcher positions who will be dedicated to the operation of the Clinical Dispatcher program will be online.

Medical First Responder Unit: The FY 2023 Adopted Budget includes \$581,000 and adds six positions to establish a medical first responder unit at Fire Station 24. These units are an efficiency measure in the fire department that allows a lightweight vehicle with a smaller crew to respond to certain medical incidents, doubling the response capability, reduce wear and tear on heavy apparatus, and keep fire apparatus available more frequently for fire incidents.

New Ladder Company: While studying citywide response times for aerial apparatuses, the San Antonio Fire Department identified the need to add one Ariel Platform apparatus to improve coverage in the city. The results of the citywide study identified Fire Station 45 to add the apparatus by taking into consideration travel time, high-rise structure density, incident density, and high-risk occupancy density. A total of \$1.3 million and 15 firefighters are included in the FY 2023 Adopted Budget.



Academy Training Schedule: The chart shows the Fire Department’s EMS and Cadet Class training schedule for FY 2023:



Sustainability

SA Climate Ready Plan: The SA Climate Ready Climate Action and Adaptation Plan (CAAP) was approved by City Council in October 2019 and outlines a pathway for San Antonio to address climate change by reducing the City’s contribution to the causes of climate change and equipping the city with the tools to adapt to inevitable climate impacts. Between 2019 and 2022, the City of San Antonio received support from Bloomberg Philanthropies as part of the American Cities Climate Challenge (ACCC) in the form of two Climate Advisors embedded within the Office of Sustainability and consultant support that focused on building and transportation sector decarbonization. As climate change continues to accelerate, the City must respond by developing processes and programs to efficiently coordinate internally with City departments and externally with community partners and the public to ensure that resources are being leveraged to support effective climate action.

FY 2023 Adopted Budget Support: As the ACCC concluded in June 2022, the FY 2023 Adopted Budget includes five positions to support the SA Climate Ready objectives and energy efficiency projects. Of the five positions, four are new positions and one position is redirected. These will support the Office of Sustainability to build capacity, accelerate the municipal and community climate response, and compensate for the ending of ACCC support. This staff will be focused on supporting the Office of Sustainability's goals to continue to expand the delivery of the SA Climate Ready objectives:

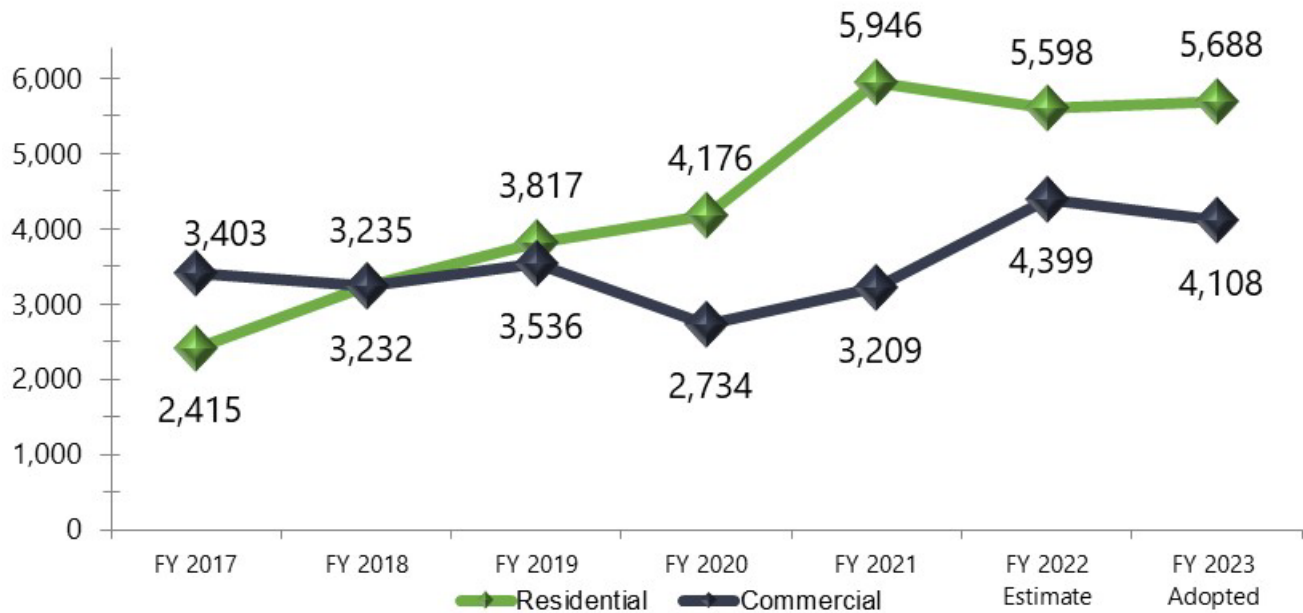
1. **Energy Management:** Effective delivery of Municipal Energy Efficiency Fund projects, benchmarking and disclosing municipal building energy use, municipal renewable energy procurement, and sustainable design review for capital and bond projects.
2. **Sustainable Transportation:** Expansion of publicly accessible electric vehicle (EV) charging stations, the electrification of the municipal fleet, and community awareness on the benefits of EVs.
3. **Climate Adaptation:** Implementation of climate adaptation measures in support of resilience activities.
4. **Municipal Sustainability:** Implementation of municipal climate strategies, CAAP consistency for City department work plans and budgets, and employee climate training.
5. **Community Sustainability:** Management of the SA Climate Ready Advisory Committees, greenhouse gas accounting, and collaboration with institutional partners and community stakeholders.
6. **Communication and Engagement:** Expansion of public engagement activities and implementation of the "Who Cares – We All Should" campaign.
7. **Climate Equity:** Integration of climate equity into all aspects of the Office of Sustainability's work plan.

Development Services

The FY 2023 Adopted Budget for the Development Services Fund is \$48.6 million. The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community.

FY 2022 was originally projected to have additional growth within residential activity with a decrease in commercial activity due to recovery related to COVID-19. However, the fund has experienced a stabilization in residential permitting activity with a large increase in commercial activity. It is expected that new and existing commercial permit counts will end FY 2022 37% above the FY 2021 Actuals.

Residential and Commercial Building Permit Activity
(FY 2017 to FY 2023)



Service Delivery: In response to the continued increase in permitting activity, the FY 2023 Adopted Budget includes funding for six new positions, of which; two positions will be added to the Customer Advocate team (permit counter and call center), two positions to the Short-Term Rentals program, and two positions to the Strike Team to ensure cycle time, consistency, and quality of service delivery are maintained.

Street Lighting: The FY 2022 Budget created the Street Light Team within Development Services to analyze all residential streets for streetlight spacing and gaps. The team utilized geographic information systems and field verification to determine where new lights are warranted per the Unified Development Code. The department is developing recommendations that identify priority areas where updates to street lighting are necessary. These priority areas will be presented to City Council during FY 2023. Development Services will continue to work with CPS Energy to communicate locations for the installation of streetlights. This initiative is aiming to increase safety for pedestrians and help decrease criminal type activities by increasing lighting in neighborhoods.

Capital Projects: The Cliff Morton Development and Business Services Center, also known as the One Stop, was constructed over 20 years ago. The FY 2023 Adopted Budget includes funding for maintenance and building enhancement projects, such as HVAC system replacement, parking lot improvements, the replacement of One Stop Lobby shades, as well as roof repairs. All projects are funded by the Development Services Fund.



Airport

The FY 2023 Adopted Budget includes \$137.1 million to operate the City's two airports, San Antonio International Airport and Stinson Municipal Airport.

Airport Economic Recovery: COVID-19 greatly impacted airport traffic over the last two years. Total FY 2022 passengers is estimated to be 9.2 million, representing a 64% increase from pandemic lows. Although the Airport is still 8.8% below its pre-pandemic passenger levels, the Airport is outperforming the national average of 11.2%. For FY 2023, total passengers is projected to be 9.8 million, representing a 6.4% increase from the FY 2022 Estimate. As a result of the increase in the total passengers, the Airport and its related funds will experience an increase in revenue that will allow the Airport to restore funding in areas such as airline incentives and promotional programs, building maintenance that was delayed in FY 2021, and the Airport's Capital Improvement Fund, which is utilized to fund capital projects at the City's two airports.

Airport's Terminal Development Program: This program includes the design and construction



of a third terminal at San Antonio International Airport (SAT) to prepare for expected passenger growth in the foreseeable future. Projects include a ground transportation center, parking garage, and terminal road realignment to address passenger needs over the next 20 years. As SAT nears capacity, two projects are underway to provide five new gates until the new terminal is completed. These projects are key components of the

Strategic Development Program approved by City Council in November 2021 which includes airfield expansion to extend an existing runway up to 10,000 feet. The FY 2023 Adopted Budget adds funding for 30 positions, of which seven positions will be in Development Services Fund to support permitting and planning, and 23 positions will be in the Airport Terminal Development Program fund for design services, IT support, fiscal monitoring, and procurement services. The new terminal and enabling projects are projected to be completed by FY 2028.

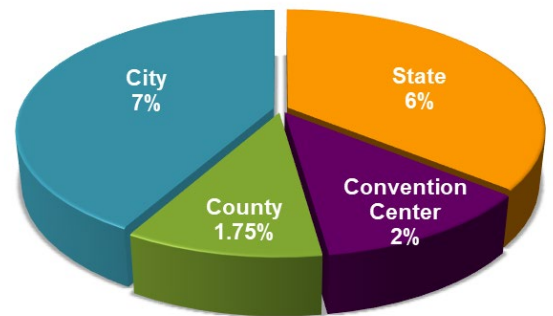
Tourism, Culture, and Arts

Hotel Occupancy Tax Funds

The Hotel Occupancy Tax Fund captures revenues and expenditures associated with Hotel Occupancy Tax (HOT) collections.

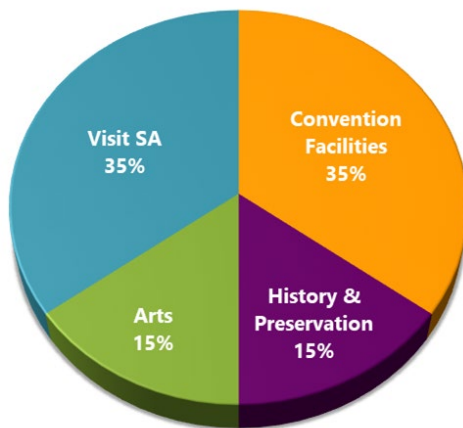
The current HOT rate of 16.75% levied on every room night contributes 6% to the State, 1.75% to Bexar County, and 7% to the City, with the remaining 2% dedicated to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center.

FY 2023 Hotel Occupancy Tax Rate (16.75%)



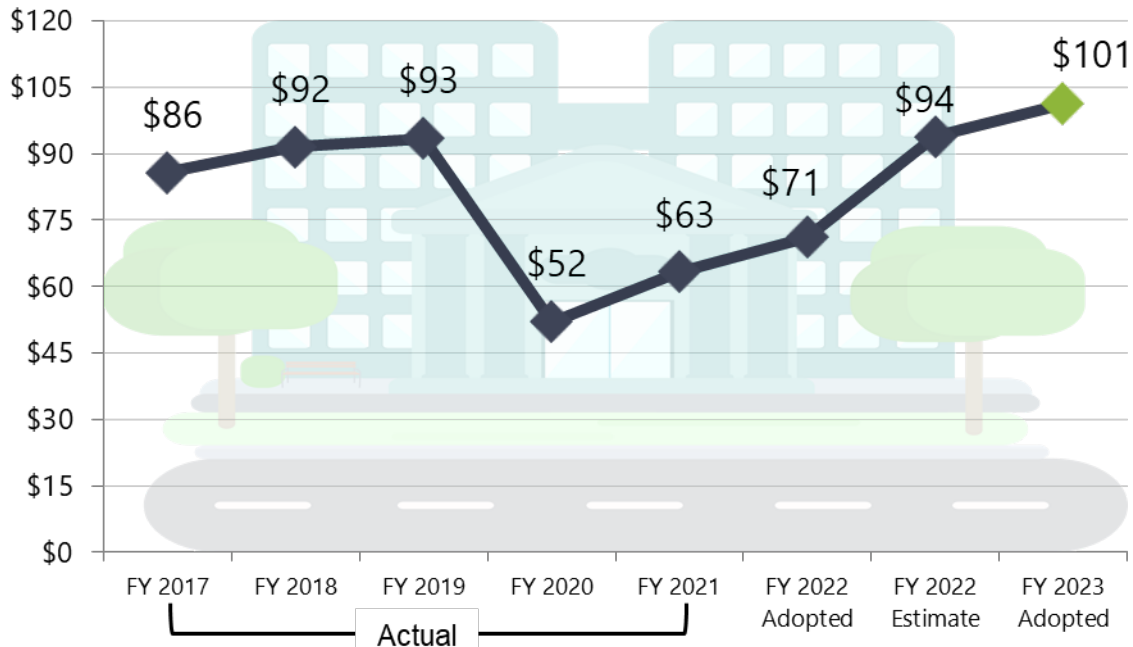
HOT funding is used to support tourism, convention activities, and arts and cultural programming across the City. This is done through transfers to the Community and Visitor Facilities Fund, Arts and Culture Fund, and an allocation to fund a Destination Marketing Agreement with Visit San Antonio.

FY 2023 Hotel Occupancy Tax Revenue Allocation



After the annual Convention Center debt service payment is made, the remaining net HOT collections for FY 2023 are allocated to Visit San Antonio at 35%, to the Arts and Culture Fund at 15%, and to the General Fund for History and Preservation at 15%. Hotel Occupancy Tax funding also supports the Convention Center and Alamodome, in addition to the revenues generated by those facilities.

Historical Hotel Occupancy Tax Revenue
FY 2017 to FY 2023
(\$ in Millions)



Community and Visitor Facilities Fund



The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all convention and sports related activities operated by the Convention and Sports Facilities (CSF) Department. The fund includes both the Convention and Sports Facilities Department operating budget and non-departmental expenses related to convention

hosting obligations. CSF is responsible for the operations of the Henry B. Gonzalez Convention Center, Lila Cockrell Theater, and Alamodome. CSF additionally receives General Fund support for the Carver Community Cultural Center, which provides access to facility space rental, arts educational, and artistic performance opportunities.

The FY 2023 Adopted Budget for Community and Visitor Facilities totals \$57.5 million to support upcoming conventions and events as well as non-departmental expenses related to convention hosting obligations.

The FY 2023 Adopted Budget includes:

- **Custodial Services Contract - \$1.8 million:** This is an increase for custodial contracts due to a newly adopted contract as of FY 2022 which increased the hourly rate from \$18 to \$26.
- **Service and Maintenance Contracts - \$1.2 million:** This is an increase in maintenance and service contracts at the Convention Center and Alamodome including smart building technology, event attendant services, and elevator maintenance.
- **Hosting Obligations - \$6.1 million:** This is for Hosting Obligations, of which \$3 million is for the U.S. Travel Association conference and related expenses.

Pandemic Recovery: Convention Center and Alamodome revenues are expected to continue recovering from the impact of COVID-19 restrictions on large scale conventions, concerts, and other gatherings. Total Convention Center and Alamodome revenue in FY 2023 is estimated at \$31.1 million representing a 20% increase over the FY 2022 Adopted Budget. The Convention Center projects that there will be 248 events in FY 2023, an increase of 17 from FY 2022 and the Alamodome projects that there will be 1,249,600 attendees at Alamodome events in FY 2023, an increase of 245,056 from FY 2022.

CSF Capital Projects: The FY 2023 to 2028 Adopted Capital Budget includes over \$160 million to fund major maintenance and replacement projects at the Convention Center and Alamodome. This funding includes facility improvements as part of the City’s commitment to prepare for the NCAA Men’s Final Four in 2025 and projects that were recommended by an extensive facility needs assessment conducted at both the Alamodome and the Convention Center. The facility totals are listed below:

Convention and Sports Facilities Projects		
Facility	FY 2023 Adopted Budget	Total FY 2023 – FY 2028
Alamodome	\$23,275,936	\$108,627,766
Convention Center	11,601,415	48,666,236
Lila Cockrell Theater	430,000	3,677,401
Total Convention and Sports Facilities Projects	\$35,307,351	\$160,971,403

Arts and Culture Fund

The Arts and Culture Fund was created in FY 2007 to account for expenses generated in support of San Antonio arts and cultural programming. The Arts and Culture Fund receives 15% of the net HOT allocations, which is anticipated to be \$11.1 million in FY 2023. With oversight by the San Antonio Arts Commission and its Committees, the Department of Arts and Culture enriches the quality of life in San Antonio by leading and investing in arts and culture through initiatives including grants to nonprofits and artists, cultural events and exhibits, public art, and the San Antonio Film Commission.

To support these initiatives, the FY 2023 Adopted Budget includes:

- **Enhanced Staff Support:** Funding for two positions to support the growth of the department's Core Grants Program that provides funding to artists and nonprofits. The number of grants the department manages is expected to increase from 41 grants in FY 2021 to 192 grants in FY 2023, and these positions will assist in managing the Core Grants Program, monitoring grants and contract compliance, and providing technical assistance to grant applicants.
- **Restored Gallery Funding:** Funding to restore four programs at the Culture Common Gallery at Plaza de Armas each year, returning programming to pre-pandemic levels and supporting the individual artist community in San Antonio.
- **Reinstated Film Incentive:** Funded by the Community and Visitor Facilities Fund, this program is designed to continue the City of San Antonio's Film Strategic Plan, adopted in FY 2017, which aims to incentivize three films per year that hire San Antonio residents and film in the city. A part of this plan includes film incentive advertising with two print placements and digital advertising.

Solid Waste Management

Solid Waste Services: The FY 2023 Adopted Budget for the Solid Waste Operating and Maintenance Department is \$143.7 million. Funding is used to provide curbside waste management services to approximately 372,000 residential customers and even more services citywide.

These services include:

- Weekly curbside recycling, organics, and garbage collection
- Two annual curbside brush collections
- Two annual bulky waste collections
- Bagged leaf collection
- Dead animal collection
- Household hazardous waste disposal
- Two Brush sites
- Commercial recycling
- Four bulky drop-off centers
- Downtown litter basket collection

Fleet Services Fund: Through the Fleet Services Fund, the Solid Waste Management Department (SWMD) provides the maintenance and repair of approximately 2,000 heavy equipment trucks and off-road equipment belonging to several City Departments. The FY 2023 Adopted Budget for the Solid Waste Internal Services Fund is \$24.6 million.



Solid Waste Fee Structure: All solid waste activities are funded by the Solid Waste Operating and Maintenance Fund. This fund is considered an Enterprise Fund, meaning that the services provided are funded by the fees charged. The primary user fees that make up the Solid Waste Fund are the Solid Waste Fee and the Environmental Fee. The Solid Waste Fee is a variable rate structure based on the size of the cart. The smaller the cart, the lower the fee.

A table of the combined Solid Waste and Environmental Fees from the last six years is below. There is no increase to the Solid Waste Fee or the Environmental Fee in the FY 2023 Adopted Budget. However, due to rising costs, a rate increase to the Solid Waste Fee and/or the Environmental Fee will be considered for FY 2024 Budget.

Monthly Solid Waste and Environmental Fee

Cart Size	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Small Cart	\$ 19.93	\$ 19.00	\$ 16.50	\$ 16.50	\$ 16.50	\$ 16.50
Medium Cart	\$ 21.93	\$ 21.00	\$ 20.50	\$ 20.50	\$ 20.50	\$ 20.50
Large Cart	\$ 24.68	\$ 29.00	\$ 28.50	\$ 28.50	\$ 28.50	\$ 28.50

Environmental fee was \$2.24 from FY 2018-19 and decreased to \$1.74 in FY 2020

Route Rebalancing: To optimize waste collection routes and accommodate increased waste volumes, the department will add 15 positions to help implement a citywide “Route Rebalancing” in FY 2023. Route sizes will be reduced to accommodate tonnage increases. Collection days will change for most customers and Saturday collections will be eliminated. The goal of this rebalance is to improve efficiencies, reduce overtime, improve fleet maintenance, and improve customer service.

Bitters Brush Site Efficiency: For several decades, the SWMD has operated the Bitters Brush Grinding Site located adjacent to the San Antonio International Airport. It is primarily used to grind brush collected by City crews and find beneficial uses for the mulch generated by the grinding. Residential customers and Commercial customers have been permitted to dump brush and purchase mulch. Recently, the commercial customer usage of the site has significantly outpaced resources. Due to space limitations, the SWMD is proposing to phase out commercial customers from dumping brush at this site beginning early summer 2023. City of San Antonio residential customers will continue to be able to dump brush, leaves, and grass clippings in volumes no larger than a pickup truck.

Illegal Dumping Collection Crew: The Adopted Budget adds five employees, plus equipment, to enhance the Illegal Dumping Crew established during the FY 2022 budget. This group is dedicated to the removal and clean-up of illegal dumps in City streets, drainageways, and other locations across the city. Additionally, this crew collects litter along roadways and trash from homeless encampments—with direction from DHS.



City Personnel Levels

The FY 2023 Adopted Budget totals 13,369 positions in all funds, including 467 positions for Pre-K 4 SA and 11 positions for SA: Ready to Work. The City maintains temporary positions within the Internal Services/Alternative Services Employee Fund that are used on an as-needed basis for summer park programs and other functions of the City. The following table compares the total number of authorized positions over a five-year period from FY 2019 to FY 2023. The following table denotes those positions that are authorized within the General Fund, Restricted Funds, and Grant Funds.

Five-Year Comparison All Funds Authorized Positions*

Fiscal Year	General Fund	Restricted Funds	Grants	Pre-K 4 SA	SA: Ready to Work	Total
FY 2019	7,741	3,557	675	431	0	12,404
FY 2020	7,786	3,659	658	431	0	12,534
FY 2021	7,831	3,722	708	447	11	12,719
FY 2022	8,026	3,768	789	467	11	13,061
FY 2023	8,208	3,894	789	467	11	13,369

*FY 2019 through FY 2022 reflects mid-year adopted personnel count or other City Council action

The FY 2023 Adopted Budget adds a net of 308 new positions to the General Fund and Restricted Funds. The following table summarizes the changes to personnel levels included in the budget.

Adjustments to the Personnel Count since FY 2022 Adopted Budget						
	General Fund	Restricted Funds	Grants	Pre-K 4 SA	SA: Ready to Work	Authorized Positions
FY 2022 Adopted	7,980	3,759	670	447	11	12,867
FY 2022 Adjustments	46	9	119	20	0	194
FY 2022 Revised	8,026	3,768	789	467	11	13,061
FY 2023 Reductions	0	0	0	0	0	0
FY 2023 Mandates	60	2	0	0	0	62
FY 2023 Improvements	126	120	0	0	0	246
Program Changes	186	122	0	0	0	308
FY 2023 Re-Organizations and Updated Grant Personnel	-4	4	0	0	0	0
FY 2023 Adopted	8,208	3,894	789	467	11	13,369

Note: The FY 2022 Adjustments reflect positions approved by City Council through ordinances after the adoption of the FY 2022 Budget in September 2021.

Attracting and Retaining Employees

Adequate staffing is essential to maintaining operations and effectively delivering city services. In this competitive job market, with low unemployment rates and higher than average job growth, we must ensure that we are providing affordable benefits and market competitive wages.

As of August 31st, the City has a vacancy rate of 9.1% despite significant recruitment efforts to include:

- Increasing pay ranges, through mid-year market adjustments, for some of our hardest to fill positions
- Creating/expanding apprenticeship programs to provide on-the-job training for individuals who might not be fully qualified for job vacancies
- Providing hiring incentives for certain positions
- Piloting employee referral programs
- Launching a “We Have a Job for You/SA Proud” marketing campaign
- Partnering with Workforce Development and Train for Jobs SA

The vacancy rate, coupled with a 57% decline in the average number of applications received for each job posting and a 3rd quarter FY 2022 voluntary turnover rate higher than at any time in the past 6 years, signals a need to address our market competitiveness.

Employee Compensation & Benefits

Through our FY 2022 Civilian Compensation and Benefits Survey, 67% of the almost 5,000 employees responding indicated that they were not confident that they were receiving market competitive wages. The FY 2023 Adopted Budget includes civilian compensation increases aimed at restoring that confidence and improving our ability to attract and retain City employees.

Entry Wage - The City’s \$15.00 per hour entry wage was fully implemented in FY 2019. The entry wage increased to \$15.60 in FY 2022 and will move to \$17.50 in FY 2023. The Adopted entry wage, which has historically applied to all full- and part-time employees, will also be extended to temporary and seasonal employees.

Market Increases - This year, for the first time since 2008, the City conducted a market review of its more than 960 civilian job titles. Based on that review, all full and part-time civilian employees will receive a market pay increase. Two-thirds of employees are receiving a 2% increase. Approximately one-third is receiving between a 2% and 7% increase to address both market and compression. Approximately 244 employees will receive an increase above 7% in order to be paid at their new range minimum. No employee is receiving more than a 15% increase.

Across the Board Increase - Market reviews are performed based on published salary data. The City primarily relied on Mercer, the nation's largest salary database, published in August of 2021. Given the growth in wages over the last 12 months since that data was collected, an across the board increase is necessary to maintain our salary ranges relative to market. Therefore, the FY 2023 Adopted Budget includes a 5% across the board increase for all civilian employees.

Uniform Employees – Collective Bargaining

Police Uniform	Fire Uniform
Collective Bargaining Agreement <ul style="list-style-type: none">• 3.5% Salary increase• 3% Longevity for eligible employees (every 5 years)	Collective Bargaining Agreement <ul style="list-style-type: none">• 2.5% Salary Increase, with 0.5% lump sum• 3% Longevity for eligible employees (every 5 years)

Healthcare Benefits

Active Civilian Employees: The City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for health benefits, which means the City and employees share all health care costs.

In January of 2009, the City implemented a two-tiered premium structure with those hired after January of 2009 paying higher benefit premiums. In an effort to provide a more affordable benefits package, the FY 2023 Adopted Budget includes a 20% reduction to post-2009 benefit premiums and no increase to pre-2009 benefit premiums.

The City implemented plan design changes and contribution increases to civilian health plans in calendar year 2018 that have been effective in managing costs. In FY 2020, an HMO-style Texas network plan was introduced to provide employees with another cost-effective healthcare option.

For FY 2023, employees will continue to have a choice of health care options: Consumer Choice Preferred Provider (PPO), New Value PPO, or Blue Essentials HMO. For those in Consumer Choice, the City will again provide a \$500 annual contribution (\$1,000 for family) to an eligible employee's Health Savings Account (HSA). The Consumer Choice plan continues to promote consumerism and encourages employees to take a more active role in managing their healthcare.

The Consumer Choice plan will continue to have premiums lower than the New Value PPO plan option. The Blue Essentials HMO plan covers in-network services with care provided by a smaller group of qualified medical providers as directed by a primary care provider. The plan design is similar to the New Value PPO with deductibles and co-pays but with lower monthly contributions.

2023 Adopted Monthly Healthcare Premiums for Active Civilian Employees

New Value	Adopted Plan - 2023			
	Pre-2009	Post-2009 Current	Post-2009 Adopted	Post-2009 Premium Reduction
Employee Only	\$72.00	\$159.30	\$127.44	(\$31.86)
Employee + Child(ren)	\$189.00	\$374.40	\$299.52	(\$74.88)
Employee + Spouse	\$355.50	\$595.80	\$476.64	(\$119.16)
Employee + Family	\$480.60	\$799.20	\$639.36	(\$159.84)

Consumer Choice	Adopted Plan - 2023			
	Pre-2009	Post-2009 Current	Post-2009 Adopted	Post-2009 Premium Reduction
Employee Only	\$17.10	\$40.50	\$32.40	(\$8.10)
Employee + Child(ren)	\$29.70	\$66.60	\$53.28	(\$13.32)
Employee + Spouse	\$86.40	\$188.10	\$150.48	(\$37.62)
Employee + Family	\$122.40	\$266.40	\$213.12	(\$53.28)

Blue Essentials HMO	Adopted Plan - 2023			
	Pre-2009	Post-2009 Current	Post-2009 Adopted	Post-2009 Premium Reduction
Employee Only	\$34.20	\$76.50	\$61.20	(\$15.30)
Employee + Child(ren)	\$78.30	\$159.30	\$127.44	(\$31.86)
Employee + Spouse	\$167.40	\$310.50	\$248.40	(\$62.10)
Employee + Family	\$230.40	\$426.60	\$341.28	(\$85.32)

Uniform Police Employees: Uniform Police employees will receive health benefits in accordance with the collective bargaining agreement between the City of San Antonio and the San Antonio Police Association. There are two plans available to choose from, the Value Plan and the Consumer Directed Health Plan (CDHP).

Uniform Police Plans	Value Plan		CDHP	
	In-Network	Out-Network	In-Network	Out-Network
Deductible (Single/Family)	\$500 / \$1,000	\$1,500 / \$3,000	\$3,000 / \$6,000	\$4,500 / \$9,000
Max Out of Pocket (Single/Family)	\$1,500 / \$3,000	\$3,000 / \$6,000	\$3,000 / \$6,000	\$4,500 / \$9,000

Eligible Uniform Police employees participating in the Consumer Directed Health Plan (CDHP) will receive \$1,500 annually as a contribution from the City in their Health Savings Accounts. Like the Civilian Consumer Choice plan, the Uniform CDHP encourages Uniform employees to take an active role in managing their health care. The Uniform CDHP Plan is a high deductible plan but covers 100% of all participants and their family member premiums.

The Uniform Police Value Plan provides a lower deductible option that also covers 100% of the premiums for each Uniform employee. However, participants are responsible to pay for coverage for their family members.

2023 Monthly Premiums for Active Uniform Police Employees

Uniform Police	Value Plan	CDHP
Employee Only	\$0	\$0
Employee + Child(ren)	\$89.31	\$0
Employee + Spouse	\$133.23	\$0
Employee + Family	\$221.08	\$0
Health Savings Account	N/A	\$1,500

Uniform Fire Employees: In FY 2020, a collective bargaining agreement with the Local 624 Association of Fire Fighters was awarded through arbitration. Uniform Fire employees began to receive health benefits that resulted from the arbitration award in April of 2020 and will continue to receive these health benefits in FY 2023. There are two plans available to choose from, the Value Plan and the Consumer Directed Health Plan (CDHP).

Uniform Fire Plans	Value Plan		CDHP	
	In-Network	Out-Network	In-Network	Out-Network
Deductible (Single/Family)	\$500 / \$1,000	\$1,500 / \$3,000	\$3,000 / \$6,000	\$4,500 / \$9,000
Max Out of Pocket (Single/Family)	\$1,500 / \$3,000	\$3,000 / \$6,000	\$3,000 / \$6,000	\$4,500 / \$9,000

Eligible Uniform Fire employees participating in the Consumer Directed Health Plan (CDHP) will receive \$1,500 annually as a contribution from the City in their Health Savings Accounts. Like the Civilian Consumer Choice plan, the Uniform CDHP encourages Uniform employees to take an active role in managing their health care. The Uniform CDHP Plan is a high deductible plan but covers 100% of all participants and their family member premiums.

The Uniform Fire Value Plan provides a lower deductible option that also covers 100% of the premiums for each Uniform employee. However, participants are responsible to pay for coverage for their family members.

2023 Monthly Premiums for Active Uniform Fire Employees

Uniform Fire	Value Plan	CDHP
Employee Only	\$0	\$0
Employee + Child(ren)	\$89.31	\$0
Employee + Spouse	\$133.23	\$0
Employee + Family	\$221.08	\$0
Health Savings Account	N/A	\$1,500

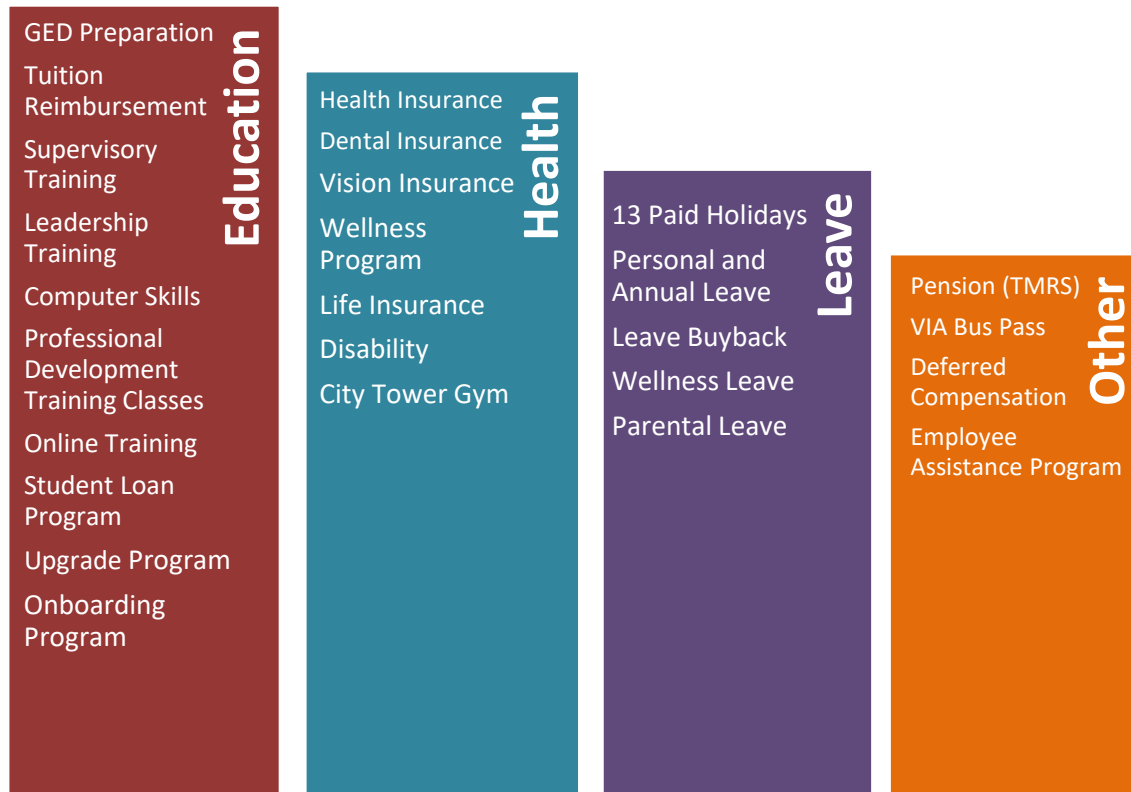
Retiree Civilian Benefits: The City remains committed to providing health care for retired City employees. Non-Medicare eligible retirees are eligible for the same health care plan options as active civilian employees, including Consumer Choice PPO with a health savings account, New Value PPO, and the Blue Essentials HMO plan. There are no increases to non-Medicare retiree monthly premiums in FY 2023. Health care benefits are also provided to Medicare-eligible retirees through a Medicare Advantage plan. The FY 2023 Adopted Budget includes an ad hoc cost of living adjustment of 4.9%.

**2023 Adopted Monthly Premiums for
Pre-65 Retired Employees
(Hired before October 1, 2007)**

2023 Retiree Healthcare				
	19 or Less Years	20 to 24 Years	25 to 29 Years	30+ Years
CDHP				
Employee Only	\$201	\$166	\$153	\$139
Employee + 1	\$389	\$309	\$281	\$261
Employee + 2	\$544	\$430	\$390	\$362
New Value				
Employee Only	\$401	\$331	\$306	\$277
Employee + 1	\$778	\$617	\$561	\$522
Employee + 2	\$1,088	\$860	\$780	\$724
Blue Essentials - HMO				
Employee Only	\$261	\$215	\$199	\$180
Employee + 1	\$506	\$401	\$365	\$339
Employee + 2	\$707	\$559	\$507	\$471

Employer of Choice

The City of San Antonio continues to strive to be an “employer of choice” in our community. In addition to market competitive wages, the City offers a variety of other robust benefits. The graphic below provides a summary of those offerings.



Capital Improvement Program

Capital Management Services

The Capital Management Services (CMS) Fund was established in FY 2007 to oversee project delivery of the City’s capital and infrastructure improvement projects primarily funded by the City’s bond issuances. On May 7, 2022, San Antonio voters approved a landmark \$1.2 billion Bond Program consisting of 183 projects that fall within six propositions.

2022-2027 General Obligation Bond Program

On May 7, 2022, citizens of San Antonio approved a \$1.2 billion General Obligation (GO) Bond Program consisting of the following six propositions:

Proposition	Title	Number of Projects	Bond Amount
Proposition A	Streets, Bridges and Sidewalks	62	\$ 471,557,000
Proposition B	Drainage and Flood Control	23	169,873,000
Proposition C	Parks and Recreation	82	271,915,000
Proposition D	Library and Cultural Facilities	9	58,375,000
Proposition E	Public Safety Facilities	6	78,280,000
Proposition F	Affordable Housing	1*	150,000,000
Total		183	\$ 1,200,000,000

* Includes 5 Priority Funding Categories



The 2022-2027 GO Bond Program is the largest in the City's history. The program is 41% larger than the 2017 GO Bond Program, with \$150.0 million towards Affordable Housing, \$100.5 million dedicated to improving Failed "F" Streets, and \$103.4 million towards increasing Linear Greenway Trails. To help ensure project schedule and spending milestones are met, an additional 38 new positions across nine City departments are included in the FY 2023 Adopted Budget. These positions will improve the

number of projects managed per team, communication, community outreach and financial reporting, procurement, small business outreach and communication, and contract expertise and compliance.

Six-Year Capital Improvements Program

The FY 2023 through FY 2028 Capital Improvements Program for the City of San Antonio totals \$2.88 billion. The six-year program contains 517 projects and represents the City's long-range physical infrastructure development and improvement plan. Items in the six-year plan include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, technology improvements, flood control projects, and municipal facility construction and refurbishment projects. The one-year Capital Budget for FY 2023 totals \$651 million.

The following table details the planned expenditures by program area:

FY 2023 – FY 2028 Capital Program by Category
(\$ in Thousands)

Program Category	FY 2023 Amount	FY 2023 - FY 2028 Amount	%
Streets	\$ 210,906	\$ 1,165,126	40.5%
Parks	84,525	396,843	13.8%
Air Transportation	83,329	296,989	10.3%
Drainage	42,607	243,239	8.4%
Municipal Facilities	67,795	290,573	10.1%
Other Facilities	4,674	15,333	0.5%
Information Technology	30,482	123,054	4.3%
Law Enforcement	14,617	85,125	3.0%
Libraries	10,005	53,911	1.9%
Fire Protection	2,577	59,478	2.1%
Neighborhood Improvements	99,870	150,000	5.2%
Total FY 2023 Program Category	\$ 651,387	\$ 2,879,671	100.0%

The Capital Program is funded by various sources including the 2017 and 2022 General Obligation (G.O.) Bonds, the Airport Passenger Facility Charge, Certificates of Obligation, Self-Supporting Certificates of Obligation, and other funding. The table below details the planned revenues by revenue source for FY 2023 and the total Capital Budget Program from FY 2023 through FY 2028.

FY 2023 – FY 2028 Capital Program by Revenue Source
(\$ in Thousands)

Revenue Source	FY 2023 Amount	FY 2023 - FY 2028 Amount	%
2007 G.O. Bonds	\$ 3,085	\$ 3,406	0.1%
2012 G.O. Bonds	10,574	15,350	0.5%
2017 G.O. Bonds	114,285	226,857	7.9%
2022 G.O. Bonds	159,195	1,198,304	41.6%
Aviation Funding	83,329	296,989	10.3%
Certificates of Obligation	78,990	395,028	13.7%
Other*	143,232	432,801	15.0%
Self-Supporting Certificates of Obligation	10,113	35,031	1.2%
Storm Water Revenue Bonds	426	745	0.0%
Tax Notes	37,539	261,360	9.1%
Grant Funding	10,619	13,800	0.5%
Total FY 2023 Revenue Source	\$ 651,387	\$ 2,879,671	100.0%

*Includes Edward Aquifer Program and Linear Creekway Program.

Facilities Deferred Maintenance Projects

The FY 2023 Adopted Budget includes \$5.0 million in capital funding to address deferred maintenance needs at City facilities. This funding is part of an ongoing effort to improve the condition of aging City facilities. The table below outlines the planned deferred maintenance projects for FY 2023.

FY 2023 Deferred Maintenance Project List

Facility Name	Project Description	Budget Amount
PSAP 911 Emergency Dispatch Center	Replace two 600KW generators	\$550,000
PSAP 911 Emergency Dispatch Center	Replace existing building system controls for HVAC equipment	100,000
Fire Station No. 36	Remove and replace weakening asphalt	324,000
Fire Station No. 51	Painting, flooring, restroom, and other maintenance repairs	30,000
Fire Station No. 42	Painting, flooring, restroom, and other maintenance repairs	36,500
Fire Station No. 17	Painting, flooring, restroom, and other maintenance repairs	36,500
Fire Station No. 46	Painting, flooring, restroom, and other maintenance repairs	30,000
Frank Garrett Community Center	Replace electrical panelboards, pump fittings, and piping (hot and chilled)	1,200,000
Frank Garrett Community Center	Restroom renovations, ADA improvements, painting, and other maintenance repairs	380,000
Igo Branch Library	HVAC upgrade/replacement	500,000
North Police Substation	Replace existing plexiglass partitions at main entrance lobby area	50,000
Northwest Police Substation	Replace existing plexiglass partitions at main entrance lobby area	50,000
South Police Substation	Replace existing plexiglass partitions at main entrance lobby area	50,000
East Police Substation	Replace existing plexiglass partitions at main entrance lobby area	50,000
West Police Substation	Replace existing plexiglass partitions at main entrance lobby area	50,000
Central Police Substation	Replace existing plexiglass partitions at main entrance lobby area	75,000
La Villita Bldg. 14B Yolix Luna Fine Art	Replace roof	50,000
La Villita Bldg. 12 Church Offices	Replace roof	80,000
La Villita Bldg. 13 Church	Replace roof	50,000
Carver Community Cultural Center Complex	Replaster ceiling, weatherproofing, and restroom renovations	450,000
Maverick Library	Restroom renovations, painting, lighting upgrade, flooring repair, and other maintenance repairs	395,000
Great Northwest Branch Library	Restroom renovations, painting, parking lot repairs, and other repairs	213,000
City Facility Resiliency Maintenance	Resiliency of City facilities	250,000
		\$5,000,000



Community Profile

City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that is rapidly moving forward into the next decade and beyond. Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other

Spanish missions, its historic neighborhoods, and the colorful River Walk. City leaders and the community carefully plan for growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

With a population of more than 1.4 million, San Antonio is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 2 percent. According to United States Census Bureau estimates, Hispanics make up 64.7 percent of the population, followed by Anglos at 24 percent and an African American population of approximately 6.3 percent. The median age in the San Antonio metropolitan area is approximately 34 years.

Geographically, the City of San Antonio covers more than 518 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The City is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast, and Mexico.

The local economy is diverse and vibrant. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the City's economic future:

According to a Healthcare and Bioscience 2020 study from the San Antonio Chamber of Commerce, the healthcare and bioscience fields had an annual economic impact of \$42.4 billion and employ approximately 188,000 individuals, making San Antonio a leading research and



treatment center for cancer, diabetes, infectious disease, and other conditions. Since 2009, the healthcare and bioscience industry has added 46,600 net new jobs, an increase of 33%. Additionally, San Antonio is home to the Army's San Antonio Military Medical Center and the Air Force's 59th Medical Wing.

The military has played a major role in San Antonio's history and economy. With an estimated economic impact of \$39.1 billion, Joint Base San Antonio's (JBSA) military installations directly employ 82,639 military and civilian personnel and serve as the largest single employer in the City. Expanding across more than 45,000 acres in the Alamo region, San Antonio's bases are a major hub for medical training, flight training, cyber operations, and intelligence, surveillance, and reconnaissance operations. Additionally, in 2020, San Antonio's bases supported more than 300,000 military retirees and veterans, as well as 269,105 dependents of military personnel.



San Antonio is a recognized leader in the cybersecurity and information technology industry. The industry itself is both large and diverse, with over 1,500 Information Technology companies in and around San Antonio. Additionally, San Antonio is the #2 cyber hub in the nation, only behind Washington, D.C., and is home to the headquarters for the 16th Air Force whose mission includes cyber warfare and serves

as the Service Cryptologic Component responsible to the National Security Agency/Central Security Service (NSA/CSS) and the Service Cyber Component to US Cyber Command. The 16th Air Force was activated in late 2019 as a result of the Air Force merging the missions of the 24th Air Force and 25th Air Force. Other government entities, based locally, with significant cyber or information security missions include the National Security Agency-Texas (populated with members from all military service branches, Cryptologic and Cyber Systems Division (Air Force Life Cycle Materiel Command), U.S. Army North, U.S. Army South, Federal Bureau of Investigation, Department of Homeland Security, and the U.S. Secret Service. San Antonio is also home to the University of Texas at San Antonio's innovative National Security Collaboration Center (NSCC) which helps promote the collaboration amongst industry partners in order to protect America's national security infrastructure. Military and federal entities have formal partnerships with the NSCC.

More than 10,000 residents in the San Antonio area work in the local aerospace industry. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, VT-SAA, and StandardAero, as well as to key aerospace assets including the San Antonio International Airport, Stinson Municipal Airport, Port San Antonio, JBSA-Randolph, JBSA-Lackland, and various training institutions.

San Antonio is a leader in the renewable energy industry, serving as the home of many green technology research entities and alternative energy companies. The City's gas and electric utility

company, CPS Energy, created a New Energy Economy (NEE) initiative, which has spurred the development of solar manufacturing and clean energy technology in San Antonio. The NEE has generated over 900 new jobs, more than \$1.4 billion in annual economic impact, and over \$200 million in capital investment. Additionally, over \$23 million has been contributed for local education programs, with a primary focus on science, technology, and engineering, by NEE partners.

San Antonio has long been a premier meeting destination and is known as a favorite of visitors from around the world. The Hospitality industry everywhere faced challenging times in the era of COVID-19, and San Antonio was no exception. An Economic Impact Report of San Antonio's Hospitality Industry (representing 2019 and 2020 data) found that the hospitality industry had an economic impact of \$17.4 billion in 2019 and decreased to \$13.9 billion in 2020. The estimated annual payroll for the industry was \$3.6 billion in 2019 and fell to \$3.0 billion in 2020; and the industry provided an average of 145,000 local jobs in 2019 and declined to 117,000 in 2020.

It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio was impacted significantly by the pandemic, with an 18% decrease in creative sector job loss. San Antonio is committed to the recovery of the arts and culture economy, with City-funded arts and cultural organizations returning from the pandemic to host thousands of events, including classes, performances, exhibits, festivals, and workshops, that attract residents and visitors alike.



San Antonio is a great place to live. Its cost of living is typically below the national average and is consistently ranked among the lowest of major U.S. cities, while home prices are among the most affordable in the country. San Antonio's median household income is \$53,420. Public, private and parochial schools are available as well as a number of colleges and higher education facilities. A subtropical climate offers an average temperature of 68.7 degrees, and evening temperatures dip below freezing

only about 20 days each winter. This comfortable climate invites residents to go outdoors to relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio is also home to the five-time NBA Champion San Antonio Spurs, a double-A affiliated baseball team, and a minor league soccer team.

General Information

Date of Incorporation:	December 14, 1837
Form of Government:	Council – Manager
City Council Members: (Including Mayor)	11
Area of the City ¹ :	Over 518 square miles



Population²

Population (as of July 1, 2021):	1,451,853
Population Growth Rate (2019-2020):	1.2%
Median Age:	33.8
Composition of Population	Hispanic – 64.7% Anglo – 24.0% Black – 6.3% Other – 5.0%

Education³

Independent Public School Districts:	15
State Charters:	24
Parochial/Private Schools:	127
Accredited Universities:	11
Community Colleges:	6



¹City of San Antonio Planning Department

²U.S Census Bureau (2020)., Decennial Census. The 2020 population reflects the "usual residence" population (defined as all people living in that location at the time of the census) of San Antonio per the Decennial Census, a one-time survey which is only completed every ten years. Populations for other years reflect the "current residence" (defined as people who are currently living or staying in the sample housing unit as long as their stay at that address will exceed 2 months) from the U.S. Census Bureau's 1 Year American Community Survey, an annual survey that collects data over a 12 month period.

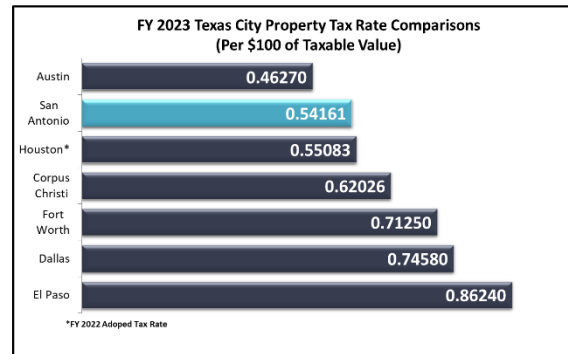
³National Center for Education Statistics 2021-2022 School Year (<https://nces.ed.gov/>) and Education Service Center, Region 20

Major Employers ⁴	
Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Northside ISD
	Randolph Air Force Base
Private Sector:	City of San Antonio
	H-E-B
	USAA
	Methodist Healthcare System
	Microsoft Inc.
	Wells Fargo



Employment ⁵	
Median Household Income:	\$53,420
Civilian Labor Force: (August 2022)	1,228,156
Unemployment: (August 2022)	47,124
Unemployment Rate: (August 2022)	3.8%

Housing	
Median Home Price ⁶ : (July 2021)	\$298,400
City Property Tax Rate: (per \$100 of Valuation)	\$0.54161
City Property Tax Comparison:	Second Lowest Among Major Texas Cities



⁴Greater: SATX (as of 2021)

⁵U.S. Census Bureau, 2015-2019 American Community Survey as of 2019: U.S. Bureau of Labor Statistics as of September 2021. Figures are for the San Antonio-New Braunfels, TX Metropolitan Statistical Area.

⁶San Antonio Housing Market: Stats & Trends | Orchard

Transportation

Railroad:	Union Pacific, Amtrak
City Freeway Loops:	Loop 410 (52 miles) and Loop 1604 (94 miles)
City Street Centerline Miles:	4,267 miles (centerline measurement)
U.S. Highways:	4
Interstate Highways:	3
City Sidewalks:	5,276 miles
City Bike Facilities:	408 miles (276 on-street bicycle network and 134 Greenway Trail miles)
Air Transportation:	San Antonio International Airport, Stinson Municipal Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit, Megabus, Tornado, Turimex International, Omni Bus Express
Public Transportation:	VIA Metropolitan Transit
Shared Mobility:	B-Cycle, Transportation Network Companies, Dockless Vehicles



Tourism⁷

Total Annual Visitors:	23.0 million
Leisure Travelers:	19.7 million
Business Travelers:	3.3 million
Tourism Employment:	117,020
Economic Impact:	\$13.9 billion

Major Attractions

Alamo	Missions National Historical Park
Sea World of Texas	Tower of the Americas
Paseo del Rio (River Walk)	Six Flags Fiesta Texas
San Antonio Zoo	El Mercado (Mexican Market)
La Villita	San Antonio Museum of Art



⁷Visitor Volume Report Prepared by DK Shifflet and Associates from 2020 data



REVENUE DETAIL



Revenues

Overview

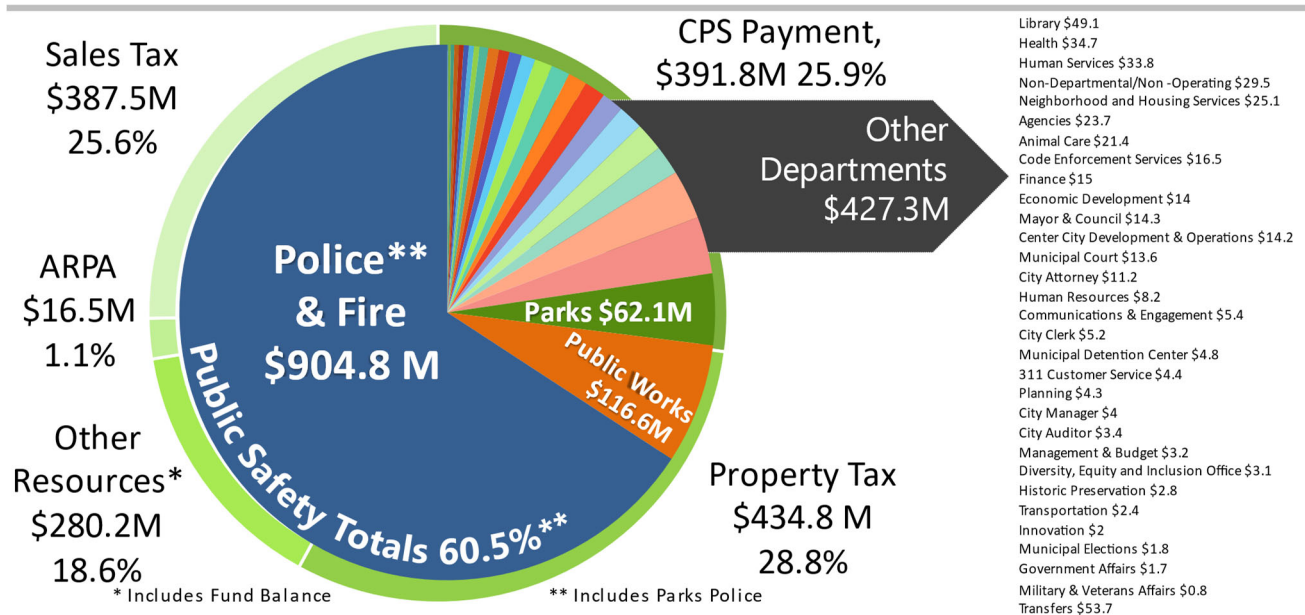
The Revenue Detail Section provides the basis for establishing the FY 2023 revenue projections. Included in this section are the major General Fund revenues of Property Tax, City Public Service (CPS) Energy payments, and Sales Tax, as well as revenues from charges for current service. Also highlighted are revenue projections for the City’s Restricted Funds including the Solid Waste Fee and Hotel Occupancy Tax.

The revenue budgets for FY 2023 are based on initial revenue estimate projections included in the Five-Year Financial Forecast that was presented to City Council in May 2022. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

General Fund Revenues

General Fund available resources are projected at **\$1.51 billion in FY 2023**. The three principal sources of General Fund revenue are Property Tax, CPS Energy payments to the City, and Sales Tax. These three sources of revenue combined, account for approximately \$1.214 billion, or 80.4%, of total available General Fund resources.

FY 2023 General Fund Budget: \$1.5 Billion



Property Tax Revenues – \$434.8 Million

The City's property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. Of the total property tax rate, the M&O tax rate is 33.011 cents per \$100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The FY 2023 Adopted Budget includes \$434.8 million in Maintenance & Operations (M&O) support for the General Fund from property taxes. Since FY 2007, the City has reduced its property tax rate five times and did not increase the rate in FY 2023 as shown on the chart below.

City Property Tax Rate Decreases since FY 2007 to FY 2023 Rate Per \$100 Valuation

Rate Component	FY 2007	FY 2008	FY 2009	FY 2010 - FY 2015	FY 2016 - FY 2022	FY 2023
Maintenance & Operations	36.704	36.080	35.564	35.419	34.677	33.011
Debt Service	21.150	21.150	21.150	21.150	21.150	21.150
Total	57.854	57.230	56.714	56.569	55.827	54.161

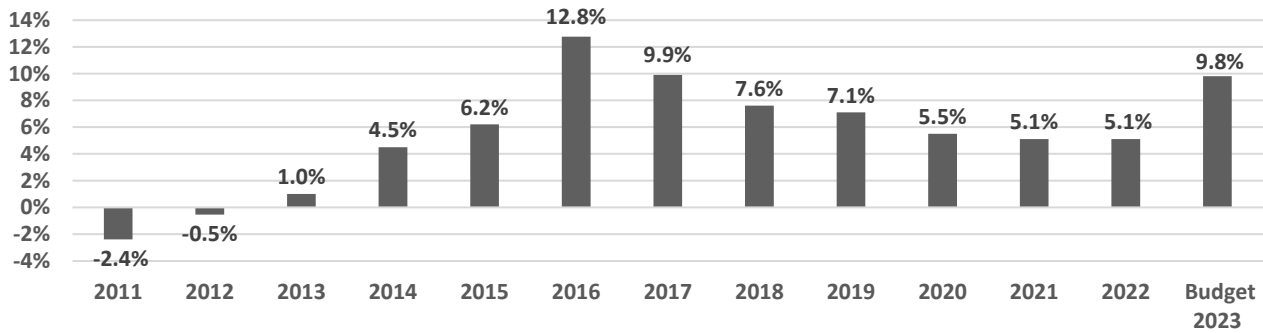
The Debt Service component is determined by the City's debt service requirements. The FY 2023 Debt Service tax rate is 21.150 cents per \$100 of taxable value. Funds from this component of property tax receipts are deposited to the Debt Service Fund and used exclusively to pay the principal and interest on debt. Together these two tax rate components provide for a total tax rate for FY 2023 of 54.161 cents per \$100 of taxable value. The table above illustrates the components of the FY 2023 Adopted Property Tax Rate.

FY 2023 Taxable Values (\$ in Billions)

Base Value FY 2022	Increase in Base Value	New Improvements	Total Value FY 2023
\$131.873	\$10.419	\$2.532	\$144.824
% Change From FY 2022:	7.90%	1.92%	9.82%

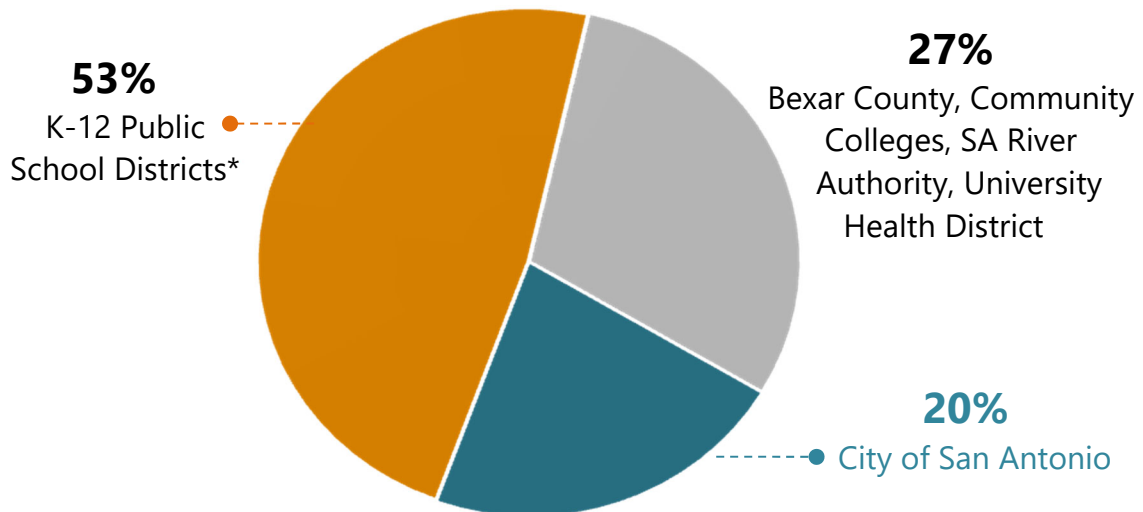
Property values for the City of San Antonio certified by the Bexar Appraisal District (BAD) for FY 2023 show an increase in net taxable value of approximately \$12.95 billion, or an increase of 9.82%, from the FY 2022 Adopted Budget. The taxable value less new improvements yield the base valuation. Included is an increase of \$2.5 billion for new improvements. The increase in the base valuation from last year was \$10.42 billion.

Historical Growth in Property Values FY 2011 to FY 2023



The chart above provides the City’s historical growth in property values since 2011. As shown in this graphic the total property values decreased in FY 2011 and FY 2012. The FY 2023 Budget reflects an increase in property values of approximately 9.82%. In the Five-Year Financial Forecast presented in May 2022, current M&O property tax revenue projected for FY 2023 was \$436.6 million. This estimate was based upon a preliminary estimate received from the Bexar Appraisal District. This estimate has been updated based on the receipt of the certified tax roll from the Bexar Appraisal District in late July 2022. The FY 2023 Adopted Budget for M&O property tax revenue is \$434.8 million or \$1.8 million less than the Five-Year Financial Forecast. In FY 2023, the City will collect \$24.5 million more in M&O property tax revenue when compared to the FY 2022 Adopted Budget.

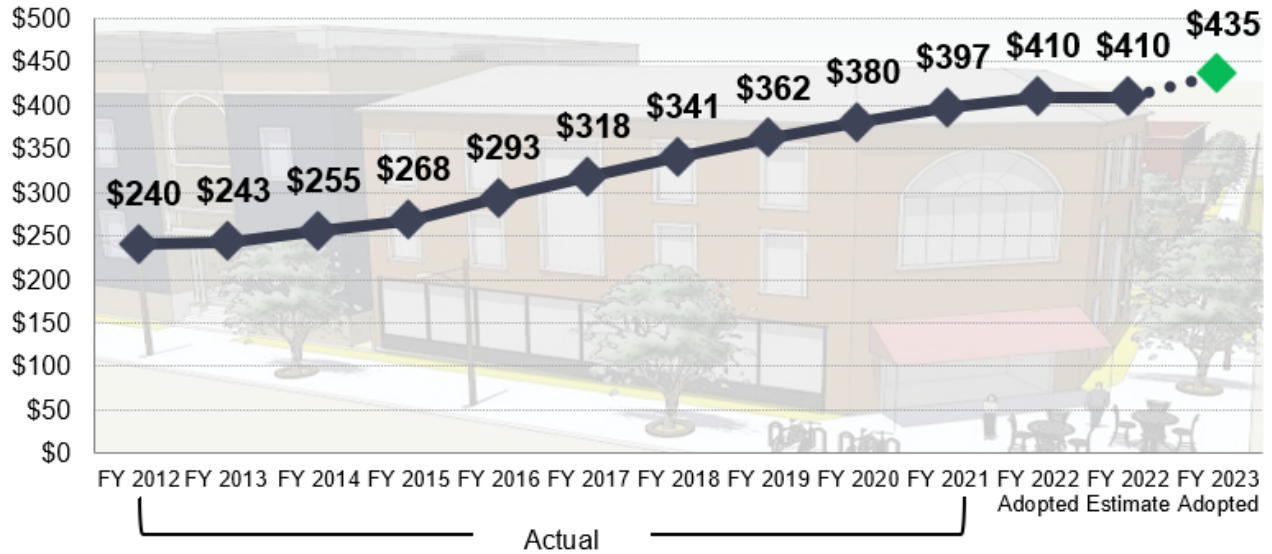
Property Tax Distribution



* The K-12 Public School District reflects the average percent for all school districts.

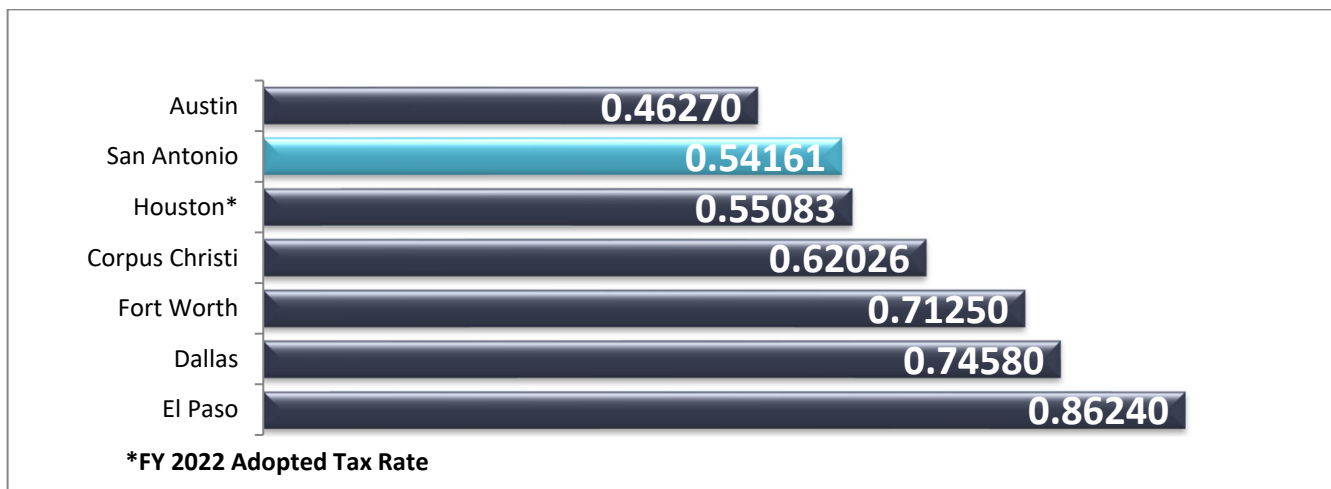
The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2022 Estimate and FY 2023 Adopted Budget.

**Historical Property Tax Revenues
FY 2012 to FY 2023
(\$ in Millions)**



The adopted tax rate for FY 2023 of 54.161 cents per \$100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2023 tax rate for San Antonio as compared to the rates in other major Texas cities.

**FY 2023 Adopted Texas City Property Rate Comparisons
(Per \$100 of Table Value)**



The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the

San Antonio Independent School District valued at \$238,081 which is the FY 2023 average residence homestead taxable value within the City of San Antonio.

**Sample Property Tax Statement
Bexar County, Texas
2022 Tax Year**

Tax Unit	2022 Assessed Value	Homestead Exemption	2022 Taxable Value	2022 Tax Rate Per \$100 Valuation	2022 Tax Levy	2022 Percent of Total Levy
San Antonio I.S.D.	238,081	45,000	193,081	\$1.49160	\$2,880	50.72%
Alamo Colleges	238,081		238,081	0.14915	355.10	6.25%
Bexar County	238,081	47,616	190,465	0.27633	526.31	9.27%
University Health System	238,081		238,081	0.27624	657.66	11.58%
Road & Flood	238,081	3,000	235,081	0.02367	55.64	0.98%
San Antonio River Authority	238,081	5,000	233,081	0.01842	42.93	0.76%
City of San Antonio	238,081	23,808	214,273	0.54161	1,160.52	20.44%
			Totals	\$2.77702	\$5,678.16	100%

Property Tax Relief: Based on City Council and Community input, Property Tax Relief was the top priority for City Council and the Community. To address property tax relief, the FY 2023 Adopted Budget includes increases to the Homestead, Seniors, and Disabled Person Exemptions. Additionally, the property tax rate will decrease by 1.67 cents from 55.827 cents to 54.161 cents, the first property tax rate decrease since FY 2016.

On June 16, 2022 City Council approved several changes to homestead exemptions to be implemented as part of the FY 2023 Proposed Budget:

- General Residence Homestead Exemption:** The City Council increased the general residence homestead exemption from 0.01% of the appraised value of the residence homestead to 10% of the appraised value of the residence homestead or the statutorily mandated minimum of \$5,000, effective January 1, 2022 for qualifying homesteads.
- Persons Aged 65 Years or Older:** The City Council also increased the Person Age 65 Years or Older exemption from \$65,000 to \$85,000 which further reduces the taxable value of a home of a person that is 65 years or older. The City initially adopted a Person Age 65 or Older exemption in the amount of \$3,000 in FY 1974, which was incrementally increased to \$65,000 through FY 2004. The Person Age 65 Years or Older had remained at the \$65,000 exemption level since FY 2004. On June 16, 2022, the exemption amount was increased to \$85,000.
- Disabled Person:** Finally, the City Council increased the Disabled Person exemptions from \$12,500 to \$85,000 for homeowners who meet the definition of “disabled” for the purpose of payment of disability insurance benefits under the Federal Old-Age, Survivors, and Disability Insurance Act. In 2005, the City adopted a Disabled Person Homestead Exemption in the amount of \$12,500, which was increased to \$85,000 on June 16, 2022. The Disabled Person Exemption may not be combined with the Person Aged 65 or Older Exemption.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by the voters of the City of San Antonio. This property tax limitation, or “tax freeze”, is provided to persons who receive the Disabled Person or the Person Aged 65 or Older exemption. The total amount of ad valorem taxes imposed on that homestead by the City may not be increased (except for certain improvements) while the property remains the residence homestead of that person. Surviving spouses, with certain qualifications, may inherit this freeze.

As a result of these exemptions as well as frozen tax payments, in FY 2023 the City will forgo approximately \$94.9 million in property tax revenue from senior and disabled homestead exemptions, frozen City tax payments, and the general homestead exemption. A total of approximately 102,000 senior and 7,000 disabled homestead exemptions are anticipated for FY 2023.

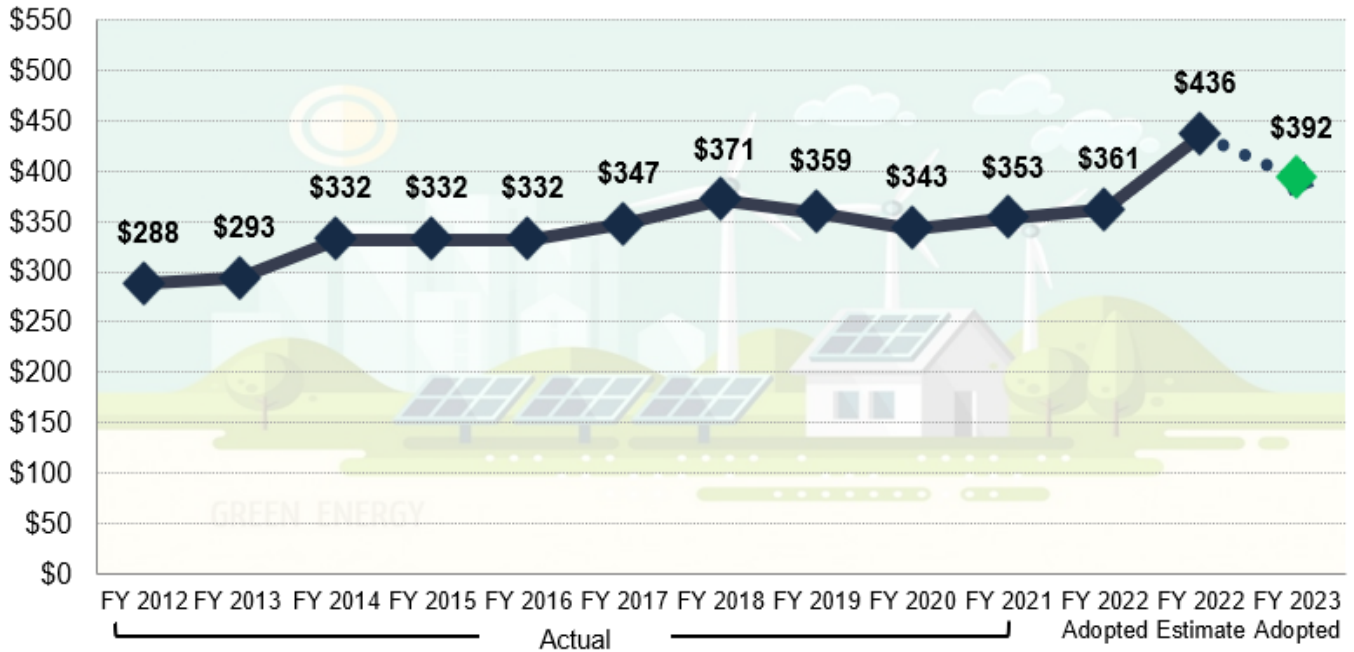
CPS Energy Revenues – \$391.8 Million

The City’s payment from CPS Energy represents the second largest source (26%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City’s payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy’s forecasted demand (growth) assumptions were reviewed and adjustments were made to forecasted generation fuel and resale natural gas prices. The resulting adopted budget assumes a normalized weather pattern. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City’s reliance on revenues from CPS Energy, as well as the current level of reserves within the City’s General Fund.

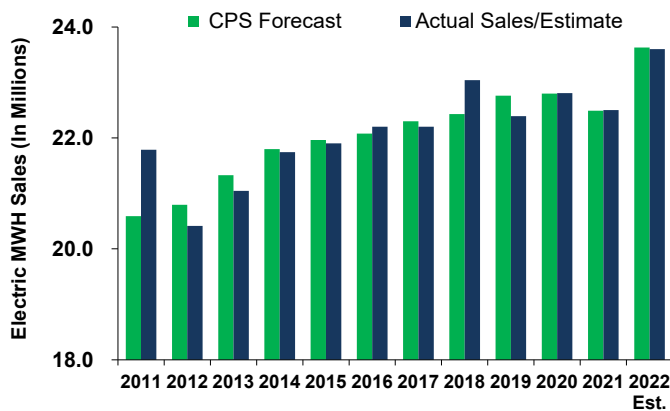
Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as growth of the system, fuel prices, weather, generation mix, wholesale electric market prices, and unscheduled maintenance on generation plants. These variables, particularly instability in natural gas prices, coupled with fluctuations in demand due to weather, result in significant variances in the City’s payment from CPS Energy from year to year. For instance, the FY 2022 Estimate of \$436.3 million is \$75 million higher than the FY 2022 Adopted Budget due to higher than projected natural gas prices and above normal temperatures throughout the summer driving usage to be higher than projected.

Historical CPS Revenues FY 2012 to FY 2021 (\$ in Millions)

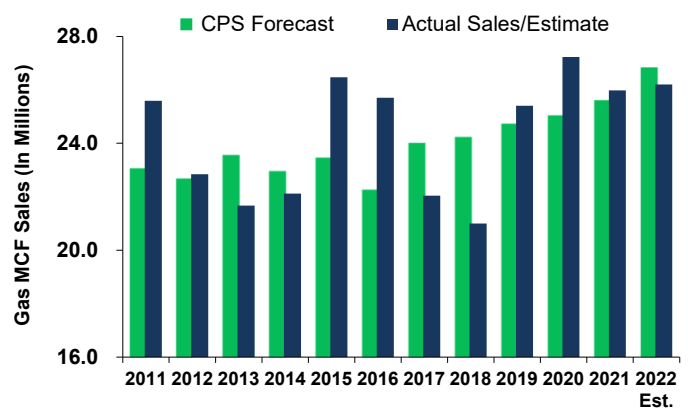


To illustrate the fluctuations in demand, the following graphs reflect CPS Energy’s historical electric and gas sales (excluding off-system sales) as compared to the forecast over a 10-year period from FY 2012 to FY 2021, and include the FY 2022 Estimate. While the electric system has continued to experience growth, electric sales have fluctuated to a great degree from primarily due to the summer weather. With respect to natural gas sales, actual sales fluctuated significantly over this period largely as a result of winter weather.

Electric Sales



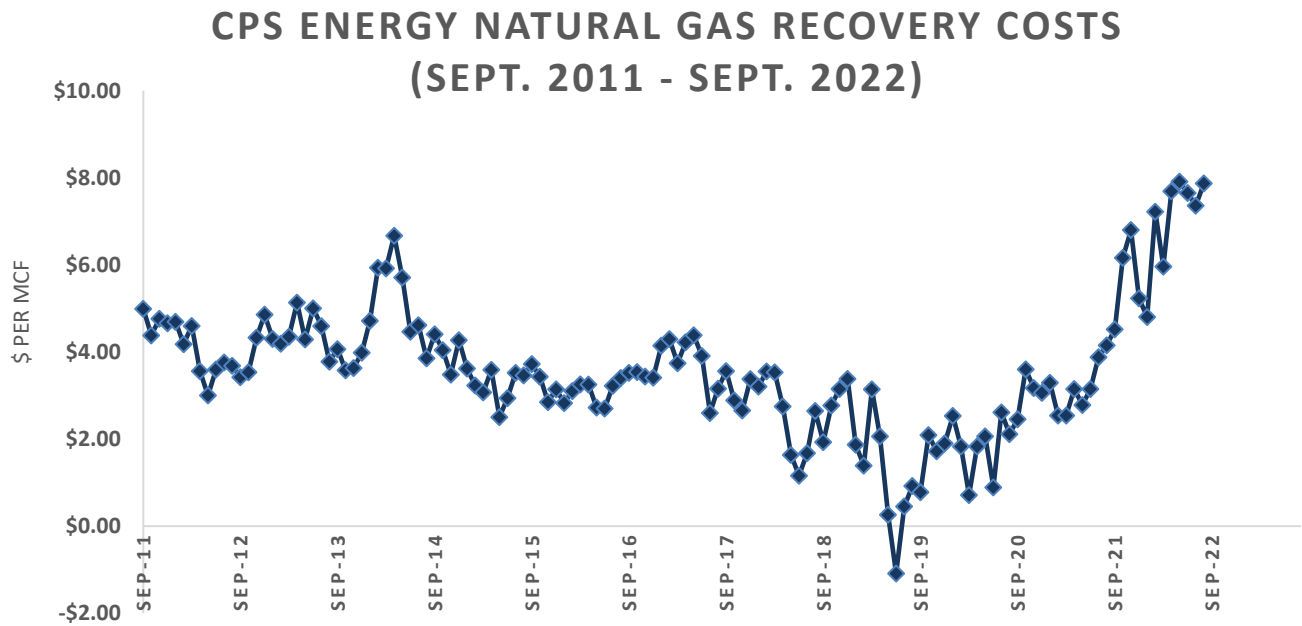
Natural Gas Sales



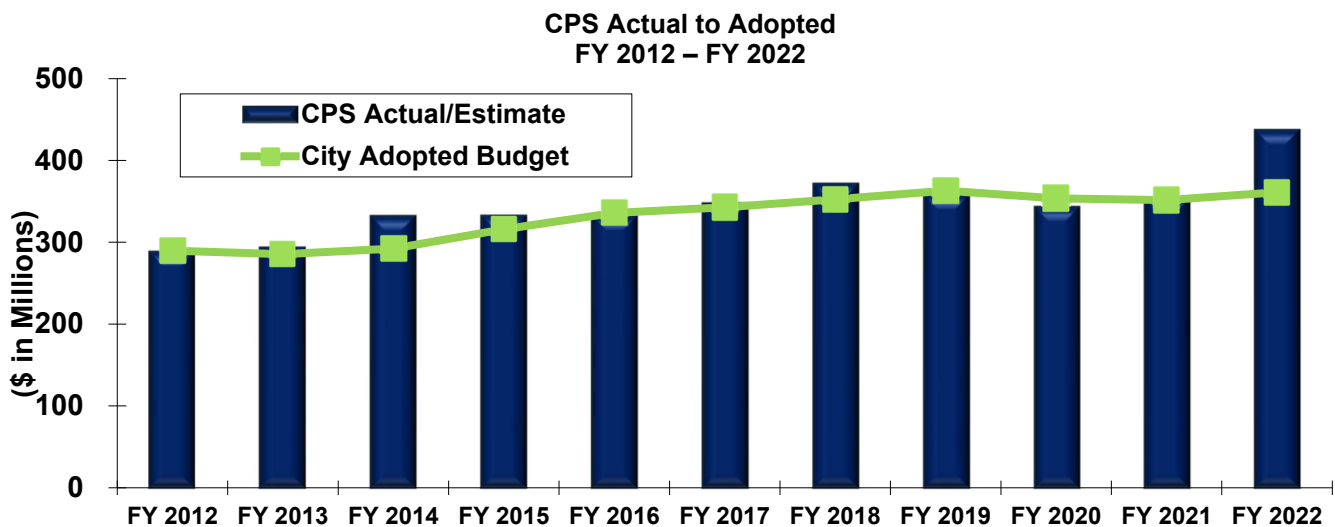
Natural gas costs are a component of CPS Energy’s fuel costs, which are a pass-through to ratepayers in CPS Energy electric and gas rates and can significantly affect the City’s payment from CPS Energy.

The following line graph reflects CPS Energy's historical natural gas prices recovered through its rates as a pass-through.

Natural gas prices recovered by CPS Energy fluctuate over time, as illustrated in the graph below, ranging from \$3.00 per MCF (Thousand Cubic Feet) in May 2012 up to \$6.67 in April 2014. Since that time, the price of natural gas had been declining overall reaching \$1.16 in June 2018. In June of 2019, prices fell into negative territory reaching -\$1.09 per MCF due to transportation constrains in West Texas. In May of 2022 the price had risen to a high of \$ 7.91 per MCF due to domestic and world events.



The graph below reflects the total actual payment from CPS Energy as compared to the Adopted Budget for the past ten years, and includes the FY 2022 Estimate.



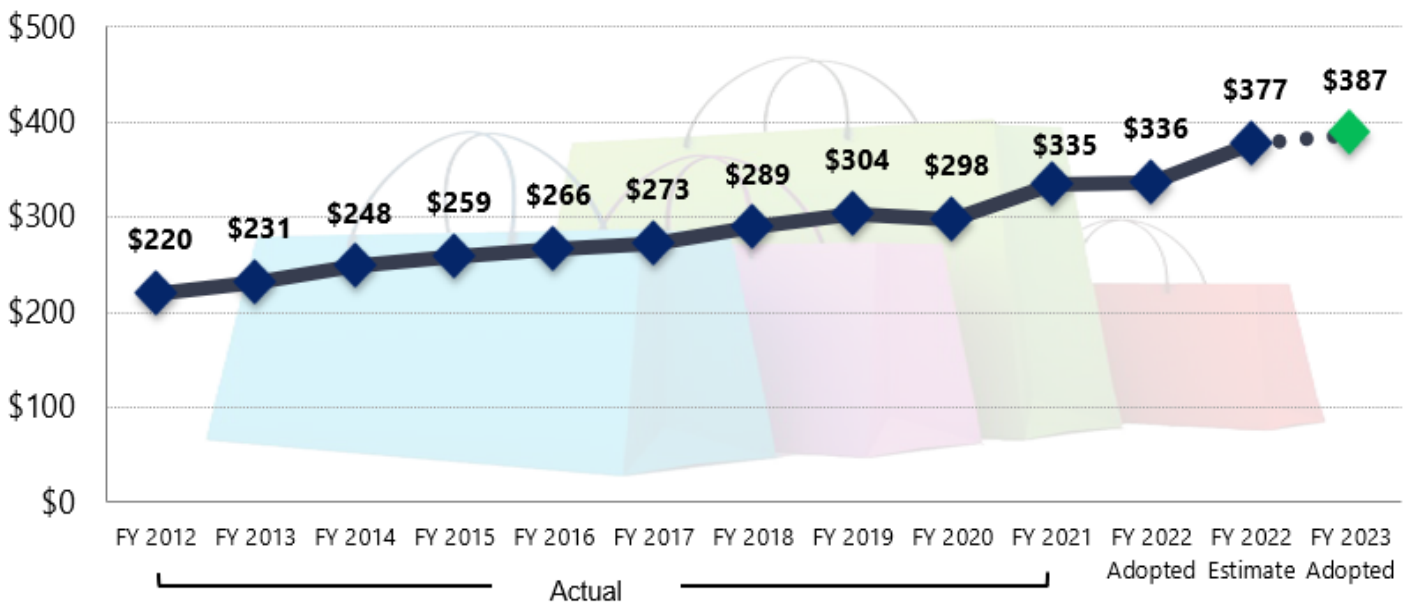
Electric and natural gas sales which are driven by weather, natural gas recovery costs, and wholesale market revenues are the primary factors driving fluctuations in the City’s payment from CPS Energy.

Sales Tax Revenues – \$387.5 Million

Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years’ sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product, and actual sales subject to tax. Actual sales tax collections for FY 2023 are projected to be \$387.5 million. The FY 2023 Adopted Budget is projected to be 2.7% higher than the FY 2022 Estimate.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2022 Estimate and FY 2023 Adopted Budget.

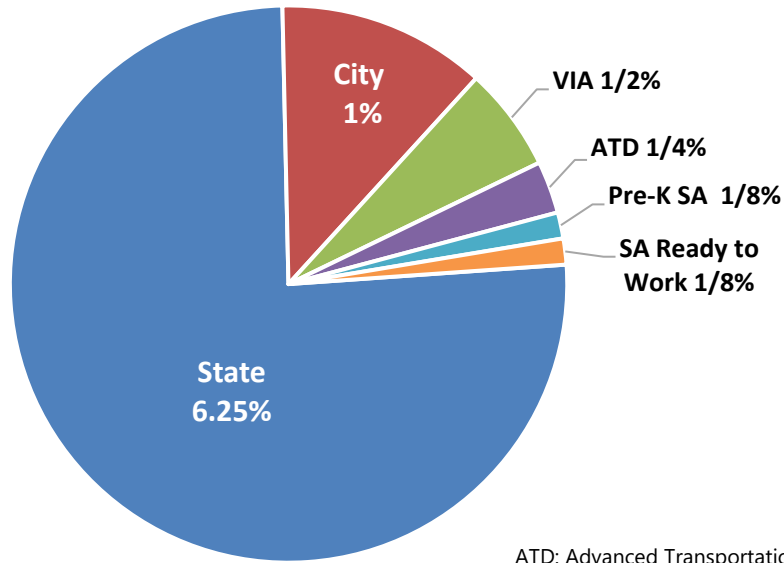
**Historical Sales Tax Revenues
FY 2012 to FY 2023
(\$ in Millions)**



The San Antonio Sales tax rate is 8.25%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for SA: Ready to Work, Pre-K 4 SA, and the City’s share of the Advanced Transportation District.

Several entities receive percentages of all sales tax proceeds as summarized in the chart on the next page.

Sales Tax Allocation

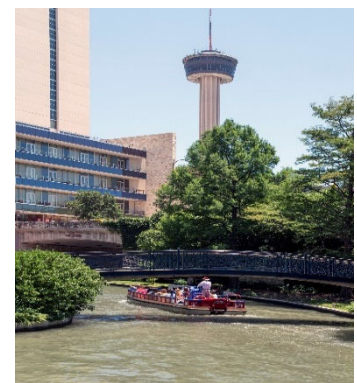


Other General Fund Revenues – \$296.7 Million

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City’s Water Utility SAWS, EMS Transport fees, licenses and permits, liquor by the drink, and other miscellaneous revenue.

The following section highlights some of the major revenues within the Other Revenues category of the General Fund.

Charges for Current Services This category includes revenues related to recreation and culture such as the River Barge and Tower of America revenue contracts. Also included in this category are Library fines and fees, Municipal Court administrative fees, and Public Safety related revenues such as those generated by the City’s wrecker service contract, EMS Ambulance Service fees, and alarm permit fees. Vital statistics revenues generated by birth and death certificates are also included in this category. The FY 2023 Adopted Budget for this revenue category is \$66.6 million.



Business and Franchise Taxes This category is primarily comprised of telecommunication providers’ right-of-way access line fees and cable television franchise fees. Compensation from telecommunication providers is governed by State Law and is comprised of a monthly fee paid to the City on a quarterly basis for each business line of \$4.43 and each residential line of \$1.34. These fees change every July 1, and the adjustment is based on ½ of the current CPI. The new fees on July 1, 2022, are \$4.55 for business

lines and \$1.38 for residential lines. Revenue derived from Certified Telecommunications Providers (CTPs) has been declining based on a decrease in actual line counts as reported by CTPs on a quarterly basis to the Public Utility Commission of Texas. Other Cities throughout Texas, both large and small, are experiencing similar CTP revenue declines. The FY 2023 Adopted Budget of \$16.0 million is \$1.6 million lower than the FY 2022 Adopted Budget

San Antonio Water System (SAWS) The SAWS payment to the City is based on 4% of SAWS' total projected revenue each year. This payment agreement was initiated in April 1992 when certain City of San Antonio water and wastewater systems were consolidated into the San Antonio Water System. As the owner, the City can receive up to 5% of the gross monthly revenues of SAWS. In FY 2020, the transfer from SAWS was increased from 2.7% to the current 4%. The projected revenue for FY 2023 from SAWS is \$31.4 million which is an increase of \$0.65 million or 2.1% higher than the FY 2022 Adopted Budget.

Other Resources Other revenues received by the General Fund include delinquent property tax, penalties and interest on delinquent tax, licenses and permits, fines, liquor by the drink, interest earnings, transfers from other funds, and other miscellaneous revenue. Other resources for the current year are projected to be approximately \$104.8 million, which is approximately \$17.5 million more than the FY 2022 Budget of \$87.2 million. The increase is mainly attributed to an increase in liquor by the drink, sale of property, interest earnings and transfers, mainly for History and Preservation.

American Rescue Plan Act Funds-The FY 2023 Adopted Budget and FY 2024 Budget Plan include the use of State and Local Relief Funding approved in the American Rescue Plan Act of 2021 of \$20.9 million (\$16.5 million in FY 2023 and \$4.4 million in FY 2024). These funds are designed to help stabilize local revenues affected by the COVID-19 Pandemic and enable the City to continue to provide needed services to the community.

FY 2023 total available resources include \$58.6 million from the prior year reserve for a two-year budget plan.

Restricted Funds Revenues

Solid Waste Enterprise Fund

The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City’s Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush and bulky waste collection, recycling programs, collection of household hazardous waste, and environmental programs



including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement. FY 2023 collections for the Solid Waste Fee are projected to be \$111.3 million.

Adopted Solid Waste Monthly Rate In FY 2023 the Solid Waste Department will serve approximately 372,000 residential customers. Cart rates will not increase for the FY 2023 Budget. However, due to rising costs, a rate increase to the Solid Waste Fee and/or the Environmental Fee may be considered for the FY 2024 Budget.

Solid Waste Total Monthly Rate, FY 2021 – FY 2023

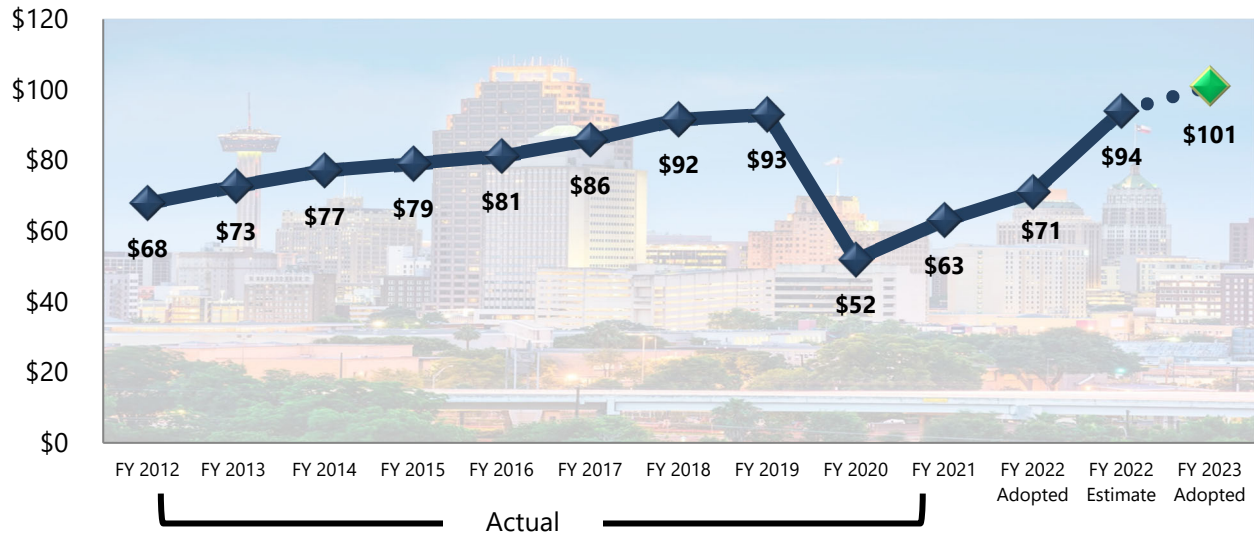
Garbage Cart Size	Monthly Pricing*			2023 Rate Change
	FY 2021	FY 2022	FY 2023	
Small (48 gal)	\$14.76	\$14.76	\$14.76	\$0.00
Medium (64 gal)	\$18.76	\$18.76	\$18.76	\$0.00
Large (96 gal)	\$26.76	\$26.76	\$26.76	\$0.00

* This chart does not include the Solid Waste Environmental Fee. The FY 2023 Adopted Solid Waste Environmental Fee is \$1.74 (No rate change from FY 2022)

Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue Funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees generated by events at the Henry B. Gonzalez Convention Center and Alamodome.

**Historical Hotel Occupancy Tax 9% Revenue
FY 2012 to FY 2023
(\$ in Millions)**



The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge contributes 1.75% to Bexar County, 7% to the City, 6% to the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, inflation rates, and known events.

The COVID-19 pandemic has had an unprecedented impact on Hotel Occupancy Tax revenues. Using FY 2019 HOT revenue of \$93.5 million as a baseline, the City estimates a full recovery in FY 2022 and an anticipated 8% increase in FY 2023.

The FY 2023 Adopted Budget includes \$101.2 million in estimated HOT collections, representing a projected increase of \$30.1 million, or 42%, as compared to the FY 2022 Adopted Budget of \$71.1 million.

New and Adjusted Revenues

City staff annually reviews existing revenue sources and service delivery processes in order to identify both new sources of revenue and potential changes to existing revenues. The policy direction for the FY 2023 budget process regarding revenue adjustments focused on revenue changes that allow cost recovery from those who benefit from service (User Fees) as well as service areas that had not been adjusted in the recent past. The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. Further detail regarding FY 2023 revenue changes can be found in the Revenue Changes section that follows.



Revenue Changes



**FY 2023 ADOPTED REVENUE DETAIL REPORT
ALL FUNDS REVENUE CHANGES**

FUND

<i>Department</i>			
	Revenue Change Descriptions	FY 2022 Rate	FY 2023 Rate
			New Revenue Amount
GENERAL FUND			
CENTER CITY DEVELOPMENT & OPERATIONS			
	Increases ticket prices as a result of contractual obligations.	Adult Tickets \$13.50, Child Tickets \$7.50, Military Tickets \$10.50, Resident Tickets \$11.50, Senior Tickets \$10.50, Shuttle All Day \$19.50, Shuttle Three Day \$28.50, Shuttle Monthly \$26.50, Peak Time (General Public) \$210, Non-Peak Time (General Public) \$160, Peak Time (Schools, Senior, Non-Profit) \$160, Non-Peak Time (Schools, Seniors, Non-Profit) \$110	Adult Tickets \$14.50, Child Tickets \$8.50, Military Tickets \$11.50, Resident Tickets \$12.50, Senior Tickets \$11.50, Shuttle All Day \$20.50, Shuttle Three Day \$29.50, Shuttle Monthly \$27.50, Peak Time (General Public) \$220, Non-Peak Time (General Public) \$170, Peak Time (Schools, Senior, Non-Profit) \$170, Non-Peak Time (Schools, Seniors, Non-Profit) \$120
			\$532,791
CONVENTION & SPORTS FACILITIES			
	Increases leasing fee for the Carver Cultural Center, last adjusted in FY 2018.	Jo Long Theater For Profit Rental \$400 Little Carver Civic Center For Profit Rental \$250	Jo Long Theater For Profit Rental \$500 Little Carver Civic Center For Profit Rental \$300
			\$3,000
FINANCE			
	Conduit debt issuance due diligence fee.	Current Fee 0.05%. A base fee of \$2,500 with a cap at \$20,000	Proposed Fee 0.1%. A base fee of \$10,000 and no cap
			\$0
FIRE			
	Reduce Hazmat Fee to \$150 for retail service fueling stations up to 30,000 gallons or less	\$600/\$300	\$150
			(\$123,150)



**FY 2023 ADOPTED REVENUE DETAIL REPORT
ALL FUNDS REVENUE CHANGES**

FUND

<i>Department</i>			
Revenue Change Descriptions	FY 2022 Rate	FY 2023 Rate	New Revenue Amount

GENERAL FUND

LIBRARY

Simplifies rate structure for large dividable auditoriums available at Igo, Mission, and Parman Branch Libraries.	Various rental rates per auditoriums depending on number of hours and size of room.	Half space \$20/hour for all users & Entire space \$40/hour for all users	\$0
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GENERAL FUND Total \$412,641



**FY 2023 ADOPTED REVENUE DETAIL REPORT
ALL FUNDS REVENUE CHANGES**

FUND

<i>Department</i>			
Revenue Change Descriptions	FY 2022 Rate	FY 2023 Rate	New Revenue Amount
COMMUNITY & VISITOR FACILITIES FUND			
CONVENTION & SPORTS FACILITIES			
Increases Audio Visual Event Support Fee applied for the use of Audio Visual Technicians outside of 8am-6pm Monday through Saturday.	\$30 per hour	\$40 per hour	\$7,790
Creates new Projector Rental fee for the use of a projector.	\$0 per projector per day	\$750 per projector per day	\$45,000
Increases the Orchestra Pit Fee last adjusted FY 2008.	\$850 per pit restore	\$1500 per pit restore	\$1,950
Creates new Orchestra Shell Deployment fee for labor required to open and close the orchestra shell.	\$0 per Orchestra Shell Deployment	\$500 per Orchestra Shell Deployment	\$2,000
COMMUNITY & VISITOR FACILITIES FUND Total			\$56,740



FY 2023 ADOPTED REVENUE DETAIL REPORT
ALL FUNDS REVENUE CHANGES

FUND

Department

Revenue Change Descriptions	FY 2022 Rate	FY 2023 Rate	New Revenue Amount
CARVER CENTER RENEWAL AND REPLACEMENT FUND			
CONVENTION & SPORTS FACILITIES			
Increases Preservation fee that supports the maintenance of the Carver Cultural Center.	\$1 per ticket	\$2 per ticket	\$7,000
CARVER CENTER RENEWAL AND REPLACEMENT FUND Total			<u>\$7,000</u>



PROGRAM CHANGES



Improvements



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Animal Care Services</i>				
Clinic Staff Enhancement	373,802	451,012	9	0
Adds nine positions to support daily operations and quality medical care at Animal Care Facilities. These positions will support surgery preparation, procedure, recovery, and provide evaluation and treatment to injured animals.				
Community Vaccine Clinics	41,760	41,760	0	0
Adds funding for vaccine clinics to vaccinate 2,400 pets per year. Vaccine clinics will be held in areas with high equity atlas scores that are less likely to have low cost veterinary services nearby and will provide free rabies vaccines, microchip and other vaccines to prevent common fatal diseases in pets (distemper, parvo, flu, feline leukemia).				
Customer Service Team Enhancement	245,422	278,941	5	0
Adds five positions and funding to answer all incoming residents inquiries. This will allow for an answer rate of 88% for direct calls to ACS and 90% of all 311 escalated calls will be responded to within 24 hours.				
Play Yards Upgrade	227,549	0	0	0
Adds funds to renovate existing play yards to include replacement of turf, fencing, and shade structures and adds four new play yards.				
<i>Animal Care Services Total</i>	<u>888,533</u>	<u>771,713</u>	<u>14</u>	<u>0</u>
<i>Center City Development & Operations</i>				
Enhanced Security at La Villita	112,688	112,688	0	0
Adds funding for a contracted security officer during Village business hours to enhance safety and well being of tenants and visitors.				
<i>Center City Development & Operations Total</i>	<u>112,688</u>	<u>112,688</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>City Attorney</i>				
City Council District Charter Amendment	150,000	0	0	0
Adds funding for legal support to City Council and the Charter Review Commission for possible Charter Amendments to increase the number of San Antonio City Council Districts. Current City Charter requires that the boundaries of the districts be reexamined and redetermined where appropriate following each succeeding Federal decennial census. If additional council districts are recommended by the Commission and approved by Council to be placed on the May 2023 ballot, the City Attorney's Office will provide legal support to the Commission and Council throughout the process.				
Request for Council Action System Support	50,084	63,299	1	0
Adds funding for one position to support the PrimeGov - Request for Council Action system. This position would be responsible for training city employees and the administration of the PrimeGov system.				
<i>City Attorney Total</i>	<u>200,084</u>	<u>63,299</u>	<u>1</u>	<u>0</u>
<i>City Clerk</i>				
Records Accessibility and Accountability	230,418	264,891	4	0
Adds four positions to increase accessibility to records by expediting the downloads of birth and death records into a digital database, adding dedicated staff to serve special populations and grieving families, while strengthening financial compliance and accountability.				
<i>City Clerk Total</i>	<u>230,418</u>	<u>264,891</u>	<u>4</u>	<u>0</u>
<i>Citywide</i>				
Civilian Compensation	24,835,351	24,835,351	0	0
Adds funding for a 5% across the board increase and a 2%-15% market adjustment for civilian employees, effective October 1, 2022.				
<i>Citywide Total</i>	<u>24,835,351</u>	<u>24,835,351</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Code Enforcement</i>				
Proactive Apartment Inspection Program	175,297	134,928	2	0
Adds funding for two Code Enforcement Officer positions for the Proactive Apartment Inspection Program. These two positions will increase proactive approach in inspecting Apartment Complexes for compliance with the San Antonio Property Maintenance code. Development of a proposed ordinance will be completed during FY 2023.				
<i>Code Enforcement Total</i>	<u>175,297</u>	<u>134,928</u>	<u>2</u>	<u>0</u>
<i>Code Enforcement & Neighborhood and Housing Services</i>				
Code Compliance Case Management Support	177,861	218,598	3	0
Adds funding to support property owners/tenants to achieve code compliance and provide those families and individuals with social services if needed. Two Housing Navigators are added to Neighborhood and Housing Services and one position is added to Code Enforcement to act as a liaison between code compliance and housing.				
<i>Code Enforcement & Neighborhood and Housing Services Total</i>	<u>177,861</u>	<u>218,598</u>	<u>3</u>	<u>0</u>
<i>Delegate Agencies - Human Services</i>				
Partner Agency Homeless Outreach	177,358	577,885	0	0
Continues funding through the General Fund for three partner agencies, San Antonio Metropolitan Ministries, Christian Assistance Ministries, and Corazon, to continue supporting homeless services to include outreach engagement and Homeless Hub & Shower operations. These services are currently funded through ESG-CARES funds.				
<i>Delegate Agencies - Human Services Total</i>	<u>177,358</u>	<u>577,885</u>	<u>0</u>	<u>0</u>
<i>Delegate Agencies - Workforce Development</i>				
AlamoPROMISE	100,003	100,003	0	0
Increase funding to AlamoPROMISE program in the amount of \$100,003 for a total of \$2,565,173 to provide last dollar funding support for four cohorts of high school graduates to attend the Alamo Colleges.				
<i>Delegate Agencies - Workforce Development Total</i>	<u>100,003</u>	<u>100,003</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Diversity, Equity, & Inclusion Office</i>				
Disability Status Report	70,000	0	0	0
<p>Adds funding for a Disability Status Report that will include statistics and measures across key areas of concern such as Financial Resiliency, Transportation, Economic Opportunity, Housing, Health, Education Safety, and Digital Inclusion disaggregated across co-identities. The report will provide a baseline quantitative framework to better understand the impacts of disability in implementing City programs and services and can be used by all City departments to develop and assess program outcomes for residents with disabilities.</p>				
Language Access Contracts	100,000	100,000	0	0
<p>Adds funding for Phase II of the citywide Language Access Plan, which will focus on community engagement, an assessment of current language assistance services and the evaluation of current language access policy, procedures and training.</p>				
<i>Diversity, Equity, & Inclusion Office Total</i>	<u>170,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>



FY 2023 ADOPTED PROGRAM CHANGES GENERAL FUND IMPROVEMENTS

FUND

<i>Department</i>				
Program Change Title and Description	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Economic Development</i>				
Creation of Data Management Team	99,188	142,231	1	0
Adds one position and redirects one position creating a department wide data management team to increase research and reports to drive data informed decision making.				
Economic Development Opportunities	1,950,000	2,100,000	0	0
This adds funding for the Economic Development Incentive Program that provides incentives to recruit new businesses to San Antonio and to retain high wage jobs.				
CASA San Antonio Improvement	170,932	150,932	0	0
Adds funding for a contract position to manage the CASA office in Mexico City, and enhance business development efforts in Mexico and into Latin America.				
LiftFund Loan Interest Buy Down	250,000	0	0	0
Adds funding to the LiftFund Loan Interest Buy Down Program to increase the program from \$250,000 to \$500,000. The Loan Interest Buy Down program provides interest free loans for qualifying small, minority, or women owned businesses and entrepreneurs.				
Small Business Ecosystem	300,000	0	0	0
Adds funding for the network of organizations to grow and develop small business support.				
Small Business Noise Mitigation	150,000	0	0	0
Adds funding for a program to assist small businesses with noise mitigation measures.				
Minority Owned Business Support	500,000	500,000	0	0
Adds funding to explore and implement collaborative strategies among local public entities to increase small, minority, and women-owned businesses knowledge, and consideration of public procurement opportunities. Funds would be matched with additional public, private, and/or philanthropic support.				
<i>Economic Development Total</i>	3,420,120	2,893,163	1	0



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Finance</i>				
Bloomberg Investment Management Software	48,580	48,480	0	0
Adds funding for two Bloomberg Terminal investment management software subscriptions to provide access to market driven data for users to make timely decisions that provide both an informational and monetary benefit.				
Lease Software	60,000	60,000	0	0
Adds funding for maintenance of new software purchased to support the goal of providing improved accounting and financial reporting for government leases in compliance with the Governing Accounting Standards Board (GASB) Standard 87.				
<i>Finance Total</i>	<u>108,580</u>	<u>108,480</u>	<u>0</u>	<u>0</u>
<i>Fire</i>				
Add One Ladder Truck Company	1,312,813	2,121,014	0	15
Adds one new ladder truck company to Fire Station 45 to improve ladder truck coverage and response time. 15 positions will be added to include 2 Captains, 3 Engineers, 1 Lieutenant, and 9 Firefighters. This unit is expected to be online in September 2023.				
Support Staff Enhancement	0	0	4	0
Redirects funding and adds four positions to support inventory management. These positions would be responsible for performing work orders, receiving, storing, and issuing Personal Protective Equipment and medical supplies to Fire Stations.				
<i>Fire Total</i>	<u>1,312,813</u>	<u>2,121,014</u>	<u>4</u>	<u>15</u>
<i>Government Affairs</i>				
Grants Writing Service	100,000	100,000	0	0
Add funding to contract grant writing services to support City departments with grant submissions under the Bipartisan Infrastructure Law (BIL) and other potential traditional grants funds to supplement the City's General Fund.				
<i>Government Affairs Total</i>	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Health</i>				
Academic Health Department Partnership	2,000,000	2,000,000	0	0
Adds \$2 million for a partnership with an academic institution. The City will fund \$10 million over 5 years for the establishment of a school of public health to develop the next generation of health leadership and to meet the unique healthcare needs of San Antonio.				
SA Forward Implementation	3,788,563	3,788,563	0	0
Adds \$3.8 million of funding to transition the SA Forward program funding from grant funds to the General Fund. This transition continues and strengthens the City's investment in the implementation of the five year SA Forward Plan.				
<i>Health Total</i>	<u>5,788,563</u>	<u>5,788,563</u>	<u>0</u>	<u>0</u>
<i>Human Resources</i>				
Enhance Recruitment and Hiring Efforts	142,115	178,758	2	0
Adds funding for two positions to enhance recruitment efforts by implementing a consolidated hiring process for vacancies that exist across multiple departments and completing outreach to increase the number of qualified candidates for hard to fill positions.				
Expediting Pre-Employment Processing	103,022	126,633	2	0
Adds funding for two additional positions to facilitate pre-employment processing requirements such as drug testing, background checks, employment and education verification allowing candidates to begin work sooner.				
Salary Equity Reviews	135,688	131,088	2	0
Adds funding for two positions to review the education and experience of potential new hires in order to ensure that salary offers maintain equity with position incumbents.				
Increased Employee Support	50,087	61,982	1	0
Adds funding for one employee relations position to assist in ensuring the timely processing of personnel changes such as hiring and separation actions, workers' compensation updates and processing of FMLA and disability claims in order to ensure a positive employee experience.				
<i>Human Resources Total</i>	<u>430,912</u>	<u>498,461</u>	<u>7</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>		FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
GENERAL FUND					
<i>Human Services</i>					
	After Operating Hours Comprehensive Senior Centers	275,000	275,000	0	0
	Adds funding in the amount of \$27,500 for each Council District's Senior Centers to support staff, janitorial and utilities costs to facilitate community use of Comprehensive Senior and Multi-Generational Centers during weeknight and weekend hours when the centers are not in use.				
	Older Adults at Darner Parks and Recreation Facility	398,937	223,049	0	0
	Adds funding to provide a part-time nutrition center and older adult programming at the Ron Darner Community Center/Barrera Fitness Center, located at 5800 Enrique M. Barrera Parkway. Programming will include provision of a noon-time meal, recreation, fitness, gaming, and educational programming for older adults. Services will be provided Monday - Friday, from 8:00 a.m. to noon.				
	Delegate Agency Monitoring	0	0	1	0
	Redirects funding and adds one fiscal position to ensure delegate agency contracts are effectively monitored. The total number of contracts has increased from 97 in 2020 to 127 in 2023.				
	Homeless Street Outreach Team	482,687	482,687	6	0
	Continues funding through the General Fund for six positions that provide outreach, needs assessment, service navigation and connection for individuals experiencing unsheltered homelessness. It is estimated that 217 individuals would be assisted by the team. These six positions are currently funded through ESG-CARES Fund.				
	Homeless Connections Hotline & Diversion	639,955	639,955	7	0
	Provides funding for seven positions that provide a single point of entry to the homeless response system for individuals experiencing or are at imminent risk of homelessness. It is estimated that approximately 17,000 calls will be handled. These positions are currently funded through ESG-CARES.				
	San Antonio Metropolitan Ministries High Acuity Shelter	1,276,741	0	0	0
	Extends funding for six months to support the lease and operations of a 45-room hotel to provide high acuity, non-congregate shelter and services. Currently the shelter is operated by SAMMinisteries.				



FY 2023 ADOPTED PROGRAM CHANGES GENERAL FUND IMPROVEMENTS

FUND

<i>Department</i>				
Program Change Title and Description	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Human Services</i>				
Older Adults Technology Services (OATS)	500,000	500,000	0	0
Continues funding for Older Adult Technology Services to connect seniors to the Federal Emergency Broadband Benefit Program for connectivity; deploy digital literacy training through a network of local partners, which would serve over 3,200 seniors.				
Seniors in Play	100,000	100,000	0	0
Adds funding to Seniors in Play to help develop senior citizens' well being through the performing arts.				
<i>Human Services Total</i>	3,673,320	2,220,691	14	0
<i>Innovation</i>				
Research and Development Projects	275,000	275,000	0	0
Adds funding to enable the Research and Development Projects (R&D) League to complete six new projects each year and continue current partnerships. These projects help departments maximize taxpayer dollars by testing technology and ideas to gather evidence before making large sale purchases or proposing new policies.				
Innovation Academy Enhancement	50,000	50,000	0	0
Adds funding for the Innovation Academy to provide training and guidance in improving operational processes across all City departments. Additional funding enables the Innovation Academy to have more flexibility and control over the curriculum and provide COSA with a greater ability to match training to observable needs.				
<i>Innovation Total</i>	325,000	325,000	0	0
<i>Library</i>				
Enhance Library Books and Materials	1,500,000	1,500,000	0	0
Adds funding to increase the availability of the Library's digital and print content collection. The additional resources will add over 52,000 new print, media, and digital items, increase overall circulation by over 250,000, and decrease wait times by 4 weeks, from just over 11 weeks to about 7 weeks. The total budget for library books and materials will be \$6.7 million.				
<i>Library Total</i>	1,500,000	1,500,000	0	0



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Mayor & Council</i>				
Council Aide Enhancements	426,245	540,587	0	0
Adds one council aide position for a total of 9 full time equivalents for CD1, CD2, CD5, CD7, & CD9 Council Offices and reallocates phone allowance and parking stipend to base pay.				
<i>Mayor & Council Total</i>	<u>426,245</u>	<u>540,587</u>	<u>0</u>	<u>0</u>
<i>Military & Veteran Affairs</i>				
Hiring Our Heroes Military Spouse Fellowship Program	150,000	150,000	0	0
Adds funding for 30 fellowships for spouses of active duty military members for the Hiring Our Heroes' Military Spouse Fellowship Program.				
<i>Military & Veteran Affairs Total</i>	<u>150,000</u>	<u>150,000</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Neighborhood and Housing Services Department</i>				
City Fee Waiver Program	510,000	510,000	0	0
Adds funding for the City Fee Waiver Program which incentivizes Affordable Housing, Owner Occupied Rehabilitation, Historic Rehabilitation, and Business Development Projects. The total City Fee Waiver budget is \$2.5 million for FY 2023.				
Affordable Housing Programs	4,400,000	4,400,000	0	0
Adds \$4.4 million in the General Fund to support Affordable Housing programs to include Minor Home Repair, Rental Assistance, and Under 1 Roof. The total Affordable Housing Program for FY 2023 is \$136 million and aligns with the Strategic Housing Implementation Plan (SHIP).				
Inner City Incentive Program	885,449	885,449	0	0
Adds funding for the Inner City Incentive program. This program incentivizes development in the Inner City such as housing and commercial spaces. The total Inner City Incentive program for FY 2023 is \$1.5 million.				
Martin Luther King Jr. March	200,000	0	0	0
Adds \$200,000 for a total of \$300,000 for the Martin Luther King Jr. March to cover the cost of production, event speakers, and facility rentals and use.				
Property Tax Protest Services & Education Campaign	250,000	250,000	0	0
Adds \$250,000 for an education campaign to raise awareness and provide direct services for protesting property valuations and filing homestead exemptions.				
Enhance Fiscal Operations	117,660	152,894	2	0
Adds two positions to assist with processing financial information and reporting in support of General Fund housing programs.				
<i>Neighborhood and Housing Services Department Total</i>	<u>6,363,109</u>	<u>6,198,343</u>	<u>2</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Non-Departmental</i>				
Mexican American Civil Rights Institute	150,000	0	0	0
Provides funding to support the Mexican American Civil rights institute in San Antonio to teach, educate, and report the contributions of Mexican Americans.				
SA CORE Expansion	2,000,000	2,000,000	0	0
Adds funding to expand the SA CORE Program which follows a multi-disciplinary response team model comprised of a mental health clinician, a SAFD-EMS Mobile Integrated Healthcare Paramedic, and a SAPD Mental Health Unit officer.				
Crime and Recidivism	0	0	0	0
Redirects one position from Metro Health Department to create one position that will work with departments across the City to prevent crime and recidivism.				
City Construction Mitigation Program	400,000	0	0	0
Adds funding to create a program to assist small businesses mitigate the impact of City construction on business.				
<i>Non-Departmental Total</i>	<u>2,550,000</u>	<u>2,000,000</u>	<u>0</u>	<u>0</u>
<i>Parks & Recreation</i>				
Expanded Parks Pool Season	476,797	476,797	0	0
Adds funding to expand the Parks Regular Pool season to a total of 7 hours per day 6 days per week at 24 pools and increase the number of hours at 12 pools from 6 to 7 hours on weekends during the extended pool season.				
Summer Youth Program Staff Enhancement	404,438	404,438	0	0
Adds funding to enhance the annual Summer Youth Program. Currently the staff to participant ratio is 1:25 and with this funding the ratio will be improved to 1:15. This will enhance the quality of programming and engagement with participants.				
<i>Parks & Recreation Total</i>	<u>881,235</u>	<u>881,235</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Police</i>				
Increase Sworn Officers - COPS Hiring Grant Cash Match	3,581,599	4,481,860	0	50
Adds funding to support the required cash match of the Community Oriented Policing (COPS) 2022 grant. The City has applied to add 50 Officers associated with this grant. If the grant is not awarded, 38 officers will be authorized in the General Fund.				
Enhance Fiscal Operations	0	0	1	0
Redirects funding and adds one position to provide fiscal oversight for expenses related to emergency activations and oversee additional grants that the department has received over the past several years to include the Justice and Mental Health Grant and Supporting Victims of Gang Violence.				
<i>Police Total</i>	<u>3,581,599</u>	<u>4,481,860</u>	<u>1</u>	<u>50</u>
<i>Public Works</i>				
District 10 Streets and Infrastructure Projects	68,605	91,473	0	0
Adds funding for streets and infrastructure projects for Council District 10.				
Guardrail Repair Program	1,000,000	1,000,000	0	0
Adds funding to repair failed guardrails, handrails, and bollards throughout the City.				
Neighborhood Accessibility & Mobility Program (NAMP) Increase	2,301,000	2,301,000	0	0
Adds funding for each City Council District's Neighborhood Access & Mobility Program (NAMP) Budget increasing each districts budget from \$219,900 to \$450,000.				
Non-Service Alley Maintenance	1,000,000	1,000,000	0	0
Adds funding to increase the frequency of non-service alley maintenance. This funding will address 17 alleys and provide for debris and vegetation removal.				
Infrastructure Management Program (IMP) Support Staff	395,823	414,720	6	0
Adds funding for six positions to support the delivery of the Street Maintenance Program (SMP) to improve project delivery outcomes.				
<i>Public Works Total</i>	<u>4,765,428</u>	<u>4,807,193</u>	<u>6</u>	<u>0</u>



FY 2023 ADOPTED PROGRAM CHANGES GENERAL FUND IMPROVEMENTS

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Transfers</i>				
Child Advocates of San Antonio Building Renovation	343,025	457,367	0	0
This provides the City's one-time contribution to complete the Child Advocates of San Antonio Building Renovation. Funding from the City is contingent upon contributions from other organizations to fully fund construction.				
Resiliency, Energy Efficiency, and Sustainability Program	9,500,000	9,150,000	0	0
This provides funding in the amount of \$9.5 Million to create a Resiliency, Energy Efficiency, and Sustainability Program. This program will be developed during FY 2023.				
San Antonio Housing Trust Corpus	233,533	0	0	0
This provides funding for the San Antonio Housing Trust Corpus.				
<i>Transfers Total</i>	10,076,558	9,607,367	0	0
<i>Transportation</i>				
Quiet Zone Maintenance Project	200,000	200,000	0	0
Adds funding to maintain striping, curbs, signage, asphalt, signals, etc. at the City's 12 Federal Railroad Administration-designated (FRA) Quiet Zone locations.				
<i>Transportation Total</i>	200,000	200,000	0	0
<i>World Heritage</i>				
Administrative Support	0	0	1	0
Redirects funding and adds one position to support World Heritage operations including providing information and assistance to the public, coordinating office services, and scheduling.				
Special Activities Coordinator	0	0	1	0
Redirects funding and adds a part-time position to increase events held at the Mission Marquee Plaza from 34 to 70.				
<i>World Heritage Total</i>	0	0	2	0
GENERAL FUND TOTAL	72,721,075	71,601,313	61	65



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
ADVANCED TRANSPORTATION DISTRICT FUND				
<i>Public Works</i>				
Add one City Wide Residential Sidewalk Repair Crew	845,742	473,108	7	0
Adds seven positions and necessary resources for equipment and materials to add a city wide residential sidewalk repair crew for a total of two crews dedicated to sidewalk repair. This crew will repair two miles of sidewalks for a total of six usable miles.				
Transportation & Infrastructure Management Center (TIMC) Support Staff	151,691	202,254	3	0
Adds funding for three Senior Electronic Technician positions at the Transportation & Infrastructure Management Center (TIMC).				
<i>Public Works Total</i>	<u>997,433</u>	<u>675,362</u>	<u>10</u>	<u>0</u>
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	<u>997,433</u>	<u>675,362</u>	<u>10</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
AIRPORT TERMINAL DEVELOPMENT PROGRAM				
<i>Citywide</i>				
Airport Terminal Development Support Team	1,883,613	2,054,929	23	0
Adds funding for 23 positions to support the Airport Terminal Development Program which includes design and construction of a new terminal, ground transportation center, parking garage, and terminal road realignment to handle passenger needs over the next 20 years. Positions are authorized in three different departments to include Airport, Finance, and Information Technology Services.				
<i>Citywide Total</i>	1,883,613	2,054,929	23	0
AIRPORT TERMINAL DEVELOPMENT PROGRAM TOTAL	1,883,613	2,054,929	23	0



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
ALL OTHER FUNDS				
<i>Citywide</i>				
Civilian Compensation	28,707,366	28,707,366	0	0
Adds funding for a 5% across the board increase and a 2%-15% market adjustment for civilian employees, effective October 1, 2022.				
<i>Citywide Total</i>	<u>28,707,366</u>	<u>28,707,366</u>	<u>0</u>	<u>0</u>
ALL OTHER FUNDS TOTAL	<u><u>28,707,366</u></u>	<u><u>28,707,366</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
ARTS & CULTURE FUND				
<i>Arts & Culture</i>				
Core Grants Program	120,554	146,822	2	0
Adds funding for two positions to support the growth of the Arts Core Grants Program. Since FY 2021, the number of grants the department anticipates managing increased from 41 in 2021 to 192 grants in FY 2023.				
Restore Gallery Funding	47,300	47,300	0	0
Adds funding to restore Culture Commons Gallery at Plaza de Armas to four programs per year.				
<i>Arts & Culture Total</i>	<u>167,854</u>	<u>194,122</u>	<u>2</u>	<u>0</u>
ARTS & CULTURE FUND TOTAL	<u><u>167,854</u></u>	<u><u>194,122</u></u>	<u><u>2</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
CAPITAL MANAGEMENT SERVICES FUND				
<i>Citywide</i>				
Capital Project Support Team	3,051,347	3,411,901	38	0
Adds 38 positions to support the City's 2022-2027 Bond Program and other capital projects. The 2022 -2027 Bond Program totals \$1.2 billion, includes 183 projects, and \$150 million in Affordable Housing funding. These positions will provide for management and oversight of bond projects, as well as operational support for hiring, procurement, legal and fiscal reporting. Positions are authorized over nine different departments.				
<i>Citywide Total</i>	<u>3,051,347</u>	<u>3,411,901</u>	<u>38</u>	<u>0</u>
CAPITAL MANAGEMENT SERVICES FUND TOTAL	<u><u>3,051,347</u></u>	<u><u>3,411,901</u></u>	<u><u>38</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
COMMUNITY & VISITOR FACILITIES FUND				
<i>Arts & Culture</i>				
Restore Film Incentives Advertising	61,600	61,600	0	0
Adds funding to restore advertising for Film Incentives to promote San Antonio and increase business opportunities within the Film community. This funding includes two print placements and digital marketing.				
Restore Film Incentives	250,000	250,000	0	0
Adds funding to restore the Film Incentive Program and continue the Film Commission Strategic Plan that was adopted in October 2016 and its key strategy of ensuring State and Local Film Incentives are nationally competitive. This program would incentivize three films per year in San Antonio.				
<i>Arts & Culture Total</i>	<u>311,600</u>	<u>311,600</u>	<u>0</u>	<u>0</u>
COMMUNITY & VISITOR FACILITIES FUND TOTAL	<u><u>311,600</u></u>	<u><u>311,600</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
CONFISCATED PROPERTY FUND				
<i>Police</i>				
Neighborhood Crime Prevention	250,000	250,000	0	0
Adds funding to support community groups who are working to eliminate criminal activity throughout San Antonio neighborhoods. This continues an improvement from FY 2022 making a total of \$600,000 available to community organizations.				
<i>Police Total</i>	<u>250,000</u>	<u>250,000</u>	<u>0</u>	<u>0</u>
CONFISCATED PROPERTY FUND TOTAL	<u><u>250,000</u></u>	<u><u>250,000</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
DEVELOPMENT SERVICES FUND				
<i>Development Services</i>				
Airport Terminal Expansion Team	656,432	608,743	7	0
Adds funding for seven positions to support the Airport Terminal Development Program. These positions will be dedicated to Plan Review, Building Permitting, and Building Inspections for the Program.				
Customer Service Support	104,372	127,363	2	0
Adds funding for two positions for the Customer Advocate Permit Counter/Call Center Teams to enhance overall customer service experience. These two positions will reduce customer wait times and meet the performance measure goal of 10% or less call abandonment rate.				
Short Term Rentals	136,950	131,600	2	0
Adds funding for two positions to assist with the short term rental program. These positions will be reviewing and processing short term rental permits, reviewing compliance, and creating reports to track the program.				
Enhance Strike Team	195,438	162,515	2	0
Adds two positions to the Strike Team for a total of eight positions to increase the number of proactive and reactive investigations performed from 2,700 to 3,300 each fiscal year/quarter/month. The Strike Team performs residential investigations and inspections to enforce City Codes and regulations as well as filing cases on contractors and investors who are not obtaining permits or closing out inspections.				
<i>Development Services Total</i>	<u>1,093,192</u>	<u>1,030,221</u>	<u>13</u>	<u>0</u>
DEVELOPMENT SERVICES FUND TOTAL	<u><u>1,093,192</u></u>	<u><u>1,030,221</u></u>	<u><u>13</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>				
Program Change Title and Description	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
ENERGY EFFICIENCY FUND				
<i>Sustainability</i>				
Enhance Energy Efficiency Project Support	130,859	162,905	2	0
Adds funding for two positions to manage and deliver energy efficiency projects, and provide advice and support to incorporate energy efficiency components on new capital projects managed by other departments.				
<i>Sustainability Total</i>	130,859	162,905	2	0
ENERGY EFFICIENCY FUND TOTAL	130,859	162,905	2	0



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
FLEET SERVICES FUND				
<i>Solid Waste Management</i>				
Support Heavy Equipment Availability	50,680	68,598	1	0
Adds one position to service the City's increased number of heavy equipment. Over the past few years the number of heavy equipment has increased from 1,995 in 2019 to an estimated 2,097 in 2023. This will allow the department to increase availability from 89% to 90%.				
<i>Solid Waste Management Total</i>	<u>50,680</u>	<u>68,598</u>	<u>1</u>	<u>0</u>
FLEET SERVICES FUND TOTAL	<u><u>50,680</u></u>	<u><u>68,598</u></u>	<u><u>1</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND				
<i>Department</i>				
Program Change Title and Description	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
INFORMATION TECHNOLOGY SERVICES FUND				
<i>Information Technology Services</i>				
Conversion of Contract Temporary Positions	0	0	3	0
Converts three contract temporary positions into full-time positions. Two of the three positions will be assigned to Asset Management for better coverage in the warehouse for stocking and inventory duties. The third position will provide contractor communication as well as data research and reporting.				
Veracode- Application Testing/Quality	199,824	199,824	0	0
Adds funds for Veracode, which is a platform that analyzes new code to help developers find and fix security flaws in proprietary code. This will improve quality of IT code and minimize development hours required for production.				
Cyber Protection- "Rubrik Go" Subscription	175,212	175,212	0	0
Adds funding for a Rubrik Go Subscription which will provide system backups and ransomware detection and remediation.				
Support for New Radio System	76,239	98,050	1	0
Adds one Contract Manager for the Public Safety Radio System program to provide improved compliance of contracts in operations. This position will manage 26 new contracts/lease agreements for Alamo Area Regional Radio System tower sites, 16 revenue generating cellular tower lease agreements on city property, and 56+ tenant agency agreements with municipalities, Fire, or Police agencies.				
Enhance Website Development	69,266	89,149	1	0
Adds one Software Engineer position to provide additional maintenance and support capacity for website redesign. Customer backlog has increased from 10 to 19 website redesigns. This positions will service an additional 200 requests and two new rebuilds/redesigns per year.				
<i>Information Technology Services Total</i>	<u>520,541</u>	<u>562,235</u>	<u>5</u>	<u>0</u>
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	<u><u>520,541</u></u>	<u><u>562,235</u></u>	<u><u>5</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>				
Program Change Title and Description	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
MARKET SQUARE FUND				
<i>Center City Development & Operations</i>				
Security - Market Square	71,985	71,985	0	0
Adds funding for an overnight officer to provide security 24 hours a day. Currently, security is provided during the day from 7:00AM to 11:00PM.				
<i>Center City Development & Operations Total</i>	71,985	71,985	0	0
MARKET SQUARE FUND TOTAL	71,985	71,985	0	0



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
PARKING OPERATING & MAINTENANCE FUND				
<i>Center City Development & Operations</i>				
Special Projects Manager	66,649	85,900	1	0
Adds funding to strengthen manager level support through management of capital projects, contractual monitoring, and special assignments in the parking division.				
<i>Center City Development & Operations Total</i>	<u>66,649</u>	<u>85,900</u>	<u>1</u>	<u>0</u>
PARKING OPERATING & MAINTENANCE FUND TOTAL	<u><u>66,649</u></u>	<u><u>85,900</u></u>	<u><u>1</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
SOLID WASTE OPERATING & MAINTENANCE FUND				
<i>Solid Waste Management</i>				
Illegal Dumping Crew	845,644	780,865	5	0
Provides funding to add one illegal dumping crew to continue to improve the overall health and appearance of the City of San Antonio. This improvement will increase the amount of illegal dumping collections from 9,000 to 10,000.				
Route Rebalance	722,113	961,732	15	0
Adds funding for 15 Side Load Operators to reduce the number of houses on each route and to provide for more balanced collection routes. This will also shift collection from four days to five days per week.				
Bulky Drop Off Collections	456,515	400,410	0	0
Adds funding for equipment in the Solid Waste Bulky Operations to accommodate the growing collection of waste and recycle materials. In 2016, the waste and recycle materials was 13,315 tons and it is projected to increase to 39,205 tons by year end. Additionally, customer attendance in FY 2016 was 82,405 and it is projected to increase to 256,856 by year end. This improvement also adds funding for four positions in FY 2024.				
Mini-Side Loader Collection Crew	600,000	100,709	0	0
Adds funding for two mini-side loader equipment vehicles to focus on collection in limited access residential developments. Two positions will be added and funded in FY 2024.				
<i>Solid Waste Management Total</i>	<u>2,624,272</u>	<u>2,243,716</u>	<u>20</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
SOLID WASTE OPERATING & MAINTENANCE FUND				
<i>Sustainability</i>				
Support for Sustainability Initiative	48,481	63,299	1	0
Adds funding for a Management Analyst position who will support execution of the Office of Sustainability programmatic priorities around municipal sustainability, community climate action initiatives, and sustainable transportation.				
Support for SA Climate Ready	65,430	85,899	1	0
Adds funding for a Climate Adaptation Manager position who will focus on the implementation of SA Climate Ready climate adaptation strategies and will provide the necessary staff resources to begin the development of a coordinated response to climate adaptation and community resilience.				
<i>Sustainability Total</i>	<u>113,911</u>	<u>149,198</u>	<u>2</u>	<u>0</u>
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	<u><u>2,738,183</u></u>	<u><u>2,392,914</u></u>	<u><u>22</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
TREE CANOPY PRESERVATION & MITIGATION FUND				
<i>Parks & Recreation</i>				
Enhance City Wide Tree Planting Programs	469,670	259,427	3	0
<p>Adds three positions to support current capacity and growth of the tree planting programs and initiatives. This increase will help provide support for new projects to include Green Corridor Pilot Program and the School Tree Planting Pilot Program.</p>				
<i>Parks & Recreation Total</i>	<u>469,670</u>	<u>259,427</u>	<u>3</u>	<u>0</u>
TREE CANOPY PRESERVATION & MITIGATION FUND TOTAL	<u><u>469,670</u></u>	<u><u>259,427</u></u>	<u><u>3</u></u>	<u><u>0</u></u>

Mandates



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Animal Care Services</i>				
Community Spay and Neuter Services	272,893	272,893	0	0
Adds funding to contracts for community spay and neuter services to continue approximately 12,455 free spay and neuter surgeries to eligible residents. The average price per surgery is increasing from \$75 to \$97.35 resulting in an annual contract value of \$1,227,868.				
<i>Animal Care Services Total</i>	<u>272,893</u>	<u>272,893</u>	<u>0</u>	<u>0</u>
<i>Fire</i>				
Fire Collective Bargaining Agreement Increases	7,118,503	13,115,176	0	0
Adds funding for uniform compensation increases per the Collective Bargaining Agreement including \$4.5 million for the 2.5% wage and step increases, \$1.0 million for a 0.5% lump sum and \$1.6 million for full year of funding for 3% wage increase which took effect January 1, 2022.				
Interlocal Agreement with University of Texas Health Science Center at San Antonio	471,847	699,493	0	0
Adds funding for the cost increase to the University of Texas Health Science Center contract that provides the Fire Department with Emergency Medical Technician (EMT) Basic and Paramedic training, EMS Medical Director services and EMS system.				
Medical Responder Team	581,419	641,421	0	6
Adds funding for six firefighter positions and one enhanced squad vehicle to create a medical responder team that will be assigned to the new Fire Station 24 upon completion. The unit is expected to be online in September 2023.				
<i>Fire Total</i>	<u>8,171,769</u>	<u>14,456,090</u>	<u>0</u>	<u>6</u>
<i>Government Affairs</i>				
State Consultant Contracts	316,000	0	0	0
Adds funding for State Consultant contracts and related costs to represent the City and its interests during the 88th State Legislative Session in 2023.				
<i>Government Affairs Total</i>	<u>316,000</u>	<u>0</u>	<u>0</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>		FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
	Program Change Title and Description				
GENERAL FUND					
<i>Human Services</i>					
	Heritage Park Community Center: District 4	816,468	717,674	5	0
	Adds funding for five senior center staff to provide services focusing on health and wellness, case management, nutrition, exercise, social and cultural activities and transportation for youth and seniors in the new Heritage Park Community Center that is anticipated to open in April 2023.				
	<i>Human Services Total</i>	<u>816,468</u>	<u>717,674</u>	<u>5</u>	<u>0</u>
<i>Library</i>					
	Texana Resource Center Expansion	74,732	189,424	2	0
	Provides funding for two positions to staff and operate the expanded Texana Resource Center which provides patrons access to informational, historic, and genealogical archives and materials regarding family history and Texas culture. The Texana Resource Center would be open 56 hours per week.				
	<i>Library Total</i>	<u>74,732</u>	<u>189,424</u>	<u>2</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>		FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description					
GENERAL FUND					
<i>Parks & Recreation</i>					
Heritage Park Community Center		128,881	132,997	2	0
Adds two positions to serve approximately 15,000 youth annually that are expected to attend the multi-generational center. These positions will support youth programming after school, as well as summer and holiday camps.					
Parks Linear Creekway Operations & Maintenance		418,088	454,025	3	0
Adds staff and equipment to support the maintenance of additional miles of greenway and multi-use trails acquired through the sales tax revenue. In FY 2023, the City anticipates adding approximately 2.45 trail miles of creekway/multi-use trails, 35 acres, and 187 amenities across 8 locations.					
Parks Projects Acquisition and Development		718,420	685,982	5	0
Adds staff and equipment for the maintenance of additional acres, facilities, and parks developed through bonds issued, grants, and other funds. In FY 2023, approximately 181 acres, 1.97 miles of trails, and 289 amenities across 20 park locations will be added through capital projects.					
Woodlawn Park Multi-Generational Center		193,676	171,294	2	0
Adds two positions to support the Berta Almaguer Dance Studio and Community Center. This will provide youth programming, recreational programming, as well as senior social and cultural classes.					
<i>Parks & Recreation Total</i>		<u>1,459,065</u>	<u>1,444,298</u>	<u>12</u>	<u>0</u>



**FY 2023 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
GENERAL FUND				
<i>Police</i>				
North St. Mary's Police Station	1,507,245	4,059,830	7	28
Adds 28 sworn and 7 civilian positions to staff the North St. Mary's Police Station being built in downtown San Antonio as part of the 2017 Bond Program. The station is anticipated to be completed in January 2024.				
Police Collective Bargaining Agreement Increases	6,200,805	17,802,929	0	0
Adds funding for uniform compensation increases per the Collective Bargaining Agreement for a 3.5% wage increase effective April 1, 2023.				
2020 COPS Grant Cash Match	475,457	1,259,699	0	0
Adds funding to support 25 Officers hired as part of the 2020 COPS Hiring Grant.				
<i>Police Total</i>	<u>8,183,507</u>	<u>23,122,458</u>	<u>7</u>	<u>28</u>
GENERAL FUND TOTAL	<u><u>19,294,434</u></u>	<u><u>40,202,837</u></u>	<u><u>26</u></u>	<u><u>34</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
COMMUNITY & VISITOR FACILITIES FUND				
<i>Convention & Sports Facilities</i>				
Custodial Services Contract	1,765,870	1,895,109	0	0
Adds funding for custodial contracts for the Convention Center and Alamodome. In FY 2022, a new custodial contract was adopted increasing the hourly rate from \$18 to \$26. The total amount for custodial contracts is \$3.5 million for the two facilities.				
Service and Maintenance Contracts	1,248,906	1,380,579	0	0
Adds funding for building maintenance and service contracts at both Convention Center and Alamodome. These contracts include increases to smart building technology, event attendant services, and escalator and elevator maintenance.				
Hosting Obligations	6,098,121	3,000,000	0	0
Provides funding for annual contractual obligations to support major conventions, meetings, and/or events to successfully ensure the selection of San Antonio as the destination for annual meetings, conventions, and/or special events. Also includes supplemental funding to support major conventions meetings and/or events, including the U.S. Travel Association conference.				
<i>Convention & Sports Facilities Total</i>	<u>9,112,897</u>	<u>6,275,688</u>	<u>0</u>	<u>0</u>
COMMUNITY & VISITOR FACILITIES FUND TOTAL	<u><u>9,112,897</u></u>	<u><u>6,275,688</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND

<i>Department</i>					
	Program Change Title and Description	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
FACILITY SERVICES FUND					
	<i>Building & Equipment Services</i>				
	New Park Police Headquarters Improvements	269,857	189,409	2	0
	Adds two positions and funding to provide maintenance at the new Park Police headquarters. The headquarters will be 28,000 square feet, an increase of 24,000 square feet over the current building. The new Headquarters is anticipated to open in June 2023.				
	<i>Building & Equipment Services Total</i>	<u>269,857</u>	<u>189,409</u>	<u>2</u>	<u>0</u>
	FACILITY SERVICES FUND TOTAL	<u><u>269,857</u></u>	<u><u>189,409</u></u>	<u><u>2</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND

<i>Department</i>	FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
Program Change Title and Description				
INFORMATION TECHNOLOGY SERVICES FUND				
<i>Information Technology Services</i>				
Enterprise Application Support	314,866	560,000	0	0
Adds funding for maintenance and support of existing license for FileNet. The increased functionality requires additional server licensing to remain in compliance with IBM license agreements.				
Alamo Area Regional Radio System (AARRS)	797,942	1,040,412	0	0
This provides operational funding for the new Alamo Area Regional Radio System. Expenses include leases for new towers, fire alarm monitoring, annual fire alarm inspections, and utility costs.				
Annual Maintenance & Support for Cohesity and Nimble Storage Purchased in FY 2022	258,454	312,600	0	0
Adds second year funding for maintenance and support of new Cohesity and Nimble Storage arrays that replaced end of life storage retired in FY2022. These systems and arrays provide for storage backup and recovery.				
<i>Information Technology Services Total</i>	<u>1,371,262</u>	<u>1,913,012</u>	<u>0</u>	<u>0</u>
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	<u><u>1,371,262</u></u>	<u><u>1,913,012</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2023 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND

<i>Department</i>		FY 2023 Amount	FY 2024 Amount	Civilian Positions	Uniform Positions
	Program Change Title and Description				
SELF-INSURANCE LIABILITY FUND					
	<i>Risk Management</i>				
	Commercial Insurance Property/ Equipment Policy Increase	1,804,144	1,804,144	0	0
	Adds funding for Property Liability Insurance coverage for City assets. The City's liability insurance is estimated to increase by 35% in FY 2023.				
	<i>Risk Management Total</i>	<u>1,804,144</u>	<u>1,804,144</u>	<u>0</u>	<u>0</u>
	SELF-INSURANCE LIABILITY FUND TOTAL	<u><u>1,804,144</u></u>	<u><u>1,804,144</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Personnel Schedule

**PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2023 ADOPTED BUDGET**

GENERAL FUND	FY 2021 AUTHORIZED	FY 2022 AUTHORIZED	FY 2023 ADOPTED	NET CHANGE IN POSITIONS
Animal Care Services	154	164	178	14
Center City Development & Operations	72	69	64	(5)
City Attorney	65	67	68	1
City Auditor	23	23	23	0
City Clerk	35	35	39	4
Communications & Engagement	29	41	42	1
City Manager	19	18	17	(1)
Code Enforcement Services	150	150	153	3
311 Customer Service	45	57	57	0
Economic Development	38	38	39	1
Diversity, Equity, and Inclusion Office	0	17	17	0
Finance	103	103	103	0
Fire	1,850	1,866	1,891	25
Government Affairs	6	4	5	1
Health	167	234	233	(1)
Historic Preservation	20	22	22	0
Human Resources	50	50	57	7
Human Services	146	169	188	19
Innovation	13	11	11	0
Library	560	560	562	2
Management & Budget	19	19	19	0
Mayor & Council	18	18	19	1
Municipal Court	122	119	119	0
Military & Veteran Affairs	3	3	3	0
Municipal Detention Center	43	43	43	0
Neighborhood and Housing Services	26	38	42	4
Non-Departmental/Non-Operating	21	17	20	3
Parks & Recreation	398	396	407	11
Parks Police	192	198	198	0
Planning & Community Development	24	24	24	0
Police	3,076	3,115	3,201	86
Public Works	338	331	337	6
Transportation	6	7	7	0
TOTAL GENERAL FUND	7,831	8,026	8,208	182

OTHER FUNDS	FY 2021 AUTHORIZED	FY 2022 AUTHORIZED	FY 2023 ADOPTED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	36	38	48	10
Arts & Culture Fund	19	20	22	2
Airport Fund	499	501	501	0
Airport Terminal Development Fund	0	0	23	23
Capital Management Services Fund	184	184	222	38
Child Safety Fund	262	262	262	0
City Tower and Garage Fund	5	5	5	0
City Cemeteries Fund	1	1	1	0
Community & Visitor Facilities Fund	350	350	350	0
Development Services Fund	304	333	346	13
Energy Efficiency Fund	4	4	5	1
Facility Services Fund	149	149	155	6
Fleet Services Fund	179	181	182	1
Information Technology Services Fund	341	349	354	5
Market Square Fund	6	6	6	0
Municipal Courts Security Fund	7	7	7	0
Parking Operating and Maintenance Fund	92	85	86	1
Parks Environmental Fund	146	145	145	0
Purchasing and General Services Fund	42	43	43	0
Self Insurance Funds	70	70	70	0
Solid Waste Fund ¹	667	677	700	23
Storm Water Operations Fund	277	277	277	0
Storm Water Regional Facilities Fund	14	14	14	0
Streets Right of Way Management Fund	40	39	39	0
Tax Increment Financing Fund	8	8	8	0
Tree Canopy Preservation and Mitigation Fund	3	3	6	3
Truancy Prevention & Intervention Fund	17	17	17	0
TOTAL OTHER FUNDS	3,722	3,768	3,894	126
TOTAL ALL FUNDS²	11,553	11,794	12,102	308

¹Includes 8 positions in the Office of Sustainability

²Does not include 467 positions for Pre-K 4 SA and the 11 positions for SA: Ready to Work

	FY 2021 AUTHORIZED	FY 2022 AUTHORIZED	FY 2023 ADOPTED	NET CHANGE IN POSITIONS
Internal Services/Alternate Service Employee Fund	1,969	1,969	1,969	0

**PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2023 ADOPTED BUDGET**

**SUMMARY OF ADOPTED FY 2023 POSITIONS BY TYPE
ALL FUNDS**

	All Funds - Less Grants Authorization	Pre-K 4 SA Authorization	SA: Ready to Work Authorization	Grant Authorization	Total Authorization
Civilian Employees	7,765	467	11	749	8,992
Uniform Employees					
Police	2,541	0	0	40	2,581
Fire	1,796	0	0	0	1,796
Sub-total	4,337	0	0	40	4,377
TOTAL ¹	12,102	467	11	789	13,369

**GRANT FUNDED EMPLOYEES
SUMMARY OF ADOPTED FY 2023 POSITIONS**

	Grants	CDBG/HOME Grants	FY 23 TOTAL GRANTS
City Attorney	0	2	2
Convention & Sports Facilities	7	0	7
Economic Development	2	0	2
Finance	7	0	7
Fire	2	0	2
Health	410	0	410
Human Services	253	0	253
Municipal Court	6	0	6
Neighborhood and Housing Services	2	43	45
Police ²	55	0	55
TOTAL	744	45	789

Explanatory Information

¹ Total authorized positions includes full-time and part-time positions

² Total Police Department Grant funded employees include 40 uniform positions and 15 civilian positions

Holiday Schedule

HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has adopted 13 Holidays for FY 2023 which begins on October 1, 2022.

Holiday	Day	Date
Veterans Day	Friday	November 11, 2022
Thanksgiving Day	Thursday	November 24, 2022
Day after Thanksgiving	Friday	November 25, 2022
Christmas Eve (observed)	Monday	December 26, 2022
Christmas Day (observed)	Tuesday	December 27, 2022
*City Closure (Employee Leave)	Wednesday	December 28, 2022
*City Closure (Employee Leave)	Thursday	December 29, 2022
New Year's Day (observed)	Friday	December 30, 2022
Martin Luther King Jr. Day	Monday	January 16, 2023
César Chávez Day	Friday	March 31, 2023
Fiesta San Jacinto Day	Friday	April 28, 2023
Memorial Day	Monday	May 29, 2023
Juneteenth	Monday	June 19, 2023
Independence Day	Tuesday	July 4, 2023
Labor Day	Monday	September 4, 2023

**Not an official holiday. Employees may choose to use Personal Leave, Annual Leave, or Voluntary Leave without Pay for this day.*

ADDITIONAL INFORMATION ON HOLIDAYS:

Uniformed Fire Department personnel will accrue a 14th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.

Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2022.





SOURCE & USE OF FUNDS STATEMENTS



All Funds Budget Summary

**ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND**

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	CURRENT SVC. FY 2023	PROGRAM CHANGES	ADOPTED FY 2023
GENERAL FUND						
Current Property Tax	\$ 397,392,290	\$ 410,350,992	\$ 410,350,992	\$ 434,832,046	\$	\$ 434,832,046
City Sales Tax	334,892,383	365,252,882	377,446,840	387,472,520		387,472,520
CPS Energy	352,974,634	372,401,194	372,401,194	386,778,870		386,778,870
CPS Energy One Time	0	23,897,613	63,894,882	5,000,000		5,000,000
CPS Energy Credit	0	0	(50,000,000)	0		0
Business and Franchise Tax	19,770,282	19,521,106	19,426,823	18,770,765		18,770,765
Liquor by the Drink Tax	9,082,783	11,052,469	11,519,120	11,864,694		11,864,694
Delinquent Property Tax	1,758,319	1,721,210	1,721,210	1,219,000		1,219,000
Penalty and Interest on Delinquent Taxes	2,782,716	2,111,000	2,400,000	2,743,000		2,743,000
Licenses and Permits	8,805,972	9,566,598	9,389,131	9,713,776		9,713,776
San Antonio Water System	30,152,483	30,795,247	33,566,421	31,440,353		31,440,353
Other Agencies	6,084,110	6,837,273	6,924,161	6,172,313		6,172,313
Charges for Current Services						
General Government	2,933,037	2,846,900	2,846,426	2,893,246		2,893,246
Public Safety	35,297,947	36,055,492	47,461,603	42,974,010	(123,150)	42,850,860
Highways/Streets/Sanitation	1,550,011	1,494,648	1,766,788	1,490,137		1,490,137
Health	2,652,359	2,712,073	2,713,811	2,790,845		2,790,845
Recreation and Culture	10,731,549	15,343,695	15,000,300	16,065,236	532,791	16,598,027
Fines	6,117,205	6,534,547	6,199,591	6,267,665		6,267,665
Miscellaneous Revenue						
Sale of Property	12,139,595	8,305,022	9,399,019	7,543,371		7,543,371
Use of Money and Property	2,159,623	1,968,195	1,890,706	1,806,951	3,000	1,809,951
Interest on Time Deposits	303,473	1,130,391	1,759,328	7,627,170		7,627,170
Recovery of Expenditures	2,573,921	3,434,805	3,785,235	3,545,839		3,545,839
Miscellaneous	2,008,441	1,790,344	1,903,351	1,017,423		1,017,423
Interfund Charges	2,200,432	1,496,012	1,482,000	1,496,012		1,496,012
Transfers	75,754,061	68,461,590	68,462,373	60,240,850		60,240,850
TOTAL GENERAL FUND	\$ 1,320,117,626	\$ 1,405,081,298	\$ 1,423,711,305	\$ 1,451,766,092	\$ 412,641	\$ 1,452,178,733
SPECIAL REVENUE FUNDS						
Advanced Transportation District	\$ 20,780,413	\$ 22,608,265	\$ 23,614,927	\$ 24,544,330	\$	\$ 24,544,330
Arts and Culture	8,665,864	8,665,864	10,967,879	11,932,495		11,932,495
Child Safety	2,076,373	2,139,777	2,157,002	2,208,013		2,208,013
Community and Visitor Facilities	31,318,479	53,657,203	52,713,562	57,470,480	56,740	57,527,220
Confiscated Property	680,359	706,512	777,064	879,651		879,651
Convention Center Lease Payment	34,920,245	29,516,586	25,533,095	27,108,982		27,108,982
Convention and Sports Facilities State Reimbursement	881,355	422,303	422,303	882,000		882,000
Economic Development Incentive	1,140,321	3,374,755	3,392,199	2,843,768		2,843,768
Energy Efficiency	1,269,308	1,278,596	1,247,401	1,122,293		1,122,293
Golf Course Operating and Maintenance	1,020,197	1,230,708	1,230,708	1,246,521		1,246,521
Hotel Occupancy Tax	49,569,671	67,438,970	73,722,963	79,850,755		79,850,755
Hotel/Motel 2% Revenue	14,058,482	19,202,376	20,956,174	22,543,837		22,543,837
Inner City Incentive	796,212	831,845	1,504,281	1,622,159		1,622,159
Municipal Court Truancy Intervention and Prevention	839,605	801,065	876,158	780,810		780,810
Municipal Court Security	327,301	352,670	424,014	526,888		526,888
Municipal Court Technology	698,668	834,521	861,999	864,503		864,503
Parks Environmental	10,917,201	11,191,549	11,192,944	11,490,623		11,490,623
Pre-K 4 SA	43,000,937	45,102,432	53,795,597	50,030,901		50,030,901
Public Education and Government	2,454,120	2,469,110	2,346,335	2,450,003		2,450,003
Right of Way	4,445,262	4,465,904	4,574,044	5,441,066		5,441,066
SA: Ready to Work	12,885,915	39,464,706	45,490,055	46,861,557		46,861,557
Starbright Industrial Development Corporation	1,663,644	1,662,122	1,662,122	1,662,107		1,662,107
Storm Water Operating	53,310,562	53,917,217	53,555,836	54,108,413		54,108,413
Storm Water Regional Facilities	8,667,461	8,540,878	8,290,235	9,210,529		9,210,529
Tax Incentive Financing	1,079,734	1,119,833	1,096,933	1,199,592		1,199,592
Tree Canopy Preservation and Mitigation	5,228,285	7,594,497	7,650,743	3,766,154		3,766,154
TOTAL SPECIAL REVENUE FUNDS	\$ 312,695,974	\$ 390,892,279	\$ 410,000,685	\$ 422,648,430	\$ 56,740	\$ 422,705,170
ENTERPRISE FUNDS						
Airport Operating and Maintenance	\$ 101,840,489	\$ 155,594,722	\$ 152,844,196	\$ 139,221,189	\$	\$ 139,221,189
Customer Facility Charge	11,228,441	13,075,053	13,075,072	13,713,408		13,713,408
Airport Passenger Facility Charge	20,505,659	18,563,033	18,886,465	19,868,859		19,868,859
Airport Terminal Development Program	0	0	0	1,883,613		1,883,613
Development Services	44,309,197	44,721,445	48,258,739	48,235,180		48,235,180
Market Square	1,728,337	2,807,640	2,567,968	2,923,222		2,923,222
Parking Operating and Maintenance	7,891,287	11,676,729	11,961,106	9,173,314		9,173,314
Solid Waste Operating and Maintenance	130,294,365	133,967,791	134,250,593	134,436,575		134,436,575
TOTAL ENTERPRISE FUNDS	\$ 317,797,775	\$ 380,406,413	\$ 381,844,139	\$ 369,455,360	\$ -	\$ 369,455,360
TRUST FUND						
City Cemeteries	\$ 324,072	\$ 185,000	\$ 278,352	\$ 206,770	\$	\$ 206,770
TOTAL TRUST FUND	\$ 324,072	\$ 185,000	\$ 278,352	\$ 206,770	\$ -	\$ 206,770
INTERNAL SERVICE FUNDS						
Capital Management Services	\$ 19,909,788	\$ 22,173,689	\$ 21,757,309	\$ 26,480,439	\$	\$ 26,480,439
City Tower and Garage	9,733,687	5,995,685	5,975,495	7,653,440		7,653,440
City Tower Lease Payment	0	998,789	998,789	1,142,648		1,142,648
City Tower Tenant Improvement	0	200,000	5,200,000	200,000		200,000
Equipment Renewal and Replacement	47,606,401	48,082,731	48,916,763	49,443,358		49,443,358
Facility Services	21,373,871	22,131,458	21,860,644	26,669,861		26,669,861
Fleet Services	42,765,054	51,713,778	52,764,657	53,913,800		53,913,800
Information Technology Services	66,651,705	70,674,894	70,726,384	83,494,218		83,494,218
Purchasing and General Services	7,426,835	7,436,475	7,557,727	8,023,712		8,023,712
Self Insurance Funds	192,885,933	220,908,767	229,608,689	218,983,368		218,983,368
TOTAL INTERNAL SERVICE FUNDS	\$ 408,353,274	\$ 450,316,266	\$ 465,366,457	\$ 476,004,844	\$ -	\$ 476,004,844
Grants	\$ 193,444,000	\$ 378,497,340	\$ 378,497,340	\$ 410,786,343	\$	\$ 410,786,343
Debt Service Funds	302,867,763	316,450,076	317,223,997	348,214,275		348,214,275
TOTAL ALL FUNDS	\$ 2,855,600,484	\$ 3,321,828,672	\$ 3,376,922,276	\$ 3,479,082,114	\$ 469,381	\$ 3,479,551,495

**ALL FUNDS
SUMMARY OF ADOPTED EXPENDITURES**

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
GOVERNMENTAL FUNDS				
General Fund	\$ 1,252,121,597	\$ 1,361,002,680	\$ 1,365,601,041	\$ 1,510,774,702
Debt Service Funds	340,013,019	344,747,470	342,320,524	378,501,232
Grants	193,444,000	378,497,430	378,497,430	410,786,343
Advanced Transportation District	14,168,209	30,364,234	30,283,284	27,351,380
Arts and Culture	8,057,712	10,967,879	10,911,991	11,932,495
Child Safety	2,101,145	2,218,019	2,145,146	2,592,168
Community and Visitor Facilities	32,212,500	53,657,203	52,713,562	57,527,220
Confiscated Property	449,577	883,823	863,947	1,066,774
Convention and Sports Facilities State Reimbursement	391,771	422,303	911,887	882,000
Economic Development Incentive	1,554,175	1,067,554	1,067,554	5,871,703
Energy Efficiency	1,395,109	1,391,044	605,502	1,884,435
Golf Course Operating and Maintenance	1,020,079	1,230,708	1,230,708	1,246,521
Hotel Occupancy Tax	48,206,150	68,802,491	75,086,484	79,850,755
Hotel/Motel 2% Revenue	17,166,336	19,202,376	20,956,174	22,543,837
Inner City Incentive	1,652,006	856,810	856,810	2,269,630
Municipal Court Truancy Intervention and Prevention	809,270	826,609	824,065	886,444
Municipal Court Security	337,584	388,259	398,050	529,730
Municipal Court Technology	731,195	841,307	808,623	800,200
Parks Environmental	10,275,380	11,476,923	11,419,138	12,119,369
Pre-K 4 SA	41,656,065	45,884,267	44,354,347	52,912,591
Public Education and Government	4,820,031	2,286,970	2,286,970	3,448,074
Other Funds	36,143,149	26,904,854	26,904,854	29,170,763
Right of Way	3,793,282	9,312,269	9,433,830	5,126,144
SA: Ready to Work	202,173	22,706,476	11,402,751	46,732,521
Starbright Industrial Development Corporation	1,663,644	1,662,122	1,662,122	1,662,107
Storm Water Operating	47,513,040	64,457,497	64,181,611	56,692,967
Storm Water Regional Facilities	3,786,634	14,846,097	14,650,465	3,205,179
Tax Increment Financing	623,699	804,531	789,209	1,000,247
Tree Canopy Preservation and Mitigation	2,144,370	5,631,654	5,639,927	6,786,071
TOTAL GOVERNMENTAL FUNDS	\$ 2,068,452,902	\$ 2,483,341,859	\$ 2,478,808,006	\$ 2,736,153,602
ENTERPRISE FUNDS				
Airport Operating and Maintenance	\$ 98,703,932	\$ 155,636,372	\$ 152,530,608	\$ 137,094,224
Customer Facility Charge	9,945,596	14,859,559	14,859,578	13,713,408
Airport Passenger Facility Charge	15,878,154	18,563,033	18,886,465	19,868,859
Airport Terminal Development Program	-	-	-	1,883,613
Development Services	38,624,384	42,609,480	42,350,087	48,615,686
Market Square	1,821,939	2,545,775	2,473,985	2,590,547
Parking Operating and Maintenance	10,594,895	10,155,284	10,197,418	10,751,120
Solid Waste Operating and Maintenance	134,413,686	135,514,243	138,085,393	145,234,167
TOTAL ENTERPRISE FUNDS	\$ 309,982,586	\$ 379,883,746	\$ 379,383,534	\$ 379,751,624
TRUST FUND				
City Cemeteries	\$ 167,026	\$ 206,093	\$ 206,089	\$ 217,123
TOTAL TRUST FUND	\$ 167,026	\$ 206,093	\$ 206,089	\$ 217,123
INTERNAL SERVICE FUNDS				
Capital Management Services	\$ 19,905,348	\$ 22,173,689	\$ 21,757,309	\$ 26,480,439
City Tower and Garage	11,523,003	4,923,016	4,630,876	9,321,884
City Tower Lease Payment		997,750	997,750	1,056,163
City Tower Tenant Improvement		2,204,168	75,000	3,892,559
Equipment Renewal and Replacement	24,622,674	63,995,366	63,988,214	47,275,631
Facility Services	20,673,258	23,731,368	23,443,844	26,727,628
Fleet Services	42,947,596	51,906,127	52,816,441	53,955,991
Information Technology Services	66,534,050	75,436,362	75,450,451	84,870,564
Purchasing and General Services	7,592,834	8,006,191	7,863,236	8,181,560
Self Insurance Funds	205,821,370	217,150,858	215,407,570	228,840,762
TOTAL INTERNAL SERVICE FUNDS	\$ 399,620,133	\$ 470,524,895	\$ 466,430,691	\$ 490,603,181
TOTAL FUNDS	\$ 2,778,222,646	\$ 3,333,956,593	\$ 3,324,828,320	\$ 3,606,725,530

**FY 2023 ALL FUNDS
BUDGET SUMMARY**

	GENERAL FUND	GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations					
Animal Care Services	\$ 21,359,311	\$ 0	\$ 0	\$ 0	\$ 0
Arts & Culture	0	5,000,000	4,445,384	0	0
Airport	0	4,707,099	0	38,913,912	0
Building and Equipment Services	0	0	0	418,395	0
Center City Development & Operations	11,666,382	0	0	1,583,438	0
City Attorney	11,204,297	254,256	0	0	0
City Auditor	3,419,776	0	0	0	0
City Clerk	5,192,697	0	0	0	0
City Manager	3,982,192	0	0	0	0
Code Enforcement Services	16,204,565	0	0	0	0
Communicaions & Engagement	5,374,179	0	3,437,628	0	0
Convention & Sports Facilities	0	169,024	50,657,946	28,715,700	0
311 Customer Service	4,352,820	0	0	0	0
Development Services	0	0	0	474,700	0
Diversity, Equity & Inclusion Office	3,101,078	0	0	0	0
Economic Development	9,670,622	32,450,000	7,533,810	0	0
Finance	15,046,014	0	486,776	0	0
Fire	354,491,245	8,444,347	0	0	0
Government Affairs	1,709,414	0	0	0	0
Health	34,641,356	65,185,814	0	0	0
Historic Preservation	2,823,020	0	0	0	0
Human Resources	8,190,746	0	0	0	0
Human Services	33,752,911	157,668,827	0	0	0
Information Technology Services	0	0	0	0	0
Innovation	2,045,682	0	0	0	0
Library	49,005,890	925,000	0	0	0
Management & Budget	3,165,499	0	0	0	0
Mayor & Council	14,348,133	0	0	0	0
Military & Veterans Affairs	750,718	5,000,000	0	0	0
Municipal Courts	12,474,670	350,026	2,216,374	0	0
Municipal Detention Center	4,784,776	0	0	0	0
Municipal Elections	1,785,263	0	0	0	0
Neighborhood and Housing Services	20,797,871	28,187,685	3,114,311	0	0
Non-Departmental/Non-Operating	29,400,656	0	6,472,687	0	0
Office of Sustainability	0	0	1,884,435	0	0
Parks & Recreation	61,884,356	347,422	16,380,162	0	217,123
Planning	4,324,077	0	0	0	0
Police	529,378,290	7,854,787	3,658,942	0	0
Parks Police	20,849,732	0	0	0	0
Pre-K 4 SA	0	7,000,000	51,831,380	0	0
Public Works	113,640,512	17,804,994	54,376,918	6,560,063	0
SA: Ready to Work	0	0	46,663,680	0	0
Self-Insurance	0	0	0	0	0
Solid Waste Management	0	0	0	2,958,257	0
Transportation	1,449,781	1,127,222	942,906	0	0
Contribution to Other Agencies	23,664,847	0	33,053,832	0	0
Other Funds	0	9,985,875	28,573,382	0	0
Debt Service	0	0	0	297,739,701	0
Total Net Appropriations	\$ 1,439,933,378	\$ 352,462,378	\$ 315,730,553	\$ 377,364,166	\$ 217,123
Transfers	\$ 70,841,324	\$ 58,323,965	\$ 121,416,935	\$ 1,137,066	\$ 0
TOTAL APPROPRIATIONS	\$ 1,510,774,702	\$ 410,786,343	\$ 437,147,488	\$ 378,501,232	\$ 217,123

**FY 2023 ALL FUNDS
BUDGET SUMMARY**

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/CAPITAL	INTERNAL SERVICE FUNDS	
\$ 0	\$ 21,359,311	\$ 0	\$ 21,359,311	\$ 0	Departmental Appropriations
0	9,445,384	0	9,445,384	0	Animal Care Services
88,572,499	132,193,510	83,329,000	215,522,510	715,446	Arts & Culture
0	418,395	10,123,355	10,541,750	100,327,618	Airport
10,424,555	23,674,375	8,431,211	32,105,586	6,697,946	Building and Equipment Services
0	11,458,553	0	11,458,553	358,377	Center City Development & Operations
0	3,419,776	0	3,419,776	0	City Attorney
0	5,192,697	0	5,192,697	0	City Auditor
0	3,982,192	0	3,982,192	0	City Clerk
0	16,204,565	0	16,204,565	0	City Manager
0	8,811,807	0	8,811,807	0	Code Enforcement Services
0	79,542,670	36,807,351	116,350,021	0	Communications & Engagement
0	4,352,820	0	4,352,820	0	Convention & Sports Facilities
41,612,521	42,087,221	2,182,000	44,269,221	0	311 Customer Service
0	3,101,078	0	3,101,078	0	Development Services
0	49,654,432	0	49,654,432	123,469	Diversity, Equity and Inclusion Office
0	15,532,790	0	15,532,790	9,832,057	Economic Development
0	362,935,592	0	362,935,592	0	Finance
0	1,709,414	0	1,709,414	0	Fire
0	99,827,170	0	99,827,170	0	Government Affairs
0	2,823,020	0	2,823,020	60,737	Health
0	8,190,746	0	8,190,746	235,041	Historic Preservation
0	191,421,738	0	191,421,738	0	Human Resources
0	0	30,482,000	30,482,000	83,285,379	Human Services
0	2,045,682	0	2,045,682	0	Information Technology Services
0	49,930,890	1,876,000	51,806,890	0	Innovation
0	3,165,499	0	3,165,499	67,998	Library
0	14,348,133	0	14,348,133	0	Management & Budget
0	5,750,718	0	5,750,718	0	Mayor & Council
0	15,041,070	0	15,041,070	0	Military & Veterans Affairs
0	4,784,776	0	4,784,776	0	Municipal Courts
0	1,785,263	0	1,785,263	0	Municipal Detention Center
0	52,099,867	99,870,000	151,969,867	1,337,158	Municipal Elections
0	35,873,343	0	35,873,343	0	Neighborhood and Housing Services
0	1,884,435	0	1,884,435	0	Non-Departmental/Non-Operating
0	78,829,063	34,463,812	113,292,875	159,027	Office of Sustainability
0	4,324,077	0	4,324,077	0	Parks & Recreation
0	540,892,019	250,000	541,142,019	0	Planning
0	20,849,732	0	20,849,732	0	Police
0	58,831,380	0	58,831,380	0	Parks Police
0	192,382,487	337,103,833	529,486,320	20,426,410	Pre-K 4 SA
0	46,663,680	0	46,663,680	0	Public Works
0	0	0	0	226,290,181	SA: Ready to Work
136,930,864	139,889,121	0	139,889,121	23,948,621	Self-Insurance
54,339	3,574,248	6,465,000	10,039,248	230,356	Solid Waste Management
0	56,718,679	0	56,718,679	0	Transportation
0	38,559,257	0	38,559,257	0	Contribution to Other Agencies
0	297,739,701	0	297,739,701	0	Other Funds
					Debt Service
\$ 277,594,778	\$ 2,763,302,376	\$ 651,383,562	\$ 3,414,685,938	\$ 474,095,821	<i>Total Net Appropriations</i>
\$ 100,273,233	\$ 351,992,523	\$ 0	\$ 351,992,523	\$ 17,334,810	<i>Transfers</i>
\$ 377,868,011	\$ 3,115,294,899	\$ 651,383,562	\$ 3,766,678,461	\$ 491,430,631	TOTAL APPROPRIATIONS

**ADOPTED ANNUAL BUDGET FY 2023
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

GOVERNMENTAL FUND TYPES			
	GENERAL	SPECIAL REVENUE	DEBT SERVICE
BEGINNING BALANCE	\$ 221,840,081	\$ 118,535,895	\$ 80,094,233
REVENUES			
Property Tax	\$ 434,832,046	\$ 0	\$ 278,594,945
Delinquent Property Tax	3,962,000	0	2,538,000
Sales Tax	387,472,520	117,940,147	0
Other Tax	30,635,459	103,391,060	0
Licenses and Permits	9,713,776	0	0
Intergovernmental	6,172,313	6,460,656	0
CPS Energy	391,778,870	0	0
San Antonio Water System	31,440,353	0	0
Charges for Services	66,623,115	115,449,774	0
Fines and Forfeits	6,267,665	1,107,291	0
Miscellaneous	23,039,766	5,002,507	855,230
Grants	0	0	0
<i>Subtotal Revenues</i>	<i>\$ 1,391,937,883</i>	<i>\$ 349,351,435</i>	<i>\$ 281,988,175</i>
Transfer from ARPA	16,500,000	0	0
Transfers from Other Funds	\$ 43,740,850	\$ 60,257,919	\$ 64,018,522
TOTAL REVENUES	\$ 1,452,178,733	\$ 409,609,354	\$ 346,006,697
TOTAL AVAILABLE FUNDS	\$ 1,674,018,814	\$ 528,145,249	\$ 426,100,930
APPROPRIATIONS			
Administrative & Operational Excellence	\$ 106,491,163	\$ 1,056,163	\$ 0
Convention, Tourism & Culture	3,084,923	102,934,991	28,715,700
Economic Development & Development Svcs	21,337,004	57,311,801	0
Environmental	0	15,695,228	0
Health and Human Services	141,457,004	60,319,215	0
Neighborhood Services	85,869,368	2,799,907	0
Parks and Recreation	61,884,356	12,186,493	0
Public Safety	904,719,267	5,434,480	0
Streets and Infrastructure	115,090,293	57,992,275	0
Debt Service	0	0	348,648,466
<i>Subtotal Appropriations</i>	<i>\$ 1,439,933,378</i>	<i>\$ 315,730,553</i>	<i>\$ 377,364,166</i>
<i>Transfers to other funds</i>	<i>\$ 70,841,324</i>	<i>\$ 121,416,935</i>	<i>\$ 1,137,066</i>
TOTAL APPROPRIATIONS	\$ 1,510,774,702	\$ 437,147,488	\$ 378,501,232
Financial Reserves (Incremental Amount)	\$ 13,474,404		
Reserve for COPS Grant	3,000,000		
Reserve for Metro Health SA Forward	1,211,437		
Reserve for Two-Year Budget Plan	145,558,271		
GROSS ENDING FUND BALANCE*	\$ 0	\$ 90,997,761	\$ 47,599,698

* Does not include budgeted financial reserves

**ADOPTED ANNUAL BUDGET FY 2023
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

PROPRIETARY FUND TYPES		FIDUCIARY FUND TYPES		TOTAL ALL FUNDS FY 2023		
ENTERPRISE	TRUST AND AGENCY	GRANTS				
\$ 63,656,411	\$ 503,759	\$ 0	\$	\$ 484,630,379		BEGINNING BALANCE
						<u>REVENUES</u>
\$ 0	\$ 0	\$ 0	\$	713,426,991		Property Tax
0	0	0		6,500,000		Delinquent Property Tax
0	0	0		505,412,667		Sales Tax
0	0	0		134,026,519		Other Tax
0	0	0		9,713,776		Licenses and Permits
0	0	0		12,632,969		Intergovernmental
0	0	0		391,778,870		CPS Energy
0	0	0		31,440,353		San Antonio Water System
345,189,750	206,770	0		527,469,409		Charges for Services
0	0	0		7,374,956		Fines and Forfeits
4,159,585	0	0		33,057,088		Miscellaneous
0	0	410,786,343		410,786,343		Grants
\$ 349,349,335	\$ 206,770	\$ 410,786,343	\$	\$ 2,783,619,941		<i>Subtotal Revenues</i>
0	0	0		16,500,000		Transfer from ARPA
\$ 20,106,025	\$ 0	\$ 0	\$	\$ 188,123,316		Transfers from Other Funds
\$ 369,455,360	\$ 206,770	\$ 410,786,343	\$	\$ 2,988,243,257		TOTAL REVENUES
\$ 433,111,771	\$ 710,529	\$ 410,786,343	\$	\$ 3,472,873,635		TOTAL AVAILABLE FUNDS
						<u>APPROPRIATIONS</u>
\$ 0	\$ 0	\$ 254,256	\$	107,801,582		Administrative & Operational Excellence
2,388,783	217,123	5,169,024		142,510,544		Convention, Tourism & Culture
138,275,131	0	42,157,099		259,081,035		Economic Development
136,930,864	0	0		152,626,092		Environmental
0	0	239,840,516		441,616,735		Health and Human Services
0	0	29,112,685		117,781,960		Neighborhood Services
0	0	347,422		74,418,271		Parks and Recreation
0	0	16,649,160		926,802,907		Public Safety
0	0	18,932,216		192,014,784		Streets and Infrastructure
0	0	0		348,648,466		Debt Service
\$ 277,594,778	\$ 217,123	\$ 352,462,378	\$	\$ 2,763,302,376		<i>Subtotal Appropriations</i>
\$ 100,273,233	\$ 0	\$ 58,323,965	\$	\$ 351,992,523		<i>Transfers to other funds</i>
\$ 377,868,011	\$ 217,123	\$ 410,786,343	\$	\$ 3,115,294,899		TOTAL APPROPRIATIONS
			\$	13,474,404		
				3,000,000		
				1,211,437		
				145,558,271		
\$ 55,243,760	\$ 493,406	\$ 0	\$	\$ 194,334,624		GROSS ENDING FUND BALANCE

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET**

	BUDGET FY 2022	ESTIMATED FY 2022	CURRENT SERVICE FY 2023	MANDATES FY 2023
DEPARTMENTAL APPROPRIATIONS				
Animal Care	\$ 18,510,991	\$ 18,671,492	\$ 18,973,619	\$ 272,893
Center City Development and Operations	17,109,477	17,573,494	13,635,425	0
City Attorney	10,396,843	10,396,843	10,477,692	0
City Auditor	3,302,397	3,287,883	3,243,057	0
City Clerk	4,666,139	4,741,464	4,757,983	0
City Manager	3,922,240	3,924,899	3,789,732	0
Code Enforcement Services	15,463,174	15,513,358	15,609,041	0
Communications and Engagement	5,137,892	5,107,757	5,096,316	0
311 Customer Service	3,667,535	3,501,798	4,133,323	0
Diversity, Equity, and Inclusion Office	1,969,075	1,790,431	2,799,969	0
Economic Development	10,699,142	10,772,402	10,276,979	0
Finance	13,756,685	13,676,070	14,025,752	0
Fire	340,338,781	341,360,639	344,303,852	1,053,266
Government Affairs	994,927	974,604	1,266,150	316,000
Health	25,193,558	24,581,866	27,668,401	0
Historic Preservation	2,566,337	2,600,002	2,668,505	0
Human Resources	7,031,522	6,975,137	7,173,965	0
Human Services	28,613,296	27,919,589	28,284,188	816,468
Innovation	1,777,864	1,786,150	1,614,029	0
Library	43,909,112	44,290,392	45,150,653	74,732
Management and Budget	2,973,658	2,889,403	2,981,676	0
Mayor and Council	13,070,944	13,072,825	13,120,904	0
Military and Veterans Affairs	511,134	566,797	574,716	0
Municipal Court	12,595,865	12,644,513	12,941,387	0
Municipal Detention Center	4,382,292	4,349,134	4,571,829	0
Municipal Elections	540,524	540,524	1,785,263	0
Neighborhood and Housing Services	18,617,433	18,442,219	18,391,599	0
Parks and Recreation	54,493,950	54,587,825	55,516,426	1,459,065
Planning	4,684,243	4,523,208	4,088,985	0
Police	506,782,671	511,672,799	514,555,066	1,982,702
Parks Police	17,597,340	17,670,944	19,232,893	0
Public Works	104,801,147	106,039,987	110,131,250	0
Transportation	7,234,792	7,223,946	2,185,048	0
Agencies	23,252,890	23,015,443	23,387,486	0
Non-Departmental/Non-Operating	26,647,696	25,845,633	25,727,086	0
Contingency	1,000,000	0	1,000,000	0
Transfers	2,789,114	2,789,114	2,976,505	0
TOTAL APPROPRIATIONS	\$ 1,361,002,680	\$ 1,365,601,041	\$ 1,378,116,750	\$ 5,975,126
TOTAL AVAILABLE FUNDS	\$ 1,568,382,943	\$ 1,589,012,365		
GROSS ENDING BALANCE	\$ 207,380,263	\$ 223,411,324		
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	\$ 3,571,243	\$ 3,571,243		
Reserve for Two-Year Budget Plan	119,307,234	215,240,081		
Reserve for COPS Grant	2,600,000	2,600,000		
Reserve for Metro Health SA Forward	2,000,000	2,000,000		
Reserve for Liability Fund	10,000,000	0		
NET ENDING BALANCE	\$ 69,901,786	\$ 0		
BUDGET RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	130,093,469	130,093,469		
Annual Budgeted Financial Reserves as a % of Revenues	10%	10%		

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET**

IMPROVEMENTS FY 2023	EMPLOYEE COMPENSATION FY 2023	TOTAL PROGRAM CHANGES	ADOPTED FY 2023	
\$ 888,533	\$ 1,224,266	\$ 2,385,692	\$ 21,359,311	DEPARTMENTAL APPROPRIATIONS
112,688	449,937	562,625	14,198,050	Animal Care
200,084	526,521	726,605	11,204,297	Center City Development and Operations
0	176,719	176,719	3,419,776	City Attorney
230,418	204,296	434,714	5,192,697	City Auditor
0	192,460	192,460	3,982,192	City Clerk
230,372	687,314	917,686	16,526,727	City Manager
0	277,863	277,863	5,374,179	Code Enforcement Services
0	219,497	219,497	4,352,820	Communications and Engagement
170,000	131,109	301,109	3,101,078	311 Customer Service
3,420,120	333,086	3,753,206	14,030,185	Diversity, Equity, and Inclusion Office
108,580	911,682	1,020,262	15,046,014	Economic Development
1,312,813	7,864,202	10,230,281	354,534,133	Finance
100,000	27,264	443,264	1,709,414	Fire
5,733,720	1,248,751	6,982,471	34,650,872	Government Affairs
0	154,515	154,515	2,823,020	Health
430,912	585,869	1,016,781	8,190,746	Historic Preservation
3,673,320	1,007,446	5,497,234	33,781,422	Human Resources
325,000	106,653	431,653	2,045,682	Human Services
1,500,000	2,418,611	3,993,343	49,143,996	Innovation
0	183,823	183,823	3,165,499	Library
426,245	802,218	1,228,463	14,349,367	Management and Budget
150,000	26,002	176,002	750,718	Mayor and Council
0	675,382	675,382	13,616,769	Military and Veterans Affairs
0	212,947	212,947	4,784,776	Municipal Court
0	0	0	1,785,263	Municipal Detention Center
6,485,895	245,377	6,731,272	25,122,871	Municipal Elections
881,235	4,275,750	6,616,050	62,132,476	Neighborhood and Housing Services
0	235,092	235,092	4,324,077	Parks and Recreation
3,581,599	9,258,923	14,823,224	529,378,290	Planning
0	1,616,839	1,616,839	20,849,732	Police
4,765,428	1,679,394	6,444,822	116,576,072	Parks Police
200,000	64,733	264,733	2,449,781	Public Works
277,361	0	277,361	23,664,847	Transportation
2,604,843	130,118	2,734,961	28,462,047	Agencies
0	0	0	1,000,000	Non-Departmental/Non-Operating
50,719,001	0	50,719,001	53,695,506	Contingency
				Transfers
\$ 88,528,167	\$ 38,154,659	\$ 132,657,952	\$ 1,510,774,702	TOTAL APPROPRIATIONS
			\$ 1,674,018,814	TOTAL AVAILABLE FUNDS
			\$ 163,244,112	GROSS ENDING BALANCE
			\$ 13,474,404	LESS: BUDGETED FINANCIAL RESERVES
			145,558,271	Financial Reserves (Incremental Amount)
			3,000,000	Reserve for Two-Year Budget Plan
			1,211,437	Reserve for COPS Grant
			0	Reserve for Metro Health SA Forward
			0	Reserve for Liability Fund
			\$ 0	NET ENDING BALANCE
			\$ 143,567,873	BUDGET RESERVES SUMMARY
				Total Annual Budgeted Financial Reserves
				Annual Budgeted Financial Reserves as a % of Revenues
				10%



Tax Supported Funds

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS**

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	\$ 20,206,914	\$ 9,240,804	\$ 9,240,804	\$ 0
Use of Reserve for Two-Year Budget Plan	138,465,590	145,895,902	145,895,902	215,240,081
Accounting Adjustment	(27,136,194)	5,164,939	7,164,354	0
Use of Reserve for Economic Development	0	0	0	2,000,000
Reserve for COPS Grant	0	3,000,000	3,000,000	2,600,000
Reserve for Metro Health SA Forward	0	0	0	2,000,000
<i>Net Balance</i>	\$ 131,536,310	\$ 163,301,645	\$ 165,301,060	\$ 221,840,081
REVENUES				
Current Property Tax	\$ 397,392,290	\$ 410,350,992	\$ 410,350,992	\$ 434,832,046
City Sales Tax	334,892,383	365,252,882	377,446,840	387,472,520
CPS Energy	352,974,634	372,401,194	372,401,194	391,778,870
CPS Energy One Time	0	23,897,613	63,894,882	0
CPS Energy Credit	0	0	(50,000,000)	0
Business and Franchise Tax	19,770,282	19,521,106	19,426,823	18,770,765
Liquor By the Drink Tax	9,082,783	11,052,469	11,519,120	11,864,694
Delinquent Property Tax	1,758,319	1,721,210	1,721,210	1,219,000
Penalty and Interest on Delinquent Taxes	2,782,716	2,111,000	2,400,000	2,743,000
Licenses and Permits	8,805,972	9,566,598	9,389,131	9,713,777
San Antonio Water System	30,152,483	30,795,247	33,566,421	31,440,353
Other Agencies	6,084,110	6,837,273	6,924,161	6,172,313
Charges for Current Services				
General Government	2,933,037	2,846,900	2,846,426	2,893,246
Public Safety	35,297,947	36,055,492	47,461,603	42,850,859
Highways/Streets/Sanitation	1,550,011	1,494,648	1,766,788	1,490,137
Health	2,652,359	2,712,073	2,713,811	2,790,845
Recreation and Culture	10,731,549	15,343,695	15,000,300	16,598,027
Fines	6,117,205	6,534,547	6,199,591	6,267,665
Miscellaneous Revenue				
Sale of Property	12,139,595	8,305,022	9,399,019	7,543,371
Use of Money and Property	2,159,623	1,968,195	1,890,706	1,809,951
Interest on Time Deposits	303,473	1,130,391	1,759,328	7,627,170
Recovery of Expenditures	2,573,921	3,434,805	3,785,235	3,545,839
Miscellaneous	2,008,441	1,790,344	1,903,351	1,017,423
Interfund Charges	2,200,432	1,496,012	1,482,000	1,496,012
TOTAL REVENUES	\$ 1,244,363,565	\$ 1,336,619,708	\$ 1,355,248,932	\$ 1,391,937,883
TRANSFERS FROM				
Transfer from Other Funds	36,830,285	38,461,590	38,462,373	43,740,850
Transfer from CARES (Fire Payroll Reimb)	38,923,776	0	0	0
Transfers from ARPA	0	30,000,000	30,000,000	16,500,000
TOTAL TRANSFERS	\$ 75,754,061	\$ 68,461,590	\$ 68,462,373	\$ 60,240,850
TOTAL REVENUES AND TRANSFERS	\$ 1,320,117,626	\$ 1,405,081,298	\$ 1,423,711,305	\$ 1,452,178,733
TOTAL AVAILABLE FUNDS	\$ 1,451,653,936	\$ 1,568,382,943	\$ 1,589,012,365	\$ 1,674,018,814

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS**

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
DEPARTMENTAL APPROPRIATIONS				
Animal Care	\$ 15,680,470	\$ 18,510,991	\$ 18,671,492	\$ 21,359,311
Center City Development and Operations	13,446,218	17,109,477	17,573,494	14,198,050
City Attorney	9,940,859	10,396,843	10,677,300	11,204,297
City Auditor	2,991,688	3,302,397	3,287,883	3,419,776
City Clerk	3,982,012	4,666,139	4,741,464	5,192,697
City Manager	3,599,466	3,922,240	3,924,899	3,982,192
Code Enforcement Services	13,289,277	15,463,174	15,513,358	16,526,727
Communications and Engagement	4,326,451	5,137,892	5,107,757	5,374,179
311 Customer Service	2,919,321	3,667,535	3,501,798	4,352,820
Diversity, Equity, and Inclusion Office	0	1,969,075	1,790,431	3,101,078
Economic Development	9,502,384	10,699,142	10,772,402	14,030,185
Finance	12,738,993	13,756,685	13,676,070	15,046,014
Fire	330,357,434	340,338,781	341,360,639	354,534,133
Government Affairs	1,193,876	994,927	974,604	1,709,414
Health	19,869,055	25,193,558	24,581,866	34,650,872
Historic Preservation	2,197,674	2,566,337	2,600,002	2,823,020
Human Resources	6,029,623	7,031,522	6,975,137	8,190,746
Human Services	23,164,680	28,613,296	27,919,589	33,781,422
Innovation	1,356,028	1,777,864	1,786,150	2,045,682
Library	39,921,803	43,909,112	44,290,392	49,143,996
Management and Budget	2,604,566	2,973,658	2,889,403	3,165,499
Mayor and Council	11,031,781	13,070,944	13,072,825	14,349,367
Military and Veterans Affairs	300,590	511,134	566,797	750,718
Municipal Court	11,563,905	12,595,865	12,644,513	13,616,769
Municipal Detention Center	4,232,904	4,382,292	4,349,134	4,784,776
Municipal Elections	1,660,188	540,524	540,524	1,785,263
Neighborhood and Housing Services	17,148,296	18,617,433	18,442,219	25,122,871
Parks and Recreation	47,157,894	54,493,950	54,587,825	62,132,476
Planning	2,937,850	4,684,243	4,523,208	4,324,077
Police	482,670,486	506,782,671	511,672,799	529,378,290
Parks Police	16,313,393	17,597,340	17,670,944	20,849,732
Public Works	87,543,444	104,801,147	106,039,987	116,576,072
Transportation	680,933	7,234,792	7,223,946	2,449,781
Agencies	17,850,543	23,252,890	23,015,443	23,664,847
Non-Departmental/Non-Operating	20,229,948	26,647,696	25,845,633	28,462,047
Contingency	0	1,000,000	0	1,000,000
Transfers	11,687,564	2,789,114	2,789,114	53,695,506
TOTAL APPROPRIATIONS	\$ 1,252,121,597	\$ 1,361,002,680	\$ 1,365,601,041	\$ 1,510,774,702
Workforce Development	\$ 30,037,944	\$ 0	\$ 0	\$ 0
Small Business	4,192,750	0	0	0
TOTAL APPROPRIATIONS WITH TRANSFERS TO RECOVERY AND RESILIENCY	\$ 34,230,694	\$ 0	\$ 0	\$ 0
TOTAL AVAILABLE FUNDS	\$ 1,451,653,936	\$ 1,568,382,943	\$ 1,589,012,365	\$ 1,674,018,814
GROSS ENDING BALANCE	\$ 165,301,645	\$ 207,380,263	\$ 223,411,324	\$ 163,244,112
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	\$ 0	\$ 3,571,243	\$ 3,571,243	\$ 13,474,404
Reserve for Two-Year Budget Plan	145,895,902	119,307,234	215,240,081	145,558,271
Reserve for COPS Grant	3,000,000	2,600,000	2,600,000	3,000,000
Reserve for Metro Health SA Forward	0	2,000,000	2,000,000	1,211,437
Reserve for Economic Incentives	2,000,000	0	0	0
Reserve for Alamo Promise	5,164,939	0	0	0
Reserve for Liability Fund	0	10,000,000	0	0
NET ENDING BALANCE	\$ 9,240,804	\$ 69,901,786	\$ 0	\$ 0
BUDGET RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	\$ 126,522,226	\$ 130,093,469	\$ 130,093,469	\$ 143,567,873
Annual Budgeted Financial Reserves as a % of Revenues	10%	10%	10%	10%

**CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET**

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
ASSESSED VALUATION				
Real Property	\$ 135,742,964,711	\$ 143,101,175,953	\$ 143,101,175,953	\$ 169,982,859,173
Personal Property	13,474,111,119	13,235,351,977	13,235,351,977	14,461,819,249
<i>Sub-Total</i>	\$ 149,217,075,830	\$ 156,336,527,930	\$ 156,336,527,930	\$ 184,444,678,422
LESS				
Over-65 Exemptions	\$ 6,208,699,228	\$ 6,304,852,532	6,304,852,532	\$ 8,352,967,517
Disabled Veterans Exemptions	192,812,312	182,316,492	182,316,492	178,931,366
Disabled Veterans 100% Exemptions	2,086,433,223	2,302,351,096	2,302,351,096	2,829,698,899
Disabled Residence Homestead Exemptions	94,368,450	83,469,652	83,469,652	515,340,857
Historic Property Exemptions	411,483,512	286,025,411	286,025,411	285,503,032
Freeport Exemptions	559,743,900	577,171,550	577,171,550	660,712,230
Tax Abatement/Phase-In Exemptions	573,818,902	501,420,488	501,420,488	797,787,188
Residence Homestead 10% Limitations	1,897,465,326	2,072,954,986	2,072,954,986	8,266,136,791
Local Homestead Exemption	1,119,709,278	1,104,530,259	1,104,530,259	5,318,058,683
Agricultural Productivity Loss	698,019,103	685,655,902	685,655,902	695,851,664
Pollution Control Property	73,904,795	69,493,721	69,493,721	64,067,436
Low Income Housing	133,213,236	119,301,995	119,301,995	80,283,455
Absolute Exemptions	9,343,364,252	9,865,784,888	9,865,784,888	11,332,076,935
Community Housing Development Organization	299,216,761	280,800,311	280,800,311	219,961,901
Armed Services Surviving Spouse	4,762,465	4,870,177	4,870,177	6,682,205
First Responder Surviving Spouse	1,896,718	1,990,400	1,990,400	2,470,066
Personal Property Vehicle	1,056,570	979,140	979,140	799,530
Pro-Rated Exemptions	52,744,942	19,413,819	19,413,819	13,164,117
Disaster Damage Exemption	0	622,817	622,817	0
TOTAL TAXABLE VALUE	\$ 125,464,362,857	\$ 131,872,522,294	\$ 131,872,522,294	\$ 144,824,184,550
TAX RATE/\$100 VALUATION				
General Fund	\$ 0.34677	\$ 0.34677	\$ 0.34677	\$ 0.33011
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	\$ 0.55827	\$ 0.55827	\$ 0.55827	\$ 0.54161
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	\$ 700,429,899	\$ 736,204,730	\$ 736,204,730	\$ 784,382,266
Less Delinquencies	8,253,207	14,113,197	14,113,197	15,325,305
Less TIRZ Tax Increment Collections	26,920,466	30,916,690	30,916,690	37,513,014
Less Over-65 and Disabled Tax Ceiling	25,054,094	30,544,892	30,544,892	18,116,956
CURRENT LEVY (NET)	\$ 640,202,132	\$ 660,629,951	\$ 660,629,951	\$ 713,426,991
PERCENT OF LEVY COLLECTED	98.78%	98.00%	98.00%	98.00%
DISTRIBUTION BY FUND				
General Fund	\$ 397,392,290	\$ 410,350,992	\$ 410,350,992	\$ 434,832,046
G.O. Debt Service Fund	242,809,842	250,278,959	250,278,959	278,594,945
CURRENT COLLECTIONS	\$ 640,202,132	\$ 660,629,951	\$ 660,629,951	\$ 713,426,991

**DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
DELINQUENT TAX RECEIVABLE				
Real Property	\$ 8,797,000	\$ 9,407,000	\$ 9,407,000	\$ 11,981,000
Personal Property	7,198,000	7,697,000	7,697,000	5,134,000
TOTAL DELINQUENT TAX RECEIVABLE	\$ 15,995,000	\$ 17,104,000	\$ 17,104,000	\$ 17,115,000
TAX RATE FOR DISTRIBUTION				
General Fund	\$ 0.34677	\$ 0.34677	\$ 0.34677	\$ 0.33011
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	\$ 0.55827	\$ 0.55827	\$ 0.55827	\$ 0.54161
COLLECTIONS				
Real Property	\$ 2,809,365	\$ 2,042,958	\$ 2,042,958	\$ 2,521,990
Personal Property	366,135	266,252	266,252	280,220
Delinquent Tax Attorney Fees	1,351,950	1,250,000	1,250,000	1,300,000
TOTAL COLLECTIONS	\$ 4,527,450	\$ 3,559,210	\$ 3,559,210	\$ 4,102,210
Less TIRZ Tax Increment Collections	344,262	100,000	100,000	300,000
Less Delinquent Tax Attorney Fees	1,351,950	1,250,000	1,250,000	1,300,000
NET COLLECTIONS	\$ 2,831,238	\$ 2,209,210	\$ 2,209,210	\$ 2,502,210
PERCENT OF TOTAL DELINQUENT TAXES COLLECTED	19.85%	13.50%	13.50%	16.37%
DISTRIBUTION BY FUND				
General Fund	\$ 1,758,319	\$ 1,721,210	\$ 1,721,210	\$ 1,721,210
G.O. Debt Service Fund	1,072,919	488,000	488,000	781,000
TOTAL DISTRIBUTION BY FUND	\$ 2,831,238	\$ 2,209,210	\$ 2,209,210	\$ 2,502,210
PENALTY AND INTEREST DISTRIBUTION				
General Fund	\$ 2,782,716	\$ 2,111,000	\$ 2,400,000	\$ 2,743,000
G.O. Debt Service Fund	1,697,218	1,288,000	1,288,000	1,757,000
TOTAL DISTRIBUTION BY FUND	\$ 4,479,934	\$ 3,399,000	\$ 3,688,000	\$ 4,500,000

Special Revenue Funds

**SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program was authorized by General Election in 2004. ATD Funds are required to be utilized for the purposes authorized in that election. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources, and provide coordinated transportation planning.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 7,480,683	\$ 13,569,569	\$ 13,569,569	\$ 6,901,212
Adjustment for Reserve	(523,318)	0	0	0
<i>Net Balance</i>	<u>\$ 6,957,365</u>	<u>\$ 13,569,569</u>	<u>\$ 13,569,569</u>	<u>\$ 6,901,212</u>
REVENUES				
Sales Tax Revenue	\$ 20,765,641	\$ 22,551,043	\$ 23,511,682	\$ 24,217,033
Interest on Time Deposits	14,772	57,222	103,245	327,297
<i>Total Revenues and Transfers</i>	<u>\$ 20,780,413</u>	<u>\$ 22,608,265</u>	<u>\$ 23,614,927</u>	<u>\$ 24,544,330</u>
TOTAL AVAILABLE FUNDS	<u>\$ 27,737,778</u>	<u>\$ 36,177,834</u>	<u>\$ 37,184,496</u>	<u>\$ 31,445,542</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 2,588,794	\$ 2,834,767	\$ 2,738,316	\$ 3,943,682
Contractual Services	609,422	889,105	898,231	894,011
Commodities	55,683	84,070	74,329	160,058
Self-Insurance/Other Expenditures	1,867,444	2,450,154	2,456,402	2,510,226
Capital Outlay	78,503	24,635	34,503	491,704
<i>Subtotal Operating</i>	<u>\$ 5,199,846</u>	<u>\$ 6,282,731</u>	<u>\$ 6,201,781</u>	<u>\$ 7,999,681</u>
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 323,790	\$ 317,738	\$ 317,738	\$ 330,532
Transfer to Streets	0	4,300,000	4,300,000	3,300,000
Transfer to Solid Waste Fund	88,254	93,765	93,765	101,167
CGIA	73,247	0	0	0
Capital Projects				
Bike Facilities	1,887,080	1,000,000	1,000,000	1,000,000
Intelligent Traffic System	390,849	600,000	600,000	1,250,000
Sidewalk and Street Improvement	4,919,570	14,200,000	14,200,000	12,500,000
Pedestrian Safety	164,197	170,000	170,000	170,000
Traffic Signal Communications	1,121,376	700,000	700,000	700,000
Bike Master Plan	0	2,700,000	2,700,000	0
<i>Subtotal Transfers</i>	<u>\$ 8,968,363</u>	<u>\$ 24,081,503</u>	<u>\$ 24,081,503</u>	<u>\$ 19,351,699</u>
TOTAL APPROPRIATIONS	<u>\$ 14,168,209</u>	<u>\$ 30,364,234</u>	<u>\$ 30,283,284</u>	<u>\$ 27,351,380</u>
ENDING BALANCE	<u>\$ 13,569,569</u>	<u>\$ 5,813,600</u>	<u>\$ 6,901,212</u>	<u>\$ 4,094,162</u>

**SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations, and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention, and drug and alcohol abuse prevention.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 573,557	\$ 546,110	\$ 546,110	\$ 557,966
Adjustment for Reserve	(2,675)	0	0	0
<i>Net Balance</i>	<u>\$ 570,882</u>	<u>\$ 546,110</u>	<u>\$ 546,110</u>	<u>\$ 557,966</u>
REVENUES				
Parking Fines	\$ 78,957	\$ 89,030	\$ 98,169	\$ 113,556
Moving Violations	60,132	118,626	123,451	125,326
Bexar County - Vehicle Registrations	1,936,643	1,931,821	1,935,382	1,969,131
Recovery of Expenditures	38	0	0	0
Interest on Time Deposits	603	300	0	0
<i>Total Revenues and Transfers</i>	<u>\$ 2,076,373</u>	<u>\$ 2,139,777</u>	<u>\$ 2,157,002</u>	<u>\$ 2,208,013</u>
TOTAL AVAILABLE FUNDS	<u>\$ 2,647,255</u>	<u>\$ 2,685,887</u>	<u>\$ 2,703,112</u>	<u>\$ 2,765,979</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 1,803,060	\$ 1,914,496	\$ 1,837,614	\$ 2,215,761
Contractual Services	18,544	17,562	19,161	18,454
Commodities	1,810	7,476	10,208	18,049
Self-Insurance/Other Expenditures	277,731	277,880	278,163	330,904
Capital Outlay	0	605	0	9,000
<i>Subtotal Operating</i>	<u>\$ 2,101,145</u>	<u>\$ 2,218,019</u>	<u>\$ 2,145,146</u>	<u>\$ 2,592,168</u>
TOTAL APPROPRIATIONS	<u>\$ 2,101,145</u>	<u>\$ 2,218,019</u>	<u>\$ 2,145,146</u>	<u>\$ 2,592,168</u>
ENDING BALANCE	<u>\$ 546,110</u>	<u>\$ 467,868</u>	<u>\$ 557,966</u>	<u>\$ 173,811</u>

**SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations. The majority of Confiscated Property funds are regulated by the Federal or State government which includes restrictions on what the funds can be used for. Uses include public safety enhancements for the Airport, Vice operations, or to support High Intensity Drug Trafficking Area initiatives.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 3,216,618	\$ 3,399,490	\$ 3,399,490	\$ 3,312,607
Adjustment for Reserve	(47,910)	0	0	0
<i>Net Balance</i>	\$ 3,168,708	\$ 3,399,490	\$ 3,399,490	\$ 3,312,607
<u>REVENUES</u>				
Car Sales	\$ 114,818	\$ 65,923	\$ 97,160	\$ 83,017
Other Sales	15,173	132,627	167,459	191,188
Confiscated Property	515,040	458,201	458,201	582,571
Interest on Time Deposits	8,558	5,303	9,786	22,875
Recovery of Expenditures	26,770	44,458	44,458	0
<i>Total Revenues and Transfers</i>	\$ 680,359	\$ 706,512	\$ 777,064	\$ 879,651
TOTAL AVAILABLE FUNDS	\$ 3,849,067	\$ 4,106,002	\$ 4,176,554	\$ 4,192,258
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 47,309	\$ 67,500	\$ 67,500	\$ 110,000
Contractual Services	234,744	493,433	476,558	715,950
Commodities	78,703	108,465	108,465	138,982
Self-Insurance/Other Expenditures	35,951	59,180	56,179	63,710
Capital Outlay	52,870	155,245	155,245	38,132
<i>Subtotal Operating</i>	\$ 449,577	\$ 883,823	\$ 863,947	\$ 1,066,774
TOTAL APPROPRIATIONS	\$ 449,577	\$ 883,823	\$ 863,947	\$ 1,066,774
GROSS ENDING BALANCE	\$ 3,399,490	\$ 3,222,179	\$ 3,312,607	\$ 3,125,484
RESTRICTED RESERVE	\$ 0	\$ 0	\$ 0	\$ 2,920,728
NET ENDING BALANCE	\$ 3,399,490	\$ 3,222,179	\$ 3,312,607	\$ 204,756

**SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Arts and Culture Fund, and General Fund under History and Preservation as well as a contribution to Visit San Antonio for destination marketing. The use of hotel occupancy taxes are restricted to the purposes outlined in the governing state statutes.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Adjustment for Reserve	(1,363,521)	1,363,521	1,363,521	0
<i>Net Balance</i>	\$ (1,363,521)	\$ 1,363,521	\$ 1,363,521	\$ 0
REVENUES				
Hotel Occupancy Tax	\$ 49,221,713	\$ 66,911,036	\$ 73,049,331	\$ 78,698,813
Grand Hyatt Ground Rent	0	186,667	186,667	459,000
Miscellaneous Revenue	86,018	341,267	486,965	692,942
Transfer from American Rescue Plan	261,940	0	0	0
<i>Total Revenues and Transfers</i>	\$ 49,569,671	\$ 67,438,970	\$ 73,722,963	\$ 79,850,755
TOTAL AVAILABLE FUNDS	\$ 48,206,150	\$ 68,802,491	\$ 75,086,484	\$ 79,850,755
APPROPRIATIONS				
<u>Operating Expenses</u>				
Contributions to Other Agencies (VSA)	\$ 15,132,240	\$ 17,709,924	\$ 17,709,924	\$ 25,892,170
<u>Transfers To</u>				
Community and Visitor Facilities Fund	\$ 0	\$ 4,241,209	\$ 10,094,473	\$ 12,942,750
Arts and Culture Fund	6,329,903	7,589,968	7,560,141	11,096,644
Support for History and Preservation	6,485,246	7,589,968	7,589,968	11,096,644
General Fund - Indirect Cost	1,910,089	1,501,139	1,501,139	1,337,635
General Fund - Other	909,127	948,575	948,575	886,392
Contractual Obligations (Zoo)	306,597	306,597	306,597	306,597
Alamodome I&C Fund	0	1,000,000	1,000,000	0
Convention Center I&C Fund	0	1,000,000	1,000,000	0
Operating Contingency Fund	7,500,000	0	0	0
Redemption and Capital Fund	0	19,693,927	20,154,483	6,063,092
Liability Fund	0	2,500,000	2,500,000	0
Convention and Sports Facilities Debt	0	0	0	5,507,647
Lease Payment Fund	9,632,948	4,721,184	4,721,184	4,721,184
<i>Subtotal Transfers</i>	\$ 33,073,910	\$ 51,092,567	\$ 57,376,560	\$ 53,958,585
TOTAL APPROPRIATIONS	\$ 48,206,150	\$ 68,802,491	\$ 75,086,484	\$ 79,850,755
ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
ARTS AND CULTURE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2007, the Department of Arts and Culture was established as a fund separate from the Community and Visitor Facilities Fund. Expenditures are generated from investments in arts and cultural programming that deliver excellence, innovative offerings and engage audiences in the unique experiences of San Antonio.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Accounting Adjustment	(608,152)	0	0	0
<i>Net Balance</i>	\$ (608,152)	\$ 0	\$ 0	\$ 0
REVENUES				
Transfer from Hotel Occupancy Tax	\$ 6,329,903	\$ 7,589,968	\$ 7,560,141	\$ 11,096,644
Transfer from American Rescue Plan	0	2,645,193	2,645,193	0
Capital Administrative Charges	682,804	682,718	656,455	785,851
Transfer from General Fund (Arts Support)	1,603,150	0	0	0
Transfer from General Fund (Other)	50,000	50,000	50,000	50,000
Other Revenues	7	0	202	0
<i>Total Revenue and Transfers</i>	\$ 8,665,864	\$ 10,967,879	\$ 10,911,991	\$ 11,932,495
TOTAL AVAILABLE FUNDS	\$ 8,057,712	\$ 10,967,879	\$ 10,911,991	\$ 11,932,495
APPROPRIATIONS				
<u>Operating Expenses</u>				
ARTS AND CULTURE				
Personnel Services	\$ 1,069,443	\$ 1,401,510	\$ 1,313,646	\$ 1,709,703
Contractual Services	593,327	745,432	809,323	1,200,299
Commodities	7,384	50,107	48,142	55,107
Self-Insurance/Other Expenditures	244,430	299,745	327,816	241,943
Capital Outlay	13,874	4,158	4,158	8,901
<i>Subtotal Operating</i>	\$ 1,928,458	\$ 2,500,952	\$ 2,503,085	\$ 3,215,953
CONTRIBUTIONS TO CULTURAL AGENCIES	\$ 4,862,339	\$ 7,161,615	\$ 7,103,594	\$ 7,161,662
PUBLIC ART				
Personnel Services	\$ 491,101	\$ 553,433	\$ 543,849	\$ 604,978
Contractual Services	86,243	80,138	91,881	80,138
Commodities	85	3,327	438	3,327
Self-Insurance/Other Expenditures	111,811	44,020	44,750	93,305
Capital Outlay	5,081	1,800	1,800	4,103
<i>Subtotal Public Art</i>	\$ 694,321	\$ 682,718	\$ 682,718	\$ 785,851
<u>Transfers To</u>				
General Fund-Indirect Cost	\$ 203,199	\$ 253,199	\$ 253,199	\$ 441,402
Other Funds	41,768	41,768	41,768	0
Carver	327,627	327,627	327,627	327,627
<i>Subtotal Transfers</i>	\$ 572,594	\$ 622,594	\$ 622,594	\$ 769,029
TOTAL APPROPRIATIONS	\$ 8,057,712	\$ 10,967,879	\$ 10,911,991	\$ 11,932,495
ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community, and entertainment venues.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Accounting Adjustment	894,021	0	0	0
<i>Net Balance</i>	\$ 894,021	\$ 0	\$ 0	\$ 0
REVENUES				
CONVENTION AND SPORTS FACILITIES				
Convention Center Revenue	\$ 4,288,070	\$ 14,976,628	\$ 15,628,137	\$ 18,061,311
Alamodome Revenues	8,510,126	11,069,005	11,013,515	13,001,257
Miscellaneous Revenue	40,625	275,989	320,009	275,989
Transfer from American Rescue Plan	12,461,204	22,958,014	15,521,070	13,095,816
Transfer from General Fund	5,882,096	0	0	0
Transfer from Hotel/Motel 2% Revenue Fund	136,358	136,358	136,358	150,097
Transfer from Hotel Occupancy Tax	0	4,241,209	10,094,473	12,942,750
<i>Total Revenue and Transfers</i>	\$ 31,318,479	\$ 53,657,203	\$ 52,713,562	\$ 57,527,220
TOTAL AVAILABLE FUNDS	\$ 32,212,500	\$ 53,657,203	\$ 52,713,562	\$ 57,527,220
APPROPRIATIONS				
<u>Operating Expenses</u>				
CONVENTION AND SPORTS FACILITIES				
Personnel Services	\$ 11,052,900	\$ 18,664,006	\$ 18,071,693	\$ 22,962,229
Contractual Services	5,820,372	8,735,728	8,993,991	11,936,273
Commodities	910,130	1,037,617	937,040	1,105,564
Self-Insurance/Other Expenditures	12,574,783	12,819,211	15,313,928	13,701,623
Capital Outlay	758,789	142,857	150,841	64,315
<i>Subtotal Operating</i>	\$ 31,116,974	\$ 41,399,419	\$ 43,467,493	\$ 49,770,004
FILM COMMISSION	\$ 41,636	\$ 101,269	\$ 80,518	\$ 443,580
NON-DEPARTMENTAL				
Personnel Services	\$ 46,423	\$ 455,568	\$ 404,398	\$ 509,337
Hosting Obligations	325,531	4,790,076	1,814,955	6,098,121
Contractual Services	369,042	420,704	415,394	352,005
<i>Subtotal Non-Departmental</i>	\$ 740,996	\$ 5,666,348	\$ 2,634,747	\$ 6,959,463
<i>Total Operating Expenses</i>	\$ 31,899,606	\$ 47,167,036	\$ 46,182,758	\$ 57,173,047
<u>Transfers To</u>				
Energy Efficiency Fund	\$ 228,352	\$ 228,352	\$ 228,352	\$ 228,352
Capital Projects	0	675,000	675,000	0
Arts and Entertainment Fund	83,556	76,816	117,453	125,821
Grants	986	0	0	0
Debt Service	0	5,509,999	5,509,999	0
<i>Subtotal Transfers</i>	\$ 312,894	\$ 6,490,167	\$ 6,530,804	\$ 354,173
TOTAL APPROPRIATIONS	\$ 32,212,500	\$ 53,657,203	\$ 52,713,562	\$ 57,527,220
ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
CONVENTION AND SPORTS FACILITIES STATE REIMBURSEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention and sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 489,584	\$ 0
<u>REVENUES</u>				
State Events Trust Fund Rebates	\$ 90,058	\$ 0	\$ 0	\$ 0
14% Local Contribution	301,450	422,303	422,303	882,000
Transfer from Redemption and Capital Fund	489,847	0	0	0
<i>Total Revenues and Transfers</i>	<u>\$ 881,355</u>	<u>\$ 422,303</u>	<u>\$ 422,303</u>	<u>\$ 882,000</u>
TOTAL AVAILABLE FUNDS	<u>\$ 881,355</u>	<u>\$ 422,303</u>	<u>\$ 911,887</u>	<u>\$ 882,000</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Local Contribution Matching Funds	\$ 391,771	\$ 422,303	\$ 277,537	\$ 882,000
Capital Outlay	0	0	144,766	0
<i>Subtotal Operating</i>	<u>\$ 391,771</u>	<u>\$ 422,303</u>	<u>\$ 422,303</u>	<u>\$ 882,000</u>
<u>Transfers To</u>				
HOT Redemption and Capital	\$ 0	\$ 0	\$ 489,584	\$ 0
TOTAL APPROPRIATIONS	<u>\$ 391,771</u>	<u>\$ 422,303</u>	<u>\$ 911,887</u>	<u>\$ 882,000</u>
ENDING BALANCE	<u>\$ 489,584</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation. The 2% Hotel Occupancy Tax can only be used for the expansion of existing Convention Center facilities or the payment of obligations issued for such purpose pursuant to the Hotel Tax Act.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 3,107,854	\$ 0	\$ 0	\$ 0
<u>REVENUES</u>				
Hotel Occupancy 2% Tax	\$ 14,037,840	\$ 19,117,439	\$ 20,871,237	\$ 22,485,375
Miscellaneous	20,642	84,937	84,937	58,462
<i>Total Revenues and Transfers</i>	<u>\$ 14,058,482</u>	<u>\$ 19,202,376</u>	<u>\$ 20,956,174</u>	<u>\$ 22,543,837</u>
TOTAL AVAILABLE FUNDS	<u>\$ 17,166,336</u>	<u>\$ 19,202,376</u>	<u>\$ 20,956,174</u>	<u>\$ 22,543,837</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Contractual Services	\$ 7,950	\$ 7,905	\$ 7,905	\$ 5,942
<u>Transfers To</u>				
Community and Visitor Facilities Fund	\$ 136,358	\$ 136,358	\$ 136,358	\$ 150,097
Lease Payment Fund	17,022,028	19,058,113	20,811,911	22,387,798
<i>Subtotal Transfers</i>	<u>\$ 17,158,386</u>	<u>\$ 19,194,471</u>	<u>\$ 20,948,269</u>	<u>\$ 22,537,895</u>
TOTAL APPROPRIATIONS	<u>\$ 17,166,336</u>	<u>\$ 19,202,376</u>	<u>\$ 20,956,174</u>	<u>\$ 22,543,837</u>
ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
CONVENTION CENTER LEASE PAYMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the debt issued for Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 6,018,780	\$ 0	\$ 0	\$ 2,743,784
Adjustment for Reserve	(3,293,389)	2,351,855	3,293,389	0
<i>Net Balance</i>	\$ 2,725,391	\$ 2,351,855	\$ 3,293,389	\$ 2,743,784
REVENUES				
From 2% Hotel Occupancy Tax Fund	\$ 17,022,028	\$ 19,058,113	\$ 20,811,911	\$ 22,387,798
From Redemption and Capital Fund	8,263,826	5,737,289	0	0
From Hotel Occupancy Tax Fund	9,632,948	4,721,184	4,721,184	4,721,184
Interest on Time Deposits	1,443	0	0	0
<i>Total Revenues and Transfers</i>	\$ 34,920,245	\$ 29,516,586	\$ 25,533,095	\$ 27,108,982
TOTAL AVAILABLE FUNDS	\$ 37,645,636	\$ 31,868,441	\$ 28,826,484	\$ 29,852,766
APPROPRIATIONS				
<u>Operating Expenses</u>				
Self-Insurance/Other Expenditures	\$ 23,976,131	\$ 26,082,700	\$ 26,082,700	\$ 28,715,700
Reserve for Grand Hyatt Debt	10,079,492	2,432,415	0	0
<i>Subtotal Operating</i>	\$ 34,055,623	\$ 28,515,115	\$ 26,082,700	\$ 28,715,700
<u>Transfers To</u>				
Redemption and Capital Fund	\$ 3,590,013	\$ 0	\$ 0	\$ 1,137,066
TOTAL APPROPRIATIONS	\$ 37,645,636	\$ 28,515,115	\$ 26,082,700	\$ 29,852,766
ENDING BALANCE	\$ 0	\$ 3,353,326	\$ 2,743,784	\$ 0

**SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy, and additional dollars leveraged from other entities.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 3,522,847
Adjustment for Reserve	413,854	0	1,198,202	0
<i>Net Balance</i>	\$ 413,854	\$ 0	\$ 1,198,202	\$ 3,522,847
<u>REVENUES</u>				
Interest Income	\$ 6,325	\$ 22,299	\$ 39,743	\$ 146,312
EDD Agreements	333,996	247,456	247,456	247,456
Recovery of Expenditures	100,000	2,055,000	2,055,000	0
Transfer from General Fund	550,000	750,000	750,000	2,450,000
Transfer from TIRZ	150,000	300,000	300,000	0
<i>Total Revenues and Transfers</i>	\$ 1,140,321	\$ 3,374,755	\$ 3,392,199	\$ 2,843,768
TOTAL AVAILABLE FUNDS	\$ 1,554,175	\$ 3,374,755	\$ 4,590,401	\$ 6,366,615
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Contractual Services	\$ 1,524,651	\$ 1,067,554	\$ 1,067,554	\$ 5,871,703
Self-Insurance/Other Expenditures	29,524	0	0	0
TOTAL APPROPRIATIONS	\$ 1,554,175	\$ 1,067,554	\$ 1,067,554	\$ 5,871,703
GROSS ENDING BALANCE	\$ 0	\$ 2,307,201	\$ 3,522,847	\$ 494,912
RESERVE FOR WORKFORCE	\$ 0	\$ 247,456	\$ 247,456	\$ 494,912
NET ENDING BALANCE	\$ 0	\$ 2,059,745	\$ 3,275,391	\$ 0

**SPECIAL REVENUE FUND
ENERGY EFFICIENCY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Energy Efficiency Fund supports energy improvements to City of San Antonio operations. Revenues result from the avoided cost of energy resulting from energy improvement projects, utility rebates, or other outside incentives. The funds are used to complete additional energy improvement projects and other eligible activities.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 271,946	\$ 231,336	\$ 175,757	\$ 2,451,352
Adjustment for Reserve	29,612	0	1,635,047	0
<i>Net Balance</i>	\$ 301,558	\$ 231,336	\$ 1,810,804	\$ 2,451,352
REVENUES				
CPS Energy Rebates	\$ 30,090	\$ 44,400	\$ 11,854	\$ 25,360
Transfer from Convention and Sports Facilities Fund	228,352	228,352	228,352	228,352
Transfer from General Fund	545,762	559,368	559,368	550,695
Transfer from Facility Services Fund	335,304	335,304	335,304	268,937
Transfer from Fleet Services Fund	23,752	23,752	23,752	6,319
Transfer from Market Square Fund	82,618	82,618	82,618	37,828
Transfer from Parking Fund	4,802	4,802	4,802	4,802
Interest on Time Deposits	2,465	0	0	0
Recovery of Expenditures	16,163	0	0	0
<i>Total Revenues and Transfers</i>	\$ 1,269,308	\$ 1,278,596	\$ 1,246,050	\$ 1,122,293
TOTAL AVAILABLE FUNDS	\$ 1,570,866	\$ 1,509,932	\$ 3,056,854	\$ 3,573,645
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 407,773	\$ 414,505	\$ 407,357	\$ 441,685
Contractual Services	972,850	950,917	172,637	1,413,068
Commodities	0	300	186	1,304
Self-Insurance/Other Expenditures	14,486	25,322	25,322	27,372
Capital Outlay	0	0	0	1,006
<i>Subtotal Operating</i>	\$ 1,395,109	\$ 1,391,044	\$ 605,502	\$ 1,884,435
TOTAL APPROPRIATIONS	\$ 1,395,109	\$ 1,391,044	\$ 605,502	\$ 1,884,435
ENDING BALANCE	\$ 175,757	\$ 118,888	\$ 2,451,352	\$ 1,689,210

**SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio, a local non-profit organization.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 16,897	\$ 17,220	\$ 17,015	\$ 17,015
REVENUES				
Municipal Golf Association	\$ 1,020,079	\$ 1,230,708	\$ 1,230,708	\$ 1,246,521
Interest on Time Deposits	118	0	0	0
<i>Total Revenues and Transfers</i>	\$ 1,020,197	\$ 1,230,708	\$ 1,230,708	\$ 1,246,521
TOTAL AVAILABLE FUNDS	\$ 1,037,094	\$ 1,247,928	\$ 1,247,723	\$ 1,263,536
APPROPRIATIONS				
<u>Transfers To</u>				
Debt Service	\$ 1,020,079	\$ 1,230,708	\$ 1,230,708	\$ 1,246,521
TOTAL APPROPRIATIONS	\$ 1,020,079	\$ 1,230,708	\$ 1,230,708	\$ 1,246,521
ENDING BALANCE	\$ 17,015	\$ 17,220	\$ 17,015	\$ 17,015

**SPECIAL REVENUE FUND
INNER CITY INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Inner City Incentive Fund is designated to support economic development projects and stimulate development targeted toward neighborhoods in the inner city. Funds are used to construct necessary public infrastructure, promote infill housing and commercial development, improve facades, support job recruitment and retention, and address traffic and mobility issues.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 72,135	\$ 268,793	\$ 0	\$ 647,471
Adjustment for Reserve	783,659	0	0	0
<i>Net Balance</i>	\$ 855,794	\$ 268,793	\$ 0	\$ 647,471
REVENUES				
Interest on Time Deposits	\$ 4,419	\$ 0	\$ 5,234	\$ 0
Recovery of Expenditures	354,350	150,000	819,325	52,750
Other Revenues	42,259	42,294	40,171	44,409
Transfer from General Fund	395,184	639,551	639,551	1,525,000
<i>Total Revenues and Transfers</i>	\$ 796,212	\$ 831,845	\$ 1,504,281	\$ 1,622,159
TOTAL AVAILABLE FUNDS	\$ 1,652,006	\$ 1,100,638	\$ 1,504,281	\$ 2,269,630
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 82,495	\$ 0	\$ 0	\$ 0
Contractual Services	1,553,337	850,315	850,315	2,269,630
Self-Insurance/Other Expenditures	16,174	6,495	6,495	0
TOTAL APPROPRIATIONS	\$ 1,652,006	\$ 856,810	\$ 856,810	\$ 2,269,630
ENDING BALANCE	\$ 0	\$ 243,828	\$ 647,471	\$ 0

**SPECIAL REVENUE FUND
MUNICIPAL COURT TRUANCY INTERVENTION AND PREVENTION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2020, the Municipal Court Truancy Intervention and Prevention Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. The funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 55,140	\$ 25,544	\$ 85,475	\$ 137,568
REVENUES				
Juvenile Case Manager Fee	\$ 258,833	\$ 281,787	\$ 313,261	\$ 316,394
Bexar County Fee	102,626	91,061	160,092	161,693
Truancy Fee	12,742	34,330	8,749	8,836
Interest on Time Deposits	0	0	169	0
Transfer in from General Fund	465,425	393,887	393,887	293,887
<i>Total Revenues and Transfers</i>	\$ 839,626	\$ 801,065	\$ 876,158	\$ 780,810
TOTAL AVAILABLE FUNDS	\$ 894,766	\$ 826,609	\$ 961,633	\$ 918,378
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 758,092	\$ 701,140	\$ 698,407	\$ 808,243
Contractual Services	3,304	3,680	4,375	3,680
Commodities	0	1,100	1,100	1,100
Self-Insurance/Other Expenditures	47,895	89,705	89,199	60,621
Capital Outlay	0	30,984	30,984	12,800
<i>Subtotal Operating</i>	\$ 809,291	\$ 826,609	\$ 824,065	\$ 886,444
TOTAL APPROPRIATIONS	\$ 809,291	\$ 826,609	\$ 824,065	\$ 886,444
ENDING BALANCE	\$ 85,475	\$ 0	\$ 137,568	\$ 31,934

**SPECIAL REVENUE FUND
MUNICIPAL COURT SECURITY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 71,410	\$ 51,941	\$ 61,127	\$ 87,091
<u>REVENUES</u>				
Security Fee	\$ 227,558	\$ 216,055	\$ 287,399	\$ 290,273
Transfer from General Fund	99,615	136,615	136,615	236,615
Interest on Time Deposits	128	0	0	0
<i>Total Revenues and Transfers</i>	<u>\$ 327,301</u>	<u>\$ 352,670</u>	<u>\$ 424,014</u>	<u>\$ 526,888</u>
TOTAL AVAILABLE FUNDS	<u>\$ 398,711</u>	<u>\$ 404,611</u>	<u>\$ 485,141</u>	<u>\$ 613,979</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 165,239	\$ 304,080	\$ 243,671	\$ 339,375
Contractual Services	141,167	61,325	131,564	157,549
Commodities	624	900	1,656	900
Self-Insurance/Other Expenditures	30,554	21,954	21,159	31,906
<i>Subtotal Operating</i>	<u>\$ 337,584</u>	<u>\$ 388,259</u>	<u>\$ 398,050</u>	<u>\$ 529,730</u>
TOTAL APPROPRIATIONS	<u>\$ 337,584</u>	<u>\$ 388,259</u>	<u>\$ 398,050</u>	<u>\$ 529,730</u>
ENDING BALANCE	<u>\$ 61,127</u>	<u>\$ 16,352</u>	<u>\$ 87,091</u>	<u>\$ 84,249</u>

**SPECIAL REVENUE FUND
MUNICIPAL COURT TECHNOLOGY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of maintenance of the technological enhancements for the Municipal Court.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 37,900	\$ 6,786	\$ 5,373	\$ 58,749
REVENUES				
Technology Fee	\$ 209,025	\$ 222,924	\$ 250,402	\$ 252,906
Interest on Time Deposits	146	0	0	0
Transfer from General Fund	489,497	611,597	611,597	611,597
<i>Total Revenues and Transfers</i>	<u>\$ 698,668</u>	<u>\$ 834,521</u>	<u>\$ 861,999</u>	<u>\$ 864,503</u>
TOTAL AVAILABLE FUNDS	<u>\$ 736,568</u>	<u>\$ 841,307</u>	<u>\$ 867,372</u>	<u>\$ 923,252</u>
APPROPRIATIONS				
Operating Expenses				
Contractual Services	\$ 728,896	\$ 796,307	\$ 763,623	\$ 800,200
Self-Insurance/Other Expenditures	2,299	0	0	0
Capital Outlay	0	45,000	45,000	0
<i>Subtotal Operating</i>	<u>\$ 731,195</u>	<u>\$ 841,307</u>	<u>\$ 808,623</u>	<u>\$ 800,200</u>
TOTAL APPROPRIATIONS	<u>\$ 731,195</u>	<u>\$ 841,307</u>	<u>\$ 808,623</u>	<u>\$ 800,200</u>
ENDING BALANCE	<u>\$ 5,373</u>	<u>\$ 0</u>	<u>\$ 58,749</u>	<u>\$ 123,052</u>

**SPECIAL REVENUE FUND
PARKS ENVIRONMENTAL FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2014, the Park Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal, and tree trimming. These activities are funded through a \$1.50 per month Parks Environmental Fee.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 989,887	\$ 1,334,489	\$ 1,505,083	\$ 1,278,889
Adjustment for Reserve	(126,624)	0	0	0
<i>Net Balance</i>	\$ 863,263	\$ 1,334,489	\$ 1,505,083	\$ 1,278,889
REVENUES				
Parks Environmental Fee	\$ 10,917,168	\$ 11,190,944	\$ 11,190,944	\$ 11,490,623
Interest on Time Deposits	33	605	2,000	0
<i>Total Revenues and Transfers</i>	\$ 10,917,201	\$ 11,191,549	\$ 11,192,944	\$ 11,490,623
TOTAL AVAILABLE FUNDS	\$ 11,780,463	\$ 12,526,038	\$ 12,698,027	\$ 12,769,512
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 6,583,565	\$ 7,727,223	\$ 6,988,943	\$ 7,980,305
Contractual Services	3,042,373	2,732,442	3,176,548	2,682,266
Commodities	276,426	346,337	498,293	564,163
Self-Insurance/Other Expenditures	336,540	656,369	665,802	891,030
Capital Outlay	36,476	14,552	89,552	1,605
TOTAL APPROPRIATIONS	\$ 10,275,380	\$ 11,476,923	\$ 11,419,138	\$ 12,119,369
ENDING BALANCE	\$ 1,505,083	\$ 1,049,115	\$ 1,278,889	\$ 650,143

**SPECIAL REVENUE FUND
PRE-K 4 SA FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In November 2020, voters reauthorized a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for three and four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 8,328,811	\$ 6,272,783	\$ 9,673,683	\$ 19,114,933
REVENUES				
Sales Tax	\$ 40,289,106	\$ 39,464,706	\$ 45,490,055	\$ 46,861,557
State/Local Match	1,441,519	3,720,000	2,024,862	2,095,732
USDA (Food)	446,327	1,526,481	838,396	867,740
Sliding Scale Tuition	280,335	375,000	404,862	172,000
Interest/Misc Revenue	543,650	16,245	5,037,422	33,872
<i>Total Revenues and Transfers</i>	\$ 43,000,937	\$ 45,102,432	\$ 53,795,597	\$ 50,030,901
TOTAL AVAILABLE FUNDS	\$ 51,329,748	\$ 51,375,215	\$ 63,469,280	\$ 69,145,834
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 25,328,422	\$ 28,401,119	\$ 27,630,014	\$ 31,029,523
Contractual Services	13,313,529	13,921,325	11,933,554	14,239,995
Commodities	744,547	603,242	1,148,436	870,000
Self-Insurance/Other Expenditures	1,338,858	1,922,631	2,021,205	2,288,956
Capital Outlay	129,340	169,500	588,406	547,168
<i>Subtotal Operating</i>	\$ 40,854,696	\$ 45,017,817	\$ 43,321,615	\$ 48,975,642
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 801,369	\$ 866,450	\$ 1,032,732	\$ 1,081,211
Debt Service	0	0	0	2,855,738
<i>Subtotal Transfers</i>	\$ 801,369	\$ 866,450	\$ 1,032,732	\$ 3,936,949
TOTAL APPROPRIATIONS	\$ 41,656,065	\$ 45,884,267	\$ 44,354,347	\$ 52,912,591
ENDING BALANCE	\$ 9,673,683	\$ 5,490,948	\$ 19,114,933	\$ 16,233,243

**SPECIAL REVENUE FUND
PUBLIC EDUCATION AND GOVERNMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the Public Education and Government (PEG) Channel. Revenue is generated from a 1 percent charge to all local video providers and are used to fund capital projects associated with the PEG Channel. Under State law, the 1 percent charge must be utilized for capital expense for the PEG Channels.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 10,330,267	\$ 7,524,192	\$ 8,508,146	\$ 8,567,511
Adjustment for Reserve	543,790	0	0	0
<i>Net Balance</i>	\$ 10,874,057	\$ 7,524,192	\$ 8,508,146	\$ 8,567,511
REVENUES				
Business and Franchise Tax	\$ 2,441,828	\$ 2,450,389	\$ 2,285,937	\$ 2,206,872
Interest on Time Deposits	12,292	18,721	60,398	243,131
<i>Total Revenues and Transfers</i>	\$ 2,454,120	\$ 2,469,110	\$ 2,346,335	\$ 2,450,003
TOTAL AVAILABLE FUNDS	\$ 13,328,177	\$ 9,993,302	\$ 10,854,481	\$ 11,017,514
APPROPRIATIONS				
<u>Operating Expenses</u>				
Contractual Services	\$ 776,007	\$ 500,000	\$ 543,290	\$ 500,000
Commodities	57,121	0	938	0
Self-Insurance/Other Expenditures	1,080	132	132	7,628
Capital Outlay	822,244	1,776,392	1,732,164	2,930,000
<i>Subtotal Operating</i>	\$ 1,656,452	\$ 2,276,524	\$ 2,276,524	\$ 3,437,628
<u>Transfers To</u>				
General Fund	\$ 10,446	\$ 10,446	\$ 10,446	\$ 10,446
Capital Project	3,153,133	0	0	0
<i>Subtotal Transfers</i>	\$ 3,163,579	\$ 10,446	\$ 10,446	\$ 10,446
TOTAL APPROPRIATIONS	\$ 4,820,031	\$ 2,286,970	\$ 2,286,970	\$ 3,448,074
GROSS ENDING BALANCE	\$ 8,508,146	\$ 7,706,332	\$ 8,567,511	\$ 7,569,440
RESERVE FOR CAPITAL PROJECTS	\$ 8,508,146	\$ 7,706,332	\$ 8,567,511	\$ 7,569,440
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
RIGHT OF WAY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures. The revenues are restricted for the project inspections of the City's Right of Way and the maintenance and improvement of City streets.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 4,315,060	\$ 4,943,154	\$ 4,966,925	\$ 107,139
Adjustment for Reserve	(116)	0	0	0
<i>Net Balance</i>	\$ 4,314,944	\$ 4,943,154	\$ 4,966,925	\$ 107,139
REVENUES				
Permit Application Fee	\$ 601,850	\$ 674,850	\$ 525,250	\$ 504,400
Inspection Fee	3,406,730	3,467,920	3,626,717	3,603,862
Registration Fee	2,835	4,480	6,795	5,580
Non-Compliance ROW Penalties	308,400	181,200	320,400	181,200
Network Node Fee	120,850	132,000	68,300	51,750
Interest on Time Deposits	0	5,454	26,582	94,274
Street Restoration Fund	4,597	0	0	1,000,000
<i>Total Revenues and Transfers</i>	\$ 4,445,262	\$ 4,465,904	\$ 4,574,044	\$ 5,441,066
TOTAL AVAILABLE FUNDS	\$ 8,760,206	\$ 9,409,058	\$ 9,540,969	\$ 5,548,205
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 2,596,964	\$ 2,984,565	\$ 2,876,189	\$ 3,242,795
Contractual Services	249,787	254,750	305,746	266,637
Commodities	40,075	23,601	34,461	30,990
Self-Insurance/Other Expenditures	355,904	325,009	353,890	402,459
Capital Outlay	12,128	95,144	95,144	2,063
<i>Subtotal Operating</i>	\$ 3,254,858	\$ 3,683,069	\$ 3,665,430	\$ 3,944,944
<u>Transfers To</u>				
Street Restoration Fund	\$ 308,400	\$ 181,200	\$ 320,400	\$ 181,200
Street Maintenance	0	5,000,000	5,000,000	1,000,000
Capital Projects	230,000	448,000	448,000	0
Grants	24	0	0	0
<i>Subtotal Transfers</i>	\$ 538,424	\$ 5,629,200	\$ 5,768,400	\$ 1,181,200
TOTAL APPROPRIATIONS	\$ 3,793,282	\$ 9,312,269	\$ 9,433,830	\$ 5,126,144
GROSS ENDING BALANCE	\$ 4,966,925	\$ 96,789	\$ 107,139	\$ 422,061
RESERVE FOR CAPITAL PROJECTS	\$ 2,216,442	0	0	0
NET ENDING BALANCE	\$ 2,750,483	\$ 96,789	\$ 107,139	\$ 422,061

**SPECIAL REVENUE FUND
SA: READY TO WORK
SUMMARY OF ADOPTED BUDGET**

Description:

In November 2020, San Antonio voters approved a 1/8 cent sales tax to fund the SA: Ready to Work program to increase access to quality jobs with benefits for thousands of San Antonio residents by connecting them with the talent requirements in San Antonio. The goals of the SA: Ready to Work program are to ensure that unemployed, underemployed, or underserved residents can access and complete the program; training and education align with current and anticipated high-demand, well-paid careers; and that ultimately, participants secure those high-demand, well-paid careers. The Fiscal Year for SA: Ready to Work runs from July 1 through June 30.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 9,842,586	\$ 12,683,742	\$ 46,771,045
<u>REVENUES</u>				
Sales Tax	\$ 12,885,915	\$ 39,464,706	\$ 45,490,055	\$ 46,861,557
TOTAL AVAILABLE FUNDS	\$ 12,885,915	\$ 49,307,292	\$ 58,173,797	\$ 93,632,602
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 0	\$ 1,034,836	\$ 717,623	\$ 1,155,714
Contractual Services	202,173	21,475,107	10,387,951	45,379,094
Commodities	0	21,576	11,026	11,116
Self-Insurance/Other Expenditures	0	105,957	105,958	117,756
Capital Outlay	0	66,000	27,500	0
<i>Subtotal Operating</i>	\$ 202,173	\$ 22,703,476	\$ 11,250,058	\$ 46,663,680
<u>Transfers To</u>				
Capital Projects	\$ 0	\$ 0	\$ 101,063	\$ 0
City Tower and Garage	0	0	51,631	68,841
<i>Subtotal Transfers</i>	\$ 0	\$ 0	\$ 152,694	\$ 68,841
TOTAL APPROPRIATIONS	\$ 202,173	\$ 22,703,476	\$ 11,402,752	\$ 46,732,521
ENDING BALANCE	\$ 12,683,742	\$ 26,603,816	\$ 46,771,045	\$ 46,900,081

**SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 5,665	\$ 5,672	\$ 5,665	\$ 5,665
<u>REVENUES</u>				
Transfer from General Fund	\$ 1,663,644	\$ 1,662,122	\$ 1,662,122	\$ 1,662,107
TOTAL AVAILABLE FUNDS	\$ 1,669,309	\$ 1,667,794	\$ 1,667,787	\$ 1,667,772
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Debt Service Payment	\$ 1,663,644	\$ 1,662,122	\$ 1,662,122	\$ 1,662,107
TOTAL APPROPRIATIONS	\$ 1,663,644	\$ 1,662,122	\$ 1,662,122	\$ 1,662,107
ENDING BALANCE	\$ 5,665	\$ 5,672	\$ 5,665	\$ 5,665

**SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City storm water activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Operating Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and storm water systems.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 4,234,709	\$ 11,616,172	\$ 14,270,670	\$ 3,644,895
Adjustment for Reserve	4,238,439	0	0	0
<i>Net Balance</i>	\$ 8,473,148	\$ 11,616,172	\$ 14,270,670	\$ 3,644,895
REVENUES				
Stormwater Revenues	\$ 53,292,559	\$ 53,898,761	\$ 53,425,681	\$ 53,692,442
Interest on Time Deposits	18,003	18,456	119,041	415,971
Recovery of Expenditures	\$ 0	\$ 0	\$ 11,114	\$ 0
<i>Total Revenues and Transfers</i>	\$ 53,310,562	\$ 53,917,217	\$ 53,555,836	\$ 54,108,413
TOTAL AVAILABLE FUNDS	\$ 61,783,710	\$ 65,533,389	\$ 67,826,506	\$ 57,753,308
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 16,434,460	\$ 18,833,921	\$ 17,888,360	\$ 20,600,781
Contractual Services	4,850,731	5,689,691	6,267,024	6,265,232
SAWS - Reimbursement	5,181,698	5,727,739	5,605,167	5,447,969
Commodities	1,491,773	1,958,088	2,113,026	1,851,748
Self-Insurance/Other Expenditures	5,013,813	5,614,762	5,964,738	5,986,925
Capital Outlay	26,459	875,954	590,619	357,051
<i>Subtotal Operating</i>	\$ 32,998,934	\$ 38,700,155	\$ 38,428,934	\$ 40,509,706
<u>Transfers To</u>				
General Fund - Indirect Costs	\$ 2,406,683	\$ 2,393,329	\$ 2,393,329	\$ 2,663,296
General Fund - Other	1,672,728	1,709,875	1,709,875	1,627,911
Solid Waste O&M Fund	31,338	33,556	33,556	34,771
Capital Projects	2,991,036	14,254,859	14,254,859	4,461,029
Debt Service	7,358,869	7,365,723	7,361,058	7,396,254
Grant	53,452	0	0	0
<i>Subtotal Transfers</i>	\$ 14,514,106	\$ 25,757,342	\$ 25,752,677	\$ 16,183,261
TOTAL APPROPRIATIONS	\$ 47,513,040	\$ 64,457,497	\$ 64,181,611	\$ 56,692,967
ENDING BALANCE	\$ 14,270,670	\$ 1,075,892	\$ 3,644,895	\$ 1,060,341

**SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from fees-in-lieu of on-site storm water detention and are reserved for future large-scale capital drainage and storm water detention projects and/or water quality initiatives related to local development and neutralizing its effect on regional storm water flooding.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 6,097,386	\$ 11,217,077	\$ 11,290,846	\$ 4,930,616
Adjustment for Reserve	312,633	0	0	0
<i>Net Balance</i>	<u>\$ 6,410,019</u>	<u>\$ 11,217,077</u>	<u>\$ 11,290,846</u>	<u>\$ 4,930,616</u>
REVENUES				
Detention Pond Revenues	\$ 8,367,075	\$ 8,499,575	\$ 8,090,331	\$ 8,498,046
Interest on Time Deposits	34,325	41,303	199,904	712,483
Miscellaneous Revenues	9,250	0	0	0
Recovery of Expenditures	256,811	0	0	0
<i>Total Revenues and Transfers</i>	<u>\$ 8,667,461</u>	<u>\$ 8,540,878</u>	<u>\$ 8,290,235</u>	<u>\$ 9,210,529</u>
TOTAL AVAILABLE FUNDS	<u>\$ 15,077,480</u>	<u>\$ 19,757,955</u>	<u>\$ 19,581,081</u>	<u>\$ 14,141,145</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 1,067,413	\$ 1,414,544	\$ 1,223,706	\$ 1,541,784
Contractual Services	496,414	1,160,125	1,171,450	1,220,125
Commodities	3,115	16,296	3,100	16,296
Self-Insurance/Other Expenditures	142,105	78,038	75,115	80,888
Capital Outlay	0	7,094	7,094	6,400
<i>Subtotal Operating</i>	<u>\$ 1,709,047</u>	<u>\$ 2,676,097</u>	<u>\$ 2,480,465</u>	<u>\$ 2,865,493</u>
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 189,686
Capital Projects	2,077,587	12,170,000	12,170,000	150,000
<i>Subtotal Transfers</i>	<u>\$ 2,077,587</u>	<u>\$ 12,170,000</u>	<u>\$ 12,170,000</u>	<u>\$ 339,686</u>
TOTAL APPROPRIATIONS	<u>\$ 3,786,634</u>	<u>\$ 14,846,097</u>	<u>\$ 14,650,465</u>	<u>\$ 3,205,179</u>
GROSS ENDING BALANCE	<u>\$ 11,290,846</u>	<u>\$ 4,911,858</u>	<u>\$ 4,930,616</u>	<u>\$ 10,935,966</u>
RESERVE FOR CAPITAL PROJECTS	<u>\$ 0</u>	<u>\$ 4,000,000</u>	<u>\$ 4,000,000</u>	<u>\$ 10,000,000</u>
NET ENDING BALANCE	<u>\$ 11,290,846</u>	<u>\$ 911,858</u>	<u>\$ 930,616</u>	<u>\$ 935,966</u>

**SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF ADOPTED BUDGET**

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 23 TIRZs.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 1,465,617	\$ 1,921,652	\$ 1,921,652	\$ 2,229,376
<u>REVENUES</u>				
Administrative Fee	\$ 1,078,152	\$ 1,119,833	\$ 1,094,966	\$ 1,199,592
Interest on Time Deposits	1,582	0	1,967	0
<i>Total Revenues and Transfers</i>	<u>\$ 1,079,734</u>	<u>\$ 1,119,833</u>	<u>\$ 1,096,933</u>	<u>\$ 1,199,592</u>
TOTAL AVAILABLE FUNDS	<u>\$ 2,545,351</u>	<u>\$ 3,041,485</u>	<u>\$ 3,018,585</u>	<u>\$ 3,428,968</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 478,621	\$ 650,859	\$ 640,587	\$ 728,936
Contractual Services	60,286	76,683	75,727	76,683
Commodities	822	6,953	2,397	6,953
Self-Insurance/Other Expenditures	48,033	18,618	18,618	30,109
Capital Outlay	2,874	12,776	13,238	2,000
<i>Subtotal Operating</i>	<u>\$ 590,636</u>	<u>\$ 765,889</u>	<u>\$ 750,567</u>	<u>\$ 844,681</u>
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 33,063	\$ 38,642	\$ 38,642	\$ 97,229
General Fund - City Tower	0	0	0	58,337
<i>Subtotal Transfers</i>	<u>\$ 33,063</u>	<u>\$ 38,642</u>	<u>\$ 38,642</u>	<u>\$ 155,566</u>
TOTAL APPROPRIATIONS	<u>\$ 623,699</u>	<u>\$ 804,531</u>	<u>\$ 789,209</u>	<u>\$ 1,000,247</u>
ENDING BALANCE	<u>\$ 1,921,652</u>	<u>\$ 2,236,954</u>	<u>\$ 2,229,376</u>	<u>\$ 2,428,721</u>

**SPECIAL REVENUE FUND
TREE CANOPY PRESERVATION AND MITIGATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Tree Canopy Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting, and educational activities.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 3,150,208	\$ 6,249,502	\$ 6,440,413	\$ 8,451,229
Adjustment for Reserve	206,290	0	0	0
<i>Net Balance</i>	\$ 3,356,498	\$ 6,249,502	\$ 6,440,413	\$ 8,451,229
REVENUES				
Mitigation Fee	\$ 5,021,129	\$ 7,400,000	\$ 7,400,000	\$ 3,300,000
Canopy Fee - Residential	110,659	96,051	96,051	97,785
Canopy Fee - Commercial	81,366	63,700	95,401	195,967
Certification Credits	8,253	5,900	5,900	5,900
Interest on Time Deposits	6,878	28,846	53,391	166,502
<i>Total Revenues and Transfers</i>	\$ 5,228,285	\$ 7,594,497	\$ 7,650,743	\$ 3,766,154
TOTAL AVAILABLE FUNDS	\$ 8,584,783	\$ 13,843,999	\$ 14,091,156	\$ 12,217,383
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 180,891	\$ 218,938	\$ 239,504	\$ 376,790
Contractual Services	1,476,714	1,475,152	1,297,008	403,041
Commodities	153,932	164,618	322,107	299,282
Self-Insurance/Other Expenditures	68,511	113,142	121,504	121,810
Capital Outlay	0	7,688	7,688	584,870
<i>Subtotal Operating</i>	\$ 1,880,048	\$ 1,979,538	\$ 1,987,811	\$ 1,785,793
<u>Transfers To</u>				
Capital Projects	\$ 213,147	\$ 2,760,026	\$ 2,760,026	\$ 2,491,531
Operating Projects	0	850,000	850,000	2,475,000
General Fund - Indirect Cost	51,175	42,090	42,090	33,747
<i>Subtotal Transfers</i>	\$ 264,322	\$ 3,652,116	\$ 3,652,116	\$ 5,000,278
TOTAL APPROPRIATIONS	\$ 2,144,370	\$ 5,631,654	\$ 5,639,927	\$ 6,786,071
ENDING BALANCE	\$ 6,440,413	\$ 8,212,345	\$ 8,451,229	\$ 5,431,312

Enterprise Funds

**ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Operating and Maintenance Fund is an enterprise fund governed by Federal Law established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. The Aviation Bond Ordinance governs transfers to and from the Airport Capital Improvement Funds and prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance to less than three months of operation and maintenance expenses.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 17,386,005	\$ 20,416,519	\$ 20,416,519	\$ 20,730,107
Adjustment for Reserve	(106,043)	0	0	0
<i>Net Balance</i>	\$ 17,279,962	\$ 20,416,519	\$ 20,416,519	\$ 20,730,107
REVENUES				
<u>Airline Revenues</u>				
Landing Fees	\$ 10,136,062	\$ 15,317,054	\$ 14,863,320	\$ 16,953,717
Terminal Building Rentals	12,936,097	20,464,885	20,116,465	21,748,674
Baggage Handling System Charges	842,481	2,287,652	2,287,652	2,441,220
Passenger Loading Bridge Charges	207,761	389,291	389,291	344,748
City Gate Charges	1,804,964	2,849,729	2,604,357	3,243,432
RON Fees	994,850	705,721	698,539	724,125
FIS Space Fees	2,216,936	2,832,480	2,266,749	2,536,926
Ramp Fees	2,325,462	3,581,467	3,581,467	3,416,292
<u>Non-Airline Revenues</u>				
Concession Contracts	20,096,641	29,886,442	29,544,710	30,619,237
Parking Fees	16,497,361	27,735,551	26,768,028	28,450,598
Property Leases	10,503,024	10,435,574	10,405,865	10,379,388
Stinson Airport	428,381	422,188	423,964	415,690
General Aviation Fuel	621,098	670,388	719,287	683,508
Interest Income	26,254	142,499	278,370	782,921
Miscellaneous Revenue	2,034,610	1,523,934	1,546,265	1,552,564
Transfers from Federal Funding	16,654,632	36,349,867	36,349,867	14,928,149
<i>Total Revenues and Transfers</i>	\$ 98,326,614	\$ 155,594,722	\$ 152,844,196	\$ 139,221,189
Transfer of Airline Credits from Capital	\$ 3,513,875	\$ 0	\$ 0	\$ 0
TOTAL AVAILABLE FUNDS	\$ 119,120,451	\$ 176,011,241	\$ 173,260,715	\$ 159,951,296
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 35,680,051	\$ 38,396,700	\$ 37,674,786	\$ 42,985,652
Contractual Services	16,557,391	24,418,057	25,287,942	29,355,754
Commodities	1,548,521	2,366,876	2,161,643	2,676,808
Self-Insurance/Other Expenditures	9,392,527	10,412,843	11,744,517	10,791,731
Capital Outlay	1,033,387	4,058,742	4,205,280	2,737,554
<i>Subtotal Operating</i>	\$ 64,211,877	\$ 79,653,218	\$ 81,074,168	\$ 88,547,499
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 1,760,012	\$ 1,581,787	\$ 1,581,787	\$ 1,807,802
General Fund - Other	98,379	264,471	264,471	278,985
Information Technology Services Fund	0	0	0	794,000
Grants	66,992	0	0	0
Airport Capital Improvement Funds	20,363,486	61,484,743	56,971,422	32,988,401
Revenue Bond Debt Service	10,976,239	10,990,302	10,977,824	10,997,737
Tax Note Debt Service	1,226,947	1,661,851	1,660,936	1,679,800
<i>Subtotal Transfers</i>	\$ 34,492,055	\$ 75,983,154	\$ 71,456,440	\$ 48,546,725
TOTAL APPROPRIATIONS	\$ 98,703,932	\$ 155,636,372	\$ 152,530,608	\$ 137,094,224
GROSS ENDING BALANCE	\$ 20,416,519	\$ 20,374,869	\$ 20,730,107	\$ 22,857,072
RESTRICTED RESERVE	\$ 20,416,519	\$ 20,374,869	\$ 20,730,107	\$ 22,857,072
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**ENTERPRISE FUND
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ (4,627,505)	\$ 0	\$ 0	\$ 0
<u>REVENUES</u>				
Passenger Facility Charges	\$ 12,343,190	\$ 18,563,033	\$ 18,886,465	\$ 19,868,859
Transfer from Grants	8,162,469	0	0	0
<i>Total Revenues and Transfers</i>	<u>\$ 20,505,659</u>	<u>\$ 18,563,033</u>	<u>\$ 18,886,465</u>	<u>\$ 19,868,859</u>
TOTAL AVAILABLE FUNDS	<u>\$ 15,878,154</u>	<u>\$ 18,563,033</u>	<u>\$ 18,886,465</u>	<u>\$ 19,868,859</u>
<u>APPROPRIATIONS</u>				
<u>Transfers To</u>				
PFC Capital Improvement Fund	\$ 768,432	\$ 3,453,139	\$ 3,793,640	\$ 4,740,747
Debt Service Fund	15,109,722	15,109,894	15,092,825	15,128,112
<i>Subtotal Transfers</i>	<u>\$ 15,878,154</u>	<u>\$ 18,563,033</u>	<u>\$ 18,886,465</u>	<u>\$ 19,868,859</u>
TOTAL APPROPRIATIONS	<u>\$ 15,878,154</u>	<u>\$ 18,563,033</u>	<u>\$ 18,886,465</u>	<u>\$ 19,868,859</u>
ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND
CUSTOMER FACILITY CHARGE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Customer Facility Charge Revenue (CFC) Fund was established to account for Customer Facility Charges imposed on customers renting cars at the San Antonio International Airport. The revenues pay for capital expenses and debt service associated with the design and construction of the Consolidated Rental Facility at the Airport.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 501,662	\$ 1,784,506	\$ 1,784,506	\$ 0
<u>REVENUES</u>				
Customer Facility Charges	\$ 9,380,283	\$ 12,581,813	\$ 12,519,146	\$ 13,713,408
Interest on Time Deposits	33	19	19	0
Transfer from Other Funds	1,848,125	493,221	555,907	0
<i>Total Revenues and Transfers</i>	<u>\$ 11,228,441</u>	<u>\$ 13,075,053</u>	<u>\$ 13,075,072</u>	<u>\$ 13,713,408</u>
TOTAL AVAILABLE FUNDS	<u>\$ 11,730,103</u>	<u>\$ 14,859,559</u>	<u>\$ 14,859,578</u>	<u>\$ 13,713,408</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Contractual Services	\$ 0	\$ 25,000	\$ 25,000	\$ 25,000
<i>Subtotal Operating</i>	<u>\$ 0</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
<u>Transfers To</u>				
CFC Surplus Fund	\$ 166,603	\$ 2,991,944	\$ 3,002,968	\$ 2,523,774
Debt Service - CFC	7,305,203	8,919,510	8,909,306	8,463,634
Debt Service - GARB	2,473,790	2,923,105	2,922,304	2,701,000
<i>Subtotal Transfers</i>	<u>\$ 9,945,596</u>	<u>\$ 14,834,559</u>	<u>\$ 14,834,578</u>	<u>\$ 13,688,408</u>
TOTAL APPROPRIATIONS	<u>\$ 9,945,596</u>	<u>\$ 14,859,559</u>	<u>\$ 14,859,578</u>	<u>\$ 13,713,408</u>
ENDING BALANCE	<u>\$ 1,784,506</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Terminal Development Program Fund was established in FY 2023 to account for all revenues and expenditures associated with the administration and delivery of the Airport Terminal Development Program. This fund captures the administrative expenditures related to the delivery of Airport projects which are funded from Capital Program revenue.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<u>REVENUES</u>				
Capital Administrative Charges	\$ 0	\$ 0	\$ 0	\$ 1,883,613
TOTAL AVAILABLE FUNDS	\$ 0	\$ 0	\$ 0	\$ 1,883,613
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 1,788,225
Commodities	0	0	0	4,800
Capital Outlay	0	0	0	90,588
<i>Subtotal Operating</i>	\$ 0	\$ 0	\$ 0	\$ 1,883,613
TOTAL APPROPRIATIONS	\$ 0	\$ 0	\$ 0	\$ 1,883,613
ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**ENTERPRISE FUND
DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Development Services fund was established in FY 2007 to account for all revenues & expenditures associated with the operation and maintenance of all City development service activities. Development Services revenues are derived from development activity and their uses are restricted to support functions related to land and building development. A stabilization reserve is a three month operating reserve to sustain operations for unanticipated housing market fluctuations.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 11,962,679	\$ 17,616,024	\$ 17,616,024	\$ 23,524,676
Accounting Adjustment	(31,468)	0	0	0
<i>Net Balance</i>	<u>\$ 11,931,211</u>	<u>\$ 17,616,024</u>	<u>\$ 17,616,024</u>	<u>\$ 23,524,676</u>
REVENUES				
Development Services Permits/Fees	\$ 41,790,321	\$ 41,958,568	\$ 44,977,978	\$ 42,560,925
Interest on Time Deposits	23,115	84,077	148,338	517,075
Fire Prevention	1,808,460	1,993,700	1,993,700	2,052,629
Recovery of Expenditures	52,523	50,322	50,322	100,322
Transfer from General Fund	483,186	483,186	483,186	504,229
Transfer from General Fund - City Fee Waiver	151,592	151,592	605,215	2,500,000
<i>Total Revenues and Transfers</i>	<u>\$ 44,309,197</u>	<u>\$ 44,721,445</u>	<u>\$ 48,258,739</u>	<u>\$ 48,235,180</u>
TOTAL AVAILABLE FUNDS	<u>\$ 56,240,408</u>	<u>\$ 62,337,469</u>	<u>\$ 65,874,763</u>	<u>\$ 71,759,856</u>
APPROPRIATIONS				
Operating Expenses				
Personnel Services	\$ 23,166,911	\$ 26,849,716	\$ 26,392,533	\$ 30,786,859
Contractual Services	2,477,763	3,237,251	3,257,007	3,246,798
Commodities	399,506	399,207	393,953	466,909
Self-Insurance/Other Expenditures	5,788,287	5,763,849	5,947,834	6,647,469
Capital Outlay	271,764	1,337,223	1,337,245	464,486
<i>Subtotal Operating</i>	<u>\$ 32,104,231</u>	<u>\$ 37,587,246</u>	<u>\$ 37,328,572</u>	<u>\$ 41,612,521</u>
Transfers To				
General Fund - Indirect Cost	\$ 1,609,567	\$ 1,705,278	\$ 1,705,278	\$ 2,018,013
General Fund - 4 Positions One Stop/OHP	149,129	198,139	198,139	225,990
General Fund - Fire Prevention	1,808,460	1,993,700	1,993,700	2,052,629
ITSD - Land Management	0	600,000	600,000	0
Capital Project - Land Management	2,477,852	0	0	0
Capital Project - One Stop Improvements	0	0	0	2,182,000
Debt Service - Land Management	475,145	475,117	474,398	474,533
Southern Edwards Plateau Fund	0	50,000	50,000	50,000
<i>Subtotal Transfers</i>	<u>\$ 6,520,153</u>	<u>\$ 5,022,234</u>	<u>\$ 5,021,515</u>	<u>\$ 7,003,165</u>
TOTAL APPROPRIATIONS	<u>\$ 38,624,384</u>	<u>\$ 42,609,480</u>	<u>\$ 42,350,087</u>	<u>\$ 48,615,686</u>
GROSS ENDING BALANCE	<u>\$ 17,616,024</u>	<u>\$ 19,727,989</u>	<u>\$ 23,524,676</u>	<u>\$ 23,144,170</u>
Reserve for Financial Stabilization	\$ 8,490,562	\$ 9,872,202	\$ 9,872,202	\$ 10,964,131
Reserve for Capital Projects	0	2,762,000	2,762,000	6,000,000
NET ENDING BALANCE	<u>\$ 9,125,462</u>	<u>\$ 7,093,787</u>	<u>\$ 10,890,474</u>	<u>\$ 6,180,039</u>

**ENTERPRISE FUND
MARKET SQUARE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Market Square Fund will account for all revenues and expenditures associated with the management and operation of the Farmer's Market, El Mercado, the Market Square Parking Lot, and Centro de Artes.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 384,685	\$ (691,811)	\$ (306,269)	\$ (212,286)
Adjustment for Reserve	(597,352)	0	0	0
<i>Net Balance</i>	\$ (212,667)	\$ (691,811)	\$ (306,269)	\$ (212,286)
REVENUES				
El Mercado Leases	\$ 194,365	\$ 466,011	\$ 199,281	\$ 505,673
Farmers Market Leases	288,262	721,384	737,459	755,106
Plaza Rentals/Vendor Fees	430,046	432,395	530,293	464,396
Patio Space/Parking Lease	97,123	269,207	279,754	286,499
Market Square Parking Revenues	718,044	916,501	817,616	901,096
Interest on Time Deposits	497	2,142	3,565	10,452
<i>Total Revenues and Transfers</i>	\$ 1,728,337	\$ 2,807,640	\$ 2,567,968	\$ 2,923,222
TOTAL AVAILABLE FUNDS	\$ 1,515,670	\$ 2,115,829	\$ 2,261,699	\$ 2,710,936
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 347,248	\$ 409,589	\$ 351,707	\$ 437,996
Contractual Services	706,346	1,330,103	1,281,830	1,402,088
Commodities	39,230	49,445	45,769	49,445
Self-Insurance/Other Expenditures	418,356	440,544	475,629	494,454
Capital Outlay	2,948	3,805	6,761	4,800
<i>Subtotal Operating</i>	\$ 1,514,128	\$ 2,233,486	\$ 2,161,696	\$ 2,388,783
<u>Transfers To</u>				
Parking Fund Costs	\$ 130,878	\$ 153,102	\$ 153,102	\$ 100,164
General Fund - Other	62,468	65,021	65,021	53,954
Public Improvement District	11,322	11,548	11,548	9,818
Energy Efficiency Fund	82,618	82,618	82,618	37,828
Capital Projects	20,525	0	0	0
<i>Subtotal Transfers</i>	\$ 307,811	\$ 312,289	\$ 312,289	\$ 201,764
TOTAL APPROPRIATIONS	\$ 1,821,939	\$ 2,545,775	\$ 2,473,985	\$ 2,590,547
ENDING BALANCE	\$ (306,269)	\$ (429,946)	\$ (212,286)	\$ 120,389

**ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. Center City Development and Operations department is responsible for the administration of the Parking Operating and Maintenance Fund, which is a self-supporting operation. the Budgeted Financial Reserve is a three month operating reserve to sustain operations for unanticipated events or financial impacts.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 8,697,408	\$ 6,598,510	\$ 6,598,510	\$ 8,362,198
Adjustment for Reserve	604,710	0	0	0
<i>Net Balance</i>	\$ 9,302,118	\$ 6,598,510	\$ 6,598,510	\$ 8,362,198
<u>REVENUES</u>				
Parking Garage and Lot Fees	\$ 4,764,740	\$ 6,590,165	\$ 6,776,441	\$ 6,040,171
Parking Meter Collections	853,546	890,862	969,446	968,835
Retail Space Leases	96,413	147,289	147,550	147,915
Miscellaneous	16,237	16,651	18,413	17,782
Recovery of Expenditures	14,601	2,002,500	2,002,500	0
Interest on Time Deposits	7,500	22,291	39,785	151,125
Transfer from General Fund	1,312,530	1,500,998	1,500,998	1,395,103
Transfer from Market Square	130,878	153,102	153,102	100,164
Transfer from City Tower and Garage Fund	82,842	87,221	87,221	86,569
Transfer from Houston St. TIRZ	612,000	265,650	265,650	265,650
<i>Total Revenues and Transfers</i>	\$ 7,891,287	\$ 11,676,729	\$ 11,961,106	\$ 9,173,314
TOTAL AVAILABLE FUNDS	\$ 17,193,405	\$ 18,275,239	\$ 18,559,616	\$ 17,535,512
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 4,087,849	\$ 4,632,839	\$ 4,555,585	\$ 5,280,408
Contractual Services	1,070,647	1,760,777	1,748,288	1,691,764
Commodities	67,366	169,199	169,199	177,470
Self-Insurance/Other Expenditures	1,489,309	862,727	995,758	935,465
Capital Outlay	83,036	27,273	27,406	5,004
<i>Subtotal Operating</i>	\$ 6,798,207	\$ 7,452,815	\$ 7,496,236	\$ 8,090,111
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 325,549	\$ 314,726	\$ 314,726	\$ 268,530
General Fund - Other	277,729	275,250	275,250	268,296
Public Improvement District	52,551	53,602	53,602	63,860
General Obligation Debt Service	2,108,506	1,587,422	1,586,135	1,588,854
Energy Efficiency Fund	4,802	4,802	4,802	4,802
Capital Projects	1,027,551	0	0	0
CMAQ	0	466,667	466,667	466,667
<i>Subtotal Transfers</i>	\$ 3,796,688	\$ 2,702,469	\$ 2,701,182	\$ 2,661,009
TOTAL APPROPRIATIONS	\$ 10,594,895	\$ 10,155,284	\$ 10,197,418	\$ 10,751,120
GROSS ENDING BALANCE	\$ 6,598,510	\$ 8,119,955	\$ 8,362,198	\$ 6,784,392
Three Month Operating Reserve	\$ 1,743,676	\$ 1,845,077	\$ 1,845,077	\$ 2,022,528
NET ENDING BALANCE	\$ 4,854,834	\$ 6,274,878	\$ 6,517,121	\$ 4,761,864

**ENTERPRISE FUND
SOLID WASTE OPERATING AND MANAGEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection and other related services.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 16,279,437	\$ 15,086,516	\$ 15,086,516	\$ 11,251,717
Adjustment for Reserve	2,926,400	0	0	0
<i>Net Balance</i>	\$ 19,205,837	\$ 15,086,516	\$ 15,086,516	\$ 11,251,717
REVENUES				
Solid Waste Fee	\$ 107,888,704	\$ 109,786,314	\$ 109,772,061	\$ 111,338,900
Environmental Service Fee	12,648,115	13,038,824	13,045,849	13,332,488
Recycling Program	5,460,984	6,333,937	6,574,164	5,658,858
Brush Recycling Fee	1,850,303	2,434,529	2,411,169	1,408,011
Waste Hauler Permit Fee	1,342,189	1,344,813	1,337,670	1,344,813
Interest on Time Deposits	17,266	65,535	115,747	379,953
Miscellaneous Revenue	594,698	647,391	677,485	647,391
Transfer from ATD	88,254	93,765	93,765	101,167
Transfer from General Fund	198,744	189,127	189,127	190,223
Transfer from Fleet - Indirect	173,770	0	0	0
Transfer from Storm Water Operations	31,338	33,556	33,556	34,771
<i>Total Revenues and Transfers</i>	\$ 130,294,365	\$ 133,967,791	\$ 134,250,593	\$ 134,436,575
TOTAL AVAILABLE FUNDS	\$ 149,500,202	\$ 149,054,307	\$ 149,337,109	\$ 145,688,292
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 47,024,628	\$ 50,367,668	\$ 51,186,313	\$ 54,700,064
Contractual Services	35,931,129	37,052,367	36,686,782	41,778,885
Commodities	8,180,487	10,504,447	10,584,622	8,529,825
Self-Insurance/Other Expenditures	27,319,976	26,926,460	28,967,192	29,787,941
Capital Outlay	298,153	1,742,048	1,742,048	1,624,200
<i>Subtotal Operating</i>	\$ 118,754,373	\$ 126,592,990	\$ 129,166,957	\$ 136,420,915
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 3,867,395	\$ 3,832,492	\$ 3,832,492	\$ 3,847,175
General Fund - Street and Alley Maintenance	1,376,000	1,376,000	1,376,000	1,376,000
General Fund - Health	96,069	97,284	97,284	106,413
Debt Service	2,975,979	2,973,606	2,970,789	2,973,715
Capital Projects	7,254,071	165,000	165,000	0
City Tower and Garage Fund	89,799	476,871	476,871	509,949
<i>Subtotal Transfers</i>	\$ 15,659,313	\$ 8,921,253	\$ 8,918,436	\$ 8,813,252
TOTAL APPROPRIATIONS	\$ 134,413,686	\$ 135,514,243	\$ 138,085,393	\$ 145,234,167
GROSS ENDING BALANCE	\$ 15,086,516	\$ 13,540,064	\$ 11,251,717	\$ 454,125
INCREMENTAL RESERVE	\$ 11,354,656	\$ 5,263,569	\$ 5,263,569	\$ 0
NET ENDING BALANCE	\$ 3,731,860	\$ 8,276,495	\$ 5,988,148	\$ 454,125

Expendable Trust Funds

**EXPENDABLE TRUST FUND
CITY CEMETERIES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011, the management of San Jose cemetery was transferred to a private management company. In FY 2012, this fund was renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 347,031	\$ 399,208	\$ 431,496	\$ 503,759
Adjustment for Reserve	(72,581)	0	0	0
<i>Net Balance</i>	<u>\$ 274,450</u>	<u>\$ 399,208</u>	<u>\$ 431,496</u>	<u>\$ 503,759</u>
REVENUES				
Lease Revenue	\$ 323,738	\$ 185,000	\$ 276,262	\$ 200,000
Interest on Time Deposits	334	0	2,090	6,770
<i>Total Revenues and Transfers</i>	<u>\$ 324,072</u>	<u>\$ 185,000</u>	<u>\$ 278,352</u>	<u>\$ 206,770</u>
TOTAL AVAILABLE FUNDS	<u>\$ 598,522</u>	<u>\$ 584,208</u>	<u>\$ 709,848</u>	<u>\$ 710,529</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 73,510	\$ 73,286	\$ 75,672	\$ 77,367
Contractual Services	90,545	121,350	119,738	121,350
Commodities	474	6,150	5,372	6,150
Self-Insurance	2,497	5,307	5,307	12,256
<i>Subtotal Operating</i>	<u>\$ 167,026</u>	<u>\$ 206,093</u>	<u>\$ 206,089</u>	<u>\$ 217,123</u>
TOTAL APPROPRIATIONS	<u>\$ 167,026</u>	<u>\$ 206,093</u>	<u>\$ 206,089</u>	<u>\$ 217,123</u>
ENDING BALANCE	<u>\$ 431,496</u>	<u>\$ 378,115</u>	<u>\$ 503,759</u>	<u>\$ 493,406</u>



Internal Service Funds

**INTERNAL SERVICE FUND
CAPITAL MANAGEMENT SERVICES
FUND SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2008, the Capital Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. This fund captures the administrative expenditures related to the delivery of projects which are funded from the Capital Program revenues such as General Obligation Bonds, Certificates of Obligation, and other debt proceeds.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 21,893	\$ 21,893	\$ 0	\$ 0
Adjustment for Reserve	(26,333)	0	0	0
<i>Net Balance</i>	\$ (4,440)	\$ 21,893	\$ 0	\$ 0
<u>REVENUES</u>				
Capital Administrative Charges	\$ 19,909,788	\$ 22,173,689	\$ 21,757,309	\$ 26,480,439
TOTAL AVAILABLE FUNDS	\$ 19,905,348	\$ 22,195,582	\$ 21,757,309	\$ 26,480,439
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 15,680,445	\$ 17,558,459	\$ 16,893,467	\$ 21,189,429
Contractual Services	837,558	982,862	1,073,836	1,449,017
Commodities	91,476	122,552	136,896	168,471
Self-Insurance/Other Expenditures	1,811,015	1,846,161	1,955,309	1,338,211
Capital Outlay	96,980	103,710	137,856	388,938
<i>Subtotal Operating</i>	\$ 18,517,474	\$ 20,613,744	\$ 20,197,364	\$ 24,534,066
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 1,386,954	\$ 1,423,777	\$ 1,423,777	\$ 1,751,100
City Tower and Garage Fund	919	136,168	136,168	195,273
<i>Subtotal Transfers</i>	\$ 1,387,873	\$ 1,559,945	\$ 1,559,945	\$ 1,946,373
TOTAL APPROPRIATIONS	\$ 19,905,348	\$ 22,173,689	\$ 21,757,309	\$ 26,480,439
ENDING BALANCE	\$ 0	\$ 21,893	\$ 0	\$ 0

**INTERNAL SERVICE FUND
CITY TOWER AND GARAGE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The City Tower and Garage Fund was created to account for revenues from leases, City transfers from departmental rental, facility and efficiency savings and parking revenues. Expenditures will include debt payment and parking operations, as well as deferred maintenance and operation costs.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 3,595,098	\$ 1,623,805	\$ 1,993,519	\$ 3,338,138
Adjustment for Reserve	187,737	0	0	0
<i>Net Balance</i>	\$ 3,782,835	\$ 1,623,805	\$ 1,993,519	\$ 3,338,138
<u>REVENUES</u>				
Lease from Tenants	\$ 128,310	\$ 0	\$ 0	\$ 0
Interest on Time Deposits	3,497	10,000	6,820	45,460
Intergovernmental Revenue	6,159,475	0	0	0
Parking Operations	667,853	908,664	901,732	31,680
Transfers from Other Funds	2,774,552	5,077,021	5,066,943	7,576,300
<i>Total Revenues and Transfers</i>	\$ 9,733,687	\$ 5,995,685	\$ 5,975,495	\$ 7,653,440
TOTAL AVAILABLE FUNDS	\$ 13,516,522	\$ 7,619,490	\$ 7,969,014	\$ 10,991,578
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personnel Services	\$ 185,958	\$ 254,663	\$ 191,234	\$ 276,511
Contractual Services	320,318	385,066	167,389	620,974
Commodities	515	19,596	19,596	20,086
Self-Insurance/Other Expenditures	3,107,359	1,774,995	1,763,961	5,780,375
Debt Service Payment	6,481,195	0	0	0
<i>Subtotal Operating</i>	\$ 10,095,345	\$ 2,434,320	\$ 2,142,180	\$ 6,697,946
<u>Transfers To</u>				
Parking Fund	\$ 82,842	\$ 87,221	\$ 87,221	\$ 86,569
City Tower Lease Payment Fund	0	932,377	932,377	1,000,258
City Tower Tenant Improvement	0	200,000	200,000	200,000
Debt Service	1,159,816	1,269,098	1,269,098	1,337,111
Capital Project	185,000	0	0	0
<i>Subtotal Transfers</i>	\$ 1,427,658	\$ 2,488,696	\$ 2,488,696	\$ 2,623,938
TOTAL APPROPRIATIONS	\$ 11,523,003	\$ 4,923,016	\$ 4,630,876	\$ 9,321,884
ENDING BALANCE	\$ 1,993,519	\$ 2,696,474	\$ 3,338,138	\$ 1,669,694

**INTERNAL SERVICE FUND
CITY TOWER LEASE PAYMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the City Tower's Lease Payment. The collected revenues are used to pay for the principal and interest of the debt issued for City Tower as funded through the Municipal Facilities Corporation.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 10,030	\$ 0	\$ 1,039
<u>REVENUES</u>				
Lease Revenues	\$ 0	\$ 66,412	\$ 66,412	\$ 142,390
Transfer from City Tower O&M	0	932,377	932,377	1,000,258
<i>Total Revenues and Transfers</i>	<u>\$ 0</u>	<u>\$ 998,789</u>	<u>\$ 998,789</u>	<u>\$ 1,142,648</u>
TOTAL AVAILABLE FUNDS	<u>\$ 0</u>	<u>\$ 1,008,819</u>	<u>\$ 998,789</u>	<u>\$ 1,143,687</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Self-Insurance/Other Expenditures	\$ 0	\$ 997,750	\$ 997,750	\$ 1,056,163
TOTAL APPROPRIATIONS	<u>\$ 0</u>	<u>\$ 997,750</u>	<u>\$ 997,750</u>	<u>\$ 1,056,163</u>
ENDING BALANCE	<u>\$ 0</u>	<u>\$ 11,069</u>	<u>\$ 1,039</u>	<u>\$ 87,524</u>

**INTERNAL SERVICE FUND
CITY TOWER TENANT IMPROVEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The City Tower Tenant Improvement Fund will accumulate resources to provide for improvements to leased floors as tenants initially occupy space at the City Tower.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 5,000,000	\$ 0	\$ 5,125,000
<u>REVENUES</u>				
Transfer from City Tower O&M	\$ 0	\$ 200,000	\$ 200,000	\$ 200,000
Intergovernmental Revenues	0	0	5,000,000	0
<i>Total Revenues and Transfers</i>	<u>\$ 0</u>	<u>\$ 200,000</u>	<u>\$ 5,200,000</u>	<u>\$ 200,000</u>
TOTAL AVAILABLE FUNDS	<u>\$ 0</u>	<u>\$ 5,200,000</u>	<u>\$ 5,200,000</u>	<u>\$ 5,325,000</u>
<u>APPROPRIATIONS</u>				
Transfers To Capital Project	\$ 0	\$ 2,204,168	\$ 75,000	\$ 3,892,559
TOTAL APPROPRIATIONS	<u>\$ 0</u>	<u>\$ 2,204,168</u>	<u>\$ 75,000</u>	<u>\$ 3,892,559</u>
ENDING BALANCE	<u>\$ 0</u>	<u>\$ 2,995,832</u>	<u>\$ 5,125,000</u>	<u>\$ 1,432,441</u>

**INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program. The lease payments are collected to pay for the replacement of vehicles and heavy equipment at the end of their useful life. As such, the ending balance is fully reserved for the future purchase of these assets.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 37,838,438	\$ 29,933,943	\$ 33,031,069	\$ 17,959,618
Adjustment for Reserve	(27,791,096)	0	0	0
<i>Net Balance</i>	\$ 10,047,342	\$ 29,933,943	\$ 33,031,069	\$ 17,959,618
REVENUES				
Sale of Vehicles	\$ 5,839,404	\$ 5,194,072	\$ 5,194,072	\$ 4,022,504
Interest on Time Deposits	76,523	70,115	478,871	1,679,640
Lease of Rolling Equipment	41,144,640	42,818,544	43,000,810	43,741,214
Wrecked Leased Vehicle Charge	332,557	0	160,376	0
Miscellaneous Revenue	213,277	0	82,634	0
<i>Total Revenues and Transfers</i>	\$ 47,606,401	\$ 48,082,731	\$ 48,916,763	\$ 49,443,358
TOTAL AVAILABLE FUNDS	\$ 57,653,743	\$ 78,016,674	\$ 81,947,832	\$ 67,402,976
APPROPRIATIONS				
<u>Operating Expenses</u>				
Contractual Services	\$ 133,132	\$ 143,232	\$ 136,325	\$ 307,480
Commodities	11,438	0	0	101,113
Self-Insurance/Other Expenditures	5,041	4,205	4,205	5,683
Capital Outlay	23,077,854	62,488,775	62,488,775	45,419,455
<i>Subtotal Operating</i>	\$ 23,227,465	\$ 62,636,212	\$ 62,629,305	\$ 45,833,731
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 21,375	\$ 13,496	\$ 13,496	\$ 21,261
Fleet Services	887,832	927,888	927,888	1,002,244
SE Service Center Debt Payment	486,002	417,770	417,525	418,395
<i>Subtotal Transfers</i>	\$ 1,395,209	\$ 1,359,154	\$ 1,358,909	\$ 1,441,900
TOTAL APPROPRIATIONS	\$ 24,622,674	\$ 63,995,366	\$ 63,988,214	\$ 47,275,631
GROSS ENDING BALANCE	\$ 33,031,069	\$ 14,021,308	\$ 17,959,618	\$ 20,127,345
RESERVE FOR FUTURE PURCHASES	\$ 33,031,069	\$ 14,021,308	\$ 17,959,618	\$ 20,127,345
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**INTERNAL SERVICE FUND
FACILITY SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Facility Services Fund was established in FY 2005 to account for the maintenance of City facilities for which the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage of these facilities.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 2,104,280	\$ 1,882,652	\$ 2,280,113	\$ 696,913
Adjustment for Reserve	(524,780)	0	0	0
<i>Net Balance</i>	\$ 1,579,500	\$ 1,882,652	\$ 2,280,113	\$ 696,913
REVENUES				
Facility Services Charge	\$ 20,502,418	\$ 21,766,433	\$ 21,466,809	\$ 25,725,883
Interest Ion Time Deposits	7,105	3,413	31,599	115,301
Miscellaneous Revenue	2,736	0	624	0
Transfer from General Fund	861,612	361,612	361,612	828,677
<i>Total Revenues and Transfers</i>	\$ 21,373,871	\$ 22,131,458	\$ 21,860,644	\$ 26,669,861
TOTAL AVAILABLE FUNDS	\$ 22,953,371	\$ 24,014,110	\$ 24,140,757	\$ 27,366,774
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 7,787,621	\$ 9,071,570	\$ 8,553,280	\$ 10,343,550
Contractual Services	4,991,303	5,738,673	5,894,776	7,281,758
Commodities	906,942	1,046,371	1,024,163	1,072,205
Self-Insurance/Other Expenditures	5,650,453	6,494,699	6,591,570	6,781,602
Capital Outlay	254,252	225,797	225,797	135,914
<i>Subtotal Operating</i>	\$ 19,590,571	\$ 22,577,110	\$ 22,289,586	\$ 25,615,029
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 735,307	\$ 782,727	\$ 782,727	\$ 789,666
Energy Efficiency Fund	335,304	335,304	335,304	268,937
City Tower and Garage Fund	12,076	36,227	36,227	53,996
<i>Subtotal Transfers</i>	\$ 1,082,687	\$ 1,154,258	\$ 1,154,258	\$ 1,112,599
TOTAL APPROPRIATIONS	\$ 20,673,258	\$ 23,731,368	\$ 23,443,844	\$ 26,727,628
ENDING BALANCE	\$ 2,280,113	\$ 282,742	\$ 696,913	\$ 639,146

**INTERNAL SERVICE FUND
FLEET SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2013, the Fleet Services Fund was established to record all revenues and expenditures associated with vehicle repair and maintenance for City departments and other governmental entities. This fund will account for the recovery of expenditures through established rates charged to other City departments and governmental agencies.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 823,817	\$ 192,889	\$ 192,889	\$ 141,105
Adjustment for Reserve	(448,386)	0	0	0
<i>Net Balance</i>	\$ 375,431	\$ 192,889	\$ 192,889	\$ 141,105
REVENUES				
Automotive - Fleet Services	\$ 29,488,168	\$ 31,908,341	\$ 31,796,879	\$ 33,878,048
Automotive - Fuel	12,361,825	18,851,762	19,996,259	18,915,102
Interest in Time Deposits	5,438	16,905	28,982	116,402
Other Revenue	21,791	8,882	14,649	2,004
Transfer from Equipment Replacement Fund	887,832	927,888	927,888	1,002,244
<i>Total Revenues and Transfers</i>	\$ 42,765,054	\$ 51,713,778	\$ 52,764,657	\$ 53,913,800
TOTAL AVAILABLE FUNDS	\$ 43,140,485	\$ 51,906,667	\$ 52,957,546	\$ 54,054,905
APPROPRIATIONS				
Operating Expenses				
Personnel Services	\$ 12,078,253	\$ 13,488,634	\$ 13,387,858	\$ 14,849,119
Contractual Services	5,067,674	5,444,957	5,345,460	5,463,481
Commodities	9,447,218	9,675,171	9,705,458	9,737,273
Self-Insurance/Other Expenditures	14,860,745	21,945,887	23,023,187	22,607,610
Capital Outlay	87,642	140,956	143,956	116,000
<i>Subtotal Operating</i>	\$ 41,541,532	\$ 50,695,605	\$ 51,605,919	\$ 52,773,483
Transfers To				
General Fund - Indirect Cost	\$ 1,208,542	\$ 1,186,770	\$ 1,186,770	\$ 1,176,189
Energy Efficiency Fund	23,752	23,752	23,752	6,319
Solid Waste Fund	173,770	0	0	0
<i>Subtotal Transfers</i>	\$ 1,406,064	\$ 1,210,522	\$ 1,210,522	\$ 1,182,508
TOTAL APPROPRIATIONS	\$ 42,947,596	\$ 51,906,127	\$ 52,816,441	\$ 53,955,991
ENDING BALANCE	\$ 192,889	\$ 540	\$ 141,105	\$ 98,914

**INTERNAL SERVICE FUND
INFORMATION TECHNOLOGY SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 6,852,309	\$ 6,224,828	\$ 6,224,828	\$ 1,500,761
Adjustment for Reserve	(745,135)	0	0	0
<i>Net Balance</i>	\$ 6,107,173	\$ 6,224,828	\$ 6,224,828	\$ 1,500,761
REVENUES				
IT Assessment Fee	\$ 59,623,615	\$ 63,085,377	\$ 63,085,377	\$ 74,149,534
Telecommunication Charges	6,379,093	6,117,813	6,141,290	6,517,837
Outside Billing	411,408	527,864	527,864	1,799,486
Recovery of Expenditures	221,003	387	1,818	0
Interest in Time Deposits	16,586	34,890	61,472	217,911
Miscellaneous Revenue	0	15,000	15,000	15,450
Transfer from General Fund	0	293,563	293,563	0
Transfer from Development Services Fund	0	600,000	600,000	0
Transfer from Airport Fund	0	0	0	794,000
<i>Total Revenues and Transfers</i>	\$ 66,651,705	\$ 70,674,894	\$ 70,726,384	\$ 83,494,218
TOTAL AVAILABLE FUNDS	\$ 72,758,878	\$ 76,899,722	\$ 76,951,212	\$ 84,994,979
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 33,051,023	\$ 35,444,365	\$ 35,514,507	\$ 40,718,591
Contractual Services	25,033,395	31,034,186	30,946,063	34,408,680
Commodities	237,110	134,751	71,350	195,484
Self-Insurance/Other Expenditures	5,738,187	5,639,029	5,734,500	6,541,044
Capital Outlay	322,806	533,616	533,616	148,350
<i>Subtotal Operating</i>	\$ 64,382,521	\$ 72,785,947	\$ 72,800,036	\$ 82,012,149
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 1,915,951	\$ 2,085,877	\$ 2,085,877	\$ 2,085,877
City Tower and Garage Fund	235,578	564,538	564,538	772,538
<i>Subtotal Transfers</i>	\$ 2,151,529	\$ 2,650,415	\$ 2,650,415	\$ 2,858,415
TOTAL APPROPRIATIONS	\$ 66,534,050	\$ 75,436,362	\$ 75,450,451	\$ 84,870,564
ENDING BALANCE	\$ 6,224,828	\$ 1,463,360	\$ 1,500,761	\$ 124,415

**INTERNAL SERVICES FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Purchasing and General Services Fund was established to record all revenues and expenditures associated with the procurement of goods and services for City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies. The City's Mail and Print Shop are also housed within this fund.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 984,989	\$ 741,645	\$ 741,645	\$ 436,136
Adjustment for Reserve	(77,345)	0	0	0
<i>Net Balance</i>	\$ 907,644	\$ 741,645	\$ 741,645	\$ 436,136
REVENUES				
Print and Mail	\$ 2,903,740	\$ 2,960,384	\$ 3,081,636	\$ 2,740,993
Procurement Services	4,403,703	4,359,036	4,359,036	5,165,664
Other Revenues	119,392	117,055	117,055	117,055
<i>Total Revenues and Transfers</i>	\$ 7,426,835	\$ 7,436,475	\$ 7,557,727	\$ 8,023,712
TOTAL AVAILABLE FUNDS	\$ 8,334,479	\$ 8,178,120	\$ 8,299,372	\$ 8,459,848
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 3,419,737	\$ 3,698,976	\$ 3,690,310	\$ 4,022,004
Contractual Services	654,171	512,110	496,535	464,656
Commodities	10,069	14,215	16,535	16,485
Self-Insurance/Other Expenditures	2,616,742	2,687,607	2,565,533	2,470,970
Capital Outlay	496,018	43,245	44,285	126,401
<i>Subtotal Operating</i>	\$ 7,196,737	\$ 6,956,153	\$ 6,813,198	\$ 7,100,516
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 328,032	\$ 747,744	\$ 747,744	\$ 747,744
City Tower and Garage Fund	68,065	302,294	302,294	333,300
<i>Subtotal Transfers</i>	\$ 396,097	\$ 1,050,038	\$ 1,050,038	\$ 1,081,044
TOTAL APPROPRIATIONS	\$ 7,592,834	\$ 8,006,191	\$ 7,863,236	\$ 8,181,560
ENDING BALANCE	\$ 741,645	\$ 171,929	\$ 436,136	\$ 278,288



Self Insurance Funds

**SELF-INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. Funding comes primarily from assessments paid by City departments for their employees, premiums paid by employees, and pharmacy rebates. Expenses include benefit claims, third party administrative fees for processing claims, and administrative staff. The operating reserve provides financial flexibility for the fund to adjust to unanticipated changes in medical inflation, plan utilization, employee migration between plans, or other significant events.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 23,061,083	\$ 10,498,376	\$ 10,498,376	\$ 17,798,551
Adjustment for Reserve	6,201	0	0	0
<i>Net Balance</i>	<u>\$ 23,067,284</u>	<u>\$ 10,498,376</u>	<u>\$ 10,498,376</u>	<u>\$ 17,798,551</u>
REVENUES				
Department Assessments	\$ 130,759,603	\$ 150,431,215	\$ 150,491,669	\$ 157,256,823
Police Employee Contribution (Medical & Pharmacy)	1,122,391	1,176,143	1,177,879	1,292,103
Fire Employee Contribution (Medical & Pharmacy)	466,837	513,006	512,944	557,678
Civilian Employee Contribution (Medical & Pharmacy)	9,747,219	9,745,932	9,752,481	8,874,799
Civilian Retiree Employee Contribution (Medical & Pharmacy)	1,567,605	1,599,447	1,598,629	1,630,224
Civilian Employee Premium (Dental & Vision)	3,551,802	3,483,802	3,487,315	3,593,090
Supplemental Life Insurance Premiums	1,491,296	1,598,259	1,594,969	1,629,192
Miscellaneous Revenue	682,962	969,072	1,030,999	1,302,531
Pharmacy Rebate	11,176,872	10,852,272	13,436,034	13,624,467
Transfer from American Rescue Plan	0	4,230,000	4,230,000	0
<i>Total Revenues and Transfers</i>	<u>\$ 160,566,587</u>	<u>\$ 184,599,148</u>	<u>\$ 187,312,919</u>	<u>\$ 189,760,907</u>
TOTAL AVAILABLE FUNDS	<u>\$ 183,633,871</u>	<u>\$ 195,097,524</u>	<u>\$ 197,811,295</u>	<u>\$ 207,559,458</u>
APPROPRIATIONS				
Operating Expenses				
Administration - City	\$ 7,208,465	\$ 4,293,464	\$ 4,307,855	\$ 3,835,773
Administration - Contracts	8,162,816	8,632,497	8,632,300	8,824,432
Wellness and Health Savings Account Programs	9,180,913	10,974,873	10,975,536	11,027,505
Medical and Pharmacy Claims	139,608,175	147,026,047	148,171,223	159,287,063
HMO Payments - Retirees	1,253,348	968,739	967,583	1,123,277
Civilian Employee Payments (Dental & Vision)	3,543,371	3,483,802	3,487,071	3,593,090
Supplemental Life Payments	1,492,164	1,598,259	1,594,637	1,629,192
<i>Subtotal Operating</i>	<u>\$ 170,449,252</u>	<u>\$ 176,977,681</u>	<u>\$ 178,136,205</u>	<u>\$ 189,320,332</u>
Transfers To				
General Fund - Indirect Cost	\$ 1,822,109	\$ 1,668,725	\$ 1,668,725	\$ 1,877,229
City Tower and Garage Fund	364,134	207,814	207,814	233,346
Unemployment Compensation Fund	500,000	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 2,686,243</u>	<u>\$ 1,876,539</u>	<u>\$ 1,876,539</u>	<u>\$ 2,110,575</u>
TOTAL APPROPRIATIONS	<u>\$ 173,135,495</u>	<u>\$ 178,854,220</u>	<u>\$ 180,012,744</u>	<u>\$ 191,430,907</u>
GROSS ENDING BALANCE	<u>\$ 10,498,376</u>	<u>\$ 16,243,304</u>	<u>\$ 17,798,551</u>	<u>\$ 16,128,551</u>
OPERATING RESERVE	<u>\$ 10,498,376</u>	<u>\$ 11,762,084</u>	<u>\$ 11,762,084</u>	<u>\$ 12,742,965</u>
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 4,481,220</u>	<u>\$ 6,036,467</u>	<u>\$ 3,385,586</u>

**SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management, Litigation staff, and insurance premiums.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ (3,428,612)	\$ (8,416,561)	\$ (8,416,561)	\$ 3,074,858
Adjustment for Prior Year Commitments	(3,749,353)	0	0	0
<i>Net Balance</i>	<u>\$ (7,177,965)</u>	<u>\$ (8,416,561)</u>	<u>\$ (8,416,561)</u>	<u>\$ 3,074,858</u>
REVENUES				
Department Assessments	\$ 20,796,192	\$ 21,786,816	\$ 27,554,316	\$ 14,412,063
Interest on Time Deposits	17,141	42,356	73,007	279,137
Recovery of Expenditures	32,751	13,133	13,133	0
Transfer from HOT Fund	0	2,500,000	2,500,000	0
<i>Total Revenues and Transfers</i>	<u>\$ 20,846,084</u>	<u>\$ 24,342,305</u>	<u>\$ 30,140,456</u>	<u>\$ 14,691,200</u>
TOTAL AVAILABLE FUNDS	<u>\$ 13,668,119</u>	<u>\$ 15,925,744</u>	<u>\$ 21,723,895</u>	<u>\$ 17,766,058</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personnel Services	\$ 2,069,109	\$ 2,256,329	\$ 2,251,846	\$ 2,567,086
Contractual Services	277,690	361,428	361,428	307,512
Commodities	10,747	22,400	22,432	27,304
Self-Insurance/Other Expenditures	18,950,533	17,082,386	15,224,362	15,416,300
Capital Outlay	22,552	34,920	34,920	11,200
<i>Subtotal Operating</i>	<u>\$ 21,330,631</u>	<u>\$ 19,757,463</u>	<u>\$ 17,894,988</u>	<u>\$ 18,329,402</u>
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 669,497	\$ 669,497	\$ 669,497	\$ 669,497
Workers' Compensation Fund	84,552	84,552	84,552	84,552
<i>Subtotal Transfers</i>	<u>\$ 754,049</u>	<u>\$ 754,049</u>	<u>\$ 754,049</u>	<u>\$ 754,049</u>
TOTAL APPROPRIATIONS	<u>\$ 22,084,680</u>	<u>\$ 20,511,512</u>	<u>\$ 18,649,037</u>	<u>\$ 19,083,451</u>
ENDING BALANCE	<u>\$ (8,416,561)</u>	<u>\$ (4,585,768)</u>	<u>\$ 3,074,858</u>	<u>\$ (1,317,393)</u>

**SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Workers' Compensation Fund consolidates the City's Workers' Compensation Program. City departments are charged a premium for their employees. Workers' Compensation claims and costs are paid from this Fund and claims are processed by a third party administrator. The operating reserve provides financial flexibility to the Fund for unanticipated changes in claims liability, catastrophic losses, actuarial valuation changes, or other significant events.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 7,936,115	\$ 2,368,998	\$ 8,807,792	\$ 4,217,317
Adjustment for Reserve	(300)	0	0	0
<i>Net Balance</i>	<u>\$ 7,935,815</u>	<u>\$ 2,368,998</u>	<u>\$ 8,807,792</u>	<u>\$ 4,217,317</u>
REVENUES				
Department Assessments	\$ 10,612,503	\$ 11,459,962	\$ 11,459,962	\$ 13,178,956
Interest on Time Deposits	47,937	69,800	228,165	887,753
Recovery of Expenditures	728,270	353,000	382,635	380,000
Transfer from Liability Insurance Fund	84,552	84,552	84,552	84,552
<i>Total Revenues and Transfers</i>	<u>\$ 11,473,262</u>	<u>\$ 11,967,314</u>	<u>\$ 12,155,314</u>	<u>\$ 14,531,261</u>
TOTAL AVAILABLE FUNDS	<u>\$ 19,409,077</u>	<u>\$ 14,336,312</u>	<u>\$ 20,963,106</u>	<u>\$ 18,748,578</u>
APPROPRIATIONS				
Operating Expenses				
Personnel Services	\$ 1,932,050	\$ 2,170,907	\$ 2,037,593	\$ 2,361,047
Contractual Services	1,965,828	1,909,732	2,200,795	2,323,245
Commodities	26,345	49,286	36,876	49,023
Self-Insurance/Other Expenditures	5,851,866	12,795,021	11,610,345	12,421,029
Capital Outlay	816	31,888	31,888	9,401
<i>Subtotal Operating</i>	<u>\$ 9,776,905</u>	<u>\$ 16,956,834</u>	<u>\$ 15,917,497</u>	<u>\$ 17,163,745</u>
Transfers To				
General Fund - Indirect Cost	\$ 522,046	\$ 522,046	\$ 522,046	\$ 588,800
City Tower and Garage Fund	302,334	306,246	306,246	338,130
<i>Subtotal Transfers</i>	<u>\$ 824,380</u>	<u>\$ 828,292</u>	<u>\$ 828,292</u>	<u>\$ 926,930</u>
TOTAL APPROPRIATIONS	<u>\$ 10,601,285</u>	<u>\$ 17,785,126</u>	<u>\$ 16,745,789</u>	<u>\$ 18,090,675</u>
ENDING BALANCE	<u>\$ 8,807,792</u>	<u>\$ (3,448,814)</u>	<u>\$ 4,217,317</u>	<u>\$ 657,903</u>



Debt Service Funds

**DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund, the Certificates of Obligation Debt Service Fund and Tax Note Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation. The Tax Note Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on short term tax notes.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 37,932,163	\$ 37,858,083	\$ 38,315,487	\$ 38,222,574
<u>REVENUES</u>				
Current Property Tax	\$ 242,809,842	\$ 250,278,959	\$ 250,278,959	\$ 278,594,945
Delinquent Property Tax	1,072,919	488,000	488,000	781,000
Interest on Time Deposits	19,161	66,252	67,052	855,230
Penalty and Interest on Delinquent Taxes	1,697,218	1,288,000	1,288,000	1,757,000
Transfer from Brooks City-Base TIRZ Fund	1,434,767	1,471,041	1,471,041	1,527,757
Transfer from Midtown TIRZ Fund	119,250	117,125	117,125	503,231
Transfer from Witte Museum	71,090	320,696	320,696	320,696
Transfer from Heathers Cove TIRZ Fund	42,278	0	0	0
Transfer from Houston St. TIRZ Fund	622,869	622,978	622,978	1,007,381
Transfer from WestSide TIRZ Fund	0	0	0	570,075
Transfer from Hemisfair TIRZ Fund	0	0	0	317,753
Transfer from Inner City TIRZ Fund	312,744	314,369	314,369	312,369
Transfer from Golf Course Fund	1,020,079	1,230,708	1,230,708	1,246,521
Transfer from Stormwater Operating Fund	685,971	685,918	685,919	709,191
Transfer from Alamodome	0	5,509,399	5,509,400	5,507,647
Transfer from General Fund	860,906	859,934	859,933	858,307
Transfer from River Barges	792,404	795,711	795,711	792,260
Transfer from Riverwalk Marina	163,200	164,150	164,150	164,900
Transfer from City Tower and Garage Fund	1,159,816	1,269,098	1,269,098	1,275,169
Transfer from Capital Projects	502	0	0	0
Recovery of Prior Year Expenditures	94,161	0	0	0
Miscellaneous	68,499	0	0	0
<i>Total Revenues and Transfers</i>	\$ 253,047,676	\$ 265,482,338	\$ 265,483,139	\$ 297,101,432
TOTAL AVAILABLE FUNDS	\$ 290,979,839	\$ 303,340,421	\$ 303,798,626	\$ 335,324,006
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 176,695,000	\$ 187,695,000	\$ 187,695,000	\$ 215,970,000
Bond Interest	75,403,874	77,865,552	77,865,552	81,754,201
Issuance and Other Costs	560,630	0	0	0
Cost of Bond Sale	173	0	0	0
Paying Agent Fees	4,675	15,500	15,500	15,500
TOTAL APPROPRIATIONS	\$ 252,664,352	\$ 265,576,052	\$ 265,576,052	\$ 297,739,701
ENDING BALANCE	\$ 38,315,487	\$ 37,764,369	\$ 38,222,574	\$ 37,584,305

**DEBT SERVICE FUND
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2015
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2019A
AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2019B
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport System Revenue Bond Debt Service schedule includes the Airport System Revenue Refunding Bonds, Series 2012, Airport System Revenue Improvement Bonds, Series 2015, Airport System Revenue Improvement Bonds, Series 2019A, and Airport System Revenue Improvement Bonds, Taxable Series 2019B Debt Service Funds. It was created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 13,612,301	\$ 13,617,251	\$ 13,494,648	\$ 13,722,619
REVENUES				
Contributions from Airport Revenue Fund	\$ 10,976,240	\$ 10,990,302	\$ 10,977,824	\$ 10,997,737
Contributions from PFC Revenue Fund	3,178,096	3,180,650	3,177,313	3,181,813
Contributions from CFC Reserve Fund	2,473,791	2,698,313	2,922,304	2,701,000
Interest on Time Deposits	3,467	0	18,366	0
<i>Total Revenues and Transfers</i>	\$ 16,631,594	\$ 16,869,265	\$ 17,095,806	\$ 16,880,550
TOTAL AVAILABLE FUNDS	\$ 30,243,895	\$ 30,486,516	\$ 30,590,454	\$ 30,603,170
APPROPRIATIONS				
Bond Principal	\$ 9,695,000	\$ 10,115,000	\$ 10,115,000	\$ 10,545,000
Bond Interest	7,047,982	6,747,835	6,747,835	6,328,954
Paying Agent Fees	600	600	600	600
Arbitrage Consulting and Rebate	5,665	4,400	4,400	4,400
TOTAL APPROPRIATIONS	\$ 16,749,247	\$ 16,867,835	\$ 16,867,835	\$ 16,878,954
GROSS ENDING BALANCE	\$ 13,494,648	\$ 13,618,681	\$ 13,722,619	\$ 13,724,216
Bond Reserve Fund	\$ 10,335,958	\$ 9,973,117	\$ 9,973,117	\$ 9,567,127
Reserve for Future Payments	3,158,690	3,645,564	3,749,502	4,157,089
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0
Succeeding Year Principal and Interest	\$ 16,862,835	\$ 16,873,954	\$ 16,873,954	\$ 16,878,740

DEBT SERVICE FUND
AIRPORT SYSTEM TAX NOTES, TAXABLE SERIES 2017 and 2021
SUMMARY OF ADOPTED BUDGET

Description:

The Airport System Revenue Tax Note Debt Service schedule provides for the payment of principal and interest on short-term interim financing issued to complete capital improvements for the San Antonio Airport System. It was created to account for revenues transferred from the Airport System Revenue Fund to pay the principal and interest on the tax notes.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 1,752	\$ 115,742	\$ 21,430	\$ 1,907
<u>REVENUES</u>				
Contribution from Airport Revenue Fund	\$ 1,226,947	\$ 1,796,939	\$ 1,660,936	\$ 1,679,800
Interest on Time Deposits	59	0	915	0
<i>Total Revenues and Transfers</i>	<u>\$ 1,227,006</u>	<u>\$ 1,796,939</u>	<u>\$ 1,661,851</u>	<u>\$ 1,679,800</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,228,758</u>	<u>\$ 1,912,681</u>	<u>\$ 1,683,281</u>	<u>\$ 1,681,707</u>
<u>APPROPRIATIONS</u>				
Note Interest	\$ 1,204,328	\$ 1,677,174	\$ 1,677,174	\$ 1,675,600
Paying Agent Fees	3,000	4,200	1,200	1,200
Note Replacement Fee	0	0	3,000	3,000
TOTAL APPROPRIATIONS	<u>\$ 1,207,328</u>	<u>\$ 1,681,374</u>	<u>\$ 1,681,374</u>	<u>\$ 1,679,800</u>
GROSS ENDING BALANCE	<u>\$ 21,430</u>	<u>\$ 231,307</u>	<u>\$ 1,907</u>	<u>\$ 1,907</u>
Reserve for Future Payments	\$ 21,430	\$ 231,307	\$ 1,907	\$ 1,907
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 1,677,174	\$ 1,675,600	\$ 1,675,600	\$ 1,675,600

DEBT SERVICE FUND
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING
BONDS, SERIES 2012
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING
BONDS, SERIES 2019A
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING
BONDS, TAXABLE SERIES 2019B
SUMMARY OF ADOPTED BUDGET

Description:

Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2012, Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2019A, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Taxable Series 2019B Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 9,105,925	\$ 9,103,743	\$ 9,187,153	\$ 9,191,948
<u>REVENUES</u>				
Contribution from PFC Revenue Fund	\$ 11,931,626	\$ 11,930,026	\$ 11,915,512	\$ 11,946,299
Recovery of Expenditures	1,050	0	0	0
Interest on Time Deposits	2,444	0	14,514	0
<i>Total Revenues and Transfers</i>	<u>\$ 11,935,120</u>	<u>\$ 11,930,026</u>	<u>\$ 11,930,026</u>	<u>\$ 11,946,299</u>
TOTAL AVAILABLE FUNDS	<u>\$ 21,041,045</u>	<u>\$ 21,033,769</u>	<u>\$ 21,117,179</u>	<u>\$ 21,138,247</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 7,160,000	\$ 7,475,000	\$ 7,475,000	\$ 7,835,000
Bond Interest	4,688,637	4,445,841	4,445,841	4,106,621
Paying Agent Fees	600	600	1,000	1,000
Arbitrage Consulting and Rebate	4,655	3,390	3,390	3,390
TOTAL APPROPRIATIONS	<u>\$ 11,853,892</u>	<u>\$ 11,924,831</u>	<u>\$ 11,925,231</u>	<u>\$ 11,946,011</u>
GROSS ENDING BALANCE	<u>\$ 9,187,153</u>	<u>\$ 9,108,938</u>	<u>\$ 9,191,948</u>	<u>\$ 9,192,235</u>
Bond Reserve Fund	\$ 6,917,899	\$ 6,639,958	\$ 6,639,958	\$ 6,328,096
Reserve for Future Payments	2,269,254	2,468,980	2,551,990	2,864,140
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 11,920,841	\$ 11,941,621	\$ 11,941,621	\$ 11,944,370

**DEBT SERVICE FUND
CUSTOMER FACILITY CHARGE REVENUE BONDS, TAXABLE SERIES 2015
SUMMARY OF ADOPTED BUDGET**

Description:

The Customer Facility Charge Revenue Bonds, Taxable Series 2015 Debt Service Fund was created to account for revenue transferred from the Customer Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserves to pay other costs and expenses.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 12,495,696	\$ 12,559,295	\$ 11,889,177	\$ 12,625,125
<u>REVENUES</u>				
Contribution from CFC Revenues	\$ 7,305,203	\$ 8,237,788	\$ 8,909,306	\$ 8,463,634
Interest on Time Deposits	1,525	0	10,204	0
<i>Total Revenues and Transfers</i>	<u>\$ 7,306,728</u>	<u>\$ 8,237,788</u>	<u>\$ 8,919,510</u>	<u>\$ 8,463,634</u>
TOTAL AVAILABLE FUNDS	<u>\$ 19,802,424</u>	<u>\$ 20,797,083</u>	<u>\$ 20,808,687</u>	<u>\$ 21,088,759</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,150,000	\$ 1,450,000	\$ 1,450,000	\$ 1,735,000
Bond Interest	6,762,132	6,730,668	6,730,668	6,674,147
TOTAL APPROPRIATIONS	<u>\$ 7,912,132</u>	<u>\$ 8,180,668</u>	<u>\$ 8,180,668</u>	<u>\$ 8,409,147</u>
<u>Transfers To</u>				
Customer Facility Charge	\$ 1,115	\$ 0	\$ 2,894	\$ 0
GROSS ENDING BALANCE	<u>\$ 11,889,177</u>	<u>\$ 12,616,414</u>	<u>\$ 12,625,125</u>	<u>\$ 12,679,612</u>
Bond Reserve Fund	\$ 12,208,286	\$ 12,208,286	\$ 12,208,286	\$ 12,208,286
Reserve for Future Payments	408,128	416,839	471,326	471,326
NET ENDING BALANCE	<u>\$ (319,109)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 8,180,668	\$ 8,409,147	\$ 8,409,147	\$ 8,627,093

**DEBT SERVICE FUND
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE REFUNDING BONDS, SERIES 2013
SUMMARY OF ADOPTED BUDGET**

Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund includes the issuance of Municipal Drainage Utility (Stormwater) System Revenue Refunding Bonds, Series 2013. The principal and interest is paid from revenues generated in the Municipal Drainage Utility (Stormwater) System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 3,854,791	\$ 3,972,604	\$ 3,972,881	\$ 4,091,568
<u>REVENUES</u>				
Contribution from Stormwater Fund	\$ 6,672,898	\$ 6,679,805	\$ 6,675,139	\$ 6,687,063
Interest on Time Deposits	580	0	4,736	0
<i>Total Revenues and Transfers</i>	<u>\$ 6,673,478</u>	<u>\$ 6,679,805</u>	<u>\$ 6,679,875</u>	<u>\$ 6,687,063</u>
TOTAL AVAILABLE FUNDS	<u>\$ 10,528,269</u>	<u>\$ 10,652,409</u>	<u>\$ 10,652,756</u>	<u>\$ 10,778,631</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 4,375,000	\$ 4,605,000	\$ 4,605,000	\$ 4,840,000
Bond Interest	2,178,888	1,954,388	1,954,388	1,718,263
Paying Agent Fees	0	230	300	300
Issuance and Other Costs	1,500	1,500	1,500	1,500
TOTAL APPROPRIATIONS	<u>\$ 6,555,388</u>	<u>\$ 6,561,118</u>	<u>\$ 6,561,188</u>	<u>\$ 6,560,063</u>
GROSS ENDING BALANCE	<u>\$ 3,972,881</u>	<u>\$ 4,091,291</u>	<u>\$ 4,091,568</u>	<u>\$ 4,218,569</u>
Reserve for Future Payments	\$ 3,972,881	\$ 4,091,291	\$ 4,091,568	\$ 4,218,569
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 6,559,388	\$ 6,558,263	\$ 6,558,263	\$ 6,560,013

**DEBT SERVICE FUND
PARKING SYSTEM
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2020
SUMMARY OF ADOPTED BUDGET**

Description:

This Parking Facilities Debt Service schedule includes Taxable General Improvement Refunding Bonds, Series 2020. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 745,157	\$ 1,267,288	\$ 1,268,527	\$ 1,270,911
<u>REVENUES</u>				
Contribution from Parking Revenue Fund	\$ 2,108,506	\$ 1,587,422	\$ 1,586,135	\$ 1,588,854
Interest on Time Deposits	164	0	1,287	0
<i>Total Revenues and Transfers</i>	<u>\$ 2,108,670</u>	<u>\$ 1,587,422</u>	<u>\$ 1,587,422</u>	<u>\$ 1,588,854</u>
TOTAL AVAILABLE FUNDS	<u>\$ 2,853,827</u>	<u>\$ 2,854,710</u>	<u>\$ 2,855,949</u>	<u>\$ 2,859,764</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,560,000	\$ 1,565,000	\$ 1,565,000	\$ 1,570,000
Bond Interest	25,298	20,038	20,038	13,438
Cost of Bond Sale	2	0	0	0
TOTAL APPROPRIATIONS	<u>\$ 1,585,300</u>	<u>\$ 1,585,038</u>	<u>\$ 1,585,038</u>	<u>\$ 1,583,438</u>
GROSS ENDING BALANCE	<u>\$ 1,268,527</u>	<u>\$ 1,269,672</u>	<u>\$ 1,270,911</u>	<u>\$ 1,276,327</u>
Reserve for Future Payments	\$ 1,268,527	\$ 1,269,672	\$ 1,270,911	\$ 1,276,327
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 1,585,038	\$ 1,583,438	\$ 1,583,438	\$ 1,584,843

**DEBT SERVICE FUND
SOLID WASTE MANAGEMENT
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2016
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2015
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2014
CERTIFICATES OF OBLIGATION, SERIES 2018
CERTIFICATES OF OBLIGATION, SERIES 2017
CERTIFICATES OF OBLIGATION, SERIES 2016
SUMMARY OF ADOPTED BUDGET**

Description:

This Solid Waste Debt Service schedule includes the General Improvement and Refunding Bonds, Series 2016, General Improvement and Refunding Bonds, Series 2015, General Improvement and Refunding Bonds, Series 2014, Certificates of Obligation, Series 2018, Certificates of Obligation, Series 2017 and Certificates of Obligation, Series 2016. The principal and interest is paid from revenues generated in the Solid Waste Management Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 700,867	\$ 714,347	\$ 725,877	\$ 731,890
<u>REVENUES</u>				
Contributions from Solid Waste Management Fund	\$ 2,975,979	\$ 2,973,606	\$ 2,970,789	\$ 2,973,715
Interest on Time Deposits	288	0	2,818	0
<i>Total Revenues and Transfers</i>	<u>\$ 2,976,267</u>	<u>\$ 2,973,606</u>	<u>\$ 2,973,606</u>	<u>\$ 2,973,715</u>
TOTAL AVAILABLE FUNDS	<u>\$ 3,677,134</u>	<u>\$ 3,687,953</u>	<u>\$ 3,699,483</u>	<u>\$ 3,705,605</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,405,000	\$ 1,480,000	\$ 1,480,000	\$ 1,545,000
Bond Interest	1,546,257	1,487,594	1,487,593	1,413,257
TOTAL APPROPRIATIONS	<u>\$ 2,951,257</u>	<u>\$ 2,967,594</u>	<u>\$ 2,967,593</u>	<u>\$ 2,958,257</u>
GROSS ENDING BALANCE	<u>\$ 725,877</u>	<u>\$ 720,359</u>	<u>\$ 731,890</u>	<u>\$ 747,348</u>
Reserve for Future Payments	\$ 725,877	\$ 720,359	\$ 731,890	\$ 747,348
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 2,967,593	\$ 2,958,257	\$ 2,958,257	\$ 2,960,257

**DEBT SERVICE FUND
DEVELOPMENT SERVICES - ENTERPRISE LAND MANAGEMENT
CERTIFICATES OF OBLIGATION, SERIES 2019
SUMMARY OF ADOPTED BUDGET**

Description:

The Development Services Debt Service schedule includes the Certificates of Obligation, Series 2019. It was established to account for the issuance of Certificates of Obligation for the purpose of providing funding for the modernization of permitting and code enforcement software systems. The principal and interest is paid from Development Services and transferred into this Debt Service Fund.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ 202,422	\$ 202,422	\$ 204,097	\$ 204,014
<u>REVENUES</u>				
Contribution from Development Services Fund	\$ 475,145	\$ 475,117	\$ 474,398	\$ 474,533
Interest on Time Deposits	72	0	719	0
<i>Total Revenues and Transfers</i>	<u>\$ 475,217</u>	<u>\$ 475,117</u>	<u>\$ 475,117</u>	<u>\$ 474,533</u>
TOTAL AVAILABLE FUNDS	<u>\$ 677,639</u>	<u>\$ 677,539</u>	<u>\$ 679,214</u>	<u>\$ 678,547</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 200,000	\$ 210,000	\$ 210,000	\$ 220,000
Bond Interest	273,542	265,200	265,200	254,700
TOTAL APPROPRIATIONS	<u>\$ 473,542</u>	<u>\$ 475,200</u>	<u>\$ 475,200</u>	<u>\$ 474,700</u>
GROSS ENDING BALANCE	<u>\$ 204,097</u>	<u>\$ 202,339</u>	<u>\$ 204,014</u>	<u>\$ 203,847</u>
Reserve for Future Payments	\$ 204,097	\$ 202,339	\$ 204,014	\$ 203,847
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 626,044	\$ 633,700	\$ 474,700	\$ 473,700

**DEBT SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT
CERTIFICATES OF OBLIGATION, SERIES 2018
SUMMARY OF ADOPTED BUDGET**

Description:

This Equipment Renewal and Replacement Fund Debt Service schedule includes the Certificates of Obligation, Series 2018. The principal and interest is paid from revenues generated in the Equipment Renewal and Replacement Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
AVAILABLE FUNDS				
Beginning Balance	\$ (39,385)	\$ 30,224	\$ 31,677	\$ 31,677
<u>REVENUES</u>				
Contribution from Equipment Renewal and Replacement Fund	\$ 486,002	\$ 417,770	\$ 417,525	\$ 418,395
Interest on Time Deposits	5	0	120	0
<i>Total Revenues and Transfers</i>	<u>\$ 486,007</u>	<u>\$ 417,770</u>	<u>\$ 417,645</u>	<u>\$ 418,395</u>
TOTAL AVAILABLE FUNDS	<u>\$ 446,622</u>	<u>\$ 447,994</u>	<u>\$ 449,322</u>	<u>\$ 450,072</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 175,000	\$ 185,000	\$ 185,000	\$ 195,000
Bond Interest	239,945	232,645	232,645	223,395
TOTAL APPROPRIATIONS	<u>\$ 414,945</u>	<u>\$ 417,645</u>	<u>\$ 417,645</u>	<u>\$ 418,395</u>
GROSS ENDING BALANCE	<u>\$ 31,677</u>	<u>\$ 30,349</u>	<u>\$ 31,677</u>	<u>\$ 31,677</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	31,677	30,349	31,677	31,677
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Year Principal and Interest	\$ 417,645	\$ 418,395	\$ 418,395	\$ 418,645

Grants Summary

FY 2023 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
City Attorney						
Community Development Block Grant - Legal Administration	254,256	0	0	254,256	0	2
City Attorney	\$254,256	\$0	\$0	\$254,256	\$0	2
Convention and Sports Facilities						
Carver Contribution and Trust Fund - Donation	0	0	169,024	169,024	327,627	7
Convention and Sports Facilities	\$0	\$0	\$169,024	\$169,024	\$327,627	7
Fire						
2020 Regional Catastrophic Preparedness Grant	471,693	0	0	471,693	94,293	0
2020 State Homeland Security Program (SHSP)	132,995	0	0	132,995	0	0
2020 Urban Area Security Initiative (UASI)	1,312,379	0	0	1,312,379	0	0
2021 Regional Catastrophic Preparedness Grant	283,758	0	0	283,758	57,500	1
2021 State Homeland Security Program (SHSP)	514,211	0	0	514,211	0	0
2021 Urban Area Security Initiative (UASI)	2,491,518	0	0	2,491,518	0	1
2022 State Homeland Security Program (SHSP)	904,326	0	0	904,326	0	0
2022 Urban Area Security Initiative (UASI)	1,135,032	0	0	1,135,032	0	0
Southwest Texas Regional Advisory Council (STRAC)	0	0	500,000	500,000	0	0
Southwest Texas Regional Advisory Council (STRAC) - Haven for Hope	0	0	300,388	300,388	0	0
Southwest Texas Regional Advisory Council (STRAC) - Program for Intensive Care Coordination (PICC)	0	0	319,774	319,774	0	0
Fire	\$7,245,912	\$0	\$1,120,162	\$8,366,074	\$151,793	2

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.

FY 2023 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
Health						
Air Monitoring Texas Commission on Environmental Quality (TCEQ)	214,897	0	0	214,897	0	0
Air Monitoring Whole Air	372,000	0	0	372,000	0	4
CDC Community Health Workers	2,400,000	0	0	2,400,000	0	9
Diabetes Prevention and Control	0	125,000	0	125,000	0	0
Federal Immunizations Program	3,041,553	0	0	3,041,553	0	30
Flu Surveillance	0	5,000	0	5,000	0	0
Head Start Avance	0	0	39,925	39,925	7,985	0
Head Start COSA	0	0	273,740	273,740	68,435	2
Head Start Family Service Association	0	0	48,960	48,960	9,794	0
Healthy Start Initiative	980,000	0	0	980,000	0	12
Healthy Texas Babies	85,000	0	0	85,000	0	1
HIV Surveillance Program	0	178,966	0	178,966	0	3
Inner City School Immunization Project	0	594,495	5,000	599,495	0	9
Local Public Health Services (Triple O)	126,004	100,052	0	226,056	0	3
Maternal and Child Health (WIC)	0	185,000	0	185,000	0	3
Medicaid Waiver 1115	7,636,013	0	0	7,636,013	0	91
MILK Sample Lab Test	0	89,714	0	89,714	0	0
Parent/Child Incorporated Head Start	0	0	48,960	48,960	9,792	0
Pathway to Prevention	200,000	0	0	200,000	0	2
PHEP BIO Terrorism	1,034,437	0	0	1,034,437	103,444	11
PHEP Citi Readiness Initiative	227,862	0	0	227,862	22,786	2
PHEP Laboratory Response Network	249,447	0	0	249,447	24,945	2
REACH Healthy Neighborhoods	792,000	0	0	792,000	0	8
STD EHE Ending HIV Stigma	849,771	0	0	849,771	0	7
STD Staff Support	743,556	659,380	250,000	1,652,936	0	13
Surveillance Epidemiology	0	136,562	0	136,562	0	2
TB Prevention and Control - State	0	604,868	0	604,868	120,974	5
TB Prevention Special Projects - Federal	318,216	0	0	318,216	63,643	6
TB Waiver Project	900,000	0	0	900,000	0	7
Texas Asthma Control Program	215,000	0	0	215,000	0	2
Title V Dental	100,000	0	0	100,000	0	1
WIC	6,142,222	0	0	6,142,222	0	73
Health	\$26,627,978	\$2,679,037	\$666,585	\$29,973,600	\$431,798	308

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.

FY 2023 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
Human Services						
Aspen Institute - Youth Opportunity Forum	0	0	5,556	5,556	0	1
Child Care Services Grant	77,810,115	6,621,904	0	84,432,019	3,686,371	59
Child Care Services Quality Initiative Grant	2,033,176	0	0	2,033,176	0	19
Community Development Block Grant - Financial Education	200,000	0	0	200,000	0	1
Community Development Block Grant - Housing Supportive Services	400,000	0	0	400,000	0	0
Community Services Block Grant (CSBG)	2,051,128	0	0	2,051,128	0	27
Early Head Start	2,201,179	0	550,295	2,751,474	0	6
Early Head Start - Child Care Partnership	3,017,836	0	754,459	3,772,295	0	17
EFSP - Migrant	3,309,187	0	0	3,309,187	0	0
Emergency Solutions Grant	1,139,581	0	0	1,139,581	0	2
Head Start Program	25,339,758	0	6,334,940	31,674,698	0	100
Housing Opportunities for Persons with AIDS	2,714,440	0	0	2,714,440	0	1
NXT Level NISD	0	0	500,000	500,000	0	2
Senior Nutrition Program	2,081,528	6,472	0	2,088,000	1,200,000	15
Texas Homeless Housing and Services Program - Homeless Youth Set-Aside	0	270,623	0	270,623	0	0
Human Services	\$122,297,928	\$6,898,999	\$8,145,250	\$137,342,177	\$4,886,371	250
Library						
Friends of the SA Public Library - Donation	0	0	100,000	100,000	0	0
Miscellaneous Gifts	0	0	75,000	75,000	0	0
SA Public Library Foundation - Donation	0	0	750,000	750,000	0	0
Library	\$0	\$0	\$925,000	\$925,000	\$0	0
Military and Veteran Affairs						
Defense Economic Adjustment Assistance Grant (DEAAG)	0	5,000,000	0	5,000,000	383,000	0
Military and Veteran Affairs	\$0	\$5,000,000	\$0	\$5,000,000	\$383,000	0
Municipal Court						
Truancy Intervention and Prevention Program	0	350,026	0	350,026	0	6
Municipal Court	\$0	\$350,026	\$0	\$350,026	\$0	6

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.

FY 2023 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
Neighborhood and Housing Services						
Community Development Block Grant - Administration	2,318,883	0	0	2,318,883	0	25
Community Development Block Grant - Emergency Housing Assistance	500,000	0	0	500,000	0	0
Community Development Block Grant - Fair Housing Administration	300,000	0	0	300,000	0	4
Community Development Block Grant - Housing Program	8,166,343	0	0	8,166,343	0	7
Community Development Block Grant - Neighborhood Revitalization Case Management	100,000	0	0	100,000	0	2
Community Development Block Grant - Support Special Population	750,000	0	0	750,000	0	0
Home Investment Partnerships Program (HOME) Grant	8,602,043	0	0	8,602,043	0	5
Home Investment Partnerships Program (HOME) Grant Administration	600,000	0	0	600,000	0	0
Lead Hazard Reduction Demonstration Grant	985,714	0	0	985,714	0	2
Neighborhood and Housing Services	\$22,322,983	\$0	\$0	\$22,322,983	\$0	45
Parks and Recreation						
Community Development Block Grant - Community Extended Hours	74,140	0	0	74,140	0	0
Community Development Block Grant - Summer Youth Program	273,282	0	0	273,282	0	0
Parks and Recreation	\$347,422	\$0	\$0	\$347,422	\$0	0
Police						
2021 Community Policing Development (CPD) De-Escalation Training Solicitation	35,779	0	0	35,779	0	0
FY 2020 Community Oriented Policing Services (COPS) Hiring Program	1,160,211	0	0	1,160,211	2,493,975	25
FY 2021 High Intensity Drug Trafficking Area Grant	204,170	0	0	204,170	0	0
FY 2021-2022 Ticketing Aggressive Cars and Trucks (TACT)	169,093	0	0	169,093	0	0
FY 2022 High Intensity Drug Trafficking Area Grant	1,189,284	0	0	1,189,284	0	17
FY 2022 Human Trafficking	147,952	0	0	147,952	0	0
FY 2022 Selective Traffic Enforcement Program (STEP)	843,000	0	0	843,000	342,500	0
FY 2023 High Intensity Drug Trafficking Area Grant	809,249	0	0	809,249	0	0
FY 2023 Regional Automobile Crimes Task Force	0	747,803	0	747,803	2,721,654	9
Justice Assistance Grant (JAG)	227,510	0	0	227,510	0	2
Mental Health Unit Expansion	1,000,000	0	0	1,000,000	0	0
Supporting Victims of Gang Violence	131,017	0	0	131,017	0	2
The Justice and Mental Health Collaboration Team	175,612	0	0	175,612	195,369	0
Police	\$6,092,877	\$747,803	\$0	\$6,840,680	\$5,753,498	55

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.

FY 2023 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
Public Works						
Congestion Mitigation and Air Quality - Traffic Signal Optimization Program	1,622,574	0	0	1,622,574	405,643	0
Intelligent Traffic System	800,000	0	0	800,000	200,000	0
Traffic Signal Controllers	382,420	0	0	382,420	95,605	0
Public Works	\$2,804,994	\$0	\$0	\$2,804,994	\$701,248	0
Transportation						
Alamo Area Metropolitan Planning Organization (AAMPO) - Corridor Mobility Planning	455,222	0	0	455,222	113,806	0
Congestion Mitigation and Air Quality - Clean Air Educational	72,000	0	0	72,000	18,000	0
TxDOT - Transportation Demand Management Program	600,000	0	0	600,000	150,000	0
Transportation	\$1,127,222	\$0	\$0	\$1,127,222	\$281,806	0
Grand Total	\$189,121,572	\$15,675,865	\$11,026,021	\$215,823,458	\$12,917,141	675

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.



COVID Grants Summary

FY 2023 COVID-19 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
American Rescue Plan Act - State and Local Recovery Fund						
American Rescue Plan Act - Seniors - Human Services	2,142,855	0	0	2,142,855	0	0
American Rescue Plan Act - Social Services and Non-Profits - Human Services	1,838,497	0	0	1,838,497	0	3
American Rescue Plan Act - Youth - Human Services	4,285,710	0	0	4,285,710	0	0
American Rescue Plan Act - Arts	5,000,000	0	0	5,000,000	0	0
American Rescue Plan Act - Covid-19 Response	9,985,875	0	0	9,985,875	0	7
American Rescue Plan Act - Mental Health - Health	7,500,000	0	0	7,500,000	0	0
American Rescue Plan Act - One-Time Capital Investements - Texas Biomed - Economic Development	10,000,000	0	0	10,000,000	0	0
American Rescue Plan Act - Small Business - Economic Development	22,450,000	0	0	22,450,000	0	2
American Rescue Plan Act - Transfer to Capital Budget - Citywide Bridge Program - Public Works	3,800,000	0	0	3,800,000	0	0
American Rescue Plan Act - Transfer to Capital Budget - Educare Project - Pre-K	7,000,000	0	0	7,000,000	0	0
American Rescue Plan Act - Transfer to Capital Budget - Morgan's Wonderland Project - Public Works	15,000,000	0	0	15,000,000	0	0
American Rescue Plan Act - Transfer to Capital Budget - Street Reconstruction - Public Works	10,000,000	0	0	10,000,000	0	0
Transfer to General Fund for Revenue Loss Recovery	16,500,000	0	0	16,500,000	0	0
Transfer to Hotel Occupancy Tax Fund for Revenue Loss Recovery	13,095,816	0	0	13,095,816	0	0
ARPA - State and Local Recovery Fund	\$128,598,753	\$0	\$0	\$128,598,753	\$0	12
American Rescue Plan Act - Grants - Other						
American Rescue Plan Act - Airport - Capital Projects	2,750,500	0	0	2,750,500	0	0
American Rescue Plan Act - Airport - Concessions	215,158	0	0	215,158	0	0
American Rescue Plan Act - Airport - Operations	5,546,402	0	0	5,546,402	0	0
American Rescue Plan Act - Emergency Housing - Neighborhood and Housing Services	3,364,702	0	0	3,364,702	0	0
American Rescue Plan Act - Head Start - Human Services	445,322	0	0	445,322	0	0
American Rescue Plan Act - Health Disparities - Covid-19 Response	3,685,694	0	0	3,685,694	0	0
American Rescue Plan Act - Health Disparities - SA Forward	8,614,315	0	0	8,614,315	0	67
American Rescue Plan Act - HOME - Neighborhood and Housing Services	2,500,000	0	0	2,500,000	0	0
American Rescue Plan Act - Stinson - Capital Projects	59,000	0	0	59,000	0	0
Americorp - Health	57,600	0	0	57,600	0	0
STD DIS - Health	571,977	0	0	571,977	0	7
ARPA - Grants - Other	\$27,810,670	\$0	\$0	\$27,810,670	\$0	74

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.

FY 2023 COVID-19 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023*	CITY MATCH	FY 2023 POSITIONS
Other Covid-19 Grants						
CARES Act Airports - Airport - Capital	1,867,599	0	0	1,867,599	0	0
CARES Act Airports - Airport- Operating	9,166,589	0	0	9,166,589	0	0
CARES Act Airports - Stinson Capital Projects	30,000	0	0	30,000	0	0
Child Care and Development Block Grant 2022 - Human Services	11,614,266	0	0	11,614,266	0	0
Coronavirus Emergency Supplemental Funding - Police	1,014,107	0	0	1,014,107	0	0
COVID-19 Health Literacy - Health	1,465,836	0	0	1,465,836	0	0
FEMA - Regional Infusion Center - Fire	78,273	0	0	78,273	0	0
Health COVID Epi & Laboratory Grant - Health	2,288,374	0	0	2,288,374	0	13
Health COVID Immunization Grant - Health	227,501	0	0	227,501	0	0
Health COVID Immunization Grant 2 - Health	329,342	0	0	329,342	0	0
Mobile Vaccinations - Health	9,523,421	0	0	9,523,421	0	0
Public Health Workforce - Health	948,154	0	0	948,154	0	15
Other Covid-19 Grants	\$38,553,462	\$0	\$0	\$38,553,462	\$0	28
Grand Total	\$194,962,885	\$0	\$0	\$194,962,885	\$0	114

* Note: Amounts reflected within the Grant Summary reflect grants received as of July 2022 and are subject to change.



CITY SERVICE PLANS



City Service Plans Overview

CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of authorized positions in the department.

Each department's Adopted Budget begins with the department's mission statement, followed by its Goals and Objectives. These Goals and Objectives are intended to help focus the Department's efforts in support of the overall City goals as summarized at the beginning of this document. In addition, Performance Measures are developed and tracked to help align the department's mission and strategy into a comprehensive operating plan.

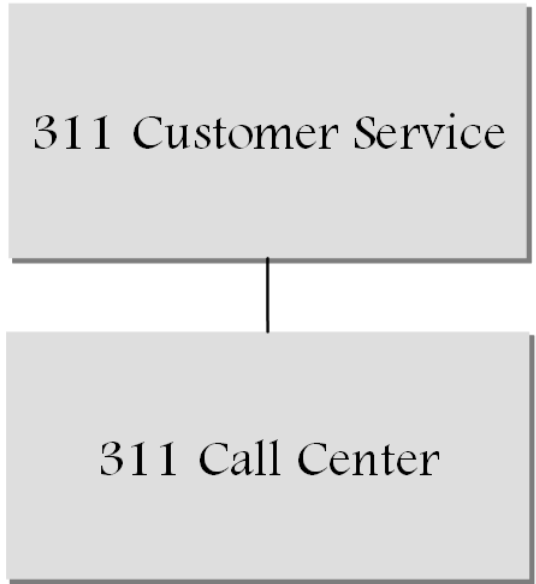
Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2021, the budget adopted by City Council in FY 2022, a re-estimate of department spending levels in relation to what was budgeted for FY 2022, and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2023. For each year, the department's actual expenditures, revised budget, re-estimate, and Adopted Budget are compared and tracked in five major spending categories. These categories include Personal Services, Contractual Services, Commodities, Other Expenditures, and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information, FTE's, and any performance measure data over a three-year period. This section also includes an overview of funding received specific to the City's response to the COVID-19 pandemic.



Departmental Summaries

311 CUSTOMER SERVICE



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	57	4,352,820
COVID Grants	0	208,337
Total Funding	57	\$4,561,157

MISSION STATEMENT

THE MISSION OF THE OFFICE OF 311 CUSTOMER SERVICE IS TO DELIVER EXCELLENT CUSTOMER SERVICE THROUGH THE CITY'S ENGAGEMENT CHANNELS INCLUDING THE 311 CALL CENTER, WEB PORTAL, AND MOBILE APP.

PROGRAM INFORMATION

311 Customer Service is responsible for providing excellent customer service to residents requesting non-emergency City services and information. 311 Customer Services provides general City information for all departments and local organizations. 311 Customer Services also facilitates services provided by City departments including Animal Care Services, Development Services/Code Enforcement, Metro Health, Parks and Recreation, Solid Waste Management and Transportation & Capital Improvements.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- 311 will provide access to City services and information through the 311 Call Center
- 311 will deliver quality customer service by maintaining an effective Call Center available seven days a week with well-trained, experienced, and customer-focused Customer Service Representatives
- 311 will provide residents the opportunity to submit requests through the City's web portal www.sanantonio.gov/311
- 311 will provide City services through the availability to submit service requests through the City's mobile app available for download on iPhone and Android smartphone devices

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Total interactions (phone calls answered, emails, web services, and mobile)	1,478,109*	982,500	1,009,879	1,024,227
Calls answered	748,741*	873,908	786,257	798,927
Answer rate (% of calls answered)	81%	96%	93%	96%
Service level (% of calls answered within 45 seconds)	50%*	80%	77%	80%

*Impacted as a result of COVID-19.

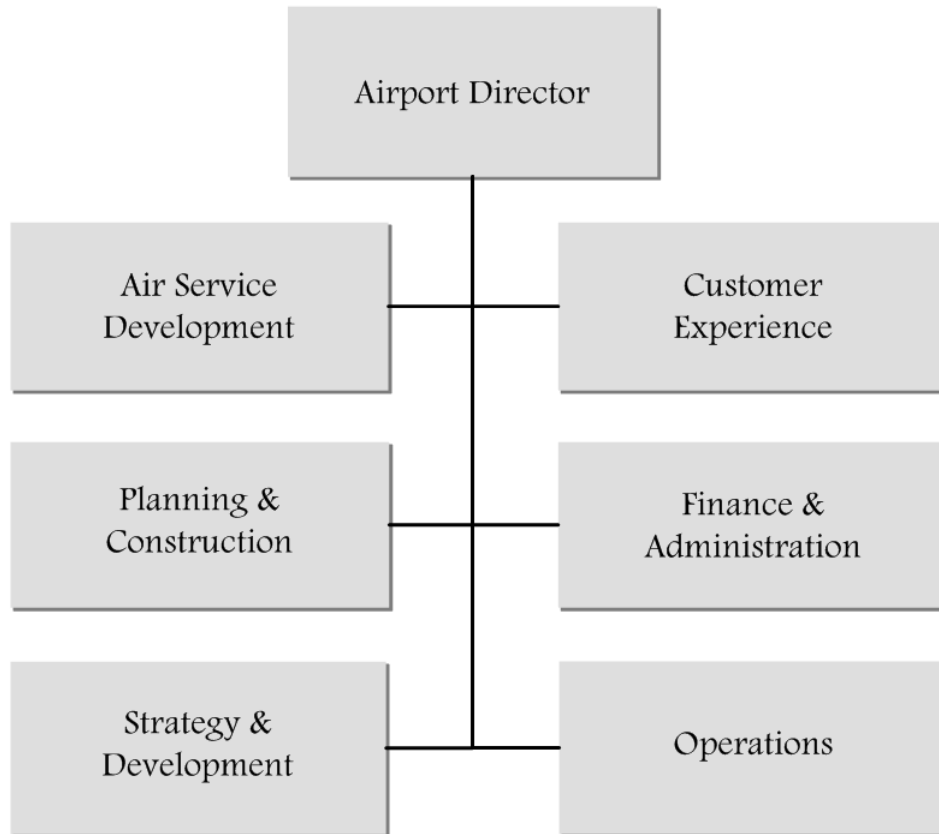
**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,541,783	3,001,395	2,856,072	3,308,691
CONTRACTUAL SERVICES	1,841	108,619	81,644	157,975
COMMODITIES	2,582	7,181	13,363	8,889
SELF INSURANCE/OTHER	364,551	512,018	512,397	872,465
CAPITAL OUTLAY	8,564	38,322	38,322	4,800
TOTAL EXPENDITURES	\$2,919,321	\$3,667,535	\$3,501,798	\$4,352,820
Authorized Positions	45	57	57	57

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - COVID-19 Response - 311 Call Center - Main COVID Hotline	208,337	0	0	208,337	0
TOTAL	\$208,337	\$0	\$0	\$208,337	\$0





AIRPORT

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Airport Operating & Maintenance Fund	501	137,094,224
Customer Facility Charge Fund	0	13,713,408
Passenger Facility Charge Fund	0	19,868,859
Airport Terminal Development Program Fund	9	715,446
Capital Projects	0	83,329,000
COVID Grants	0	4,707,099
Total Funding	510	\$259,428,036

Total Airport COVID grant funding is \$19,635,248 of which \$14,928,149 will be transferred to the Airport Operating & Maintenance Fund.

MISSION STATEMENT

EMPOWERED, PROFESSIONAL TEAM PROVIDING OPTIMAL AIR SERVICE AND A PHENOMENAL CUSTOMER EXPERIENCE.

PROGRAM INFORMATION

The Airport Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents, user fees, and commercial revenues. Departmental responsibilities include airport operations, facility maintenance, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes.

To provide for the airport facility and service needs of the community, as well as support regional economic prosperity, in a financially self-sufficient, efficient, and safe manner consistent with applicable Federal, State and City regulations, while ensuring the best possible customer experience. To continue implementation of the Airport Capital Improvements Program, including:

- Complete additional gate and hold room construction in each terminal to support current and projected air service at the San Antonio International Airport.
- Promote continued development at Stinson Municipal Airport through strategic improvements
- Complete advanced planning study (15% design) leading to the construction of new terminal/concourse C
- Engage with neighborhood associations and other organizations throughout the process.

City-Wide Goal: San Antonio will be a safe and clean community.

To continue improvements to airfield projects to ensure the safety of our passengers.

- Facilitating the development and enhancement of airfield taxiways and runways at both airports.

To enhance the overall appearance of the San Antonio Airport System with an emphasis on landscaping, removing errant objects, enhancing curb appeal, and improving the first arrival impression of our customers:

- Implementing a customer experience operations team to ensure the safe and efficient flow of passengers and users through our facilities with a key task of performing terminal inspections for safety, customer service, and operational issues to ensure operability of facility systems, report deficiencies, and follow-up to corrective actions.
- Continue the nightly duties of the Terminal Services nightshift team of power washing the curbs and Taxi Lot restrooms and de-trashing and cleaning the garages and walkways to provide a fresh curb appearance for the early morning arriving passengers.
- Changing the plantings around the International Airport's monument signs for proper weather conditions and maximum color and trimming hardwoods and palms throughout the year to maintain a neat appearance.

To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System by:

- Updating the soil management protocols for the excavation, testing, and disposal of soils continue working with airport tenants to reduce food waste:
- Developing a Food Donation Program with concessionaires

To continue refinement of the Airport's Safety Management System (SMS) by:

- Training of all airport employees
- Assessing the Department's adherence to SMS Manual guidelines
- Sharing the SMS plan and working cooperatively with any tenants that would like to be part of the SAAS/SMS Program

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

To provide our region with the air service necessary to promote economic growth by working to add domestic non-stop destinations such as San Jose CA, San Juan (Puerto Rico) and Washington D.C. (Reagan National); to expand service to existing markets in need of additional flights; and, to continue focus on adding International non-stop flights to Europe,

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

Latin America, Canada and Mexico. This will be accomplished by:

- Making formal presentations to airline carriers in an effort to increase non-stop flights
- Working with the Air Service Taskforce, comprised of business community leaders, who will assist in building support for maintaining current air service and attracting new non-stop flights to unserved destinations
- Working with the Airport’s Federal Lobbyists to continue to advocate for San Antonio’s inclusion in the Perimeter Rule.
- Utilizing the Airport Incentive Program to offer marketing incentives for air carriers that introduce new non-stop service
- Continue to leverage San Antonio's geographic regional location and proximity to and relationship with Mexico to attract more domestic and foreign passengers

Continue to build on San Antonio’s business connections and cultural heritage to attract nonstop service to Europe

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Thoroughly monitoring all contracts and ensuring that all leased areas in the terminals are up to date as well as adhere to strict guidelines and standards of appearance and service performance.

- Updating and renewing the new airline use and lease agreement.
- Ensuring compliance of lease agreement elements
- Updating all databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary ground work to commence
- Ensuring all Accounts Receivable are collected in a timely fashion as well as ensuring that all late fees are assessed
- Maximizing non-airline revenue opportunities
- Controlling costs and minimizing increases in Cost per Enplanement (CPE)
- Amending and/or implementing Airport PFC Impose and Use Application(s) update changes
- Ensuring Accounts Payable is paid on time to take advantage of discounts and avoid paying late fees
- Work through the "What Works Cities" project and complete the development of data dashboards to establish a data driven decision making culture
- Ensure the effective implementation of all Strategic Initiatives for FY 2023

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Airport overall customer satisfaction (Out of 5)	4.41	4.40	4.42	4.45
Debt Service coverage*	1.56x	3.12x	2.71x	2.89x
Airport operating cost per enplaned passenger	\$20.87	\$15.63	\$14.27	\$17.06
% of non-airline revenues	61%	60%	60%	59%
Parking and concession revenue per enplaned passenger	\$11.83	\$9.70	\$11.73	\$12.04
Passenger airline cost per enplaned passenger	\$9.91	\$8.28	\$9.46	\$10.48

*Does not Includes Federal Relief Funding

**AIRPORT OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	35,680,051	38,396,700	37,674,786	42,985,652
CONTRACTUAL SERVICES	16,557,391	24,418,057	25,287,942	29,355,754
COMMODITIES	1,548,521	2,366,876	2,161,643	2,676,808
SELF INSURANCE/OTHER	9,392,527	10,412,843	11,744,517	10,791,731
CAPITAL OUTLAY	1,033,387	4,058,742	4,205,280	2,737,554
TRANSFERS	34,492,055	75,983,154	71,456,440	48,546,725
TOTAL EXPENDITURES	\$98,703,932	\$155,636,372	\$152,530,608	\$137,094,224
Authorized Positions	499	501	501	501

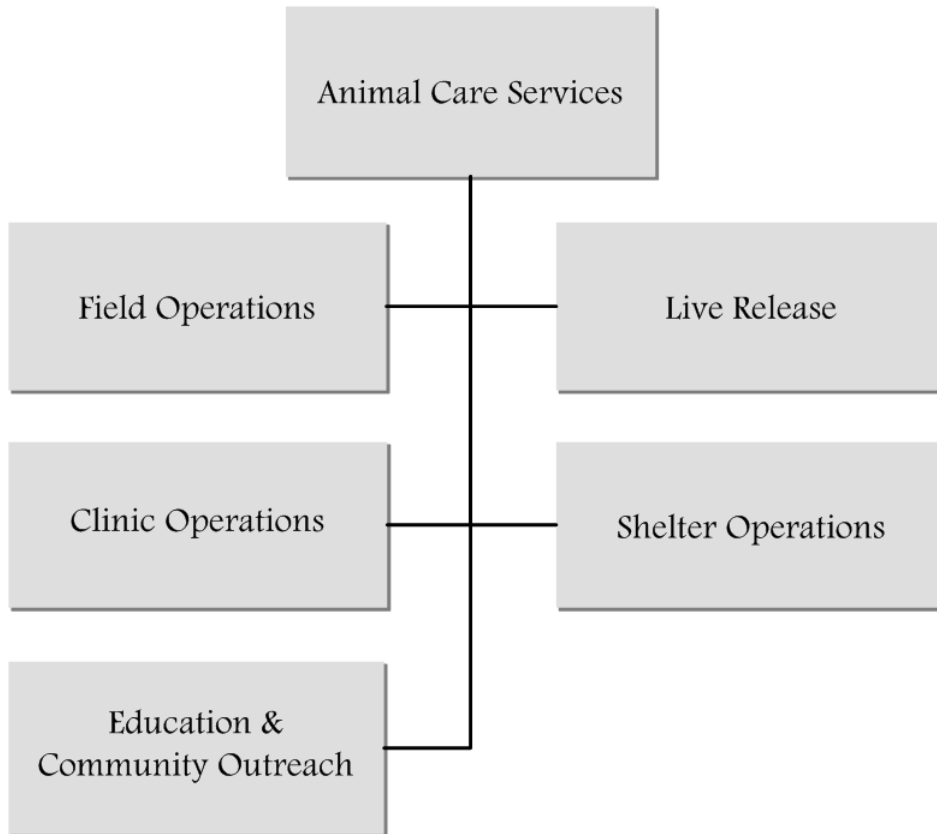
**AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	658,332
COMMODITIES	0	0	0	2,700
CAPITAL OUTLAY	0	0	0	54,414
TOTAL EXPENDITURES	\$0	\$0	\$0	\$715,446
Authorized Positions	0	0	0	9

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - Airport - Capital Projects	2,750,500	0	0	2,750,500	0
American Rescue Plan Act - Airport - Concessions	215,158	0	0	215,158	0
American Rescue Plan Act - Airport - Operating	5,546,402	0	0	5,546,402	0
American Rescue Plan Act - Stinson - Capital Projects	59,000	0	0	59,000	0
CARES Act - Airport - Capital	1,867,599	0	0	1,867,599	0
CARES Act - Airport - Operating	9,166,589	0	0	9,166,589	0
CARES Act - Stinson Capital Projects	30,000	0	0	30,000	0
TOTAL	\$19,635,248	\$0	\$0	\$19,635,248	\$0

ANIMAL CARE SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	178	21,359,311
Total Funding	178	\$21,359,311

MISSION STATEMENT

ANIMAL CARE SERVICES' MISSION IS TO ENCOURAGE RESPONSIBLE PET OWNERSHIP BY PROMOTING AND PROTECTING THE HEALTH, SAFETY, AND WELFARE OF THE RESIDENTS AND PETS OF SAN ANTONIO THROUGH EDUCATION, ENFORCEMENT, AND COMMUNITY PARTNERSHIP.

PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the residents and pets of San Antonio. The Department accomplishes this objective through the following four priorities: (1) enhanced enforcement of existing laws and codes; (2) controlling the stray animal population; (3) increasing the Department's live release rate; and (4) engaging and educating the community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

Animal Care Services will enhance enforcement activities.

- Respond to all call-for-service requests within a timely manner
- Issue warnings and citations as violations are identified
- Ensure permits and licenses are issued as directed in local laws and codes
- Investigate animal cruelty and bite cases

City-Wide Goal: San Antonio neighborhoods will prosper through community's long-term reinvestment and revitalization.

Animal Care Services will continue to expand its control of the stray animal population

- Expand the availability of low/no cost spay/neuter services
- Reduce the number of stray and roaming animals
- Provide reasonable medical care and treatment for animals under ACS care
- Provide low/no cost vaccination clinics through collaboration with other agencies
- Increase the number of animal adoptions

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Animal Care Services will increase its live release efforts.

- Increase the number of animals that are returned to owner
- Increase the number of animal rescue and foster opportunities
- Educate public of existing laws and codes dealing with the care and treatment of animals

Animal Care Services will provide educational opportunities to promote responsible pet ownership.

- Increase the number of educational and promotional events in the community
- Increase partnerships between ACS and local businesses and organizations
- Increase the number of one-on-one discussions with residents regarding responsible pet ownership responsibilities

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

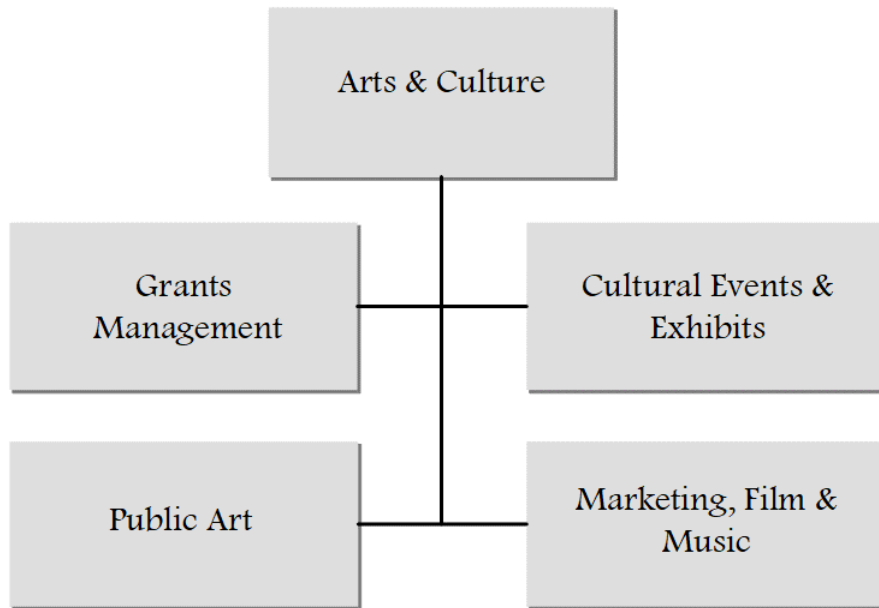
Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Animals impounded	24,635*	30,000	25,834	30,000
Live release rate	91.3%*	90.0%	87.9%*	90.0%
Pets returned to owners	5,788*	7,750	5,442	7,750
Microchips implanted	12,585*	17,250	11,198	15,000
Follow-up field visits and investigations	31,256*	34,160	35,416	34,160
Resident-initiated calls for service	72,804*	77,840	87,541	80,000
Spay/Neuter surgeries performed	32,498*	45,815	28,324*	43,936

*Impacted as a result of COVID-19.

GENERAL FUND**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	9,262,257	10,546,961	10,596,959	12,907,825
CONTRACTUAL SERVICES	2,332,734	3,328,207	3,113,915	3,658,047
COMMODITIES	1,258,835	1,562,165	1,712,034	1,591,133
SELF INSURANCE/OTHER	2,609,388	2,747,582	2,918,008	3,042,031
CAPITAL OUTLAY	217,256	326,076	330,576	160,275
TOTAL EXPENDITURES	\$15,680,470	\$18,510,991	\$18,671,492	\$21,359,311
Authorized Positions	154	164	164	178





ARTS & CULTURE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Arts & Culture Fund	16	11,146,644
Public Art	6	785,851
Film Commission (Community & Visitor Facilities Fund)	1	443,580
COVID Grants	0	5,000,000
Total Funding	23	\$17,376,075

MISSION STATEMENT

TO ENRICH QUALITY OF LIFE BY LEADING AND INVESTING IN SAN ANTONIO'S ARTS AND CULTURE.

PROGRAM INFORMATION

The Department of Arts & Culture develops and supports a wide range of programs and events to enhance and grow the local creative industry. The department works to raise awareness of the impact and value of the arts and culture that makes San Antonio an exciting place to live, work, and visit.

The Department is funded by the Hotel Occupancy Tax and invests in San Antonio's creative economy by distributing funds through a public process that supports San Antonio's arts and cultural institutions, events, programming and local artists. Department-curated cultural events and exhibits connect and engage San Antonio residents and visitors with local artists and enrich the quality of life in San Antonio. The department facilitates and manages the creation and display of public art to ensure art is accessible to all. The department also works to promote and grow the vast musical talent in the city as well as serving as a go-to resource for filmmakers, making San Antonio a top film-friendly destination. The Department's policies and procedures are advised by the San Antonio Arts Commission, whose members are appointed by City Council and the Mayor.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Preserve and promote the authentic culture of San Antonio
- Create a rich environment for sustainable arts and culture to thrive
- Invest in arts and cultural organizations, artists, events, and filmmakers that provide goods and services which make San Antonio a desirable destination
- Collaborate with other City departments to implement arts and cultural programming for residents and visitors
- Develop and implement marketing strategies that promote the arts in San Antonio and highlight our unique culture

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Promote the growth of the creative economy and its impact on San Antonio
- Enhance accessibility of the arts and cultural programs by investing in arts and cultural events that serve residents in all City Council Districts
- Invest in and implement public art projects that beautify and connect neighborhoods throughout the City
- Address inequities within our policies, systems, programs, and services, and report progress
- Partner with City departments, neighborhood groups, and the private sector to maximize arts and cultural investment
- Inspire local participation, inclusion, and pride in all arts, and create economic conditions where artists and the arts thrive

City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- Collaborate with local artists and agencies to create and implement cultural events and exhibits
- Establish productive people-to-people relationships through global community partnerships
- Improve Arts & Culture service delivery to increase effectiveness and efficiency through accountability, while acknowledging and challenging our inequities
- Invest in arts and cultural programs that deliver excellence, innovation, and engage audiences in the unique experience of San Antonio
- Generate and aggregate quantitative and qualitative research related to equity to make incremental, measurable progress towards cultural equity more visible

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Attendance at cultural events promoted by the Department of Arts & Culture	1.46M*	1.50M	2.38M	1.50M

*Impacted as a result of COVID-19.

ARTS & CULTURE FUND**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,069,443	1,401,510	1,313,646	1,709,703
CONTRACTUAL SERVICES	593,327	745,432	809,323	1,200,299
COMMODITIES	7,384	50,107	48,142	55,107
SELF INSURANCE/OTHER	244,430	299,745	327,816	241,943
CAPITAL OUTLAY	13,874	4,158	4,158	8,901
ART AGENCY CONTRIBUTIONS	4,862,339	7,161,615	7,103,594	7,161,662
TRANSFERS	572,594	622,594	622,594	769,029
TOTAL EXPENDITURES	\$7,363,391	\$10,285,161	\$10,229,273	\$11,146,644
Authorized Positions	13	14	14	16

PUBLIC ART**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	491,101	553,433	543,849	604,978
CONTRACTUAL SERVICES	86,243	80,138	91,881	80,138
COMMODITIES	85	3,327	438	3,327
SELF INSURANCE/OTHER	111,811	44,020	44,750	93,305
CAPITAL OUTLAY	5,081	1,800	1,800	4,103
TOTAL EXPENDITURES	\$694,321	\$682,718	\$682,718	\$785,851
Authorized Positions	6	6	6	6

**FILM COMMISSION (COMMUNITY & VISITOR FACILITIES FUND)
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	451	50,322	29,571	87,191
CONTRACTUAL SERVICES	0	0	0	311,600
SELF INSURANCE/OTHER	41,185	50,947	50,947	44,789
TOTAL EXPENDITURES	\$41,636	\$101,269	\$80,518	\$443,580
Authorized Positions	1	1	1	1

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - Arts	5,000,000	0	0	5,000,000	0
TOTAL	\$5,000,000	\$0	\$0	\$5,000,000	\$0

FY 2023 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2023 ADOPTED BUDGET

Program/Agency Name	Adopted FY 2023
BASE OPERATIONAL FUNDING	
Alamo City Performing Arts Association, Inc.	\$ 7,799
Artpace Inc.	284,269
Ballet San Antonio	131,286
Bihl Haus Arts Inc.	136,212
Cactus Pear Music Festival	49,551
Chamber Orchestra of San Antonio / Classic Music Institute (CMI)	41,044
Children's Chorus of San Antonio	131,966
Contemporary Art for San Antonio (Blue Star Contemporary)	211,126
Dreams Fulfilled Through Music	23,050
Gemini Ink	146,636
Jump Start Performance	41,945
Luminaria	147,758
Magik Theatre	312,987
Musical Bridges Around the World, Inc.	154,404
National Western Art Foundation (Briscoe)	125,086
Network for Young Artists	45,225
Opera San Antonio	202,600
San Antonio Children's Museum (The DoSeum)	250,173
San Antonio Little Theater (The Public Theater of San Antonio)	245,551
San Antonio Museum of Art	410,835
San Antonio Public Library Foundation Book Festival	62,544
SOLI Chamber Ensemble	33,226
The Classic Theatre of San Antonio	58,635
Witte Museum	367,038
Woodlawn Theater	175,904
Youth Orchestras of San Antonio	261,709
Total Base Operational Funding	\$ 4,058,559

FY 2023 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2023 ADOPTED BUDGET

Program/Agency Name	Adopted FY 2023
CULTURALLY SPECIFIC	
American Indians in Texas at the Spanish Colonial Missions	\$ 208,719
Centro Cultural Aztlan	212,506
Conjunto Heritage Taller	57,276
Esperanza Peace and Justice Center	391,844
Guadalupe Cultural Arts Center	460,221
San Anto Cultural Arts	131,688
San Antonio African American Community Archive and Museum	31,381
SAY Sí	385,189
Urban-15	191,743
Total Culturally Specific	\$ 2,070,567
ADDITIONAL ARTS FUNDING ALLOCATIONS	
Artist Project Grants	\$ 250,000
Event Grants	101,500
Capacity Building	175,000
Centro de Artes	150,000
Cultural Exhibits	81,036
Cultural Plan	75,000
Sister Cities	100,000
Mexican American Civil Rights Institute	100,000
Total Additional Arts Funding Allocations	\$ 1,032,536
Total FY 2023 Arts & Cultural Agencies Allocations	\$ 7,161,662



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Base Operational Funding	
Alamo City Performing Arts Association, Inc.	\$7,799
<p>Alamo City Performing Arts Association is dedicated to inclusive education in the art of dance, theater and music; in order to help instill and perpetuate a genuine appreciation of the performing arts in our community through educational and performance opportunities alongside professional artist. It is our initiative to support Alamo City Dance Company and Symphony Viva productions.</p>	
Artpace Inc.	\$284,269
<p>Artpace San Antonio is a residency program which supports regional, national, and international artists in the creation of new art. Through admission-free public programming, Artpace actively engages youth and adult audiences in San Antonio with global art practices and experiences. Artpace’s core program is its International Artist-in-Residence Program, and it also features Hudson Showroom and Main Space exhibitions, artist and curator talks, arts education workshops, tours, and the Artpace Teen Council. The Teen Council is a nine-month, paid program designed for San Antonio area high school students (15-18 years old) to become advocates for contemporary art and young leaders in their community. Teen Council members work with Artpace staff and artists to develop teen programs, support Artpace events, and create a community-based project at the end of the school year.</p>	
Ballet San Antonio	\$131,286
<p>Ballet San Antonio is the resident ballet company of the Tobin Center for the Performing Arts and the city's professional ballet company. Dancers from all over the world make San Antonio their home and perform for the community in high quality productions. The organization offers youth performances at free/reduced prices for local school children, and its children's program Learning That Moves You includes free ballet training at area Boys & Girls Clubs.</p>	
Bihl Haus Arts Inc.	\$136,212
<p>Since its founding in 2005, Bihl Haus Arts has made good in many ways on the promise of its location as one of only few art galleries in the U.S. on the premises of senior affordable housing - the Primrose at Monticello Park on Fredericksburg Road. Housed in the historic George Bihl house, Bihl Haus presents art exhibitions that are open to the public. Each show is accompanied by related gallery talks and performances. Primrose residents (who are primarily women) serve as volunteer docents at the gallery. During the week, classes are offered in the gallery to senior residents. This program, GO! Arts, begun in 2007, is offered at senior centers across San Antonio. Bihl Haus also organizes the annual On & Off Fredericksburg Road Studio Tour, which features 80+ artists who live and work on and off Fred Rd. This has helped strengthen local neighborhoods and build the Fredericksburg Rd corridor’s identity as a cultural district.</p>	



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Base Operational Funding	
Cactus Pear Music Festival	\$49,551
<p>Cactus Pear Music Festival is a summer chamber music festival that provides great chamber music for people of all ages and backgrounds; adds to the body of chamber music repertoire by commissioning new works from professional composers and young student composers; and significantly contributes to the music education of San Antonio and south Texas young people. Year-round programming includes the Young Artist Program and VIP soirees.</p>	
Chamber Orchestra of San Antonio / Classic Music Institute (CMI)	\$41,044
<p>A resident company of the Tobin Center for the Performing Arts, the Classical Musical Institute is dedicated to cultivating classical music education and performance as a gateway to the arts. CMI's future vision is to partner with area school districts and arts organizations to establish a year-round accredited institute.</p>	
Children’s Chorus of San Antonio	\$131,966
<p>In 1983, Marguerite McCormick founded the Children’s Chorus of San Antonio (CCSA) to develop the artistic and personal potential of young people across the city. The organization runs eight core ensembles, one of which is in special collaboration with the Boys and Girls Clubs, as well as an extensive early-childhood music and movement program for babies and toddlers called Music Together. Through their specially crafted programming, CCSA continues to cultivate the arts and culture in San Antonio, while transforming the lives of young people through the power of music and friendship.</p>	
Contemporary Art for San Antonio (Blue Star Contemporary)	\$211,126
<p>Contemporary Art for San Antonio (Blue Star Contemporary) is San Antonio’s first and longest-running space for contemporary art. They offer exhibition and educational programming designed to reflect a progressive and enhanced approach to exhibiting contemporary art while building on a rich heritage and increased community partnerships. The organization offers onsite and offsite exhibitions with complementary public programs each year, creative youth development programs, and international exchange initiatives.</p>	
Dreams Fulfilled Through Music	\$23,050
<p>Dreams Fulfilled through Music is dedicated to developing the personal accomplishment, social growth, and self-esteem of persons with special needs through music education, recreational music-making, and performance opportunities. They provide the individual with disabilities the opportunity to express and utilize their innate talents. Qualified teachers and mentors provide the guidance that results in bringing the joy of making and sharing their musical talents to under-served audiences in San Antonio and beyond.</p>	



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Base Operational Funding	
Gemini Ink	\$146,636
<p>As the city's only independent literary arts center, Gemini Ink uses literature to seed literacy, nurturing long-term academic and life success. Their literary arts center helps people create and share the human story through quality creative writing programs, performances, and events. Gemini Ink focuses on inspiring new readers through their own stories, both oral and written, and champions committed readers and writers by bringing exceptional writers to San Antonio to read and teach in shelters, schools, neighborhood centers, and detention facilities. Their programs aim to provide a literary content and culture that deepen the experiences of reading and writing, enriching both individual and community life, and offering community writing classes and public readings.</p>	
Jump Start Performance	\$41,945
<p>Jump Start focuses exclusively on the creation and presentation of new theater works. Jump Start produces original performances, provides an avenue for emerging artists, and engages communities by offering work that comments on important social issues. Jump Start's core programming includes original work developed by company artists; presenting and/or collaborating with local, national, and international guest artists; and arts-based community education. Jump-Start also hosts exhibitions of affiliated or community-based visual artists and creates and/or participates in public performance projects that are often collaborative or site-specific in nature.</p>	
Luminaria	\$147,758
<p>Luminaria conducts year-round operations that includes the only multidisciplinary contemporary arts festival of its kind in the United States. This annual arts showcase is open to the public and highlights the work of San Antonio-based, regional, and international artists in a nighttime festival format. The festival offers a Texas-friendly immersive and inspiring arts experience in the heart of downtown. Luminaria Artist Foundation provides grants directly to active, working San Antonio artists across multiple disciplines including but not limited to, performing arts, visual arts, and literary arts. The Foundation fosters individual artistic achievement that strengthens the careers of these artists and makes them eligible for notable nationally recognized opportunities while simultaneously elevating the artistic impact of our city.</p>	
Magik Theatre	\$312,987
<p>For over 25 years, The Magik Theatre has brought books to life on stage for the children and families of San Antonio. Its mission is to use the power of theatre to create Magikal storytelling for children that activates imagination, grows young minds, and inspires creativity and a love of learning that is the key to a more literate future for our community. Located at HemisFair in downtown, Magik produces literature-based plays that encourage youth literacy each season.</p>	



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Base Operational Funding	
Musical Bridges Around the World, Inc.	\$154,404
Musical Bridges Around the World produces a free public concert series and sponsors the San Antonio International Piano Competition's classical piano series consisting of several solo piano concerts, piano master classes for students of all ages, a Young People's concert, and a piano recital program in a San Antonio school district. The organization aims to educate and inspire through culturally diverse performing and visual arts programming.	
National Western Art Foundation (Briscoe)	\$125,086
Located in a historic building that was San Antonio's first central library, the National Western Art Foundation (Briscoe Western Art Museum) preserves and interprets the art, history, and culture of the American West through engaging exhibitions, educational programs, and public events reflective of the region's rich traditions and shared heritage.	
Network for Young Artists	\$45,225
The Network for Young Artists develops innate talent and builds self-esteem in youth through cultural programs in voice, dance, and musical instruments. Music education classes and performing opportunities are open to all youth from 4 to 20 years of age, providing performances of popular music, musical standards, and traditional cultural Latino music.	
Opera San Antonio	\$202,600
As a resident company at the Tobin Center for the Performing Arts, OPERA San Antonio (OSA) is dedicated to delivering world-class, grand opera to our city. OSA's mission is to produce opera of uncompromising artistic quality and to enrich our community through educational outreach and social engagement. The company is committed to preserving and sharing opera as an art form that is relevant, inspirational, and accessible to residents and visitors of all ages and backgrounds. The civic premise of OPERA San Antonio is that the community needs, and the citizens deserve, access to the major performing arts.	
San Antonio Children's Museum (The DoSeum)	\$250,173
The DoSeum serves as a "charging station" to power up kids' minds. One of the country's top children's museums, The DoSeum is equipped with engaging Science, Technology, Engineering, and Math (STEM) based exhibits that inspire active learning through inquiry and play. Through six permanent galleries and one special exhibit gallery, we reach approximately 400,000 children, their caregivers, and their educators each year. Children are immersed in a hands-on environment that connects emotive experiences with STEM, arts, and literacy learning. By intimately connecting learning by doing to the artistic process, we are uniquely positioned to create learning experiences combining the arts with other curricular and social learning objectives.	



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Base Operational Funding	
<p>San Antonio Little Theater (The Public Theater of San Antonio)</p> <p>Housed in the first city-owned and city-built theater in the United States, the San Pedro Playhouse, The Public Theater of San Antonio connects the San Antonio community to the world at large by telling stories that reveal the truth of the human experience. Each year, this professional-regional theater produces a series of plays in its two theaters that include a variety of dramas, comedies, and experimental works. Both stages host original works by local playwrights as well as classic and recent Broadway hits. Each season, the organization contracts hundreds of local artists, showcasing some of San Antonio's greatest talent. Located in the first public park in Texas, San Pedro Springs Park, The Public Theater is a historic treasure and vibrant arts and cultural resource for San Antonio. The Public Theater of San Antonio is An Actors' Equity SPT Category-1 Theater.</p>	\$245,551
<p>San Antonio Museum of Art</p> <p>The San Antonio Museum of Art serves as a forum to explore and connect with art that spans the world's geographies, artistic periods, genres, and cultures. Its collection contains 30,000 works representing 5,000 years of history. Housed in the historic Lone Star Brewery on the Museum Reach of San Antonio's River Walk, the San Antonio Museum of Art is committed to promoting the rich cultural heritage and life of the city. The Museum hosts hundreds of events and public programs each year, including concerts, performances, tours, lectures, symposia, and interactive experiences. As an active civic leader, the Museum is dedicated to enriching the cultural life of the city and the region, and to supporting its creative community.</p>	\$410,835
<p>San Antonio Public Library Foundation Book Festival</p> <p>The San Antonio Book Festival unites readers and writers in a celebration of books, ideas, libraries, and literary culture. The inaugural San Antonio Book Festival was presented in April 2013. A free, open, and all-day event, the Book Festival features over 110 national, regional, local, and emerging authors and welcomes more than 20,000 visitors.</p>	\$62,544
<p>SOLI Chamber Ensemble</p> <p>SOLI's mission is to cultivate and promote the awareness and appreciation of contemporary classical music through commissioning projects, high-caliber performances, cross-genre collaborations, and engaging educational and outreach programs. Through these initiatives, SOLI seeks to generate a genre that stretches the boundaries of classical chamber music into a new model of musical expression and commission new works by emerging and established composers.</p>	\$33,226



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Base Operational Funding	
The Classic Theatre of San Antonio	\$58,635
<p>The Classic Theatre of San Antonio is a small non-profit professional theatre that presents classic plays with contemporary connections for residents and visitors. Core services include Mainstage productions, educational outreach to Title 1 schools, a summer and spring break theatre camp, smaller second series productions, community talk backs, our AIM High internship program, and CPE credit classes for local theatre teachers.</p>	
Witte Museum	\$367,038
<p>The Witte Museum is where nature, science, and culture meet through a lens of Texas Deep Time with themes of people, land, water, and sky. The Witte promotes lifelong learning through innovative exhibitions, programs, and collections in natural history, science, and South Texas heritage. Programs focus on natural history, science, and history. These themes are interpreted for visitors through exhibitions and programs; immersive dioramas; world-class traveling exhibitions; interactive science, health, natural history, and history demonstrations; and school and teacher workshops.</p>	
Woodlawn Theater	\$175,904
<p>Woodlawn Theatre is a nonprofit, live performance theatre engaging the San Antonio community with musical productions and educational programming year-round since 2012. They are devoted to creating opportunities for our surrounding community by providing quality, entertaining, educational, and affordable programming for all ages. Their mission is to grow and sustain performing arts and education in San Antonio.</p>	
Youth Orchestras of San Antonio	\$261,709
<p>The Youth Orchestras of San Antonio (YOSA) provide a comprehensive orchestral music program that includes multiple orchestras at various skill levels. YOSA provides youth development through music education, offering student musicians opportunities to study and perform with local professional musicians and national guest artists.</p>	
Base Operational Funding Total	\$4,058,559



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Culturally Specific	
American Indians in Texas at the Spanish Colonial Missions	\$208,719
<p>American Indians in Texas at the Spanish Colonial Missions works to preserve and protect the culture and traditions of the Tapilam Coahuiltecan Nation and other indigenous people of the Spanish colonial missions in south Texas and northern Mexico through education, research, community outreach, economic development projects, and legislative initiatives. To strengthen and expand Native American cultural arts programming in San Antonio, the organization conducts cultural educational classes on various Native American arts which include beading, drumming and singing, visual arts, murals, storytelling, and folk art.</p>	
Centro Cultural Aztlan	\$212,506
<p>Centro Cultural Aztlan is a community-based organization founded in 1977 with a mission to preserve, develop, and promote Chicano/Latino art and culture. The organization presents an array of cultural activities for writers, performing artists, musicians, and visual artists that encourages and supports artistic creativity, preserves local heritage, and makes the arts more widely available to residents of all backgrounds, ages, and interests.</p>	
Conjunto Heritage Taller	\$57,276
<p>The Conjunto Heritage Taller (CHT) is a community-based organization dedicated to the preservation, perpetuation, and instruction of traditional conjunto music as played with the button accordion and bajo sexto. CHT is committed to exposing the community at large to this genre by performing whenever invited and available to do so. Our vision is that this music, born in this region by the melding of the European accordion and the Mexican bajo sexto, be afforded folk music status and be enjoyed globally.</p>	
Esperanza Peace and Justice Center	\$391,844
<p>The Esperanza Peace and Justice Center is a multi-disciplinary arts and cultural organization, built around a vision of cultural grounding, social justice, and cross-cultural understanding. The organization works to preserve San Antonio's unique cultural heritage, nurturing local and emerging artists by offering opportunities such as the MujerArtes Clay Cooperative, year-round exhibits, film festivals, and oral history projects.</p>	
Guadalupe Cultural Arts Center	\$460,221
<p>The Guadalupe Cultural Arts Center cultivates, preserves, and promotes traditional and contemporary Latino, Chicano, and Native American art and culture through multidisciplinary programming to include Dance, Theatre, Film, Music, Literature, and Visual Arts. The center also offers year-round educational programming through its Arts Academy and produces several free community events.</p>	



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
<i>Culturally Specific</i>	
San Anto Cultural Arts	\$131,688
<p>San Anto Cultural Arts was founded in 1993 with the mission to foster human and community development through community-based arts. A focus on art through community engagement led to the creation of our community-based arts programs: the Community Mural Program, the El Placazo Community Newspaper, and the After School Arts Program. These dynamic programs engage residents and foster the talents of youth by educating them on the history and techniques of public art while documenting and preserving the rich history and heritage of San Antonio's Westside.</p>	
San Antonio African American Community Archive and Museum	\$31,381
<p>The untold history of San Antonio’s African American descendants is rich and intricately tied to the stories of Spaniards, Mexicans, Germans, and Canary Island populations who helped build this great city. The San Antonio African American Community Archive and Museum (SAAACAM) is working in a grassroots effort to uncover the legacy that reaches back to the early days of the Spanish colonists and Texas Republic. SAAACAM collects, maintains, disseminates, and interprets authentic African American artifacts related to San Antonio history in a community-based digital archive. Information is compiled and interpreted in the context of the entire City of San Antonio and throughout Bexar County. SAAACAM is a proactive steward of cultural and physical preservation of historic African American resources.</p>	
SAY Sí	\$385,189
<p>SAY Sí provides tuition-free creative youth development programming to San Antonio students in our national award-winning programs that include comprehensive visual arts, media arts, theatre arts and new media programs to youth in our community, a majority of which are economically disadvantaged and culturally diverse. Long-term programming runs year-round on weekday afternoons to early evenings and Saturdays with extended hours during the summer months. SAY Sí provides a foundation for these youth to grow and develop real-world skills that will set them on the path to college and careers, offering a footing for navigating a continuously developing world and allowing them the ability to make a difference in their community.</p>	
Urban-15	\$191,743
<p>URBAN-15 creates art that merges traditional Latino Culture, modern artistic aesthetics, and creative technologies. URBAN-15 provides instruction and dance troupe ensemble performances for participants to develop the skills and creativity to ensure life-long participation in the arts. The organization blends traditional and modern art-forms in music, movement, and media.</p>	
Culturally Specific Total	\$2,070,567



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

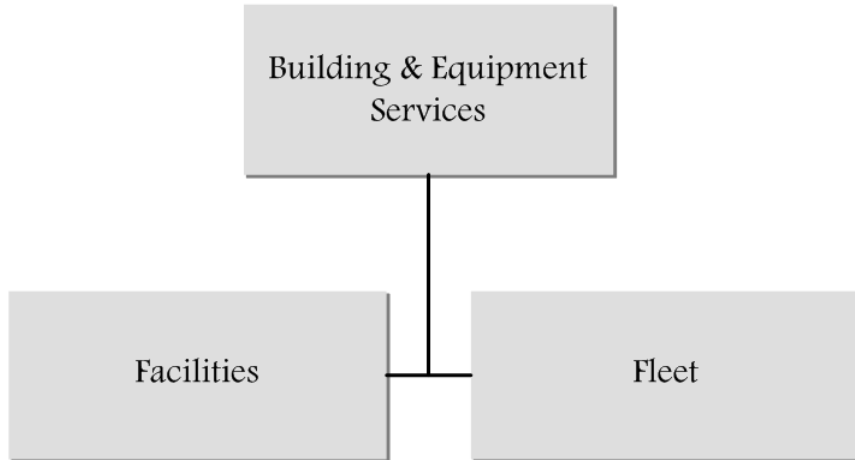
Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Additional Arts Funding Allocations	
Artist Project Grants	\$250,000
<p>The Project Grants for Individual Artists program provides \$5,000 grants to qualifying professional artists based in San Antonio. These grants are to support a diverse portfolio of artists in the production of new, original, high-quality art. Individual Artists Project Grants have the specific intent of expanding the artist's professional development through their creation of new works, which must be publicly displayed or performed in San Antonio.</p>	
Events Grants	\$101,500
<p>The Department of Arts & Culture will issue a request for applications for Event grants to qualifying San Antonio Based nonprofit organizations to further the presentation, production and preservation of arts and cultural programs that are unique to the San Antonio experience. The goal of this program is to support the extraordinary artistic presentations and performances of diverse artistic expressions, cultural/multicultural traditions or the unique heritage of San Antonio.</p>	
Capacity Building	\$175,000
<p>The Department of Arts and Culture will provide assessment, training, and mentorship services for arts agencies to increase their organizational capacity and economic sustainability.</p>	
Centro de Artes	\$150,000
<p>Centro de Artes is an institution dedicated to telling the story of the Latino experience in the U.S. with a focus on South Texas through local and regional art, history and culture. In September 2016, the Department of Arts & Culture began management of exhibits and programming within the Centro de Artes Gallery. The programming of this space is reviewed by the Centro de Artes Committee of the San Antonio Arts Commission to ensure that the Center remains dedicated to its mission and strategic plan adopted by City Council in October 2016.</p>	
Cultural Exhibits	\$81,036
<p>Security and other services at various cultural exhibits at city operated facilities.</p>	



**ARTS AND CULTURAL AGENCIES
FY 2023 ADOPTED FUNDING ALLOCATIONS**

Program/Agency Title	FY 2023 Adopted
Program/Agency Description	
Additional Arts Funding Allocations	
Cultural Plan	\$75,000
<p>The CULTÚArt Plan is a coordinated planning document that identifies strategies for 8 focus areas: Film, Centro de Artes, Arts Agency Funding & Grant Program Guidelines, Public Art, Music, Cultural Districts, Performing Arts, and Individual Artists through which San Antonio will be internationally celebrated as a confluence of living arts & authentic cultures. Our City will inspire local participation, inclusion & pride in all of its arts, and create economic conditions where artists & the arts thrive. To support a full creative life for all, the San Antonio Arts Commission and Department of Arts & Culture commit to championing policies and practices of cultural equity that empower a just, inclusive, equitable city.</p>	
Sister Cities	\$100,000
<p>The City of San Antonio currently has eleven Sister Cities which supports unique opportunities for diverse and exciting exchanges with residents in foreign communities. The Department of Arts and Culture engages with other departments, including the Global Engagement Office of the Economic Development Department, to foster cultural understanding and relations through the development of art and cultural exchanges between several of our current sister cities.</p>	
Mexican American Civil Rights Institute	\$100,000
<p>Rooted in and inspired by San Antonio’s legacy, the Mexican American Civil Rights Institute (MACRI) is the premier national organization dedicated to chronicling and advancing the Mexican American community’s civil rights efforts in the U.S.</p>	
Additional Arts Funding Allocations Total	\$1,032,536
Total FY 2023 Adopted Arts and Cultural Agency Allocations	\$7,161,662

BUILDING & EQUIPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Facility Services Fund	155	26,727,628
Fleet Services Fund	69	29,342,781
Equipment Renewal & Replacement Fund	0	46,273,387
Capital Projects	0	10,123,355
Total Funding	224	\$112,467,151

Total Equipment Renewal & Replacement Fund FY 2023 Adopted Budget is \$47,275,631 of which \$1,002,244 is transferred to the Fleet Services Fund.

MISSION STATEMENT

BUILDING & EQUIPMENT SERVICES WILL ENSURE THE CITY'S FLEET AND FACILITIES ARE ACQUIRED, INVENTORIED, MAINTAINED, AND DISPOSED OF RESPONSIBLY AND OPERATED EFFICIENTLY FOR THE BENEFIT OF EMPLOYEES AND THE RESIDENTS OF SAN ANTONIO.

PROGRAM INFORMATION

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the maintenance and repair of the City's light duty and administrative fleet assigned to the Police and Central Fleet Garage, parts management, acquisition and disposition of City vehicles and equipment, and all fueling and carwash services.

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting, and HVAC) and building maintenance and repairs as well as custodial services for most City facilities.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Implement facility 5-year Deferred Maintenance Program
- Optimize the City's Fleet availability for Police and Light Duty vehicles by continuously monitoring productivity
- Increase the City's fleet of hybrid/alternative fuel vehicles to 85% of all administrative sedans

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of scheduled preventative building maintenance completed on time	94%	95%	95%	95%
Maintain building cleanliness in accordance with established custodial quality control program	97%	95%	96%	95%

FACILITY SERVICES FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	7,787,621	9,071,570	8,553,280	10,343,550
CONTRACTUAL SERVICES	4,991,303	5,738,673	5,894,776	7,281,758
COMMODITIES	906,942	1,046,371	1,024,163	1,072,205
SELF INSURANCE/OTHER	5,650,453	6,494,699	6,591,570	6,781,602
CAPITAL OUTLAY	254,252	225,797	225,797	135,914
TRANSFERS	1,082,687	1,154,258	1,154,258	1,112,599
TOTAL EXPENDITURES	\$20,673,258	\$23,731,368	\$23,443,844	\$26,727,628
Authorized Positions	149	149	149	155

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Scheduled preventative maintenance completed within 30 minutes for police cruisers	98%	97%	97%	97%
% of Police and light duty fleet available to users	97%	97%	96%	97%
Convert 20% of the City's hybrid administrative sedan fleet to all electric vehicles by 2025	4.0%	6.0%	6.0%	8.0%

FLEET SERVICES FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	4,204,032	4,642,033	4,582,294	5,411,710
CONTRACTUAL SERVICES	1,751,308	1,881,455	1,798,161	2,090,170
COMMODITIES	2,086,035	2,163,932	2,151,345	1,954,617
SELF INSURANCE/OTHER	12,434,662	19,254,250	20,307,996	19,349,165
CAPITAL OUTLAY	21,320	52,078	55,078	19,200
TRANSFERS	574,419	524,643	524,643	517,919
TOTAL EXPENDITURES	\$21,071,776	\$28,518,391	\$29,419,517	\$29,342,781
Authorized Positions	68	69	69	69

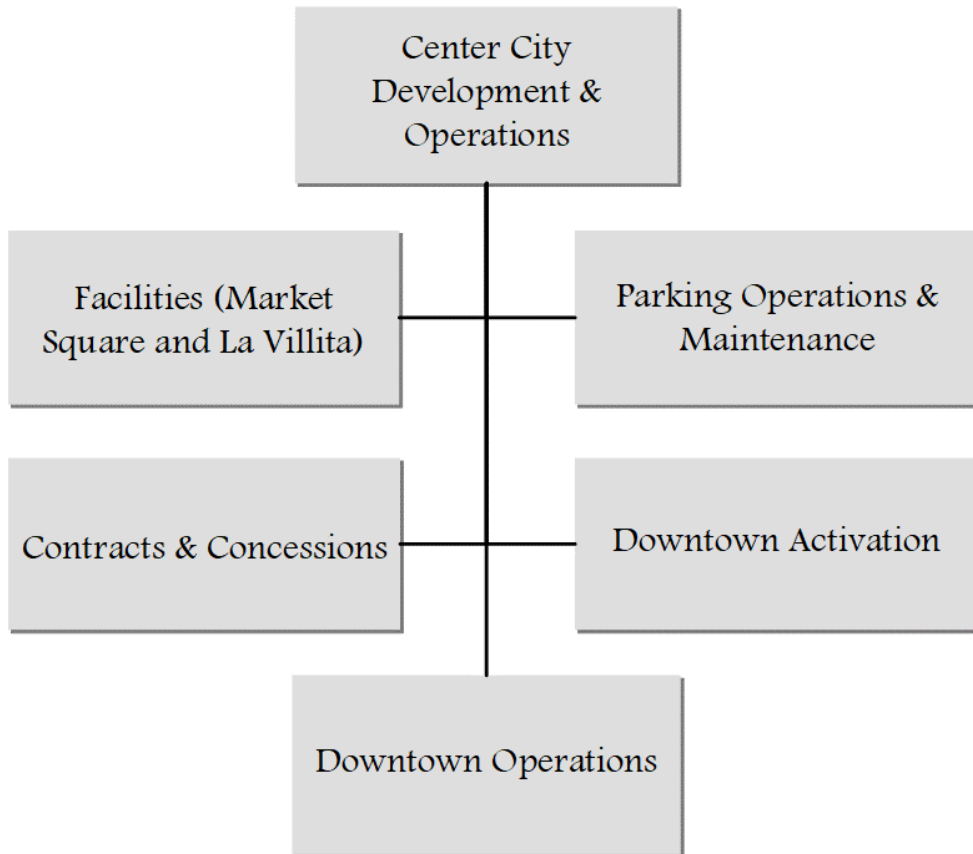
EQUIPMENT RENEWAL & REPLACEMENT FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	133,132	143,232	136,325	307,480
COMMODITIES	11,438	0	0	101,113
SELF INSURANCE/OTHER	5,041	4,205	4,205	5,683
CAPITAL OUTLAY	23,077,854	62,488,775	62,488,775	45,419,455
TRANSFERS	1,395,209	1,359,154	1,358,909	1,441,900
TOTAL EXPENDITURES	\$24,622,674	\$63,995,366	\$63,988,214	\$47,275,631
Authorized Positions	0	0	0	0



CENTER CITY DEVELOPMENT & OPERATIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	64	12,781,490
Parking Operating & Maintenance Fund	86	9,961,818
Market Square Fund	6	2,436,429
City Tower & Garage Fund	5	9,235,315
City Tower Tenant Improvement Fund	0	3,892,559
City Tower Lease Fund	0	1,056,163
Capital Projects	0	8,431,211
Total Funding	161	\$47,794,985

Total General Fund FY 2023 Adopted Budget is \$14,198,050 of which \$1,395,103 is transferred to the Parking Operating & Maintenance Fund and \$21,457 to the City Tower & Garage Fund. The total Parking Operating & Maintenance Fund FY 2023 Adopted Budget is \$10,230,114 of which \$268,296 is transferred to the General Fund. The total Market Square Fund FY 2023 Adopted Budget is \$2,590,547 of which \$53,954 is transferred to the General Fund and \$100,164 to the Parking Operating & Maintenance Fund. The Total City Tower & Garage Fund FY 2023 Adopted Budget is \$9,321,884 of which \$86,569 is transferred to the Parking Operating & Maintenance Fund.

MISSION STATEMENT

THE MISSION OF THE CENTER CITY DEVELOPMENT & OPERATIONS DEPARTMENT IS TO INITIATE AND FACILITATE LIVABILITY, COMMERCE, INFRASTRUCTURE, AND PROSPERITY FOR A VIBRANT CENTER CITY.

PROGRAM INFORMATION

The Center City Development & Operations Department creates and sustains partnerships with numerous City departments, downtown stakeholders, neighborhoods, and businesses engaged in the downtown area. The Facilities Division is responsible for the management of La Villita, Market Square, and other City-owned facilities, coordination of large-scale capital projects, and projects at other facilities. Parking Operations and Maintenance is responsible for managing and maintaining a safe and clean environment in all the City’s downtown parking assets and enforcement of parking regulations. Contracts and Concessions is responsible for maintaining leases and agreements like the River Walk patio leases and oversight of the Barge concessions contract. Downtown Activation is responsible for coordination and implementation of community and City events in the downtown area. Downtown Operations is responsible for maintaining a safe and clean downtown environment for residents and visitors, to include maintenance of the River Walk.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Create an environment which stimulates economic development and redevelopment within the center City.

- Integrate and align the work of CCDO with that of other departments to maximize the benefit of efforts and investment
- Host interactive events designed to increase downtown event participation and facilitate networking and development opportunities
- Provide City-wide enforcement of municipal parking ordinances

City-Wide Goal: San Antonio will be a safe and clean community.

- Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience
- Coordinate with Solid Waste and Centro for downtown sanitation services
- Coordinate with Parks and Recreation for operation of downtown parks and plazas including Alamo Plaza, Travis Park, HemisFair Park, and Milam Park
- Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience

City-Wide Goal: San Antonio will be a City that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses
- Manage logistics for special events in coordination with various City departments

City-Wide Goal: San Antonio will be a City with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Focus on core services and provide strong coordination of downtown resources with City departments and stakeholders to enhance service delivery
- Coordinate for municipal parking strategic planning
- Provide efficient management of municipal parking facilities that support economic development of downtown

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages, and expansions

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Coordinate with the Visit San Antonio, San Antonio Riverwalk Association, Centro, contractors, businesses, and property owners to communicate and address issues that impact downtown visitors, residents, and stakeholders
- Coordinate with Building and Equipment Services and Department of Arts & Culture for special use facility maintenance, operations, programming, and promotions at Market Square and La Villita

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and informational systems.

- Maximize financial efficiencies and ensure contractual compliance
- Manage contracts and agreements to maximize service delivery and financial return to the City
- Monitor financial, budget, and performance milestones to ensure fiscal compliance
- Manage parking facilities, lots, and meters/pay stations by providing exemplary customer service

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Revenue per parking space	\$1,184*	\$1,250	\$1,782	\$1,745
Plants planted on the river annually	114,582	100,000	95,000	100,000
Events at Downtown Parks and Plazas	360*	650	400	450
Customer satisfaction rating for River Walk landscaping	96%	95%	94%	95%

*Impacted as a result of COVID-19

**GENERAL FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	5,266,131	5,674,432	5,464,091	5,400,558
CONTRACTUAL SERVICES	2,095,446	2,997,217	2,998,006	2,912,298
COMMODITIES	318,285	391,436	350,148	357,289
SELF INSURANCE/OTHER	2,697,646	2,722,432	3,397,907	2,963,675
CAPITAL OUTLAY	76,163	61,405	93,527	11,105
TRANSFERS	2,992,547	5,262,555	5,269,815	2,553,125
TOTAL EXPENDITURES	\$13,446,218	\$17,109,477	\$17,573,494	\$14,198,050
Authorized Positions	72	69	69	64

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
 PARKING OPERATING & MAINTENANCE FUND
 MARKET SQUARE FUND
 CITY TOWER & GARAGE FUND
 CITY TOWER TENANT IMPROVEMENT FUND
 CITY TOWER LEASE FUND

**PARKING OPERATING & MAINTENANCE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	4,087,848	4,632,839	4,555,585	5,280,408
CONTRACTUAL SERVICES	1,070,489	1,410,777	1,398,288	1,641,764
COMMODITIES	67,281	169,199	169,199	176,785
SELF INSURANCE/OTHER	1,484,355	860,163	993,192	931,811
CAPITAL OUTLAY	83,036	27,273	27,406	5,004
TRANSFERS	3,796,687	2,235,802	2,234,515	2,194,342
TOTAL EXPENDITURES	\$10,589,696	\$9,336,053	\$9,378,185	\$10,230,114
Authorized Positions	91	85	85	86

**MARKET SQUARE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	347,248	409,589	351,707	437,996
CONTRACTUAL SERVICES	706,346	1,330,103	1,281,830	1,402,088
COMMODITIES	39,230	49,445	45,769	49,445
SELF INSURANCE/OTHER	418,356	440,544	475,629	494,454
CAPITAL OUTLAY	2,948	3,805	6,761	4,800
TRANSFERS	307,811	312,289	312,289	201,764
TOTAL EXPENDITURES	\$1,821,939	\$2,545,775	\$2,473,985	\$2,590,547
Authorized Positions	6	6	6	6

**CITY TOWER & GARAGE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	185,958	254,663	191,234	276,511
CONTRACTUAL SERVICES	320,318	385,066	167,389	620,974
COMMODITIES	515	19,596	19,596	20,086
SELF INSURANCE/OTHER	3,107,359	1,774,995	1,763,961	5,780,375
DEBT SERVICE PAYMENT	6,481,195	0	0	0
TRANSFERS	1,427,658	2,488,696	2,488,696	2,623,938
TOTAL EXPENDITURES	\$11,523,003	\$4,923,016	\$4,630,876	\$9,321,884
Authorized Positions	5	5	5	5

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
 PARKING OPERATING & MAINTENANCE FUND
 MARKET SQUARE FUND
 CITY TOWER & GARAGE FUND
 CITY TOWER TENANT IMPROVEMENT FUND
 CITY TOWER LEASE FUND

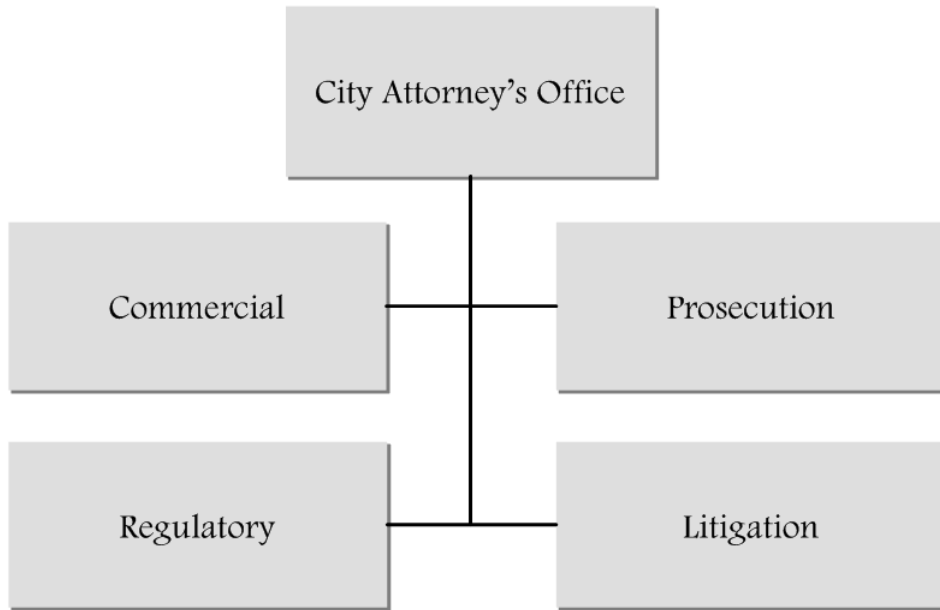
**CITY TOWER TENANT IMPROVEMENT FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
TRANSFERS	0	2,204,168	75,000	3,892,559
TOTAL EXPENDITURES	\$0	\$2,204,168	\$75,000	\$3,892,559
Authorized Positions	0	0	0	0

**CITY TOWER LEASE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
SELF INSURANCE/OTHER	0	997,750	997,750	1,056,163
TOTAL EXPENDITURES	\$0	\$997,750	\$997,750	\$1,056,163
Authorized Positions	0	0	0	0





CITY ATTORNEY

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	68	11,204,297
Self-Insurance Liability Fund	12	1,682,079
Self-Insurance Workers' Compensation Fund	6	774,295
Capital Management Services Fund	2	358,377
Grants	2	254,256
Total Funding	90	\$14,273,304

MISSION STATEMENT

THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO SERVE THE CITY OF SAN ANTONIO WITH THE HIGHEST QUALITY LEGAL SERVICES AND PROFESSIONAL STANDARDS.

PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the City and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- The City Attorney's Office will be a valued Team member with City departments and City Officials in the strategic implementation of short and long range efforts in all areas of city services according to the City's identified priorities
- Every day in our work, the City Attorney's Office will earn the trust and confidence of its clients committing the highest quality legal services from all attorneys who provide those services and are expertly trained to provide those services
- In our work with City departments and City officials, the City Attorney's Office will pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City of San Antonio
- In our work with City departments and City officials, the City Attorney's Office will fully investigate lawsuits against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Client satisfaction regarding overall services	94%	92%	93%	92%
Client satisfaction rating for training City staff	95%	92%	92%	92%

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	7,068,012	7,957,246	7,912,264	8,842,877
CONTRACTUAL SERVICES	1,107,328	1,108,399	1,145,723	1,273,145
COMMODITIES	93,487	121,365	117,377	111,517
SELF INSURANCE/OTHER	1,601,443	1,154,354	1,446,457	954,547
CAPITAL OUTLAY	70,589	55,479	55,479	22,211
TOTAL EXPENDITURES	\$9,940,859	\$10,396,843	\$10,677,300	\$11,204,297
Authorized Positions	65	67	67	68

**SELF-INSURANCE LIABILITY FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,318,785	1,428,158	1,429,379	1,542,389
CONTRACTUAL SERVICES	33,974	41,982	41,982	46,792
COMMODITIES	10,747	15,260	15,292	25,123
SELF INSURANCE/OTHER	49,009	47,931	48,159	62,975
CAPITAL OUTLAY	19,839	33,120	33,120	4,800
TOTAL EXPENDITURES	\$1,432,354	\$1,566,451	\$1,567,932	\$1,682,079
Authorized Positions	12	12	12	12

**SELF-INSURANCE WORKERS' COMPENSATION FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	530,655	614,434	643,668	693,912
CONTRACTUAL SERVICES	26,631	34,463	28,211	34,463
COMMODITIES	8,231	22,438	10,028	22,438
SELF INSURANCE/OTHER	49,431	17,261	17,261	21,482
CAPITAL OUTLAY	0	9,552	9,552	2,000
TOTAL EXPENDITURES	\$614,948	\$698,148	\$708,720	\$774,295
Authorized Positions	6	6	6	6

**CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	56,786
CONTRACTUAL SERVICES	0	0	0	300,000
CAPITAL OUTLAY	0	0	0	1,591
TOTAL EXPENDITURES	\$0	\$0	\$0	\$358,377
Authorized Positions	0	0	0	2

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Community Development Block Grant - Legal Administration	254,256	0	0	254,256	0
TOTAL	\$254,256	\$0	\$0	\$254,256	\$0

GRANT NAME: *Community Development Block Grant - Legal Administration*

PROGRAM INFORMATION

The City Attorney's Community Development Block Grant (CDBG) Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG housing-related projects. CDBG funds support salaries for two Attorneys.

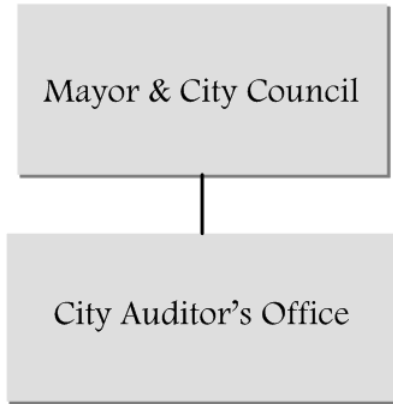
Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	230,792	253,683	254,256
TOTAL FUNDING	\$230,792	\$253,683	\$254,256

EXPENDITURES

Personnel Services	230,322	250,213	250,786
Contractual Services	470	3,470	3,470
TOTAL EXPENDITURES	\$230,792	\$253,683	\$254,256
Authorized Positions	2	2	2



CITY AUDITOR

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	23	3,419,776
Total Funding	23	\$3,419,776

MISSION STATEMENT

THE OFFICE OF THE CITY AUDITOR WILL FACILITATE ACCOUNTABILITY TO THE RESIDENTS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.

PROGRAM INFORMATION

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- Performing internal audits of programs, activities, and functions
 - Providing advisory services to the City Council and City Management
 - Complying with Generally Accepted Government Auditing Standards (GAGAS, also known as GAO Yellow Book) issued by the Government Accountability Office (GAO)
-

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Office of the City Auditor's goal is to provide an independent, objective audit and attestation activity designed to add value and to improve the City's operations. The department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop and execute a risk-based annual audit plan
 - Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions
 - Complete an appropriate number of audits in a professional, cost effective, and timely manner
 - Follow GAGAS issued by the GAO for audit and non-audit projects
 - Meet GAGAS for continuing professional education
 - Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications
-

PERFORMANCE MEASURES

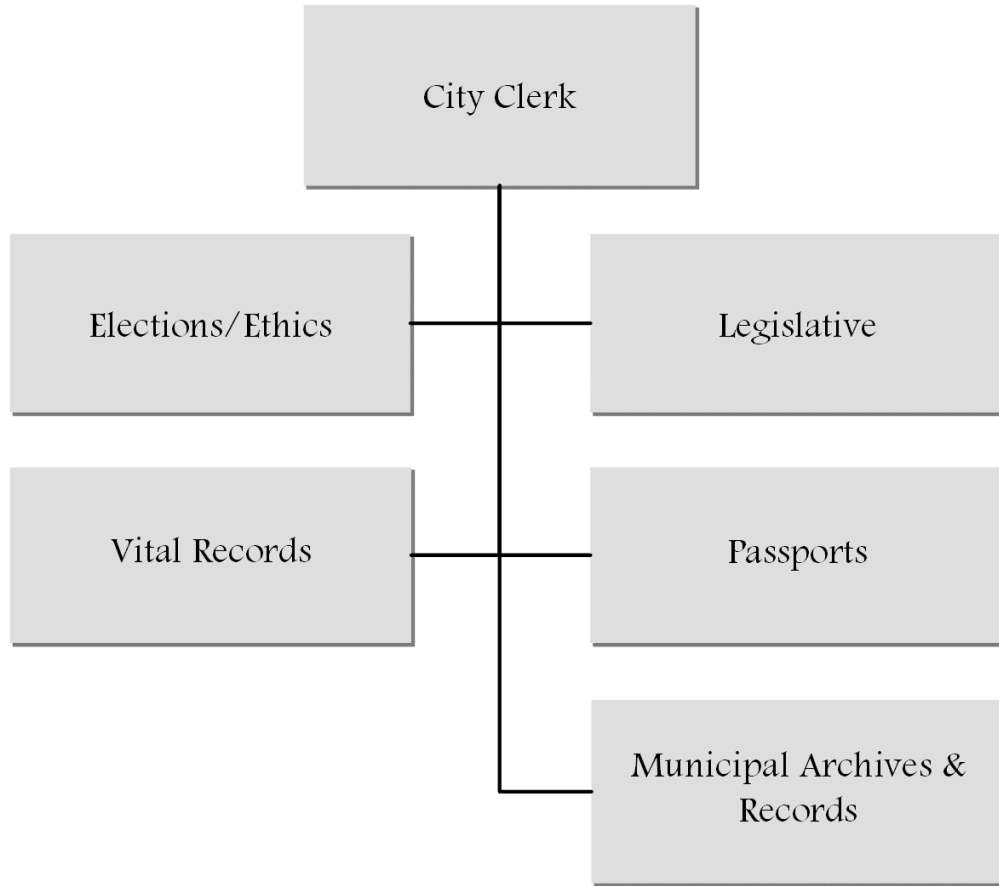
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Audit reports issued	34	36	36	36
% of auditor direct to available Time	73%	78%	78%	78%
% of audit recommendations accepted	95%	95%	98%	95%
% of staff with professional certification	63%	70%	65%	70%

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,583,740	2,749,235	2,735,887	2,902,014
CONTRACTUAL SERVICES	72,779	164,767	166,401	166,636
COMMODITIES	839	12,777	9,977	11,995
SELF INSURANCE/OTHER	156,059	195,203	195,203	140,177
CAPITAL OUTLAY	4,669	4,424	4,424	0
TRANSFERS	173,602	175,991	175,991	198,954
TOTAL EXPENDITURES	\$2,991,688	\$3,302,397	\$3,287,883	\$3,419,776
Authorized Positions	23	23	23	23





CITY CLERK

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	39	5,192,697
Total Funding	39	\$5,192,697

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK IS FIRMLY COMMITTED TO EXCELLENCE IN PUBLIC SERVICE BY PROVIDING ELECTED OFFICIALS, THE PUBLIC, AND CITY DEPARTMENTS ACCESSIBLE OFFICIAL RECORDS AND ARCHIVES.

PROGRAM INFORMATION

The Office of the City Clerk is responsible for the conduct of Municipal Elections in accordance with the City Charter and State Law. It is the principal office that administers Official Statements of Elected and Appointed Officer and Oaths of Office. The City Clerk is the filing authority for Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for Officeholders and Candidates. The Legislative Division accounts for all City Ordinances, Resolutions, Minutes, Official Honorariums, and provides oversight of Board/Commission Appointments by the City Council. The Municipal Archives & Records Divisions facilitates the management, retention, and destruction of records as well as the management and preservation of historic documents in compliance with the Texas State Library and Archives Commission. The Office of the City Clerk is designated as an official Passport Acceptance Facility to accept applications on behalf of the U.S. Department of State. The City Clerk serves as the Local Registrar and is the authority for managing and issuing Birth & Death Certificates for Bexar County.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Maintain trust and confidence of Mayor/Council through effective management of Council Support Services
- Provide accessibility to Internal/External Customers of Official City Council Action
- Foster and develop a team relationship among Internal/External Customers
- Manage and enhance the City Wide Departmental Records Retention Program and Training for Departments
- Research, develop, and review specifications on digitization and imaging equipment for continuous improvement
- Continue to increase the number of digital collections online
- Continually re-engineer processes for customers applying for a birth certificate or passport to continue to reduce wait time and improve the Customer Service Experience
- Implement the use of technology in Vital Records for efficiency and effectiveness
- Utilize the preservation fee collected for birth/death records for its intended use of preservation of historical records and upgrade computer technology
- Provide a foundation and organizational culture that promotes each Core Value of the City

PERFORMANCE MEASURES

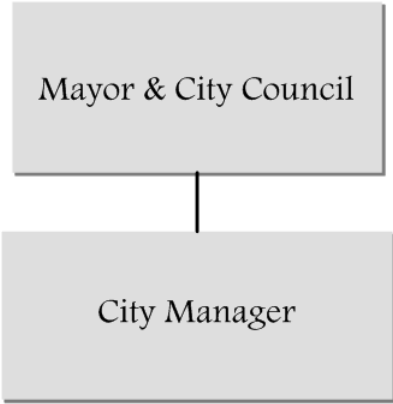
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of Birth Certificates sold	77,979	62,420	67,554	68,905
Revenue generated from Death Certificate sales	\$141,530	\$135,050	\$152,592	\$155,643
Support provided for legislative meetings (Council Meetings, Council Committees, and Ad Hoc Meetings)	364	400	419	400
Revenue generated from passport acceptance facility	\$697,497	\$616,587	\$745,114	\$760,016
Revenue generated from Birth Certificate sales	\$1,517,688	\$1,217,192	\$1,317,303	\$1,343,648
Death Certificate sales (number of records)	19,350	18,500	20,903	21,321
COSA records registration for each birth record	32,083	31,000	28,818	29,394
COSA records registration for each death record	25,768	16,800	24,482	24,972

GENERAL FUND**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,290,546	2,728,765	2,740,555	3,184,008
CONTRACTUAL SERVICES	395,060	493,995	547,096	562,730
COMMODITIES	49,343	53,331	49,740	61,231
SELF INSURANCE/OTHER	1,200,985	1,342,451	1,354,076	1,218,985
CAPITAL OUTLAY	28,067	29,136	31,536	146,820
TRANSFERS	18,011	18,461	18,461	18,923
TOTAL EXPENDITURES	\$3,982,012	\$4,666,139	\$4,741,464	\$5,192,697
Authorized Positions	35	35	35	39





CITY MANAGER

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	17	3,982,192
Total Funding	17	\$3,982,192

MISSION STATEMENT***THE CITY OF SAN ANTONIO IS COMMITTED TO EXCELLENCE IN ALL THAT WE DO.*****PROGRAM INFORMATION**

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- To manage the efficient delivery of services to the residents of San Antonio
- To analyze, evaluate, and monitor departmental, as well as community-based program proposals and needs through the efforts of the Executive Leadership Team
- To develop programs that enhance the quality of employee performance in their effective delivery of services

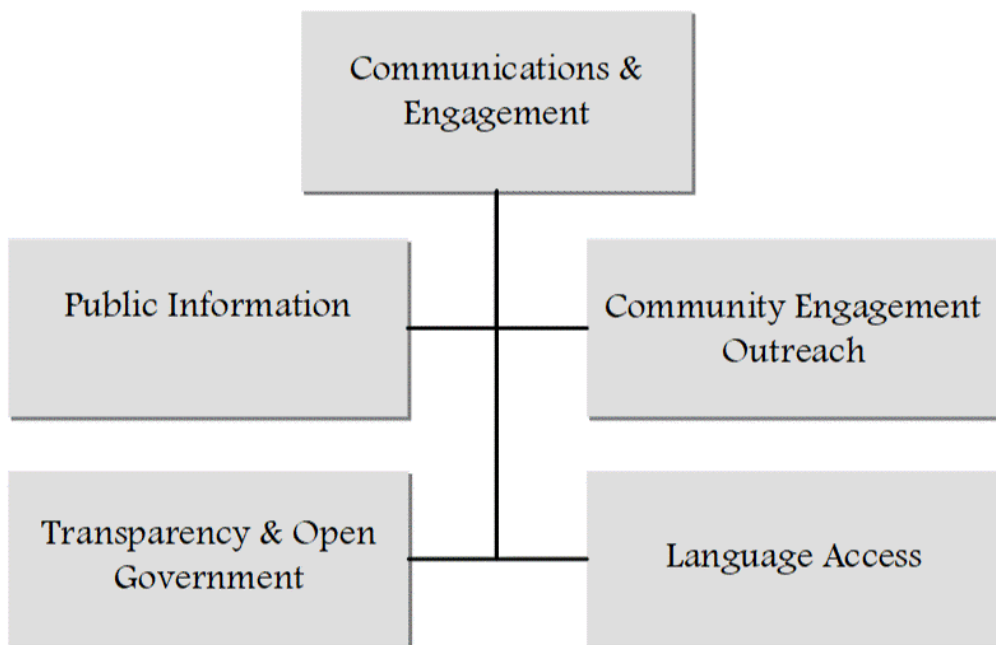
City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff, and residents of San Antonio
- To coordinate City Council requests for information and support services
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist residents in the resolution of complaints and requests for service
- To review and direct the operation of all municipal activities and services in an equitable, efficient, and, effective manner

GENERAL FUND**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	3,125,707	3,436,858	3,449,910	3,596,500
CONTRACTUAL SERVICES	49,360	79,052	66,117	102,262
COMMODITIES	31,887	34,417	36,088	36,917
SELF INSURANCE/OTHER	358,248	359,073	359,010	230,913
CAPITAL OUTLAY	34,264	12,840	13,774	15,600
TOTAL EXPENDITURES	\$3,599,466	\$3,922,240	\$3,924,899	\$3,982,192
Authorized Positions	19	18	18	17

COMMUNICATIONS & ENGAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	42	5,374,179
Public Education & Government Fund	0	3,448,074
Total Funding	42	\$8,822,253

MISSION STATEMENT

THE COMMUNICATIONS & ENGAGEMENT TEAM PROMOTES A MORE EMPOWERED COMMUNITY THROUGH TRANSPARENT INFORMATION, STRATEGIC COMMUNICATION, AND ENGAGEMENT DUTIES.

PROGRAM INFORMATION

The Communications & Engagement Team creates opportunities to connect the community to engage in the decision-making process, actively promotes City projects, programs and initiatives, builds positive relationships with local, national and international media, provides timely, proactive, and responsive information to open government requests, manages and provides community access television station programming, and ensures brand consistency.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Communications & Engagement:

- Will continue to develop and implement citywide engagement strategies to promote meaningful community engagement
- Be resourceful and innovative with communication tools
- Create brand consistency to foster community trust
- Increase visibility and usefulness of public information to help the community find information and resources

San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Communications & Engagement:

- Will utilize best practices in access and inclusion across all communication tools (interpreters, web accessibility, non-digital communication)
- Create more opportunities for public participation, including updates to the existing Public Participation Administrative Directive to strengthen and build the City's relationship with stakeholders and the community
- Strengthen the capacity of the City organization to engage with the public consistently
- Provide multiple touchpoints of communications (e.g., online, in person public meetings and through surveys) for information sharing, requesting feedback, sharing outcomes of feedback
- Fulfill requests for records from the public in an efficient and timely manner
- Continuously streamline departmental processes to fulfill ORRs in a timely manner that follows Texas Attorney General recommendations and Public Information Act best practices

San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Communications & Engagement:

- Provide fair & accurate information
- Build relationships with our community partners, including the media
- Increase positive sentiment of City news and programs by creating more proactive opportunities for media to engage with City officials and City programs
- Engage media proactively to discuss upcoming projects, share important information and provide quick access to breaking news
- Add followers and consolidate social media accounts to be a more trusted source of information for the community

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Percentage of citywide news releases and press conferences that result in earned media coverage	98%	89%	95%	95%
Satisfaction rate of survey of Communications & Engagement clients and stakeholders	88%	90%	85%	90%
Average monthly social media reach across all C&E Social Media channels	6,660,554 *	2,100,000 **	2,100,000	2,500,000

*FY 2021 experienced a very high level of reach due to federal funding for marketing provided by Metro Health to support outreach for COVID-19.

**FY 2022 is expected to return to average level of investment on social media similar to past years.

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

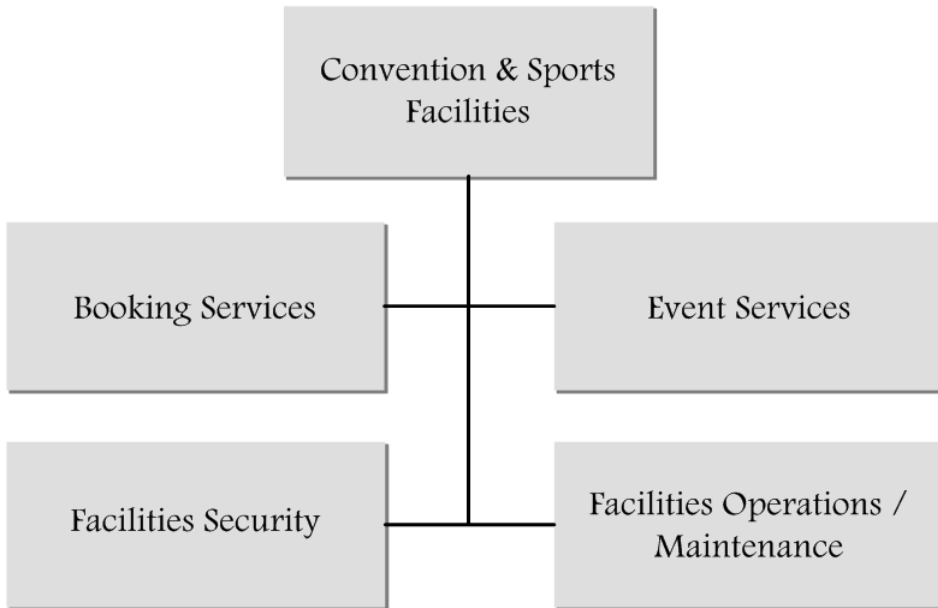
	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,556,117	3,161,772	3,151,107	3,845,755
CONTRACTUAL SERVICES	690,206	913,847	895,494	755,031
COMMODITIES	17,006	35,131	28,039	35,131
SELF INSURANCE/OTHER	1,045,559	976,953	974,752	735,061
CAPITAL OUTLAY	17,563	50,189	58,365	3,201
TOTAL EXPENDITURES	\$4,326,451	\$5,137,892	\$5,107,757	\$5,374,179
Authorized Positions	29	41	41	42

**PUBLIC EDUCATION & GOVERNMENT FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	776,007	500,000	543,290	500,000
COMMODITIES	57,121	0	938	0
SELF INSURANCE/OTHER	1,080	132	132	7,628
CAPITAL OUTLAY	822,244	1,776,392	1,732,164	2,930,000
TRANSFERS	3,163,579	10,446	10,446	10,446
TOTAL EXPENDITURES	\$4,820,031	\$2,286,970	\$2,286,970	\$3,448,074
Authorized Positions	0	0	0	0



CONVENTION & SPORTS FACILITIES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Community & Visitor Facilities Fund	344	50,124,177
Community & Visitor Facilities Fund (Non-Departmental)	0	6,472,687
General Fund - Carver Community Cultural Center	7	1,575,435
Carver Special Revenue Fund	7	576,651
Convention & Sports Facilities State Reimbursement Fund	0	882,000
Convention Center Lease Payment Fund	0	29,852,766
Capital Projects	0	36,807,351
Total Funding	358	\$126,291,067

MISSION STATEMENT

ENRICH SAN ANTONIO'S ECONOMY AND COMMUNITY THROUGH EXCEPTIONAL PEOPLE, EVENTS, AND FACILITIES.

PROGRAM INFORMATION

The Convention and Sports Facilities Department (CSF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Lila Cockrell Theatre, the Alamodome and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Director and two Assistant Directors, with department administration consisting of a Convention Center General Manager, Alamodome General Manager, and a Carver Community Cultural Center Executive Director. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. City shared services provided for all CSF facilities include Finance & Administration, Information Technology, Capital Project Management, and Human Resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Promote the San Antonio visitor experience.

- Seek opportunities for revenue growth, while adding value to the overall customer experience
- Demonstrate good fiscal stewardship, including effectively monitoring all department contracts
- Explore and implement technological advancements that enhance customer service and create revenue opportunities, while enhancing our leading-edge reputation
- Gather input from customers and stakeholders for facility and programming improvements that add overall value to the customer experience
- Identify opportunities communicated in employee surveys through follow up town hall meetings and focus groups that encourage staff to be driven by continuous improvement

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

Provide capital project management.

- Continuously improve all facilities in a manner that serves to preserve and protect what is unique and special about San Antonio
- Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities
- Develop and implement product improvement plans that represent consistency in high-quality standards for CSF facilities
- Collaborate with Visit San Antonio to maximize national exposure for the expanded Convention Center and renovated Alamodome

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Provide employees with professional growth opportunities by offering specialized training and continuing education.

- Continue to manage and enhance the department's sustainability efforts and green initiatives and search for opportunities to recycle, conserve, and promote accomplishments to customers
- Engage employees to participate in wellness activities by providing staff with opportunities to get screened, become active, learn about ways to improve their health, and be accountable
- Promote a diverse work environment that inspires employees through recognition and open communication

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

City-Wide Goal: San Antonio’s Core Values of Teamwork, Integrity, Innovation and Professionalism are principles employees understand, follow, and live.

Provide a foundation that promotes each Core Value.

- Identify ideas with Departmental Core Values Task Force for year-round implementation
- Leverage available communication tools to enhance employee awareness through email, materials, and staff meetings
- Incorporate awareness and emphasis of Core Values into daily activities and job performance

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Revenue per attendee at the Alamodome	\$12.76	\$8.92	\$11.77	\$9.23
Convention Center exhibit hall occupancy level	33%*	67%	63%	70%
Achieve a good or excellent rating on customer survey at the Convention Center	96%	96%	99%	96%
Revenue per square foot at the Convention Center	\$5.82*	\$21.12	\$22.15	\$24.50
Alamodome Event Days	153	108	135	122
Alamodome occupancy level	61%*	71%	77%*	75%
Number of events at the Convention Center	108*	209	231	248
Number of attendees at Alamodome Events	409,866*	941,649	1,004,544	1,249,600

*Impacted as a result of COVID-19.

CONVENTION & SPORTS FACILITIES

COMMUNITY & VISITOR FACILITIES FUND
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
 GENERAL FUND - CARVER COMMUNITY CULTURAL CENTER
 CARVER SPECIAL REVENUE FUND
 CONVENTION CENTER LEASE PAYMENT FUND

**COMMUNITY & VISITOR FACILITIES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	11,052,900	18,664,006	18,071,693	22,962,229
CONTRACTUAL SERVICES	5,820,372	8,735,728	8,993,991	11,936,273
COMMODITIES	910,130	1,037,617	937,040	1,105,564
SELF INSURANCE/OTHER	12,574,783	12,819,211	15,313,928	13,701,623
CAPITAL OUTLAY	758,789	142,857	150,841	64,315
TRANSFERS	312,894	6,490,167	6,530,804	354,173
TOTAL EXPENDITURES	\$31,429,868	\$47,889,586	\$49,998,297	\$50,124,177
Authorized Positions	344	344	344	344

**COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	188,702	188,702	168,149
HOSTING OBLIGATIONS	325,531	4,790,076	1,814,955	6,098,121
CONTRACTUAL SERVICES	157,813	185,716	181,330	206,417
TOTAL EXPENDITURES	\$483,344	\$5,164,494	\$2,184,987	\$6,472,687
Authorized Positions	0	0	0	0

**GENERAL FUND - CARVER COMMUNITY CULTURAL CENTER
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	556,023	638,025	628,111	688,493
CONTRACTUAL SERVICES	138,428	339,571	336,367	355,544
COMMODITIES	24,917	15,600	18,409	19,165
SELF INSURANCE/OTHER	336,171	245,333	245,661	405,733
CAPITAL OUTLAY	23,881	1,800	1,800	106,500
TOTAL EXPENDITURES	\$1,079,420	\$1,240,329	\$1,230,348	\$1,575,435
Authorized Positions	7	7	7	7

CONVENTION & SPORTS FACILITIES

COMMUNITY & VISITOR FACILITIES FUND
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
 GENERAL FUND - CARVER COMMUNITY CULTURAL CENTER
 CARVER SPECIAL REVENUE FUND
 CONVENTION CENTER LEASE PAYMENT FUND

**CARVER SPECIAL REVENUE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	426,640	450,451	398,492	492,216
CONTRACTUAL SERVICES	141,714	69,311	62,969	69,311
COMMODITIES	0	1,000	1,000	1,000
SELF INSURANCE/OTHER	118	27,032	27,032	14,124
CAPITAL OUTLAY	0	1,800	1,800	0
TOTAL EXPENDITURES	\$568,472	\$549,594	\$491,293	\$576,651
Authorized Positions	7	7	7	7

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Carver Board Contribution & Trust Fund - Donation	0	0	169,024	169,024	327,627
TOTAL	\$0	\$0	\$169,024	\$169,024	\$327,627

CONVENTION & SPORTS FACILITIES

COMMUNITY & VISITOR FACILITIES FUND
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
 GENERAL FUND - CARVER COMMUNITY CULTURAL CENTER
 CARVER SPECIAL REVENUE FUND
 CONVENTION CENTER LEASE PAYMENT FUND

GRANT NAME: *Carver Board Contribution & Trust Fund - Donation*

PROGRAM INFORMATION

This funding supports the Carver Community Cultural Center's mission to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African-American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - Carver Board Contribution & Trust Fund	240,845	163,666	249,024
CITY - Cash Match	327,627	327,627	327,627
TOTAL FUNDING	\$568,472	\$491,293	\$576,651

EXPENDITURES

Personnel Services	426,640	398,492	492,216
Contractual Services	141,714	62,969	69,311
Commodities	0	1,000	1,000
Self-Insurance	118	27,032	14,124
Capital Outlay	0	1,800	0
TOTAL EXPENDITURES	\$568,472	\$491,293	\$576,651
Authorized Positions	7	7	7

CONTRIBUTION TO DELEGATE AGENCIES

The Adopted FY 2023 Budget continues the implementation of an equity-based approach to drive targeted human services and workforce development investments in San Antonio to improve the quality of life for the City's most-vulnerable residents. The City's delegate agency funding investment supports five key long-term outcomes of the Department of Human Services and Economic Development Department:

1. Children and youth are safe, healthy, resilient and ready to succeed in school and life;
2. Individuals and families are financially secure and in-stable housing;
3. Homelessness is rare, brief and non-recurring;
4. Seniors are healthy, engaged and independent; and
5. San Antonio's workforce fuels a globally competitive economy that drives income growth and prosperity for all residents.

Funding priorities include: comprehensive and safe after school programming; child abuse intervention and prevention; college and career readiness; kindergarten readiness; opportunity youth support services; youth engagement; senior independence; homeless intervention and prevention; mental health and wellness; domestic violence intervention and prevention; safety net services; financial security; financial education; and long-term and short-term workforce development.

The Department of Human Services and the Economic Development Department each administer a portion of the Delegate Agencies Budget.

DELEGATE AGENCIES

**HUMAN SERVICES & WORKFORCE DEVELOPMENT
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2023 ALLOCATIONS**

Delegate Agency	Funded Program	General Fund Consolidated Funding Process	HEARTH Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Community Development Block Grant (CDBG)	Total FY 2023 Adopted Allocation
CHILDREN & YOUTH SUCCESS						
After School Challenge						
Edgewood ISD	After School Challenge Program	195,000 ¹				195,000
Harlandale ISD	After School Challenge Program	390,000				390,000
San Antonio ISD	After School Challenge Program	1,573,260				1,573,260
South San Antonio ISD	After School Challenge Program	87,534				87,534
Southwest ISD	Inspiring Leaders After School Challenge Program	81,900				81,900
	After School Challenge Subtotal	\$ 2,327,694	\$ -	-	-	\$ 2,327,694
Child Abuse Intervention & Prevention						
Any Baby Can of San Antonio	Case Management Services	57,400				57,400
AVANCE	Parent-Child Education Program	460,531				460,531
Big Brothers Big Sisters of South Texas	Community Based Mentoring and Training Program	113,349				113,349
Family Service Association	Por Los Ninos Child Abuse Prevention/Intervention Program	130,000 ³				130,000
Child Safe	Prevention and Awareness Program	150,000				150,000
Respite Care	Davidson Respite House	76,010				76,010
	Child Abuse Intervention & Prevention Subtotal	\$ 987,290	\$ -	-	-	\$ 987,290
College & Career Readiness						
Boys and Girls Club	College Readiness - Young Achievers Program	61,069				61,069
Catholic Charities, Archdiocese of San Antonio, Inc.	After School & Summer Youth Program	50,000				50,000
Family Service Association	Youth College & Career Opportunities Program	303,573				303,573
Girl Scouts of Southwest Texas	Westside Girls Scouts Leadership Center	164,770				164,770
Girls, Inc.	Operation SMART: Developing 21st Century STEM Skills	85,000				85,000
Good Samaritan Community Services	College & Career Readiness Program	145,451				145,451
	College & Career Readiness Subtotal	\$ 809,863	\$ -	-	-	\$ 809,863
Kinder Readiness						
Autism Community Network	Family Empowerment Program	86,064				86,064
Family Service Association	Family Strengthening & Kindergarten Readiness	67,221				67,221
Respite Care	Developmental Daycare Program	121,222				121,222
	Kinder Readiness Subtotal	\$ 274,507	\$ -	-	-	\$ 274,507
Youth Success						
Boys and Girls Club	Youth Success Program	500,000				500,000
Children's Bereavement Center	Teen Grief Reach	75,000				75,000
Communities in School	Operation Graduation	252,460				252,460
Communities in School	NXT Level Youth Opportunity Program	231,348				231,348
Good Samaritan Community Services	Youth Development Services	85,390				85,390
Goodwill Industries, Inc.	NXT Level Youth Opportunity Program	237,138				237,138
Healy Murphy Center	Youth Training Project	318,250				318,250
P16 Plus	Future Ready Data Plan	278,000				278,000
Seton Home	Pathways to Independence Program	170,097				170,097
Martinez Street Women's Center	Youth Development Program	50,000				50,000
YWCA of San Antonio	Teens Taking Action	122,826				122,826
YWCA of San Antonio	RESET	88,710				88,710
San Antonio Youth Centers Inc	Youth Development Program	116,000				116,000
YWCA of San Antonio	Mi Carrera	118,830				118,830
	Youth Success Subtotal	\$ 2,644,049	\$ -	-	-	\$ 2,644,049
	TOTAL CHILDREN & YOUTH SUCCESS	\$ 7,043,403	\$ -	-	-	\$ 7,043,403
SENIOR INDEPENDENCE						
Senior Independence						
Bihl Haus Arts, Inc.	GO! Arts Program	50,000				50,000
Meals on Wheels of San Antonio	Friendly Visitor Program	54,150				54,150
San Antonio Food Bank	Project HOPE	500,000				500,000
San Antonio OASIS	OASIS Technology Education Programming	88,736				88,736
WeillMed Charitable Foundation	Caregiver SOS Program	87,824				87,824
Young Men's Christian Association	Active Older Adults Program	251,323				251,323
(YMCA) YWCA of San Antonio	Senior Connection Program	71,765				71,765
	Senior Independence Subtotal	\$ 1,103,798	\$ -	-	-	\$ 1,103,798
	TOTAL SENIOR INDEPENDENCE	\$ 1,103,798	\$ -	-	-	\$ 1,103,798

¹ FY 2023 Adopted Funding includes \$2,327,694 in designated funding for After School Challenge.

**HUMAN SERVICES & WORKFORCE DEVELOPMENT
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2023 ALLOCATIONS**

Delegate Agency	Funded Program	General Fund Consolidated Funding Process	HEARTH Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Community Development Block Grant (CDBG)	Total FY 2023 Adopted Allocation
ENDING HOMELESSNESS						
Ending Homelessness						
Alamo Area Resource Center	Housing Works and Transportation Services	\$ 50,127		845,665		\$ 895,792
Beat AIDS	Newly Empowered Women Program			82,792		82,792
Beat AIDS	Tenant-Based Rental Assistance Program			268,578		268,578
Center for Health Care Services	Integrated Behavioral Health Program	704,057 ²				704,057
Center for Health Care Services	Restoration Center Support	1,250,000				1,250,000
Christian Assistance Ministry	Shower Hub	65,000				65,000
Corazon Ministries Inc.	Corazon Respite Center	50,000				50,000
Corazon Ministries Inc.	Homeless Outreach Services	57,343				57,343
Family Violence Prevention Services, Inc.	Community Based Counseling at Haven for Hope	100,729			47,271 ²	148,000
Haven for Hope	Facility Operations & Maintenance	1,500,000				1,500,000
Haven for Hope	Outreach Program				50,000	50,000
Haven for Hope	Prospects Courtyard Support	1,112,971				1,112,971
Haven for Hope	Prospects Courtyard Security Support	1,103,916				1,103,916
Haven for Hope	Residential and Support Services	922,000				922,000
Haven for Hope	Direct Referral Program	236,722 ^{2,3}				236,722
Haven for Hope	Homeless Veterans' Outreach Services	150,000				150,000
Housing First Community Coalition (HFCC)	Towne Twin Village	47,271				47,271
SAMMinistries	Homeless Outreach Services	55,015				55,015
San Antonio AIDS Foundation	Long-Term Tenant-Based Rental Assistance			503,015		503,015
San Antonio AIDS Foundation	Transitional Housing Program			284,347		284,347
San Antonio Food Bank	Community Kitchen at Haven for Hope	784,884	367,968 ²			1,152,852
San Antonio Metropolitan Ministries	Outreach on the Streets - Rapid Rehousing		466,297		101,308	567,605
Society of St. Vincent de Paul	Rapid Rehousing Program		50,000			50,000
St. Vinny's Bistro (Formerly Society of St. Vincent De Paul)	St. Vinny's Bistro	148,950				148,950
	Ending Homelessness Subtotal	\$ 8,338,985	\$ 884,265	1,984,397	198,579	\$ 11,406,226
	TOTAL ENDING HOMELESSNESS	\$ 8,338,985	\$ 884,265	1,984,397	198,579	\$ 11,406,226
STRENGTHENING FAMILIES						
Domestic Violence Intervention & Prevention						
Alamo Area Rape Crisis Center	Sexual Assault Crisis & Emergency Services	100,000				100,000
Bexar County Family Justice Center Foundation	Dream Center	72,450				72,450
Bexar County Family Justice Center Foundation	Project Empower	244,457				244,457
Bexar County Family Justice Center Foundation	Victim's Empowerment Counseling Center	123,496				123,496
Family Violence Prevention Services, Inc.	Battered Women's & Children's Shelter	276,587				276,587
	Domestic Violence Intervention & Prevention Subtotal	\$ 816,990	\$ -	-	-	\$ 816,990
Financial Security & Education						
Any Baby Can of San Antonio Inc	Prescription Assistance Program	50,000				50,000
American Gateways	Legal Services - Immigration	100,000 ⁴				100,000
Catholic Charities, Archdiocese of San Antonio, Inc.	Caritas Legal Services	50,000				50,000
Beat AIDS	Case Management Program			129,497		129,497
Beat AIDS	Emergency Financial Assistance Program			234,799		234,799
Catholic Charities, Archdiocese of San Antonio, Inc.	VITA Guadalupe Program	50,000				50,000
Family Service Association	Financial Empowerment & VITA Programs	158,601			100,000	258,601
Project MEND	Medical Equipment Reuse Program	75,000				75,000
San Antonio AIDS Foundation	Congregate Hot Meal Program			293,452		293,452
YWCA of San Antonio	Economic Empowerment	130,000				130,000
St. Peter St. Joseph Children's Home	Project Ayuda Homeless Prevention	50,000				50,000
	Financial Security & Education Subtotal	\$ 663,601	\$ -	657,748	100,000	\$ 1,421,349
	TOTAL STRENGTHENING FAMILIES	\$ 1,480,591	\$ -	657,748	100,000	\$ 2,238,339
WORKFORCE DEVELOPMENT						
Workforce Development						
AlamoPROMISE	Community College Scholarship Program	2,565,173				2,565,173
Project QUEST, Inc.	Project QUEST	2,000,000				2,000,000
	Workforce Development Subtotal	\$ 4,565,173	\$ -	-	-	\$ 4,565,173
	Reserve for Workforce Development	\$ 1,799,619 ⁵	\$ -	-	-	\$ 1,799,619
	TOTAL WORKFORCE DEVELOPMENT	\$ 6,364,792	\$ -	-	-	\$ 6,364,792
	Unallocated Grant Funding				101,466	101,466
	TOTAL DELEGATE AGENCIES FUNDING	\$ 24,331,569	\$ 884,265	2,642,145	400,045	\$ 28,258,024

² The FY 2023 Adopted Budget includes funding for Haven for Hope and related campus partners totaling \$8,330,518. Of this amount, \$5,075,609 is designated to Haven for Hope, \$1,954,057 is designated to the Center for Healthcare Services, \$1,152,852 is awarded to the San Antonio Food Bank, and \$148,000 is awarded to Family Violence Prevention Services, Inc.

³ A total of \$516,722 is included in the FY 2023 Department of Human Services Adopted General Fund Budget for Haven for Hope's Direct Referral and Homeless Veteran Outreach Services Programs and Family Service Por Los Ninos.

⁴ A total of \$150,000 is included in the FY 2023 Non Departmental General Fund Budget for legal services.

⁵ An additional \$1,799,619 will be allocated in the future for Workforce Development following a Request for Proposals (RFP) process for agency services.





HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency

Investment Category

Program Name

Program Description

**FY 2022
Adopted**

**FY 2022
Estimate**

**FY 2023
Adopted**

Alamo Area Rape Crisis Center **\$100,000** **\$100,000** **\$100,000**

Domestic Violence Intervention & Prevention

Sexual Assault Crisis & Emergency Services

The Alamo Area Rape Crisis Center is the only agency in the San Antonio region solely committed to serving those impacted by sexual violence. The goal of the Sexual Assault Crisis & Emergency Services program is to ensure that survivors of sexual assault have the emotional support and necessary community resources. Advocates are available 24 hours a day, 365 days of the year, to respond with compassion and understanding to trauma related to sexual assaults. Follow-up contact helps to connect survivors and their loved ones with case management, counseling, and other vital services.

Alamo Area Resource Center **\$765,127** **\$765,127** **\$895,792**

Ending Homelessness

Housing Works and Transportation Services

The Housing Works and Transportation Services program will provide eligible households with Tenant Based Rental Assistance (TBRA) to support permanent housing and enable an individual or family to gain and/or maintain medical care. Priority is given to families with children. Alamo Area Resource Center (AARC) will provide all eligible clients who receive housing assistance with supportive services/housing case management services and an individualized service plan. In addition, all participants will be informed about the section 8 housing program and be referred as the program has openings. Additionally, AARC will provide medical transportation to ensure that People Living with HIV/AIDS (PLWHA) have access to medical care including COVID vaccinations. Services are offered to clients residing in the San Antonio and Bexar County areas.

AlamoPROMISE **\$2,465,170** **\$2,465,170** **\$2,565,173**

Workforce Development

Community College Scholarship Program

The AlamoPROMISE program is a promise to make the first two years of community college in the Alamo Colleges District free for graduating high school seniors in Bexar County. The ambitious goal of the program is to increase the college-going rate of high school students in Bexar County to 70% from the current college-going rate of 49%.

American Gateways **\$100,000** **\$100,000** **\$100,000**

Financial Security & Education

Legal Services - Immigration

The program provides legal services to protect financial stability and prevent harm resulting from lack of legal representation for families going through the immigration process. This includes providing advice for low - income families dealing with life changing legal proceedings or legal education that can provide stability and security. In addition to direct legal representation, the program will provide virtual Know Your Rights presentation and other community outreach events about their legal rights.



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Any Baby Can of San Antonio	\$57,400	\$57,400	\$57,400
<i>Child Abuse Intervention & Prevention</i>			
<i>Case Management Services Program</i>			
<p>The Case Management Program focuses on strengths-based comprehensive long-term planning. The long-term goals of the program are that families with medically fragile children will become or remain stable, and that both children and families will grow and develop to the best of their ability.</p>			
Any Baby Can of San Antonio Inc	\$50,000	\$50,000	\$50,000
<i>Financial Security & Education</i>			
<i>Prescription Assistance Program</i>			
<p>The Prescription Assistance Program provides services to address unmet and emerging needs of children and youth with serious disabilities, serious and chronic illness or special health care needs, and of their families. The program promotes healthier families and serves as a safety net for individuals, families, and children who do not have insurance coverage and need prescription assistance.</p>			
Autism Community Network	\$86,064	\$86,064	\$86,064
<i>Kinder Readiness</i>			
<i>Family Empowerment Program</i>			
<p>The Caregiver Empowerment Program is designed for primary caregivers of children with autism, including parents and other family members as well as professional caregivers of children with autism, such as community-based clinicians and teachers. The program supports the child and family through educational opportunities promoting enhanced understanding of autism and autism-related, evidence-based strategies demonstrating enhanced familial outcomes and child functioning.</p>			
AVANCE	\$460,531	\$460,531	\$460,531
<i>Child Abuse Intervention & Prevention</i>			
<i>Parent-Child Education Program</i>			
<p>The Parent-Child Education Program (PCEP) seeks to reduce the incidence of child abuse and neglect and strengthen families by assisting economically disadvantaged, high risk parents with young children to create loving, nurturing, and cognitively enriched home environments. The Program follows a dual generation approach, simultaneously providing long-term parenting education and quality early childhood education delivered during 36 center- and home-based sessions. The PCEP is provided over a period of nine months and follows an academic calendar (October-June).</p>			
Beat AIDS	\$109,488	\$109,488	\$129,497
<i>Financial Security & Education</i>			
<i>Case Management Program</i>			
<p>The Case Management Program assists participants with attaining employment, housing, and accessing benefits and/or employment to increase their income. The program also refers participants for continued skill development to assist participants to obtain/maintain employment and financial stability and reduce the community viral load through linkages to other resources and adherence to medical care. Service is available to residents whose income is below 300% of the federal poverty level.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Beat AIDS	\$198,520	\$198,520	\$234,799
Financial Security & Education			
<i>Emergency Financial Assistance Program</i>			
<p>The Emergency Financial Assistance (EFA) program seeks to lower the annual number of new HIV infections; reduce HIV transmission; and increase the percentage of people who live with HIV and know their serostatus. To meet this goal, EFA assists clients living with HIV and/or AIDS connect to medical care and resources to secure needed medication to effectively control their viral load.</p>			
Beat AIDS	\$70,000	\$70,000	\$82,792
Ending Homelessness			
<i>Newly Empowered Women Program</i>			
<p>The Newly Empowered Women program will assist clients with HIV/AIDs to get into care and remain in care by the coordination and/or procurement of needed services in the SA area. The proposed activities include client's permission for release of information, client intake, psychosocial assessment, client-centered service planning, referrals, and retention/follow up. The program is a 24-hour, 7-day a week transitional facility. The program plans to refer 100% of clients to a career preparedness program and data for all referrals will be documented in the Homeless Management Information System (HMIS).</p>			
Beat AIDS	\$227,080	\$227,080	\$268,578
Ending Homelessness			
<i>Tenant-Based Rental Assistance Program</i>			
<p>The Tenant Based Rental Assistance (TBRA) program will provide tenant based rental assistance to eligible individuals that live in the 10 districts of San Antonio. The program will engage, link and retain clients in medical care by ensuring they have safe, sanitary and adequate housing. The focus will be on those individuals with an income of 80% or less of the modified adjusted gross income (AGI) of the federal poverty level and will include persons living with HIV of all ages, all races, and gender. The proposed activities include determining eligibility, conducting a needs assessment, documenting the need, providing financial assistance, and reviewing progress toward written, client-centered goals and assess adjustments or needs at each visit. All TBRA services will be documented in the Homeless Management Information System (HMIS).</p>			
Bexar County Family Justice Center Foundation	\$72,450	\$72,450	\$72,450
Domestic Violence Intervention & Prevention			
<i>Dream Center</i>			
<p>The Dream Center Program provides survivors of domestic violence the necessary education, tools, and support needed to overcome economic obstacles to include, but not limited to: basic needs, life coaching, and financial literacy. The goal of this program is to reduce domestic violence incidents and decrease the likelihood of re-victimization by providing safety planning, referrals, and sustainability services to domestic violence families in crisis.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
Program Name	FY 2022	FY 2022	FY 2023
Program Description	Adopted	Estimate	Adopted
Bexar County Family Justice Center Foundation	\$244,457	\$244,457	\$244,457
Domestic Violence Intervention & Prevention			
<i>Project EMPOWER</i>			
<p>The program creates a rapid response high risk team that includes a felony prosecutor, victim advocate, and investigator that work together to provide expedited Protective Order (PO) services to assist survivors identified as being in extreme danger. Funds will be used to contract with the Bexar County Criminal District Attorney's Office for all positions to offer the services including a Prosecutor, Investigator and Victim Advocate.</p>			
Bexar County Family Justice Center Foundation	\$123,496	\$123,496	\$123,496
Domestic Violence Intervention & Prevention			
<i>Victim's Empowerment Counseling Center</i>			
<p>The Victim's Empowerment Counseling Center provides services to assist victims of domestic violence in the establishment of short and long-term stability utilizing on and off-site Center partners. The program plays a significant role in the achievement of overall goals for victims, from crisis and survival to planning for the future by providing progressive, long-term resources using therapeutic interventions. The objective of the Victim's Empowerment Counseling Center is to equip survivors and their children with the necessary tools to break the cycle of violence and reduce their likelihood of returning to their abuser through individual counseling and group therapy.</p>			
Big Brothers Big Sisters of South Texas	\$113,349	\$113,349	\$113,349
Child Abuse Intervention & Prevention			
<i>Community Based Mentoring and Training Program</i>			
<p>The Community Based Mentoring Program provides in-person, one-to-one, long-term, regular and consistent, mentoring support for each child, and training and support for parents/guardians. Parents receive a 13-week parenting course based on the proven 40 developmental assets and training on how to prevent abuse for parents and youth over the age of 5.</p>			
Bihl Haus Arts, Inc.	\$50,000	\$50,000	\$50,000
Senior Independence			
<i>GO! Arts Program</i>			
<p>The GO! Arts Program offers classes in painting, drawing, creative writing and crafts at City of San Antonio Senior Centers. The goal of the program is to increase mental and physical well-being while providing an opportunity for socialization.</p>			
Boys & Girls Club	\$61,069	\$61,069	\$61,069
College & Career Readiness			
<i>College Readiness - Young Achievers Program</i>			
<p>Young Achievers is a comprehensive college preparatory program offered by Boys & Girls Club of San Antonio at no cost to the participants. Through weekly workshops, college visits, and the Young Achievers Leadership Academy, members enter high school with a complete understanding of the college admission and financial aid process, with the personal expectation to graduate from college or university.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted

Boys & Girls Club	\$500,000	\$500,000	\$500,000
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Youth Success
Youth Success Program

The Boys & Girls Clubs of San Antonio (BGCSA) Youth Success program focuses on those children and youth, ages 6-18 years in targeted areas of San Antonio. The program focuses on academic success, healthy lifestyles, and character and leadership development to help teens prepare for college and the workforce.

Catholic Charities, Archdiocese of San Antonio, Inc.	\$50,000	\$50,000	\$50,000
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College & Career Readiness
After School & Summer Youth Program

Catholic Charities, Archdiocese of San Antonio, After School & Summer Youth Program empowers individuals and families with the goal of fostering independence. Program services focuses on three key areas: academics, culture, and character building. The program serves youth year-round with tutoring, mentoring, counseling, education on health nutrition, and college readiness services in San Antonio, South San Antonio, Harlandale, and Northside School Districts.

Catholic Charities, Archdiocese of San Antonio, Inc.	\$50,000	\$50,000	\$50,000
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Financial Security & Education
Caritas Legal Services

The program provides legal services to protect financial stability and prevent harm resulting from lack of legal representation for low-income families and/or those going through the immigration process. This includes providing advice for low -income families dealing with life changing legal proceedings or legal education that can provide stability and security. The program conducts outreach to vulnerable populations by hosting Ask-a-Lawyer events at local parishes and virtual events with local universities.

Catholic Charities, Archdiocese of San Antonio, Inc.	\$50,000	\$50,000	\$50,000
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Financial Security & Education
VITA Guadalupe Program

The Volunteer Income Tax Assistance (VITA) program serves low to moderate income families who are working, retired or disabled earning up to \$60,000 annually with tax preparation assistance at no cost. The goal of this program is to improve economic stability and sustainability by reducing poverty and increasing income through federal income tax credits. VITA provides free income tax assistance to taxpayers and assists them with claiming important tax credits such as the Earned Income Tax Credit (EITC) and the Child Tax Credit.

Center for Health Care Services	\$916,217	\$916,217	\$704,057
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Ending Homelessness
Integrated Behavioral Health Program

The Integrated Behavioral Health Program provides a structured environment for up to 80 homeless males diagnosed with a mental illness and residing at Prospects Courtyard or a location not meant for human habitation. Services include: psychiatric assessments and follow-up; medication stabilization and monitoring; case management and rehabilitation benefits procurement; and nursing assessments.



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Center for Health Care Services	\$1,250,000	\$1,250,000	\$1,250,000
<i>Ending Homelessness</i>			
<i>Restoration Center Support</i>			
<p>The Restoration Center offers a medically supervised sobering area for public intoxicants to interrupt the cycle of serial inebriation. These services support law enforcement and Haven for Hope security by freeing up their services return to campus and street patrols more efficiently. The center also provides minor medical care and triage services to injured prisoners brought into the unit by law enforcement to/from the City Magistrate or Bexar County Adult Detention Center.</p>			
Child Safe	\$150,000	\$150,000	\$150,000
<i>Child Abuse Intervention & Prevention</i>			
<i>Prevention and Awareness Program</i>			
<p>The Prevention and Awareness program provides data-based trainings that teach adults how to prevent, recognize, and react responsibly to child sexual abuse and other types of maltreatment. These trainings are designed for organizations and individuals that serve children and youth and for other individuals that care about the well-being of children.</p>			
Children’s Bereavement Center	\$75,000	\$75,000	\$75,000
<i>Youth Success</i>			
<i>Teen Grief Reach</i>			
<p>Children’s Bereavement Center of South Texas’ Teen Grief Reach program is designed to help children and families from every social and economic circumstance process the psychological and emotional challenges of death and loss in an environment specially designed to be secure and nurturing. Services include grief counseling and peer support, mental health services both individual and group-based counseling, and school-based support groups.</p>			
Christian Assistance Ministry	\$0	\$0	\$65,000
<i>Ending Homelessness</i>			
<i>Shower Hub</i>			
<p>CAM will provide showers on a dependable schedule for the homeless population. Funding supports staff to run the showers, items such as underwear, socks, towels, hygiene items, soap, shampoo, and security. Funding will also support utilities and regular maintenance costs. The shower service is part of a broader street outreach program and, in addition to providing health and grooming benefits, serves as a means for clients to access detox, shelter, housing and/or employment services.</p>			
Communities in School	\$231,348	\$231,348	\$231,348
<i>Youth Success</i>			
<i>NXT Level Youth Opportunity Program</i>			
<p>Communities in Schools of San Antonio in collaboration with Goodwill Industries of San Antonio will operate an opportunity youth center. The NXT Level Youth Opportunity Center connects 16-24 years old youth with resources to help meet their personal, educational, and career goals. In order to ensure personal obstacles do not interfere with an opportunity youth's ability to succeed, services include, but are not limited to, case management, social service referrals, mental health services, and emergency/basic assistance.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Communities in School	\$252,460	\$252,460	\$252,460
<i>Youth Success</i>			
<i>Operation Graduation</i>			
<p>Communities In Schools-San Antonio (CIS-SA) aims to prevent the escalation of negative behaviors that might otherwise limit academic achievement. The CIS model of integrated student services (ISS) is an evidence-based approach to improving educational outcomes and promoting positive youth development. In the 2021-2022 school year, CIS-SA will implement the evidence-based CIS model of integrated student services in 10 elementary, middle and high schools within the Harlandale and San Antonio Independent School Districts.</p>			
Corazon Ministries Inc.	\$50,000	\$50,000	\$50,000
<i>Ending Homelessness</i>			
<i>Corazon Respite Center</i>			
<p>The Respite Center will operate as a day center and resource HUB where unhoused or marginalized clients can receive warm meals, shelter from weather, and safe places to meet with outreach workers and case managers. Corazon will partner with Christian Assistance Ministries, SA HOPE Center, the Pride Center, and local churches to provide showers, counseling, and other preventive services in adjacent facilities. Transportation assistance (van rides and bus passes) will be provided to clients needed that support. The Center will offer weekly cooked meals, rooms for counseling and case management so clients can receive housing and preventive services with privacy and dignity, access to hot showers (on alternating days with CAM), clothing and hygiene items, free haircuts on various days, and free ID recovery through the SAPD Hope Team, CAM and Corazon volunteers.</p>			
Corazon Ministries Inc.	\$0	\$0	\$57,343
<i>Ending Homelessness</i>			
<i>Homeless Outreach Services</i>			
<p>This program provides street outreach coordination to identify and engage people living in unsheltered locations in the downtown area. This program provides critical, life-saving resources such as food, water, clothing, access to showers and other necessities. Additionally Street Outreach Coordinators can refer clients to emergency shelter and/or temporary housing, health and behavioral care, transportation, peer support services, and other available resources.</p>			
Edgewood ISD	\$195,000	\$195,000	\$195,000
<i>After School Challenge</i>			
<i>After School Challenge Program</i>			
<p>The After School Challenge Program provides an engaging after-school program that will provide students age-appropriate activities, assistance with academics, reinforcement of reading skills, increased self-esteem and build potential. The daily program components include homework assistance including designated reading time, educational games, academic enhancement activities in the fine arts and other areas, and the physical fitness and play.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
Program Description	Adopted	Estimate	Adopted
Family Service Association	\$67,221	\$67,221	\$67,221
<i>Kinder Readiness</i>			
<i>Family Strengthening & Kindergarten Readiness</i>			
The Family Strengthening and Kindergarten Readiness focuses on multifaceted, family strengthening and school success dual generation model that engages low-income, disengaged parents in their child's educational process and strengthens family resources while incorporating early childhood learning components.			
Family Service Association	\$258,601	\$258,601	\$258,601
<i>Financial Security & Education</i>			
<i>Financial Empowerment & VITA Programs</i>			
The Financial Empowerment and VITA programs provide low-to-moderate income, economically vulnerable families with the skills and knowledge to enable them to successfully manage their finances, learn safe money management, save for their asset goals, proactively engage in the economy and obtain free tax preparation claiming all eligible tax credits including the Earned Income Tax Credit.			
Family Service Association	\$130,000	\$130,000	\$130,000
<i>Child Abuse Intervention & Prevention</i>			
<i>Por Los Ninos Child Abuse Prevention/Intervention Program</i>			
The Por Los Ninos Child Abuse Prevention/Intervention Program will deliver population-focused, individualized services designed to decrease the number of confirmed cases of child abuse and neglect among high need, high risk families. Families will receive in-home parenting education from a Certified Community Health Worker (Promotora) who also is a neighborhood resident, to foster trust and engagement using the Triple P curriculum and the Nurturing Parenting curriculum to supplement specific high risk needs for higher risk families.			
Family Service Association	\$303,573	\$303,573	\$303,573
<i>College & Career Readiness</i>			
<i>Youth College & Career Opportunities Program</i>			
The Youth College & Career Opportunities Program focuses on intentionally selected activities that foster the knowledge and skills students require for academic and career success, including persistence, decision-making, critical thinking, and planning all based on the Developmental Relationships Framework and the 40 Developmental Assets.			
Family Violence Prevention Services, Inc.	\$276,587	\$276,587	\$276,587
<i>Domestic Violence Intervention & Prevention</i>			
<i>Battered Women & Children's Shelter</i>			
The Battered Women & Children's Shelter provides survivors of domestic violence with a safe place to begin recovering from the trauma of abuse and the tools they need to become stable and move forward to a healthy, resilient and independent life. The Shelter's goal is to reduce and prevent reoccurrence of domestic violence by providing survivors with emergency shelter, transitional housing, rapid re-housing placement, case management, mental health counseling, and access to legal and social services. The agency also provides mothers with parenting education, victims' support groups, family support services, and literacy and other essential services that help prevent neglect of children and youth.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Family Violence Prevention Services, Inc.	\$148,000	\$100,729	\$148,000
Ending Homelessness			
<i>Community Based Counseling at Haven for Hope</i>			
The program objective is to provide comprehensive mental health services to the homeless population, projected at an estimated 350 adults and children, at Haven for Hope. This will include individual, group, and family counseling. The program supports the City's goals of reducing chronic and family homelessness. The program will foster mental and physical health, domestic violence intervention and education, housing stability, and self-sufficiency for adult and child residents.			
Girl Scouts of Southwest Texas	\$164,770	\$164,770	\$164,770
College & Career Readiness			
<i>Westside Girl Scouts Leadership Center</i>			
Girl Scouts of Southwest Texas (GSSWT) will provide a "A College-Going Culture for Girls Initiative" onsite or virtually at various elementary schools around Bexar County and through the In School Girl Scout Leadership Experience and Gamma Sigma Pearls/Girls Program at the middle school and high school level.			
Girls, Inc.	\$85,000	\$85,000	\$85,000
College & Career Readiness			
<i>Operation SMART: Developing 21st Century STEM Skills</i>			
Operation SMART (Science Math and Relevant Technology) is a STEM pipeline that connects girls to hands-on experiences; mentoring; career exploration; field trips; family outreach; and academic guidance. Girls Inc programs and activities take place during out of school time (afterschool, weekends, summers) and provide relevant programming to keep girls engaged and learning.			
Good Samaritan Community Services	\$145,451	\$145,451	\$145,451
College & Career Readiness			
<i>College & Career Readiness Program</i>			
The College and Career Readiness (CCR) program works with local school districts to engage high school youth in activities to help them achieve academic success, realize their potential, and transition successfully from high school into post-secondary education. Most of the youth served are the "first generation" in their family to graduate from high school and further their education. The CCR program facilitates attainment of higher education for youth by informing them about, and linking them to, different career options and college opportunities.			
Good Samaritan Community Services	\$85,390	\$85,390	\$85,390
Youth Success			
<i>Youth Development Services</i>			
Good Samaritan's Youth Case Management program uses a holistic approach that focuses on a child's mental, social, physical, or spiritual well-being. Utilizing the Strengths-Based Perspective, individual and group Case Management support is provided to help youth build resiliency through social skill development and improve academic and behavioral outcomes.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Goodwill Industries, Inc.	\$237,138	\$237,138	\$237,138
Youth Success			
<i>NXT Level Youth Opportunity Program</i>			
Goodwill Industries of San Antonio, in collaboration with Communities in Schools of San Antonio, will operate an opportunity youth center. The NXT Level Youth Opportunity Center connects 16-24 years old youth with resources to help meet their personal, educational, and career goals. In order to ensure personal obstacles do not interfere with an opportunity youth's ability to succeed, services include, but are not limited to, case management, social service referrals, mental health services, and emergency/basic assistance.			
Harlandale ISD	\$390,000	\$390,000	\$390,000
After School Challenge			
<i>After School Challenge Program</i>			
The After School Challenge Program provides participating students with a safe and supervised environment in which to improve academic performance, enhance their self-esteem, and help develop leadership skills.			
Haven for Hope	\$236,722	\$236,722	\$236,722
Ending Homelessness			
<i>Direct Referral Program</i>			
The Direct Referral Program provides a low-barrier, safe, person-centered environment to individuals and families in Bexar County, who are experiencing homelessness. This includes veterans, the chronically homeless, high utilizers of community emergency and medical services, families in crisis, and those encountered at homeless encampments by the Haven for Hope Outreach Team.			
Haven for Hope	\$1,500,000	\$1,500,000	\$1,500,000
Ending Homelessness			
<i>Facility Operations & Maintenance</i>			
Funding supports operations and security at the Haven for Hope campus. Haven for Hope of Bexar County is a non-profit organization dedicated to transforming the lives of homeless men, women and children in the San Antonio/Bexar County area by addressing the root causes of homelessness through job training, education, and behavioral health services.			
Haven for Hope	\$150,000	\$150,000	\$150,000
Ending Homelessness			
<i>Homeless Veterans' Outreach Services</i>			
Haven for Hope will provide support of the collaborative effort to assist Veterans transitioning from homelessness to permanent sustainable housing. The focus of this effort is to maintain the City of San Antonio community plan started in 2015 of housing homeless Veterans, and continuing to meet or exceed Federal goals and standards.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
<i>Program Name</i>	FY 2022 Adopted	FY 2022 Estimate	FY 2023 Adopted
<i>Program Description</i>			
Haven for Hope	\$50,000	\$50,000	\$50,000
Ending Homelessness			
<i>Outreach Program</i>			
Haven for Hope Outreach Team will provide assistance to homeless individuals and families living in encampments in order to help them transition to permanent housing or permanent supportive housing.			
Haven for Hope	\$1,103,916	\$1,103,916	\$1,103,916
Ending Homelessness			
<i>Prospects Courtyard Security Support</i>			
Funding provides security services to the Haven for Hope Prospects Courtyard to ensure a safe and secure environment for the members on campus.			
Haven for Hope	\$1,112,971	\$1,112,971	\$1,112,971
Ending Homelessness			
<i>Prospects Courtyard Support</i>			
Prospects Courtyard provides a safe sleeping environment for chronically homeless men and women over the age of 17 who are skeptical of seeking shelter. Meals, hygiene essentials, chapel services, and storage accommodations for clothing and service linkage to other homeless providers is made available.			
Haven for Hope	\$922,000	\$922,000	\$922,000
Ending Homelessness			
<i>Residential and Support Services</i>			
Provides residential services for men, women and families at the Haven for Hope campus. Assists individuals with obtaining employment through education and training opportunities, provides access to existing resources, and assists participants in mobilizing their personal resources.			
Healy Murphy Center	\$318,250	\$318,250	\$318,250
Youth Success			
<i>Youth Training Project</i>			
Healy Murphy Center's Youth Training Project directly addresses the needs of young people in crisis who are at a particularly heightened risk of leaving school. The program will engage out of school youth between the ages of 14-21 to be successful in achieving their high school diploma. Education and health services will be provided along with support groups and mental health services for teens who have been victims of violence and abuse.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted

Housing First Community Coalition (HFCC)	\$47,271	\$47,271	\$47,271
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Ending Homelessness

Towne Twin Village

The Towne Twin Village (TTV) will be the City’s first single-site FH-PSH community. The project consists of 200 housing units serving 200 senior individuals who have been chronically homeless. Units are efficiencies and 1-bedroom RV trailers, tiny houses and apartments. All units will have ADA bathrooms. There are nine tiny home styles; all styles and apartments will average 450-500 sq. ft. Medical, dental, and mental health clinics, case management, addiction treatment, motivational interviewing and harm reduction will be the primary services.

Martinez Street Women's Center	\$50,000	\$50,000	\$50,000
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Youth Success

Youth Development Program

Martinez Street Women’s Center’s Youth Development program provides opportunities for youth to explore their world, the tools to achieve their dreams, and the platform to inspire their peers. Our program is built upon the Developmental Relationships Framework and infused with Restorative Justice Practices.

Meals on Wheels of San Antonio	\$54,150	\$54,150	\$54,150
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Senior Independence

Friendly Visitor Program

The Friendly Visitor program provides companionship to disabled and homebound seniors in San Antonio and the surrounding areas, supporting their health, mental well-being and ability to live independently in their own homes by providing a companion to help with activities of daily living while decreasing their loneliness and sense of isolation. This program assists isolated seniors maintain their health by keeping them active and engaged with members of their community and provides impactful civic engagement opportunities to the citizens of San Antonio.

P16 Plus	\$278,000	\$278,000	\$278,000
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Youth Success

Future Ready Data Plan

The Future Ready Data Plan will have three major deliverables: Student Outcome Dashboards for Delegate Agencies; Community-wide Dashboard for Future Ready Plan; and an Advance Integrated Cross-Sector Plan. The plan itself will intentionally work alongside COSA's existing Community Recovery and Resiliency Plan, SA Ready to Work Plan, City of San Antonio Comprehensive Domestic Violence Plan, San Antonio Status of Poverty Report, and the City of San Antonio, Department of Human Services, 2019 Senior Services and Homeless Services Strategic Plan reports.

Project MEND	\$75,000	\$75,000	\$75,000
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Financial Security & Education

Medical Equipment Reuse Program

The Medical Equipment Reuse Program collects donations of gently used medical equipment from individuals, nursing homes, medical equipment companies, hospitals, and other partner agencies which are then professionally refurbished, repaired and sanitized to state standards. The Project then allows those in need to purchase the refurbished equipment at sliding scale rate based on income eligibility.



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
Project QUEST, Inc.	\$2,000,000	\$2,000,000	\$2,000,000
Workforce Development			
<i>Project QUEST</i>			
Project QUEST provides San Antonio residents access to training programs that leads to certificates, associate degrees, bachelor degrees, or industry recognized certifications. QUEST provides intense case management and wrap around services, and offers job search and placement assistance upon completion of training.			
Respite Care	\$76,010	\$76,010	\$76,010
Child Abuse Intervention & Prevention			
<i>Davidson Respite House</i>			
The Davidson Respite House (DRH) is the only licensed General Residential Operation (GRO) in Texas dedicated to the recovery and care of abused and neglected children with special needs and complex medical conditions ages six weeks to 17 years. Children enrolled in DRH live in welcoming historic homes on RCSA's campus in San Antonio's 78212-zip code and engage in activities providing structure and typical childhood experiences, such as family-style dining with adult caregivers, playground time, and community outings.			
Respite Care	\$121,222	\$121,222	\$121,222
Kinder Readiness			
<i>Developmental Daycare Program</i>			
Respite Developmental Daycare (RDD) offers specialized care and learning enhancements for children with developmental disabilities, as well as their non-disabled siblings. The center provides preschool intervention through activities designed to encourage growth and development, improving kindergarten readiness and promoting the achievement of each child's maximum academic capabilities.			
SAMMinistries	\$0	\$0	\$55,015
Ending Homelessness			
<i>Homeless Outreach Services</i>			
This program targets highly vulnerable unsheltered individuals experiencing homelessness. Street outreach staff supported by funding will work to establish trusting relationships with those experiencing homelessness, using a trauma-informed approach that respects individual needs and goals. Staff will work to connect unsheltered individuals to needed mental health treatment, substance use treatment, physical health care, and emergency shelter. Staff will also focus on getting individuals enrolled in the Coordinated Entry system, Home Link, for permanent housing placement.			
San Antonio AIDS Foundation	\$248,110	\$248,110	\$293,452
Financial Security & Education			
<i>Congregate Hot Meal Program</i>			
The Hot Meals program assists those living with HIV in maintaining their overall health through healthy eating. HIV disproportionately impacts people of lower income. The San Antonio Aids Foundation meals program allows clients to have a reliable source of hot meals daily. This program serves those who are unsheltered as well as those in housing. The meals also provide a point of contact for many of our otherwise hard to reach clients.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
Program Name	FY 2022	FY 2022	FY 2023
Program Description	Adopted	Estimate	Adopted
San Antonio AIDS Foundation	\$425,294	\$425,294	\$503,015
Ending Homelessness			
<i>Long-Term Tenant-Based Rental Assistance</i>			
<p>The Long-Term Tenant Based Rental Assistance provides rental assistance to help maintain housing for those people with HIV/AIDS who are at risk of homelessness, due to their financial situation. Depending on the client's income, SAAF will pay up to 100% of a client's rent for up to 30 consecutive months. Clients are expected to pay 30% of their income towards their rent and utilities with the program paying the remaining balance up to the fair market value. Referrals for this program are accepted from case managers at local AIDS Service Organizations (ASOs) when openings for the program are announced based on funding availability. SAAF provides supportive services including transportation and case management, and clients are referred to other programs providing educational and job-finding resources.</p>			
San Antonio AIDS Foundation	\$240,412	\$240,412	\$284,347
Ending Homelessness			
<i>Transitional Housing Program</i>			
<p>The Transitional Housing program will provide shelter to people living with HIV with extensive support services provided by SAAF to help the client transition to stable housing. All clients in the program establish a plan with their case managers, who monitor progress. The program will also provide on-site substance abuse counseling and treatment. The six bedroom and seven-bathroom facility can provide separate bedrooms for men, women and transgender clients. Individuals are allowed to remain in the program for 180 days. Clients being admitted to the program will be drug-tested before admittance and tested randomly as appropriately necessary. Clients will be referred to and provided counseling services for substance abuse and mental health issues as appropriate.</p>			
San Antonio Food Bank	\$1,152,852	\$1,152,852	\$1,152,852
Ending Homelessness			
<i>Community Kitchen at Haven for Hope</i>			
<p>The Haven for Hope Community Kitchen will provide meals to all homeless residents of Haven for Hope. These clients come from all City Council districts. Each resident will have access to breakfast, lunch and dinner with the option to receive a "to go" meal, for those working offsite. The age group to be served will range from infant children to seniors; client roster will vary based on the current population of the shelter. Meal services will be offered out of the Haven cafeteria.</p>			
San Antonio Food Bank	\$500,000	\$500,000	\$500,000
Senior Independence			
<i>Project HOPE</i>			
<p>Project Hope provides seniors, age 60+, with access to approximately 50 pounds of fresh, perishable, non-perishable food, and needed household items each month. The San Antonio Food Bank supplements the access to food with ongoing nutrition education and training to help the senior population appreciate the health benefits of the food they consume and teach them how healthy food can assist in managing chronic disease.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
<i>Investment Category</i>			
<i>Program Name</i>	FY 2022	FY 2022	FY 2023
<i>Program Description</i>	Adopted	Estimate	Adopted
San Antonio ISD	\$1,573,260	\$1,573,260	\$1,573,260
<i>After School Challenge</i>			
<i>After School Challenge Program</i>			
The After School Challenge Program provides after school services by focusing on the following service areas: education and career development, character and leadership growth, arts, health, life skills, and recreation.			
San Antonio Metropolitan Ministries	\$567,605	\$567,605	\$567,605
<i>Ending Homelessness</i>			
<i>Outreach on the Streets - Rapid Rehousing</i>			
The Outreach on the Streets program will provide direct outreach to individuals and families experiencing unsheltered homelessness on streets, in encampments, or in other places not meant for habitation. Street Outreach Case Workers are housed on the Haven for Hope campus. A Clinical Case Manager (Master's Level Social Worker) is assigned to this team to work with higher acuity clients, to aid with crisis intervention, and to offer support and guidance to others on the team. The Rapid Rehousing program will identify participants via use of the Coordinated Entry system and serve both families and individuals experiencing homelessness. The program will provide comprehensive case management, housing location and placement, rental assistance, and stabilization services for eligible households.			
San Antonio OASIS	\$88,736	\$88,736	\$88,736
<i>Senior Independence</i>			
<i>OASIS Technology Education Programming</i>			
San Antonio OASIS provides technology classes that are evidence-based and utilize a national curriculum designed with seniors in mind at participating City of San Antonio Senior Center locations. Consumer Interest classes educate seniors on vital issues related to their well-being and capability to survive in today's world and will increase financial and legal literacy. These classes are aimed to keep older adults engaged and educated on particular topics.			
San Antonio Youth Centers Inc	\$116,000	\$116,000	\$116,000
<i>Youth Success</i>			
<i>Youth Development Program</i>			
The Youth Development Program (SOAR!) is SA Youth's comprehensive and innovative education completion and workforce development program that targets San Antonio's young adults who have the drive and determination to complete their high school education and to gain the job and soft skills needed to thrive in an ever-competitive job market.			
Seton Home	\$170,097	\$170,097	\$170,097
<i>Youth Success</i>			
<i>Pathways to Independence Program</i>			
Seton Home's Pathways to Independence program provides case management, counseling services, and basic need assistance to teen mothers to relieve emotional and financial stressors that hinder mothers from wholeheartedly engaging in their education. Mothers are enrolled in school with year-round after school tutoring geared towards earning their High School diploma or equivalency.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
Program Name	FY 2022	FY 2022	FY 2023
Program Description	Adopted	Estimate	Adopted
Society of St. Vincent De Paul	\$50,000	\$50,000	\$50,000
Ending Homelessness			
<i>Rapid Rehousing Program</i>			
<p>The Rapid Rehousing Program serves as a community safety net that provides the necessary financial assistance and case management assistance needed for individuals/families to move immediately out of homelessness to permanent housing. The program provides flexible rental assistance, case management, and stabilization services. Stabilization will include identifying available, affordable rental units; recruiting landlords willing to rent to homeless families and individuals (including those who may have poor credit histories or other tenant qualification issues); and creating strategies to remain housed after financial assistance ends. All program participants are followed up with to ensure they are out of crisis mode and working toward sustainability. Homelessness prevention services provide financial assistance and case management services to those meeting eligibility requirements, with the ultimate goal of ensuring these families remain stably housed without falling into homelessness.</p>			
South San Antonio ISD	\$87,534	\$87,534	\$87,534
After School Challenge			
<i>After School Challenge Program</i>			
<p>The After School Challenge Program facilitates the wholistic development of young children and youth by use of early intervention activities. The program's objectives are to improve students' grades, attendance, success on STAAR assessments, and assuring that each student served is promoted to the next grade level.</p>			
Southwest ISD	\$81,900	\$81,900	\$81,900
After School Challenge			
<i>Inspiring Leaders After School Challenge Program</i>			
<p>The Inspiring Leaders After School Challenge Program provides after school services focused on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation.</p>			
St. Peter St. Joseph Children's Home	\$50,000	\$50,000	\$50,000
Financial Security & Education			
<i>Project Ayuda Homeless Prevention</i>			
<p>St. PJ's Project Ayuda Homeless Prevention program provides intervention services to help prevent families and individuals from becoming homeless. The program primarily serves low income families or individuals within 30% average median income at risk of potential homelessness and having difficulty maintaining financial self-sufficiency. Individuals and families who receive assistance will also be provided case management, housing stability plans, life skills classes, employment referrals, and assistance with other basic needs such as food and clothing.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency

Investment Category

Program Name

Program Description

**FY 2022
Adopted**

**FY 2022
Estimate**

**FY 2023
Adopted**

St. Vinny's Bistro (Formerly Society of St. Vincent De Paul)

\$148,950

\$148,950

\$148,950

Ending Homelessness

St. Vinny's Bistro

The St. Vinny's Bistro program focuses on alleviating hunger and providing food sufficiency by providing three nutritious meals a day, 365 days a year, to adults in the Courtyard area of the Haven for Hope campus. The program also provides sack lunches for the working homeless, as well as snacks for those that need to have food with their medication. They also provide off-site meals at the hotel utilized by Haven as an additional shelter due to COVID. The program also provides food service training to the homeless who wish to learn a skill that will lead them to a stable and sustainable future.

WellMed Charitable Foundation

\$87,824

\$87,824

\$87,824

Senior Independence

Caregiver SOS Program

The Caregiver SOS program through the WellMed Charitable Foundation provides services at no cost for family members and friends providing care to an older loved one (60 years of age or older) with dementia or other chronic illness. The services provided include Caregiver Coaching, the Stress-Busting Program, and the Caregiver Teleconnection program. All the Caregiver SOS services offered are bilingual and bicultural.

Young Men's Christian Association (YMCA)

\$251,323

\$251,323

\$251,323

Senior Independence

Active Older Adults Program

The goal of Active Older Adults program provides low-income seniors wrap-around services, classes, and activities that directly impacts their overall health and well-being. The program provides group exercise and water aerobics classes at City of San Antonio Senior Centers and YMCA locations. Through ongoing, fun, safe and engaging programming, participants in the Active Older Adults Program increase their self-confidence and sense of achievement, thereby lowering feelings of isolation.

YWCA of San Antonio

\$130,000

\$130,000

\$130,000

Financial Security & Education

Economic Empowerment

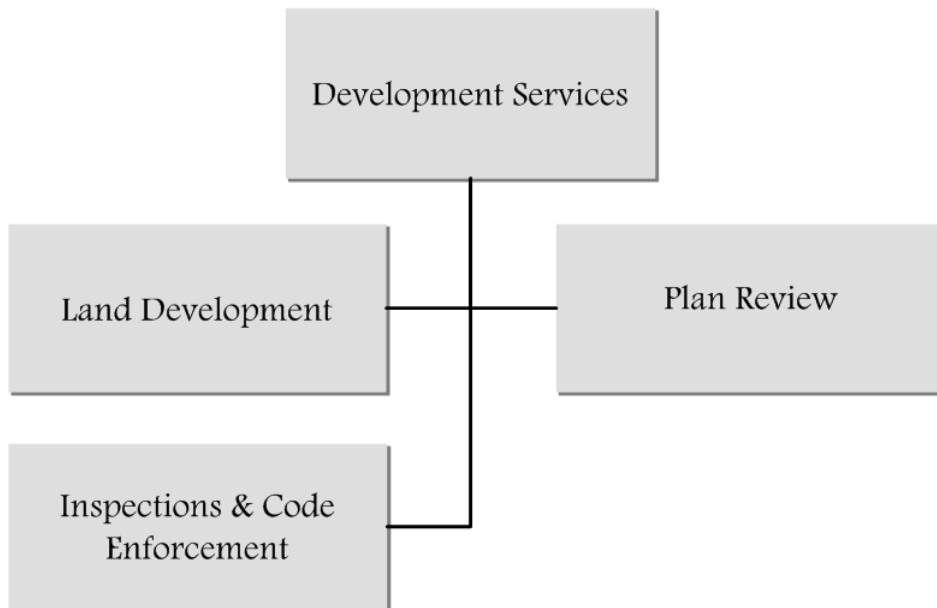
YWCA's Economic Empowerment program works to break the cycle of poverty by promoting entrepreneurship and asset building and protection for women, seniors, and newcomers to our community through workshops, training, and financial counseling. The overall goal of the program will be to become a Financial Empowerment Center. Sessions will be held Monday-Friday, 9am-5pm, with two evening workshops per week, 6-8pm; Saturday events.



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2023 ADOPTED FUNDING ALLOCATIONS

Delegate Agency			
Investment Category			
Program Name	FY 2022	FY 2022	FY 2023
Program Description	Adopted	Estimate	Adopted
YWCA of San Antonio	\$118,830	\$118,830	\$118,830
Youth Success			
<i>Mi Carrera</i>			
<p>YWCA's Mi Carrera program serves vulnerable girls through self-esteem-building, academic support, social/emotional learning, and academic and career exploration to inspire girls to stay in and graduate from high school, and set personal, academic, and career goals to achieve their dreams. Services are offered Monday-Friday throughout the school day, from 8 am to 4 pm, with occasional after school programming and some Saturdays.</p>			
YWCA of San Antonio	\$88,710	\$88,710	\$88,710
Youth Success			
<i>RESET</i>			
<p>The RESET program will work in partnership with the City's Frank Garret Center to reach young women ages 16-24 to provide case management and job training services. The program will provide outreach by expanding partnerships with other community organizations, conduct intake assessments to determine educational/career paths as well as invention/support services, design personalized pathways, and provide education/career services with social/emotional support.</p>			
YWCA of San Antonio	\$71,765	\$71,765	\$71,765
Senior Independence			
<i>Senior Connection Program</i>			
<p>The Senior Connection Program offers fitness classes designed to encourage the physical and mental well-being of seniors and help them maintain independent living in City of San Antonio Senior Centers and Nutrition Sites. Classes offered include dance, yoga, low-impact aerobics, and water aerobics. Instructors are certified to adapt to meet the needs and abilities of the senior population. There are no program fees for Senior Connection participants.</p>			
YWCA of San Antonio	\$122,826	\$122,826	\$122,826
Youth Success			
<i>Teens Taking Action</i>			
<p>YWCA's Teens Taking Action program addresses the need for youth to stay in school, by engaging youth through service learning opportunities, training them as leaders in their communities, with leadership skills in social justice, and building social/emotional intelligence and workforce skills, while earning a stipend. Programming will be offered 4 days per week from 4 pm to 6 pm after school.</p>			

DEVELOPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Development Services Fund	346	46,433,686
General Fund - Code Enforcement	153	16,204,565
Capital Projects	0	2,182,000
Total Funding	499	\$64,820,251

The total Development Services Fund FY 2023 Adopted Budget is \$48,615,686, of which \$2,182,000 is dedicated to building enhancements at the One Stop and is transferred to the Capital Budget. The total General Fund - Code Enforcement FY 2023 Adopted Budget is \$16,526,727, of which \$322,162 is transferred to the Development Services Fund.

MISSION STATEMENT**PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.**

PROGRAM INFORMATION

The Development Services Department, accredited by International Accreditation Services and rated a 1 by the Insurance Service Office, Inc., is responsible for protecting the health, safety, and quality of life of the residents of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, and sign regulation. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti abatement. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

The department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Building-Related and Fire Code Board of Appeals and Advisory Board, Board of Adjustment, Zoning Commission, Planning Commission, and Building Standards Board.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**City-Wide Goal: San Antonio will be a safe and clean community**

- Increase participation in the development of building-related codes at the state and national level
- Complete stakeholder processes for large area rezoning, noise ordinance, other council consideration requests and ordinance changes for Council consideration
- Support other City initiatives including short-term rentals, creation of Neighborhood Conservation District guidelines for Ingram Hills, continued implementation of the Southern Edwards Plateau – Habitat Conservation Plan, and other military initiatives such as the Military Protection Area ordinance
- Implement a formalized program to address proactive inspections of "bad actor" apartment complexes
- Complete amendment process for the Unified Development Code and adopt the 2021 International Code Council building and fire-related codes with amendments, sign code, and San Antonio property maintenance code.
- Partner with CPS Energy for installation of streetlights in neighborhoods to increase safety and reduce crime
- Improve cycle time to provide services
- Continue to monitor resources to meet the demands of home and building construction
- Expand, streamline, and improve code enforcement and graffiti abatement processes
- Monitor staff deployment to ensure resources meet the demand for Code Enforcement Services
- Continue to focus resources on key health, safety, and blight issues
- Deliver monthly report cards for individual accountability of cycle time goals
- Recognize staff when exceeding performance expectations
- Continue to focus on construction projects to reduce the total cycle time
- Make improvements at the Cliff Morton Development and Business Services Center, also referred to as the One Stop, located at 1901 S Alamo, to include replacement of HVAC system

Ensure consistency and quality of services provided

- Increase the percentage of staff with non-mandatory certifications
- Conduct two San Antonio Building Codes Academy (SABCA) events
- Continue to lead meetings with Metro Area Bexar County Officials to develop consistent standards in the enforcement of building codes
- Create an International Code Council Chapter for the San Antonio/Bexar County and surrounding areas

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

Promote customer service philosophy to facilitate development and maintenance of property

- Continue training program, known as DSD Academy, for residents and customers to learn about the City's development, permitting, and Code Enforcement processes
- Increase the number of registered contractors who meet the criteria for recognition as a Registered Plus or Premier Contractor as part of the Contractor Connect Program which started in FY 2019; entails an online search tool which property owners may use to hire registered contractors for residential projects
- Continue monthly communication with Neighborhood Associations, to include improvements to information distribution and staff follow-up
- Conduct regular meetings with key stakeholder groups: Development Process Task Force, Professional Engineers in Private Practice / American Institute of Architects, Greater San Antonio Builders Association, Associated Builders and Contractors, Inc., Neighborhood Code Enforcement Task Force, and Terminate Graffiti
- Position to serve as liaison between Code Enforcement and NHSD Housing Navigators to assist families in need of social services and property owners/tenants achieve code compliance
- Enhance community outreach through social media

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems

- Continue to make enhancements to the BuildSA system in partnership with ITSD, conduct trainings for customers and staff and create "how to" materials that will further assist with navigating the system
- Leverage technology to improve communications with the residents of San Antonio, to include use of kiosks to assist customers in the lobby, and check-in system which allows customers to sign in ahead of arriving at the One Stop
- Continue use of virtual hold for customers who contact the Development Services Call Center for assistance; representatives call back customers as soon as the representative is available rather than having the customer wait on hold
- Replace the current route optimization system to continue communication with contractors for inspections activities
- Continue use of remote video inspections and increase number of types of inspections when feasible

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness

- Enhance employee development
- Continue training programs to focus on (1) code knowledge, (2) customer service, (3) public integrity, (4) employee wellness, and (5) safety
- Continue cross-training program for staff to increase knowledge of DSD operations
- Develop additional growth plans to attract and retain employees
- Hold monthly small group meetings with Director as an open forum for employees to identify and discuss any issues to enhance employee engagement
- Continue the department's Mentorship Program to enhance employee professional growth
- Select staff to participate in the Equity Trainer Program

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of building inspections performed as scheduled	90%	95%	92%	95%
Calendar days to provide complex commercial plan review	16	18	18	18
Business days to provide initial residential plan review	3	3	3	3
Calendar days to provide major plats technical review	16	20	13	20
% of streetlights fixed within seven business days of being reported to CPS (LED Streetlights)	94%	95%	90%	95%

**DEVELOPMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	23,166,911	26,849,716	26,392,533	30,786,859
CONTRACTUAL SERVICES	2,477,763	3,237,251	3,257,007	3,246,798
COMMODITIES	399,506	399,207	393,953	466,909
SELF INSURANCE/OTHER	5,788,287	5,763,849	5,947,834	6,647,469
CAPITAL OUTLAY	271,764	1,337,223	1,337,245	464,486
TRANSFERS	6,520,153	5,022,234	5,021,515	7,003,165
TOTAL EXPENDITURES	\$38,624,384	\$42,609,480	\$42,350,087	\$48,615,686
Authorized Positions	304	333	333	346

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation	74%*	90%	86%	90%
Business days to respond to Tier 1 code complaint	8*	2	2	2
Business days to respond to Tier 2 code complaint	8*	3	3	3
% of Tier 1 and Tier 2 cases proactively identified	35%*	65%	62%	65%
Turnaround time from initial cleanup of all graffiti on the public right-of-way	1 Day	3 Days	3 Days	3 Days
Number of graffiti sites abated	42,306	50,000	42,200	50,000

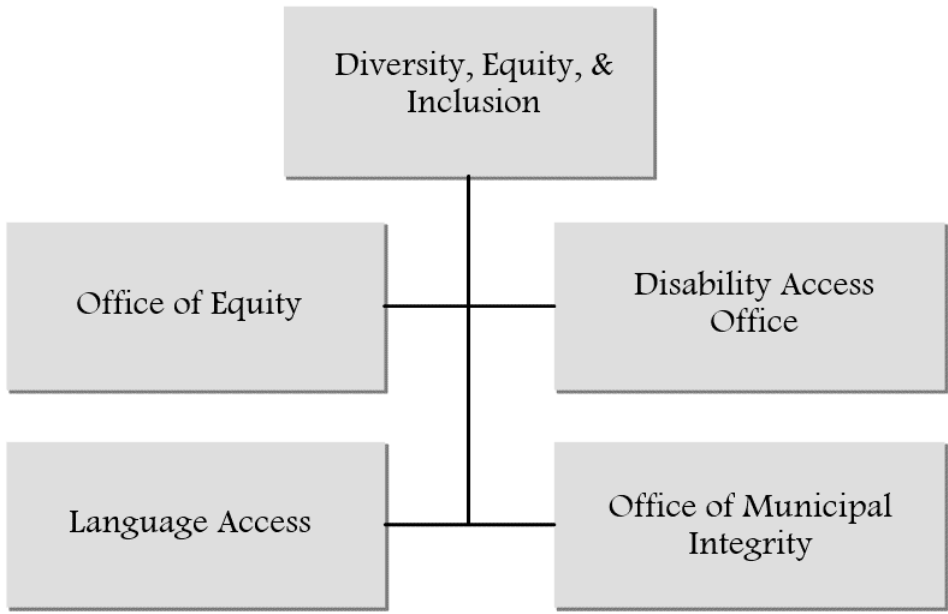
* Measures impacted as a result of COVID-19

**GENERAL FUND - CODE ENFORCEMENT
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	9,223,976	10,517,134	10,454,477	11,185,399
CONTRACTUAL SERVICES	1,676,481	2,319,423	2,336,692	2,387,109
COMMODITIES	215,694	243,113	258,078	272,553
SELF INSURANCE/OTHER	1,836,971	1,897,795	1,978,402	2,010,748
CAPITAL OUTLAY	22,812	172,366	172,366	348,756
TRANSFERS	313,343	313,343	313,343	322,162
TOTAL EXPENDITURES	\$13,289,277	\$15,463,174	\$15,513,358	\$16,526,727
Authorized Positions	150	150	150	153



DIVERSITY, EQUITY & INCLUSION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	17	3,101,078
Total Funding	17	\$3,101,078

MISSION STATEMENT

THE DIVERSITY, EQUITY, AND INCLUSION DEPARTMENT CENTRALIZES THE CITY'S EFFORTS TO PRIORITIZE AND OPERATIONALIZE ACCESSIBILITY, DIVERSITY, EQUITY, INCLUSION, AND INTEGRITY ACROSS DEPARTMENTS AND SERVICES.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- In our work with City Departments, DEI will keep the community's histories and current experiences prioritized as we support their efforts to provide City services.
- DEI will remain a key and consistent feature of the City's evaluation of its services to the community to ensure every constituent benefits and thrives.
- DEI will establish a Language Access Plan to effectively engage in multiple languages city wide.
- DEI will create a baseline quantitative framework to better understand the impact of disabilities in implementing city programs and services.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

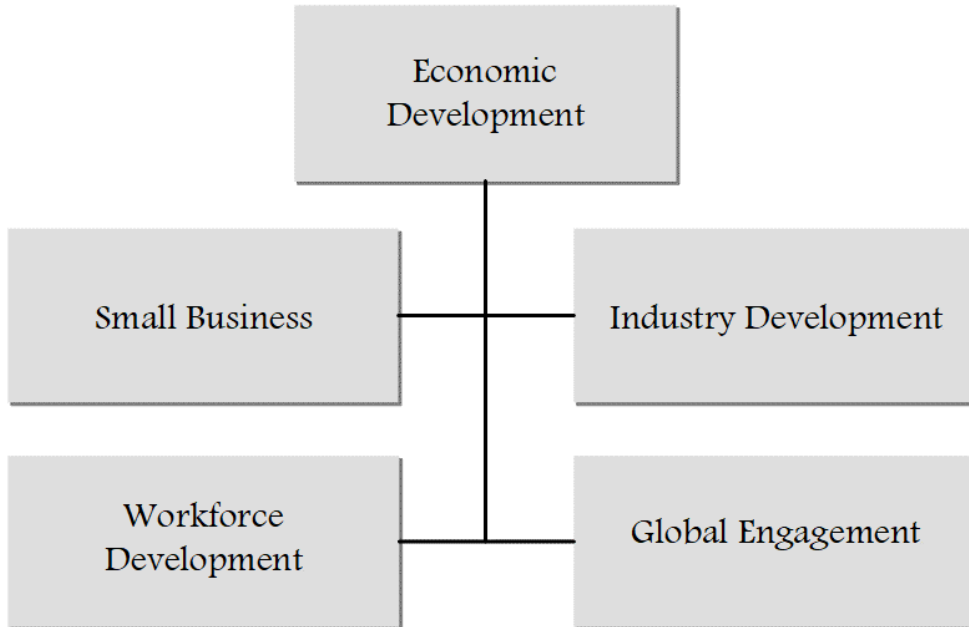
Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Percentage of requests supported for interpreters or translations	N/A	N/A	N/A	75%
Percentage of disability access complaint reviews from initial intake to completed findings within 30 days	N/A	85%	85%	90%
Percentage of disability access technical assistance requests completed within 72 business hours	N/A	90%	91%	90%
Percentage of training attendees who indicated understanding of diversity, equity, and inclusion concepts	N/A	75%	75%	80%

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	1,446,880	1,258,841	1,998,328
CONTRACTUAL SERVICES	0	333,541	350,463	947,504
COMMODITIES	0	65,128	56,781	90,750
SELF INSURANCE/OTHER	0	90,873	91,693	60,896
CAPITAL OUTLAY	0	32,653	32,653	3,600
TOTAL EXPENDITURES	\$0	\$1,969,075	\$1,790,431	\$3,101,078
Authorized Positions	0	17	17	17

ECONOMIC DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	39	9,670,622
Economic Development Incentive Fund	0	5,871,703
Starbright Industrial Development Corporation Fund	0	1,662,107
General Fund - Delegate Agencies - Workforce Development	0	6,364,792
Capital Management Services Fund	2	123,469
COVID Grants	2	32,450,000
Total Funding	43	\$56,142,693

Total General Fund FY 2023 Adopted Budget is \$14,030,185 of which \$2,697,456 is transferred to the Economic Development Incentive Fund and \$1,662,107 is transferred to the Starbright Industrial Development Corporation Fund.

MISSION STATEMENT

TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE CONTINUED PROSPERITY OF OUR COMMUNITY.

PROGRAM INFORMATION

San Antonio enjoys a diverse industry portfolio that continues to strengthen and build upon the city's historic economic base. Once primarily steeped in military and hospitality, more diverse industry strengths have emerged in recent years, making San Antonio one of the best performing economies in the country. The Economic Development Department seeks to create a globally competitive business environment that supports creation, growth, and development of jobs and investment and a coordinated workforce development system that affords opportunity to all residents of San Antonio.

The Economic Development Department focuses on the core functions of industry development, small business support, and international relations development.

- The Office of the Director provides overall strategic, administrative, fiscal and programmatic direction and oversight. Through partnership agreements with community economic development stakeholders, the Office of the Director ensures alignment of Department policies, community partnerships, and divisional programs towards implementation of the Economic Development Strategic Framework.
- The Industry Development Division focuses on recruitment, retention, and expansion of target industry jobs and investment, as well as managing the compliance of the incentive portfolio.
- The Global Engagement Division hosts foreign officials and delegations; coordinates official trips by the Mayor and Council to key international partners; and fosters and maintains relationships with Sister and Friendship Cities and alliances in China, Germany, India, Israel, Japan, Korea, Mexico, Namibia, Spain, and Taiwan. In partnership with the Industry Development Division, works to increase exports and foreign direct investment through program implementation in coordination with community partners, and manages the "Casa San Antonio" program - the City's foreign office in Mexico.
- The Small Business Division administers the implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow local small, minority, and women-owned businesses. The Small Business Division also advocates for and is a resource for small businesses. The division oversees the implementation of various programs that support entrepreneurship and small business growth, including the ARPA Small Business Plan.
- The workforce development efforts, managed by the Workforce Development Office, focuses on aligning organizations, community initiatives, and programs that assist residents overcome barriers and support equitable access to future career opportunities, while helping address labor demands.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Support the recruitment and expansion of quality jobs and capital investment.

- Provide coordination with regional leadership, oversight, policy guidance, and technical assistance to optimize the economic growth, business competitiveness, and workforce development efforts of the City
- Through the Workforce Development Office, develop, implement, and monitor the Delegate Agency and SA Works funding agreements to coordinate investments, community enrollment, and outcomes to close targeted industry skills gaps, support Pre-K through 16+ alignment, and connect the underserved to skills development
- Annually develop, implement, and monitor the Greater: SATX (formerly known as the San Antonio Economic Development Foundation) Business Plan to execute a coordinated and robust business recruitment, retention & expansion, and international business development program
- Administer the Economic Development Incentive Fund (EDIF) and other incentive programs to secure jobs and investment in targeted industries, and to create high-wage job opportunities for residents of San Antonio
- Provide technical assistance and project management to the Business Retention and Expansion (BRE) program to retain and expand local targeted industry companies, and encourage job growth in the local

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

corporate base

- Develop and execute strategies related to collaboration, exports, and foreign direct investment
- Identify strategic investment opportunities in the commercialization of innovation-based economic development projects through the Council-created San Antonio Economic Development Corporation (SAEDC)

Facilitate small business development and growth.

- Implement systems and satisfy requirements set forth in the SBEDA Ordinance
- Maximize City contract spending with local small, minority, and women-owned businesses through the implementation of the SBEDA ordinance
- Provide outreach services to the small business community, in collaboration with community organizations, to increase awareness of City and other resources and serve as a point of contact to connect residents with those services.
- Through the Mentor Protégé Program, provide education, technical assistance, and 1-on-1 mentorship to small businesses to promote their competitiveness on City contracts.
- Provide no interest loans to small businesses in need of access to capital due to inaccessibility of loans through traditional banks
- Encourage entrepreneurial development, in partnership with Launch SA, the City's small business and entrepreneurship resource center

Manage and cultivate global relationships and promote San Antonio assets internationally.

- Support Sister City programs by broadening and deepening our relationships with San Antonio's existing eleven Sister Cities, three Friendship Cities and other special relationships with initiatives encompassing business and economic development, youth and educational exchanges, cultural engagement, technical exchange, and humanitarian assistance.
- Interface with local organizations and community groups in support of international and Sister City engagement initiatives, as well as diplomatic engagement with foreign officials
- Promote San Antonio's international visibility and services through website and social media and through the promotion of special events.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Jobs created and retained by economic development efforts by the City and its partners	4,671	4,811	4,828	5,200
Total corporate investment	\$425M	\$636M	\$1.45B	\$750M
Number of Sister City related activities involving hosting or travel benefiting San Antonio Sister Cities Program	60	30	44	50
Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA	48%	50%	48%	41%

ECONOMIC DEVELOPMENT

GENERAL FUND
 ECONOMIC DEVELOPMENT INCENTIVE FUND
 STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
 GENERAL FUND - DELEGATE AGENCIES - WORKFORCE DEVELOPMENT
 CAPITAL MANAGEMENT SERVICES FUND

**GENERAL FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	3,355,248	3,648,500	3,568,438	4,259,731
CONTRACTUAL SERVICES	3,040,711	3,731,114	3,773,694	4,839,959
COMMODITIES	40,944	62,958	62,958	80,976
SELF INSURANCE/OTHER	284,751	536,364	647,106	431,418
CAPITAL OUTLAY	18,974	46,159	46,159	12,349
TRANSFERS	2,761,756	2,674,047	2,674,047	4,405,752
TOTAL EXPENDITURES	\$9,502,384	\$10,699,142	\$10,772,402	\$14,030,185
Authorized Positions	38	38	38	39

**ECONOMIC DEVELOPMENT INCENTIVE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	1,524,651	1,067,554	1,067,554	5,871,703
SELF INSURANCE/OTHER	29,524	0	0	0
TOTAL EXPENDITURES	\$1,554,175	\$1,067,554	\$1,067,554	\$5,871,703
Authorized Positions	0	0	0	0

**STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
SELF INSURANCE/OTHER	1,663,644	1,662,122	1,662,122	1,662,107
TOTAL EXPENDITURES	\$1,663,644	\$1,662,122	\$1,662,122	\$1,662,107
Authorized Positions	0	0	0	0

**GENERAL FUND - DELEGATE AGENCIES - WORKFORCE DEVELOPMENT
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
DELEGATE AGENCY SUPPORT	2,433,169	6,130,193	6,121,193	6,364,792
TOTAL EXPENDITURES	\$2,433,169	\$6,130,193	\$6,121,193	\$6,364,792
Authorized Positions	0	0	0	0

ECONOMIC DEVELOPMENT

GENERAL FUND
 ECONOMIC DEVELOPMENT INCENTIVE FUND
 STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
 GENERAL FUND - DELEGATE AGENCIES - WORKFORCE DEVELOPMENT
 CAPITAL MANAGEMENT SERVICES FUND

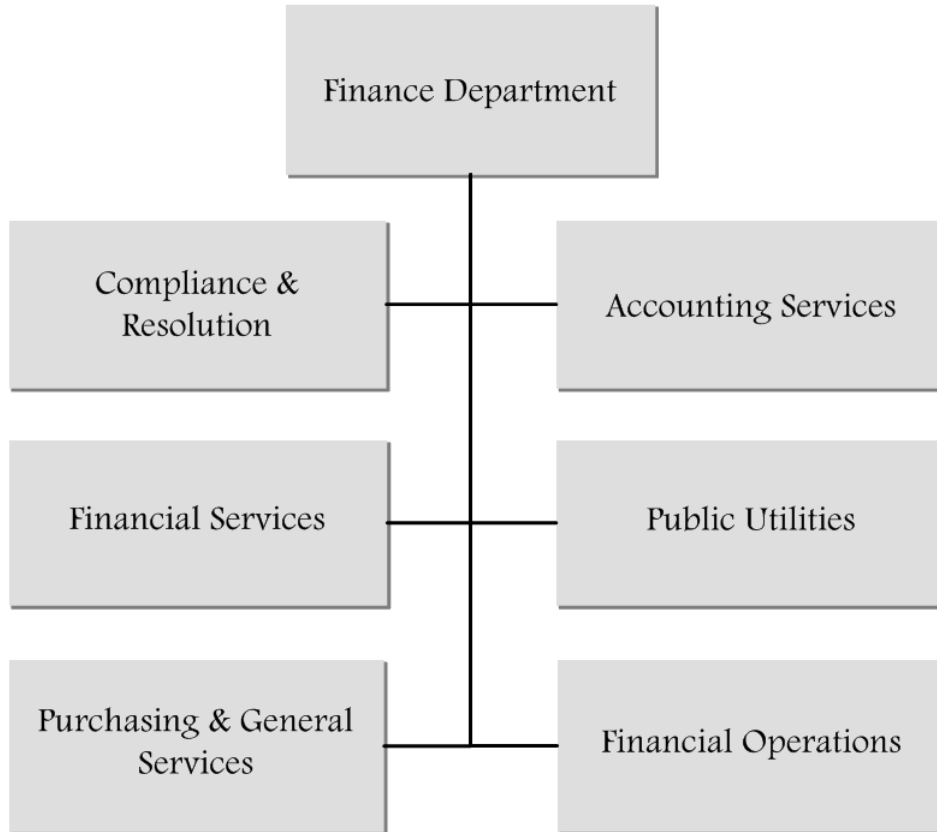
**CAPITAL MANAGEMENT SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	121,469
CAPITAL OUTLAY	0	0	0	2,000
TOTAL EXPENDITURES	\$0	\$0	\$0	\$123,469
Authorized Positions	0	0	0	2

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - One-Time Capital Investments - Texas Biomed	10,000,000	0	0	10,000,000	0
American Rescue Plan Act - Small Business	22,450,000	0	0	22,450,000	0
TOTAL	\$32,450,000	\$0	\$0	\$32,450,000	\$0





FINANCE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	103	15,046,014
Capital Management Services Fund	17	1,730,766
Purchasing & General Services Fund	43	8,181,560
Community & Visitor Facilities Fund (Non-Departmental)	5	486,776
Airport Terminal Development Program Fund	8	667,475
COVID Grants	7	1,031,968
Total Funding	183	\$27,144,559

MISSION STATEMENT

MANAGING THE CITY'S FINANCIAL RESOURCES TODAY FOR A BETTER TOMORROW.

PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a \$2.8 billion municipal corporation, manages the City's financial assets and resources in accordance with the goals established by City Council and the City Manager, in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance. The Finance Department is also responsible for standardization of processes, enterprise-wide, in areas of finance/budget, procurement, and time administration.

The Department is organized into six areas: Accounting Services, Financial Services, Financial Operations, Public Utilities, Compliance & Resolution, and Purchasing & General Services.

- **Accounting Services** supports all City departments both centrally and through the usage of Shared-Services to manage and control time and attendance; payroll; accounts payable; general ledger; grants; capital projects; fixed assets; financial reporting; accounts receivable; self-insurance; and fiscal administration. Accounting Services is also responsible for the development, maintenance, and administration of the City's accounting system, preparation of the City's Annual Comprehensive Financial Report (ACFR), Single Audit Reports and other periodic financial reports as well as the implementation and maintenance of accounting controls over the City's financial resources
- **Financial Services** manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and *ad valorem* tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AA+" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively
- **Financial Operations** manages the City's financial system master data, provides end-user support to vendors and customers, and implements projects to continually improve the Finance Department's technology, financial systems, policies, and standard operating procedures
- **Public Utilities** provides regulatory oversight of the City-owned utilities City Public Service Energy (CPS) and the San Antonio Water System (SAWS), as well as telecommunications and other utility companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. Public Utilities monitors compliance with state and federal law, regulations, and performs analysis of pertinent state and federal legislation and proposed regulations
- **Compliance & Resolution** ensures compliance with the City's Hotel Occupancy Tax (HOT) and licensing, including Credit Access Business Payday & Title loan, liquor and coin stamp licenses. The section also conducts program and progress reviews to improve the City's business operations and delivery of services
- **Purchasing & General Services** provides support services to other City departments both centrally and through the usage of shared-services. Responsibilities include centralized procurement of services, supplies, and equipment for all City activities, assistance with preparation of professional service contracts, and printing, reproduction and mail services

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative, proactive, and utilizes best practices in its administrative, financial, and information systems.

Continue comprehensive review, analysis, and evaluation of debt management, portfolio investment management, and banking services.

- Evaluate investment and financing opportunities in order to generate revenue, reduce costs, and/or refinance existing debt to achieve interest savings

Procure products and services with maximum opportunities for small, minority, and women-owned businesses, in accordance with City Council policies.

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Increase opportunities for participation in the Small Business Economic Development Advisory (SEBEDA) Program and achieve City's goals for awarding contracts to underutilized businesses

Support City departments by providing high quality printing and mail services in an efficient, convenient, and cost-effective manner while providing the highest level of customer service.

Undertake projects and programs to continually improve the Finance Department's technology systems, processes and policies in order to better serve residents, vendors and other customers as well as other City departments.

- Continue to implement SAP-integrated time collection systems (Kaba & IVR) to be used across the municipal organization
- Continue to implement an Enterprise Point-of-Sale/Reservation-Registration System that enables the City of San Antonio to deliver services more efficiently to residents
- Continue to modernize Accounts Payable Invoice efforts for invoice processing improvements including OCR and EDI
- Continue to support the operations of the San Antonio eProcurement System (SAePS) while continuing to enhance its functionality to better serve vendors and City departments
- Undertake business intelligence initiatives to improve reporting and analytics related to procurement and master data

Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license renewals, and permit requirements for all applicable businesses through on-site inspections.

- Monitor HOT reports and conduct inspections and training of hoteliers as necessary
- Monitor alcoholic beverage license renewals and conduct on-site inspections and issue warning citations as applicable
- Conduct no-notice inspections of coin-operated amusement machines

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Enhance the quality and efficiency by which financial and accounting services are delivered to the residents, City departments, outside governmental agencies, and vendors.

- Provide timely and accurate financial reports (ACFR, Single Audits, Continuing Disclosure, Bond Disclosure and Investment Reports)
- Provide operating departments with accurate and timely financial reporting on operating, capital and grant funding for decision making purposes
- Monitor financial transactions (payroll, disbursements, receivables, revenues, and capital outlay/assets) for accuracy, completion and proper presentation
- Provide timely and consistent training across the municipal organization to standardize controls, processes, and enforce best practices

Exercise regulatory/financial oversight over the City-owned utilities, CPS and SAWS.

- Review and provide recommendations on proposed rate adjustments
- Review and provide recommendations on proposed debt transactions
- Coordinate other financial and utility matters
- Coordinate the development of policies related to the ownership of the utilities by the City

Procure products and services at the best price, value, and quality in a timely fashion, in accordance with City Council policies.

- Review and re-engineer procurement and contract processes
- Provide training to City staff regarding purchasing and contracting policies
- Conduct business review and validation of procurement technology

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Promote and foster centralized shared contract services to achieve efficiency and improve consistency and quality in supporting contracting needs of client departments

Monitor proposed federal and state legislation and/or agency rule-making to include filing written comments and providing oral testimony.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Achieve payment to vendors within terms	84%	86%	83%	86%
Number of ACH payments issued versus paper checks cut	49%*	48%	48%	48%

*Impacted as a result of COVID-19

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	8,706,781	9,443,084	9,321,637	10,320,229
CONTRACTUAL SERVICES	1,218,277	1,506,254	1,506,254	1,709,173
COMMODITIES	8,993	31,683	29,860	32,101
SELF INSURANCE/OTHER	2,758,282	2,744,072	2,744,904	2,863,084
CAPITAL OUTLAY	46,660	31,592	73,415	27,201
TRANSFERS	0	0	0	94,226
TOTAL EXPENDITURES	\$12,738,993	\$13,756,685	\$13,676,070	\$15,046,014
Authorized Positions	103	103	103	103

CAPITAL MANAGEMENT SERVICES FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	961,224	1,122,181	1,072,357	1,505,656
CONTRACTUAL SERVICES	10,000	148,618	110,006	148,618
COMMODITIES	406	2,370	2,370	13,947
SELF INSURANCE/OTHER	0	29,448	29,448	48,003
CAPITAL OUTLAY	14,493	0	0	14,542
TOTAL EXPENDITURES	\$986,123	\$1,302,617	\$1,214,181	\$1,730,766
Authorized Positions	13	13	13	17

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of Purchase Orders values associated with contracts	91%	93%	94%	93%
Average number of days to cycle discretionary contracts	149	140	191	175
% of print jobs completed in 3 days or less	95%	95%	95%	95%

**PURCHASING & GENERAL SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	3,419,737	3,698,976	3,690,310	4,022,004
CONTRACTUAL SERVICES	654,171	512,110	496,535	464,656
COMMODITIES	10,069	14,215	16,535	16,485
SELF INSURANCE/OTHER	2,616,742	2,687,607	2,565,533	2,470,970
CAPITAL OUTLAY	496,018	43,245	44,285	126,401
TRANSFERS	396,097	1,050,038	1,050,038	1,081,044
TOTAL EXPENDITURES	\$7,592,834	\$8,006,191	\$7,863,236	\$8,181,560
Authorized Positions	42	43	43	43

**COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
 EXPENDITURES BY CLASSIFICATION**

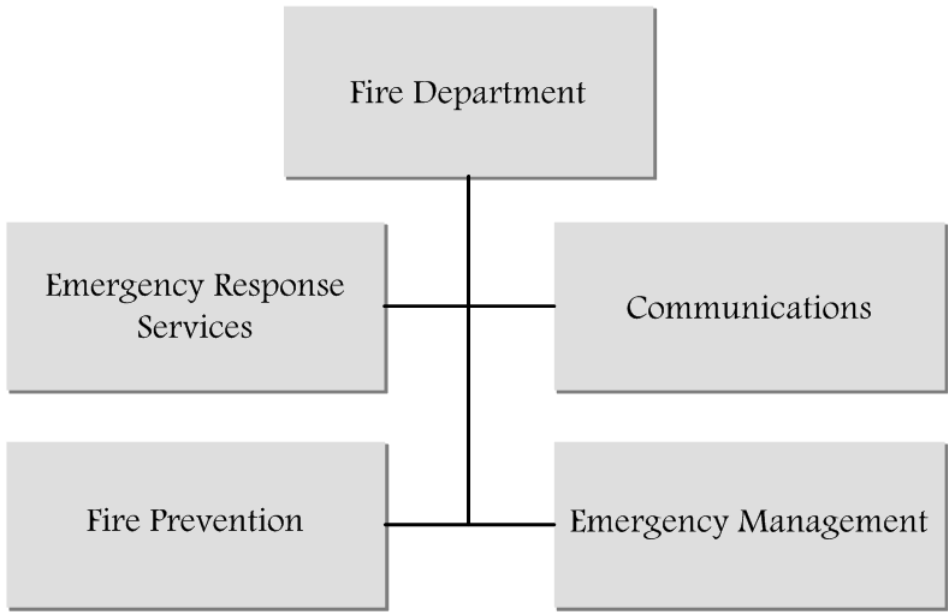
	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	46,423	266,866	215,696	341,188
CONTRACTUAL SERVICES	211,229	234,988	234,064	145,588
TOTAL EXPENDITURES	\$257,652	\$501,854	\$449,760	\$486,776
Authorized Positions	5	5	5	5

**AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	645,604
COMMODITIES	0	0	0	1,200
CAPITAL OUTLAY	0	0	0	20,671
TOTAL EXPENDITURES	\$0	\$0	\$0	\$667,475
Authorized Positions	0	0	0	8

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - COVID-19 Response - Administration of ARPA	1,031,968	0	0	1,031,968	0
TOTAL	\$1,031,968	\$0	\$0	\$1,031,968	\$0



FIRE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	1,891	354,534,133
Grants	2	8,366,074
COVID Grants	0	2,223,843
Total Funding	1,893	\$365,124,050

MISSION STATEMENT

**DEDICATED TO DOING THE RIGHT THING AND PROTECTING OUR COMMUNITY FROM ALL HAZARDS
WITH COMPASSION AND PROFESSIONALISM.**

PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical services, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

To provide for the safety and welfare of all Fire Department Personnel.

- By implementing a mandatory wellness program that is based upon the International Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative
- By providing a Safety Division responsible for the safety and welfare of personnel both on or off the incident scene
- By providing accident and injury trend analysis
- By providing state of the art apparatus and equipment
- By providing personal, protective clothing and gear to each firefighter
- By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics, and Dispatchers

To ensure appropriate levels of staffing in order to provide for the safety of the community and Firefighters.

- By maintaining 4-person staffing on all Engines, Ladders, Platforms, and Trucks
- By providing 11-person staffing at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander
- By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process
- By remaining deeply committed to the maintenance of a highly qualified, motivated, and diverse work force that reflects the demographic makeup of the community

To provide for the safety and welfare of the community through educational and code enforcement efforts.

- By inspecting buildings to detect and eliminate fire and safety hazards
- By educating the public on fire safety and emergency preparedness
- By intervening in the fire-setting behavior of children
- By actively participating in community service programs
- By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students
- By implementing the San Antonio Flood Emergency (SAFE) Program

To reduce emergency response times.

- By adding and strategically locating firefighting companies and Emergency Medical Service (EMS) units
- By using technology and procedural changes to lower call processing, turnout, and travel times
- By working closely with all City departments to prepare for increased service demands in new and expanding areas
- By developing and implementing programs designed to reduce Advance Life Support (ALS) response times and increase ALS availability such as the Fire ALS Program and the Fire Medical Response Program
- By evaluating and adjusting Fire Department dispatch and deployment practices

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

To enhance Operational and Service capabilities.

- By seeking outside resources through grants, foundations, and other governmental agencies
- By creating community based programs to deliver quality city/emergency/fire services

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

To enhance the Department’s facilities and equipment.

- By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs
- By replacing and maintaining support vehicles and supplies through the optimization of information management systems

To improve department operations by enhancing efficiency and employee performance.

- By utilizing civilian support staff to optimize productivity of uniform staff
- By finding innovative ways to apply new and existing technology
- By routinely creating, reviewing, and revising emergency procedures
- By providing high quality training to department personnel
- By providing consistent high quality supervision, direction, and control to department personnel
- By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Structure fires per 1,000 residents	0.81	0.76	0.84	0.80
Total patients served via the Good Sam App	6,901	7,500	6,610	7,000
Total unit response (Fire and EMS combined)	439,323	400,460	441,288	468,500
Total Fire Department incidents	232,571	208,220	234,653	252,000
Medical incidents per 1,000 residents	118.09	113.23	115.31	120.00
Fire response times (Non-Medical)	8:03	8:05	8:05	8:08
Fire response times (Medical)	8:40	8:05	8:39	8:45

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	275,391,663	280,363,471	281,344,151	292,429,359
CONTRACTUAL SERVICES	12,147,221	13,510,257	13,219,446	15,053,043
COMMODITIES	10,297,315	9,967,874	9,580,281	10,711,592
SELF INSURANCE/OTHER	28,028,589	32,953,401	33,651,582	34,477,714
CAPITAL OUTLAY	4,030,919	3,516,089	3,537,490	1,819,537
TRANSFERS	461,727	27,689	27,689	42,888
TOTAL EXPENDITURES	\$330,357,434	\$340,338,781	\$341,360,639	\$354,534,133
Authorized Positions	1,850	1,866	1,866	1,891

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
2020 Regional Catastrophic Preparedness Grant	471,693	0	0	471,693	94,293
2020 State Homeland Security Program (SHSP)	132,995	0	0	132,995	0
2020 Urban Area Security Initiative (UASI)	1,312,379	0	0	1,312,379	0
2021 Regional Catastrophic Preparedness Grant	283,758	0	0	283,758	57,500
2021 State Homeland Security Program (SHSP)	514,211	0	0	514,211	0
2021 Urban Area Security Initiative (UASI)	2,491,518	0	0	2,491,518	0
2022 State Homeland Security Program (SHSP)	904,326	0	0	904,326	0
2022 Urban Area Security Initiative (UASI)	1,135,032	0	0	1,135,032	0
Southwest Texas Regional Advisory Council (STRAC)	0	0	500,000	500,000	0
Southwest Texas Regional Advisory Council (STRAC) - Haven for Hope	0	0	300,388	300,388	0
Southwest Texas Regional Advisory Council (STRAC) - Program for Intensive Care Coordination (PICC)	0	0	319,774	319,774	0
TOTAL	\$7,245,912	\$0	\$1,120,162	\$8,366,074	\$151,793

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - COVID-19 Response - Backfill - COVID/Regional Infusion Center/Admin	25,000	0	0	25,000	0
American Rescue Plan Act - COVID-19 Response - Mobile Integrated Healthcare Blue Team	2,031,200	0	0	2,031,200	0
American Rescue Plan Act - COVID-19 Response - SAFD Personal Protective Equipment	89,370	0	0	89,370	0
FEMA - Regional Infusion Center	78,273	0	0	78,273	0
TOTAL	\$2,223,843	\$0	\$0	\$2,223,843	\$0

GRANT NAME: 2020 Regional Catastrophic Preparedness Grant**PROGRAM INFORMATION**

The Regional Catastrophic Preparedness Grant Program (RCPGP) plays an important role in the implementation of the National Preparedness System. RCPGP supports the building of core capabilities essential to achieving the National Preparedness Goal of a secure and resilient nation by providing resources to close known capability gaps in Housing, Logistics and Supply Chain Management, by encouraging innovative regional solutions to issues related to catastrophic incidents.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	24,619	60,802	471,693
CITY - Cash Match	0	79,972	94,293
TOTAL FUNDING	\$24,619	\$140,774	\$565,986
EXPENDITURES			
Personnel Services	24,619	65,904	60,662
Contractual Services	0	74,870	505,324
TOTAL EXPENDITURES	\$24,619	\$140,774	\$565,986
Authorized Positions	1	1	0

GRANT NAME: 2020 State Homeland Security Program (SHSP)**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	385,337	111,634	132,995
TOTAL FUNDING	\$385,337	\$111,634	\$132,995
EXPENDITURES			
Personnel Services	81,177	0	0
Contractual Services	297,325	28,900	56,036
Commodities	573	57,409	40,026
Self-Insurance/Other	6,262	0	0
Capital Outlay	0	25,325	36,933
TOTAL EXPENDITURES	\$385,337	\$111,634	\$132,995
Authorized Positions	1	0	0

GRANT NAME: 2020 Urban Area Security Initiative (UASI)**PROGRAM INFORMATION**

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	661,006	866,414	1,312,379
TOTAL FUNDING	\$661,006	\$866,414	\$1,312,379
EXPENDITURES			
Personnel Services	497,108	0	0
Contractual Services	54,654	255,569	1,099,446
Commodities	40,864	151,158	32,027
Self-Insurance/Other	7,361	2,998	0
Capital Outlay	61,019	456,689	180,906
TOTAL EXPENDITURES	\$661,006	\$866,414	\$1,312,379
Authorized Positions	0	0	0

GRANT NAME: 2021 Regional Catastrophic Preparedness Grant**PROGRAM INFORMATION**

The Regional Catastrophic Preparedness Grant Program (RCPGP) plays an important role in the implementation of the National Preparedness System. RCPGP supports the building of core capabilities essential to achieving the National Preparedness Goal of a secure and resilient nation by providing resources to close known capability gaps in Housing and Logistics and Supply Chain Management, encouraging innovative regional solutions to issues related to catastrophic incidents, and building on existing regional efforts.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	0	0	283,758
CITY - Cash Match	0	0	57,500
TOTAL FUNDING	\$0	\$0	\$341,258
EXPENDITURES			
Contractual Services	0	0	341,258
TOTAL EXPENDITURES	\$0	\$0	\$341,258
Authorized Positions	0	0	1

GRANT NAME: 2021 State Homeland Security Program (SHSP)**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	150,578	514,211
TOTAL FUNDING	\$0	\$150,578	\$514,211

EXPENDITURES

Contractual Services	0	137,396	415,180
Commodities	0	3,289	33,211
Self Insurance	0	9,893	0
Capital Outlay	0	0	65,820
TOTAL EXPENDITURES	\$0	\$150,578	\$514,211

Authorized Positions	0	0	0
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GRANT NAME: 2021 Urban Area Security Initiative (UASI)**PROGRAM INFORMATION**

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	305,055	2,491,518
TOTAL FUNDING	\$0	\$305,055	\$2,491,518

EXPENDITURES

Personnel Services	0	56,268	60,207
Contractual Services	0	156,287	788,344
Commodities	0	92,500	390,361
Capital Outlay	0	0	1,252,606
TOTAL EXPENDITURES	\$0	\$305,055	\$2,491,518

Authorized Positions	0	0	1
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GRANT NAME: 2022 State Homeland Security Program (SHSP)

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	0	904,326
TOTAL FUNDING	\$0	\$0	\$904,326

EXPENDITURES

Personnel Services	0	0	100,000
Contractual Services	0	0	158,096
Commodities	0	0	66,636
Capital Outlay	0	0	579,594
TOTAL EXPENDITURES	\$0	\$0	\$904,326

Authorized Positions	0	0	0
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GRANT NAME: 2022 Urban Area Security Initiative (UASI)

PROGRAM INFORMATION

This grant program is designed to enhance the region’s ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	0	1,135,032
TOTAL FUNDING	\$0	\$0	\$1,135,032

EXPENDITURES

Personnel Services	0	0	449,258
Contractual	0	0	294,383
Commodities	0	0	91,314
Self-Insurance/Other	0	0	24,800
Capital Outlay	0	0	97,287
Transfers	0	0	177,990
TOTAL EXPENDITURES	\$0	\$0	\$1,135,032

Authorized Positions	0	0	0
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GRANT NAME: Southwest Texas Regional Advisory Council (STRAC)

PROGRAM INFORMATION

The Southwest Texas Regional Advisory Council for Trauma (STRAC) was established to facilitate the development, implementation, and operation of a comprehensive trauma care system based on accepted standards of care to decrease morbidity and mortality. Funds are awarded to assist in improving the functionality of EMS agencies in the State of Texas. For each year, STRAC receives funds provided through the Texas Department of State Health Services (TDSHS) from the 911 System. These funds were divided among eligible providers within Bexar County based on a split between rural and urban areas, with the City of San Antonio Fire Department receiving goods and services.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - City General Fund	355,096	379,800	500,000
TOTAL FUNDING	\$355,096	\$379,800	\$500,000

EXPENDITURES

Personnel Services	355,096	379,800	500,000
TOTAL EXPENDITURES	\$355,096	\$379,800	\$500,000

Authorized Positions	0	0	0
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GRANT NAME: Southwest Texas Regional Advisory Council (STRAC) - Haven for Hope

PROGRAM INFORMATION

San Antonio Fire Department (SAFD) Mobile Integrated Healthcare (MIH) Program and the Southwest Texas Regional Advisory Council (STRAC) have been presented with operational funding for personnel costs and equipment. The continuation of the Haven for Hope Acute Care Station Mobile Integrated Healthcare Program will be comprised of additional funding from various sources and clinical programs to Methodist Healthcare Ministries, various Healthcare Systems, and other entities that have interest in the STRAC MIH Consortium Program. The goal of this program is to interact with high-utilizer patients in non-emergency and emergency settings to provide proactive care, intervention and healthcare navigation in order to improve health, maximize efficiencies and show cost savings. The program will focus on providing a clinic every evening from 8pm - 11 pm in which the assigned MIH personnel is available to interact with patients on the Haven for Hope campus to discuss and assess their clinical needs. The assigned MIH personnel will also be available every night from 7pm until 7am to intercept 911 calls originating from Haven for Hope in an attempt to reduce the number of 911 calls and transports by San Antonio EMS to hospitals.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - City General Fund	239,119	250,938	300,388
TOTAL FUNDING	\$239,119	\$250,938	\$300,388

EXPENDITURES

Personnel Services	239,119	250,938	300,388
TOTAL EXPENDITURES	\$239,119	\$250,938	\$300,388

Authorized Positions	0	0	0
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GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC) - Program for Intensive Care Coordination (PICC)*

PROGRAM INFORMATION

San Antonio Fire Department (SAFD) Mobile Integrated Healthcare (MIH) Program has been presented with operational funding . The Program for Intensive Care Coordination (PICC) will involve the SAFD MIH team, the San Antonio Police Department Mental Health Unit (SAPD MHU) and the Center for Healthcare Services (CHCS). The program will focus on providing a team approach to care coordination to 100 high utilizer, severe mental health individuals at a time, rotating new individuals in to the program as others are successfully discharged out of the program. The program will navigate patients towards the most appropriate level of care to ensure continuity with a coordinated care plan and improve adherence to the patients individualized care plan for social services, physical healthcare and mental health/addiction services by linking them in to CHCS outpatient services.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - City General Fund	305,344	289,500	319,774
TOTAL FUNDING	\$305,344	\$289,500	\$319,774

EXPENDITURES

Personnel Services	305,344	289,500	319,774
TOTAL EXPENDITURES	\$305,344	\$289,500	\$319,774

Authorized Positions	0	0	0
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Government Affairs

GOVERNMENT AFFAIRS

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	5	1,709,414
Total Funding	5	\$1,709,414

MISSION STATEMENT

THE GOVERNMENT AFFAIRS DEPARTMENT STRATEGICALLY ADVOCATES TO PASS LEGISLATION, OBTAIN FUNDING, AND SECURE REGULATORY CHANGES ON BEHALF OF THE CITY'S LOCAL, STATE, AND FEDERAL PRIORITIES.

PROGRAM INFORMATION

The Government Affairs Department monitors local, state and federal government activities, develops legislative programs approved by City Council, manages the City’s federal and state consultants, creates strategies, provides counsel, and advocates for the City’s interests with other levels of government, and coordinates legislative activities with local public and private-sector entities. The department also provides leadership, guidance, and technical support in grants management and development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Advocate and facilitate the passage of federal and state legislation and regulations which advance City Council policies and increase funding for City priorities.
- Secure funding for the City by providing assistance to departments seeking state and federal grants.
- Leverage participation and coordination with national and state organizations to increase the profile and success of city priorities.
- Provide information and analysis to City leadership and departments on legislative and regulatory issues that may impact the City of San Antonio

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Coordination with other political subdivisions to conduct intergovernmental actions and agreements that increase efficiencies and provide services to San Antonio and regional communities.

PERFORMANCE MEASURES

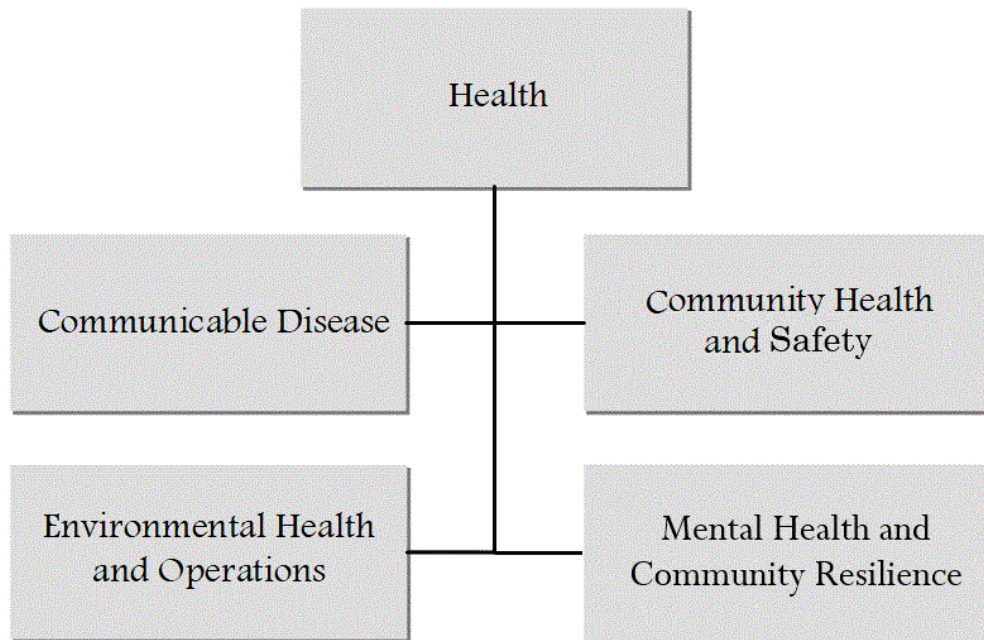
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Funding from the federal government for City programs and initiatives.	N/A	N/A	N/A	\$195M
Grants identified and referred to City departments.	31	25	25	20
Success rate of City initiatives during the State Legislative Session.	63%	No Session	No Session	75%
Success rate of defeating harmful legislation actively opposed by the City during the State Legislative Session.	90%	No Session	No Session	80%

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	399,408	419,954	333,121	658,635
CONTRACTUAL SERVICES	712,522	455,497	503,863	921,497
COMMODITIES	2,125	20,886	20,986	20,886
SELF INSURANCE/OTHER	76,079	94,326	93,820	73,810
CAPITAL OUTLAY	3,742	4,264	6,264	1,601
TRANSFERS	0	0	16,550	32,985
TOTAL EXPENDITURES	\$1,193,876	\$994,927	\$974,604	\$1,709,414
Authorized Positions	6	4	4	5





HEALTH

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	233	34,650,872
Grants	308	29,973,600
COVID Grants	102	41,812,214
Total Funding	643	\$106,436,686

MISSION STATEMENT

TO PREVENT ILLNESS, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS THROUGHOUT OUR COMMUNITY THROUGH EDUCATION, COLLABORATION, AND KEY SERVICES. OUR VISION IS HEALTHY PEOPLE THRIVING IN A HEALTHY COMMUNITY.

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (Metro Health) is the public health agency responsible for providing public health programs in San Antonio and Bexar County. Metro Health services include:

- Air monitoring
- Chronic disease prevention
- Dental health
- Communicable disease control
- Emergency preparedness
- Restaurant/Food vendor inspections
- Health code enforcement
- Immunizations
- Laboratory
- Maternal and child health programs
- Neighborhood engagement
- Teen pregnancy prevention
- Violence prevention

Adopted in October 2019, Metro Health's new Strategic Plan serves as a compass for the department over the next four years, guiding the work that we do and steering our efforts to provide quality services to the community. The plan includes a set of four health priorities that align with emerging trends in population health. The priorities include: Adverse Childhood Experiences and Trauma-Informed Care, Violence Prevention, Access to Care, and Nutrition.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Metro Health will:

- Implement Year Two of the SA *Forward Plan*. The plan is based on a citywide *Community Health Improvement Plan* and focuses on conditions that have been impacted during the COVID-19 pandemic. The current plan runs through September 2026.
- Track progress across six priority areas encompassing seventy-five program objectives that include: *Access to Care, Data & Technology Infrastructure, Food Insecurity & Nutrition, Health Equity & Social Justice, Mental Health & Community Resilience and Violence Prevention*.

City-Wide Goal: San Antonio will be a safe and clean community.

Metro Health will:

- Increase access to safe spaces for physical activity and active transportation such as walking and bicycling
- Provide guidance and support for an industry led coalition to work on best practices to improve air quality and reduce ozone levels
- Continue to collaborate with communities affected by violence to promote resilience and alternate approaches to resolving conflicts through our Stand UP SA program

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Metro Health will:

- **Implement the Department's Internal Strategic Plan (*Metro Health 2.0*).** Metro Health 2.0 is a five-year plan that will focus on best practices in workforce, financing, data & information technology, public health laws & governance, partnerships and community engagement. This plan will support SA *Forward* and other Metro Health initiatives and programs. Metro Health 2.0 is based on the U.S. Bipartisan Policy Center framework to modernize public health departments.
- **Establish Metro Health as an Academic Health Department.** This includes a formal partnership agreement with UT Health and UTSA to establish a new University of Texas School of Public Health in San Antonio. This will establish and sustain a strong public health workforce pipeline and support and advance SA *Forward* and Metro Health 2.0 plans.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of gun violence incidents intervened by the Stand Up program in target areas	40%	70%	60%	80%
% of WIC participants who have breastfed	77%	77%	79%	80%
# of COVID vaccines administered by Metro Health and the San Antonio Fire Department	235,094	30,000*	32,983	10,000
# of vaccines administered to pediatric patients (<18 years) by Metro Health's Immunization Program	5,100*	12,000*	6,459*	10,000
# of adults completing a diabetes prevention workshop	126	400	305	500
% of routine food establishment inspections completed	80%	96%	91%	96%

*Impacted as a result of COVID-19.

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	11,278,637	14,660,558	14,299,236	19,981,231
CONTRACTUAL SERVICES	5,055,302	5,627,164	4,991,790	8,859,367
COMMODITIES	510,194	498,485	638,989	452,812
SELF INSURANCE/OTHER	2,319,825	3,549,231	3,709,603	4,571,608
CAPITAL OUTLAY	485,800	701,019	785,147	152,830
TRANSFERS	219,297	157,101	157,101	633,024
TOTAL EXPENDITURES	\$19,869,055	\$25,193,558	\$24,581,866	\$34,650,872
Authorized Positions	167	234	234	233

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Air Monitoring Texas Commission on Environmental Quality (TCEQ)	214,897	0	0	214,897	0
Air Monitoring Whole Air	372,000	0	0	372,000	0
CDC Community Health Workers	2,400,000	0	0	2,400,000	0
Diabetes Prevention and Control	0	125,000	0	125,000	0
Federal Immunizations Program	3,041,553	0	0	3,041,553	0
Flu Surveillance	0	5,000	0	5,000	0
Head Start Avance	0	0	39,925	39,925	7,985
Head Start COSA	0	0	273,740	273,740	68,435
Head Start Family Service Association	0	0	48,960	48,960	9,794
Healthy Start Initiative	980,000	0	0	980,000	0
Healthy Texas Babies	85,000	0	0	85,000	0
HIV Surveillance Program	0	178,966	0	178,966	0
Inner City School Immunization Project	0	594,495	5,000	599,495	0
Local Public Health Services - (Triple O)	126,004	100,052	0	226,056	0
Maternal and Child Health (WIC)	0	185,000	0	185,000	0
Medicaid Waiver 1115	7,636,013	0	0	7,636,013	0
MILK Sample Lab Test	0	89,714	0	89,714	0
Parent/Child Incorporated Head Start	0	0	48,960	48,960	9,792
Pathway to Prevention	200,000	0	0	200,000	0
PHEP BIO Terrorism	1,034,437	0	0	1,034,437	103,444
PHEP Citi Readiness Initiative	227,862	0	0	227,862	22,786
PHEP Laboratory Response Network	249,447	0	0	249,447	24,945
REACH Healthy Neighborhoods	792,000	0	0	792,000	0
STD EHE Ending HIV Stigma	849,771	0	0	849,771	0
STD Staff Support	743,556	659,380	250,000	1,652,936	0
Surveillance Epidemiology	0	136,562	0	136,562	0
TB Prevention and Control - State	0	604,868	0	604,868	120,974
TB Prevention Special Projects - Federal	318,216	0	0	318,216	63,643
TB Waiver Project	900,000	0	0	900,000	0
Texas Asthma Control Program	215,000	0	0	215,000	0
Title V Dental	100,000	0	0	100,000	0
WIC	6,142,222	0	0	6,142,222	0
TOTAL	\$26,627,978	\$2,679,037	\$666,585	\$29,973,600	\$431,798

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - COVID-19 Response - Community Testing - COVID Testing Sites	3,400,000	0	0	3,400,000	0
American Rescue Plan Act - COVID-19 Response - Contract Tracing - Contract with School of Public Health	3,200,000	0	0	3,200,000	0
American Rescue Plan Act - Health Disparities - COVID-19 Response	3,685,694	0	0	3,685,694	0
American Rescue Plan Act - Health Disparities - SA Forward	8,614,315	0	0	8,614,315	0
American Rescue Plan Act - Mental Health	7,500,000	0	0	7,500,000	0
AmeriCorps	57,600	0	0	57,600	0
COVID-19 Health Literacy	1,465,836	0	0	1,465,836	0
Health COVID Epi & Laboratory Grant	2,288,374	0	0	2,288,374	0
Health COVID Immunization Grant	227,501	0	0	227,501	0
Health COVID Immunization Grant 2	329,342	0	0	329,342	0
Mobile Vaccinations	9,523,421	0	0	9,523,421	0
Public Health Workforce	948,154	0	0	948,154	0
STD DIS	571,977	0	0	571,977	0
TOTAL	\$41,812,214	\$0	\$0	\$41,812,214	\$0

GRANT NAME: Air Monitoring Texas Commission on Environmental Quality (TCEQ)**PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	159,308	192,676	214,897
TOTAL FUNDING	\$159,308	\$192,676	\$214,897
EXPENDITURES			
Personnel Services	99,944	119,528	128,993
Contractual Services	21,731	24,069	30,875
Commodities	3,817	4,668	5,456
Self Insurance	33,723	44,411	49,573
Capital Outlay	93	0	0
TOTAL EXPENDITURES	\$159,308	\$192,676	\$214,897
Authorized Positions	0	0	0

GRANT NAME: Air Monitoring Whole Air**PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	72,172	311,561	372,000
TOTAL FUNDING	\$72,172	\$311,561	\$372,000
EXPENDITURES			
Personnel Services	48,242	208,218	256,158
Contractual Services	6,954	31,383	28,293
Commodities	365	2,768	3,400
Self Insurance	16,611	69,192	84,149
TOTAL EXPENDITURES	\$72,172	\$311,561	\$372,000
Authorized Positions	5	5	4

GRANT NAME: CDC Community Health Workers

PROGRAM INFORMATION

The Community Health Workers Program supports efforts in preventing COVID-19 through training and deployment of Community Health Workers to build and strengthen community resilience by addressing health disparities.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	0	2,221,270	2,400,000
TOTAL FUNDING	\$0	\$2,221,270	\$2,400,000
EXPENDITURES			
Personnel Services	0	287,668	657,324
Contractual Services	0	1,834,023	1,494,327
Commodities	0	725	551
Self-Insurance/Other	0	68,795	247,798
Capital Outlay	0	30,059	0
TOTAL EXPENDITURES	\$0	\$2,221,270	\$2,400,000
Authorized Positions	0	9	9

GRANT NAME: Diabetes Prevention and Control

PROGRAM INFORMATION

The funds will be used to work with community partners to 1)engage stakeholders to provide input on diabetes prevention and self-management education support services and outcomes 2) implement classes for diabetes self-management and diabetes prevention 3) establish a bi-directional referral system with local health providers 4) attend Lifestyle Coach Training from a CDC-approved training entity and implement a CDC recognized lifestyle program and 5) develop a program expansion plan.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	73,605	94,200	125,000
TOTAL FUNDING	\$73,605	\$94,200	\$125,000
EXPENDITURES			
Personnel Services	50,674	70,763	95,859
Contractual Services	6,446	1,880	3,077
Commodities	2,276	477	0
Self Insurance	14,209	21,080	26,064
TOTAL EXPENDITURES	\$73,605	\$94,200	\$125,000
Authorized Positions	0	0	0

GRANT NAME: *Federal Immunizations Program***PROGRAM INFORMATION**

The San Antonio Metropolitan Health District Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	1,421,029	2,118,422	3,041,553
TOTAL FUNDING	\$1,421,029	\$2,118,422	\$3,041,553
EXPENDITURES			
Personnel Services	1,106,937	1,600,176	2,095,816
Contractual Services	3,977	60,537	334,143
Commodities	5,959	32,041	20,700
Self Insurance	304,054	419,859	548,814
Capital Outlay	102	5,809	42,080
TOTAL EXPENDITURES	\$1,421,029	\$2,118,422	\$3,041,553
Authorized Positions	30	30	30

GRANT NAME: *Flu Surveillance***PROGRAM INFORMATION**

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain reaction Method (PCR) for typing of influenza viruses on each specimen.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	4,678	4,489	5,000
TOTAL FUNDING	\$4,678	\$4,489	\$5,000
EXPENDITURES			
Commodities	4,678	4,489	5,000
TOTAL EXPENDITURES	\$4,678	\$4,489	\$5,000
Authorized Positions	0	0	0

GRANT NAME: *Head Start Avance*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
OTHER - City General Fund	31,000	33,342	39,925
CITY - Cash Match	11,219	6,245	7,985
TOTAL FUNDING	\$42,219	\$39,587	\$47,910
EXPENDITURES			
Personnel Services	30,576	29,883	26,791
Contractual Services	4,424	5,505	12,686
Commodities	7,190	4,165	8,433
Self Insurance	29	34	0
TOTAL EXPENDITURES	\$42,219	\$39,587	\$47,910
Authorized Positions	0	0	0

GRANT NAME: *Head Start COSA*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
OTHER - City General Fund	15,582	98,439	273,740
CITY - Cash Match	49,108	36,984	68,435
TOTAL FUNDING	\$64,690	\$135,423	\$342,175
EXPENDITURES			
Personnel Services	46,092	88,680	295,848
Contractual Services	906	8,579	23,708
Commodities	16,588	36,397	21,860
Self Insurance	1,104	1,767	159
Capital Outlay	0	0	600
TOTAL EXPENDITURES	\$64,690	\$135,423	\$342,175
Authorized Positions	2	2	2

GRANT NAME: *Head Start Family Service Association*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - City General Fund	0	39,137	48,960
CITY - Cash Match	0	6,157	9,794
TOTAL FUNDING	\$0	\$45,294	\$58,754

EXPENDITURES

Personnel Services	0	31,122	32,836
Contractual Services	0	3,959	15,844
Commodities	0	10,174	10,074
Self-Insurance/Other	0	39	0
TOTAL EXPENDITURES	\$0	\$45,294	\$58,754
Authorized Positions	0	0	0

GRANT NAME: *Healthy Start Initiative*

PROGRAM INFORMATION

As a level 3 grantee, SAHS is implementing the essential Healthy Start program activities needed to achieve the five approaches of the new Healthy Start model (i.e. Improve women's health, promote quality services, strengthen family resilience, achieve collective impact and increase accountability through quality improvement, performance monitoring and evaluation).

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	432,822	863,897	980,000
TOTAL FUNDING	\$432,822	\$863,897	\$980,000
EXPENDITURES			
Personnel Services	355,789	705,171	820,102
Contractual Services	56,206	109,049	114,700
Commodities	15,529	34,074	32,286
Self Insurance	4,690	7,169	8,200
Capital Outlay	608	8,434	4,712
TOTAL EXPENDITURES	\$432,822	\$863,897	\$980,000
Authorized Positions	12	12	12

GRANT NAME: *Healthy Texas Babies*

PROGRAM INFORMATION

The goal of the Healthy Texas Babies Initiative is to develop collaborations to support collective impact in improving birth outcomes, maternal, prenatal and infant health and to reduce disparities in infant mortality.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	93,125	94,480	85,000
TOTAL FUNDING	\$93,125	\$94,480	\$85,000
EXPENDITURES			
Personnel Services	55,108	49,646	72,587
Contractual Services	32,238	43,985	9,863
Commodities	3,024	19	1,750
Self Insurance	565	830	800
Capital Outlay	2,190	0	0
TOTAL EXPENDITURES	\$93,125	\$94,480	\$85,000
Authorized Positions	1	1	1

GRANT NAME: HIV Surveillance Program**PROGRAM INFORMATION**

Program shall conduct active surveillance and reporting activities for Human Indigency Virus/Acquired Immune Deficiency Syndrome (HIV/AIDS). Program shall perform the activities required under this program attachment in the service area designated. Program shall comply with all federal and state statutes and regulations.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	161,221	174,547	178,966
TOTAL FUNDING	\$161,221	\$174,547	\$178,966
EXPENDITURES			
Personnel Services	160,855	174,547	157,113
Contractual Services	0	0	21,853
Commodities	366	0	0
TOTAL EXPENDITURES	\$161,221	\$174,547	\$178,966
Authorized Positions	3	3	3

GRANT NAME: Inner City School Immunization Project**PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS).

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	501,645	547,423	594,495
OTHER - City General Fund	5,851	12,517	5,000
TOTAL FUNDING	\$507,496	\$559,940	\$599,495
EXPENDITURES			
Personnel Services	500,117	554,935	591,210
Contractual Services	1,011	1,799	8,285
Commodities	5,851	2,706	0
Self Insurance	517	500	0
TOTAL EXPENDITURES	\$507,496	\$559,940	\$599,495
Authorized Positions	9	9	9

GRANT NAME: Local Public Health Services - (Triple O)

PROGRAM INFORMATION

The project will improve or strengthen local public health infrastructure within the state of Texas by: developing objectives to address a public health issue; utilizing resources provided through this program attachment to conduct activities and services that provide/support the delivery of essential public health services; assessing, monitoring and evaluating the essential public health activities and services provided through this program attachment; and developing strategies to improve the delivery of essential public health service(s) to identified service area.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	198,807	195,609	126,004
STATE - State Funding Source	0	0	100,052
TOTAL FUNDING	\$198,807	\$195,609	\$226,056
EXPENDITURES			
Personnel Services	193,414	58,079	226,056
Contractual Services	5,287	4,172	0
Commodities	106	4,098	0
Capital Outlay	0	129,260	0
TOTAL EXPENDITURES	\$198,807	\$195,609	\$226,056
Authorized Positions	4	4	3

GRANT NAME: Maternal and Child Health (WIC)

PROGRAM INFORMATION

Health will utilize the program to provide population-based public health services and implement strategies to increase accessibility, quality and coordination of breastfeeding support services in the Grantee's service delivery area.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	1,533	184,361	185,000
TOTAL FUNDING	\$1,533	\$184,361	\$185,000
EXPENDITURES			
Personnel Services	0	183,398	177,815
Contractual Services	1,533	0	0
Commodities	0	963	7,185
TOTAL EXPENDITURES	\$1,553	\$184,361	\$185,000
Authorized Positions	4	4	3

GRANT NAME: *Medicaid Waiver 1115***PROGRAM INFORMATION**

The projects must continue to meet all requirements of the PFM protocol and the RHP planning protocol, including but not limited to implementation of required core project components, non-duplication of all federal funding, and compliance with all federal laws and regulations regarding intergovernmental transfers. We also accept that all providers will continue to strive to promote region-wide delivery system transformation that advances the three part aim of moving Medicaid forward: better health, better care, and lower cost through improvement.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	5,836,122	5,902,075	7,636,013
TOTAL FUNDING	\$5,836,122	\$5,902,075	\$7,636,013
EXPENDITURES			
Personnel Services	4,276,356	4,927,439	6,079,957
Contractual Services	803,852	908,616	1,292,345
Commodities	105,422	45,584	200,451
Self Insurance	620,881	18,478	48,800
Capital Outlay	29,611	1,958	14,460
TOTAL EXPENDITURES	\$5,836,122	\$5,902,075	\$7,636,013
Authorized Positions	83	82	91

GRANT NAME: *Milk Sample Lab Test***PROGRAM INFORMATION**

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	59,565	37,001	89,714
TOTAL FUNDING	\$59,565	\$37,001	\$89,714
EXPENDITURES			
Contractual Services	59,565	37,001	89,714
TOTAL EXPENDITURES	\$59,565	\$37,001	\$89,714
Authorized Positions	0	0	0

GRANT NAME: Parent/Child Incorporated Head Start

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
OTHER - City General Fund	36,818	40,776	48,960
CITY - Cash Match	7,509	4,333	9,792
TOTAL FUNDING	\$44,327	\$45,109	\$58,752
EXPENDITURES			
Personnel Services	26,593	32,457	30,539
Contractual Services	4,047	7,462	20,217
Commodities	13,658	5,153	7,996
Self Insurance	29	37	0
TOTAL EXPENDITURES	\$44,327	\$45,109	\$58,752
Authorized Positions	0	0	0

GRANT NAME: Pathway to Prevention

PROGRAM INFORMATION

SAMHD will provide training and education around the risks of Substance misuse, provide education on HIV/AIDS and provide needed linkages to service provision for individuals with HIV.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	154,618	163,698	200,000
TOTAL FUNDING	\$154,618	\$163,698	\$200,000
EXPENDITURES			
Personnel Services	47,757	116,290	143,610
Contractual Services	90,403	3,866	8,104
Commodities	1,095	12,635	10,996
Self Insurance	11,788	30,907	37,290
Capital Outlay	3,575	0	0
TOTAL EXPENDITURES	\$154,618	\$163,698	\$200,000
Authorized Positions	2	2	2

GRANT NAME: PHEP BIO Terrorism

PROGRAM INFORMATION

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	735,186	790,557	1,034,437
CITY - Cash Match	125,561	170,257	103,444
TOTAL FUNDING	\$860,747	\$960,814	\$1,137,881
EXPENDITURES			
Personnel Services	604,998	640,164	905,233
Contractual Services	77,962	92,068	115,016
Commodities	32,619	53,215	6,508
Self Insurance	131,111	175,367	111,124
Capital Outlay	14,057	0	0
Transfers	0	0	0
TOTAL EXPENDITURES	\$860,747	\$960,814	\$1,137,881
Authorized Positions	11	12	11

GRANT NAME: PHEP Citi Readiness Initiative

PROGRAM INFORMATION

These funds will be used to develop plans and infrastructure so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	151,132	225,774	227,862
CITY - Cash Match	31,460	48,942	22,786
TOTAL FUNDING	\$182,592	\$274,716	\$250,648
EXPENDITURES			
Personnel Services	133,793	188,691	189,202
Contractual Services	5,847	16,301	7,319
Commodities	3,480	5,944	13,525
Self Insurance	39,472	63,593	40,602
Transfers	0	187	0
TOTAL EXPENDITURES	\$182,592	\$274,716	\$250,648
Authorized Positions	2	2	2

GRANT NAME: PHEP: Laboratory Response Network

PROGRAM INFORMATION

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health Emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	127,801	206,609	249,447
CITY - Cash Match	13,337	28,246	24,945
TOTAL FUNDING	\$141,138	\$234,855	\$274,392

EXPENDITURES

Personnel Services	55,708	107,713	131,564
Contractual Services	49,945	24,769	52,757
Commodities	22,148	40,435	47,992
Self Insurance	13,337	28,246	24,945
Capital Outlay	0	33,692	17,134
TOTAL EXPENDITURES	\$141,138	\$234,855	\$274,392

Authorized Positions	2	2	2
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GRANT NAME: REACH Healthy Neighborhoods**PROGRAM INFORMATION**

The REACH grant aims to improve health, prevent chronic diseases, and reduce health disparities among racial and ethnic populations with the highest risk by supporting culturally tailored interventions to address the preventable health behaviors of tobacco use and poor nutrition, by strengthening collaboration between Metro Health's Healthy Neighborhoods Program and office of Health Equity over the course of a 5-year period.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	633,211	697,536	792,000
TOTAL FUNDING	\$633,211	\$697,536	\$792,000
EXPENDITURES			
Personnel Services	366,239	387,405	447,457
Contractual Services	153,252	196,394	220,556
Commodities	208	1,635	2,414
Self Insurance	110,090	108,934	114,872
Capital Outlay	3,422	3,168	6,701
TOTAL EXPENDITURES	\$633,211	\$697,536	\$792,000
Authorized Positions	8	8	8

GRANT NAME: STD EHE Ending HIV Stigma**PROGRAM INFORMATION**

The purpose of this funding is to implement a comprehensive HIV program, that complements programs such as the Ryan White program and other U S Department of Health and Human Services programs, designed to support ending the HIV epidemic in America by leveraging powerful data, tools and resources to reduce the HIV infections by 75% in five years.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	684,144	758,216	849,771
TOTAL FUNDING	\$684,144	\$758,216	\$849,771
EXPENDITURES			
Personnel Services	139,286	399,947	480,720
Contractual Services	462,517	233,731	225,816
Commodities	36,118	3,052	8,927
Self Insurance	34,923	121,486	134,308
Capital Outlay	11,300	0	0
TOTAL EXPENDITURES	\$684,144	\$758,216	\$849,771
Authorized Positions	7	7	7

GRANT NAME: STD Staff Support

PROGRAM INFORMATION

The project shall perform the following activities: community and individual behavior change interventions; medical and laboratory services; partner services; leadership and program management; surveillance and data management; and training and professional development. The project shall conduct programs to control and prevent the spread of STDs including HIV/AIDS and viral hepatitis.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	1,299,667	1,146,441	743,556
STATE - State Funding Source	0	0	659,380
OTHER - City General Fund	51,120	61,218	250,000
TOTAL FUNDING	\$1,350,787	\$1,207,659	\$1,652,936
EXPENDITURES			
Personnel Services	706,850	684,723	849,119
Contractual Services	157,327	247,277	10,750
Commodities	289,926	268,269	535,051
Self Insurance	175,884	7,390	243,316
Capital Outlay	20,800	0	14,700
TOTAL EXPENDITURES	\$1,350,787	\$1,207,659	\$1,652,936
Authorized Positions	19	13	13

GRANT NAME: *Surveillance Epidemiology*

PROGRAM INFORMATION

Contractor will perform surveillance and epidemiology activities for all notifiable conditions with an emphasis on those that can be reported through National Electronic Disease Surveillance System (NEDSS) and related activities including outbreak investigations and preparedness activities.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
STATE - State Funding Source	124,185	44,039	136,562
TOTAL FUNDING	\$124,185	\$44,039	\$136,562
EXPENDITURES			
Personnel Services	122,465	42,566	132,483
Contractual Services	123	0	450
Commodities	814	637	1,230
Self Insurance	783	836	2,399
TOTAL EXPENDITURES	\$124,185	\$44,039	\$136,562
Authorized Positions	2	2	2

GRANT NAME: TB Prevention and Control - State

PROGRAM INFORMATION

This grants funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

STATE - State Funding Source	451,016	535,556	604,868
CITY - Cash Match	83,511	99,302	120,974
TOTAL FUNDING	\$534,527	\$634,858	\$725,842

EXPENDITURES

Personnel Services	349,274	378,151	426,374
Contractual Services	56,031	138,551	160,766
Commodities	44,678	17,945	17,201
Self Insurance	84,544	100,211	121,167
Capital Outlay	0	0	334
TOTAL EXPENDITURES	\$534,527	\$634,858	\$725,842

Authorized Positions	5	5	5
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GRANT NAME: TB Prevention Special Projects - Federal**PROGRAM INFORMATION**

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	216,327	297,719	318,216
CITY - Cash Match	46,689	66,357	63,643
TOTAL FUNDING	\$263,016	\$364,076	\$381,859
EXPENDITURES			
Personnel Services	241,472	270,630	301,255
Contractual Services	17,828	20,102	7,168
Commodities	2,236	5,014	6,134
Self Insurance	1,480	68,330	67,302
TOTAL EXPENDITURES	\$263,016	\$364,076	\$381,859
Authorized Positions	6	6	6

GRANT NAME: TB Waiver Project**PROGRAM INFORMATION**

The TB Medicaid Waiver Project will focus on expanding TB screenings, with a special focus on high risk populations in Bexar County in order to reduce the spread of Tuberculosis. The TB Project will utilize six components that will work in conjunction to support the project goal. Components include increased target testing for latent TB infection, routine testing with interferon gamma release assays (IGRAs), routine treatment with the 3HP—12 dose—12 week regimen, hospitalization facilitation, enhanced strategic partnerships, and enhanced quarantine procedures.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	689,112	592,098	900,000
TOTAL FUNDING	\$689,112	\$592,098	\$900,000
EXPENDITURES			
Personnel Services	387,602	265,008	429,051
Contractual Services	150,151	204,110	269,460
Commodities	54,081	49,858	64,312
Self Insurance	96,146	72,351	137,177
Capital Outlay	1,132	771	0
TOTAL EXPENDITURES	\$689,112	\$592,098	\$900,000
Authorized Positions	9	9	7

GRANT NAME: Texas Asthma Control Program**PROGRAM INFORMATION**

Texas Department of State Health Services will contract with Metro Health to implement targeted, evidence-based childhood asthma control strategies in the San Antonio Metropolitan Health District service area.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	131,410	198,691	215,000
TOTAL FUNDING	\$131,410	\$198,691	\$215,000
EXPENDITURES			
Personnel Services	76,862	86,615	137,705
Contractual Services	29,660	83,519	38,753
Commodities	901	5,548	1,100
Self Insurance	18,400	22,658	37,442
Capital Outlay	5,587	351	0
TOTAL EXPENDITURES	\$131,410	\$198,691	\$215,000
Authorized Positions	2	2	2

GRANT NAME: Title V Dental**PROGRAM INFORMATION**

This is a fee-for-service program that provides preventative and primary child health and dental services (for children and adolescents) for Title V eligible clients.

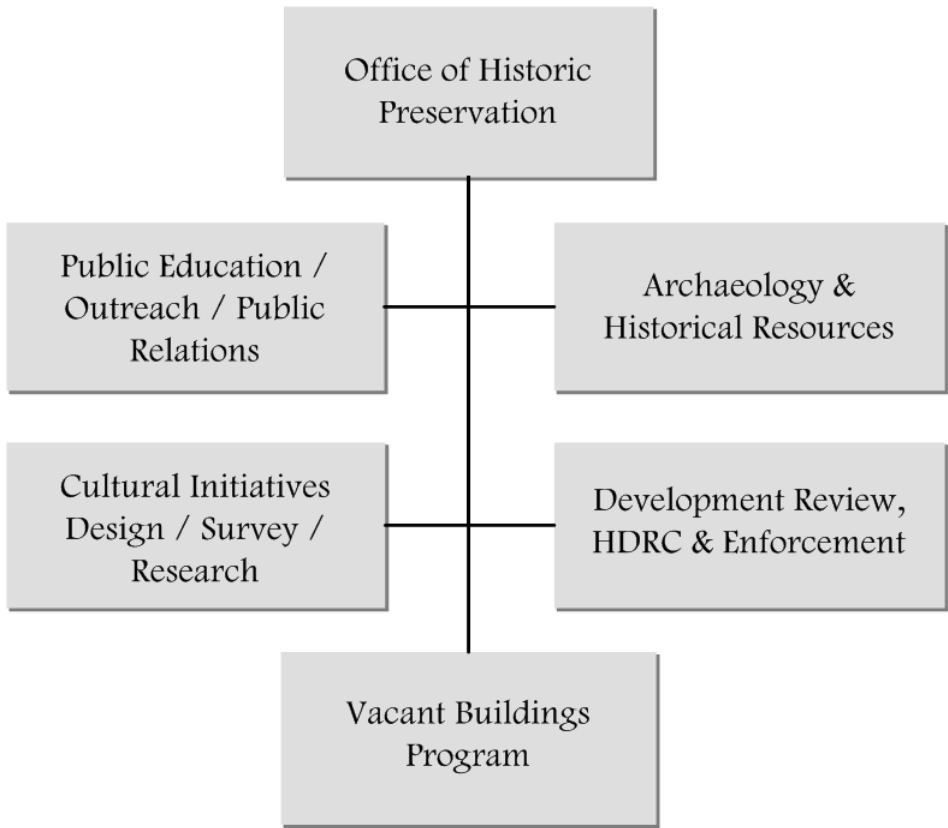
	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	196,596	194,443	100,000
TOTAL FUNDING	\$196,596	\$194,443	\$100,000
EXPENDITURES			
Personnel Services	36,596	44,900	50,457
Contractual Services	160,000	149,543	49,543
TOTAL EXPENDITURES	\$196,596	\$194,443	\$100,000
Authorized Positions	1	1	1

GRANT NAME: WIC**PROGRAM INFORMATION**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low-income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	5,660,549	6,621,552	6,142,222
TOTAL FUNDING	\$5,660,549	\$6,621,552	\$6,142,222
EXPENDITURES			
Personnel Services	3,722,548	4,072,398	4,406,204
Contractual Services	835,628	1,400,742	655,255
Commodities	250,033	67,345	24,141
Self Insurance	714,175	975,503	1,051,122
Capital Outlay	138,165	105,564	5,500
TOTAL EXPENDITURES	\$5,660,549	\$6,621,552	\$6,142,222
Authorized Positions	73	73	73

HISTORIC PRESERVATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	22	2,823,020
Capital Management Services Fund	1	60,737
Total Funding	23	\$2,883,757

MISSION STATEMENT

THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO THE PRESERVATION, PROTECTION, AND PROMOTION OF SAN ANTONIO'S HISTORIC, CULTURAL, ARCHITECTURAL, AND ARCHAEOLOGICAL RESOURCES AND TO MAINTAINING A STANDARD OF CARE FOR STRUCTURES THROUGH THE VACANT BUILDING PROGRAM.

PROGRAM INFORMATION

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The department supports the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. OHP and HDRC review proposed exterior changes in local districts or to local landmarks to ensure the changes are consistent with the overall character of the resource and with the Historic Design Guidelines. OHP and HDRC are also responsible for reviewing projects in the River Improvement Overlay districts, Downtown Business District, and all public projects. OHP administers the Vacant Building Registration Program and provides resources to the owners for the development of their historic and aging buildings. The department is also responsible for public education and outreach related to historic preservation and routinely hosts trainings and community-wide events that celebrate our heritage, including hands-on preservation training. Furthermore, in addition to protecting the City's significant archaeological resources, OHP is responsible for conducting the ongoing comprehensive survey and designation initiative to identify potential districts and landmarks for designation. This initiative, called ScoutSA, goes beyond the standard architectural survey to engage the community in exploring, discovering, and celebrating heritage in all forms. OHP manages the Deconstruction and Circular Economy initiative which includes implementation of the Deconstruction Ordinance and the operation of the Material Innovation Center.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- Establish planning processes and historic district design guidelines that integrate and preserve historic, archaeological, architectural, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Administer and grow the Deconstruction and Circular Economy Program and the Vacant Building Program
- Encourage property rehabilitation as a first choice and priority through streamlined City initiatives, existing and new financial incentives, and leveraging preservation resources
- Promote and utilize results of Economic Impact Study, Opportunity at Risk, and Treasure in the Walls documenting the effects of preservation efforts on the City's economy, climate response, and affordable housing efforts

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability
- Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors through the Rehabber Club, Living Heritage Trades Academy, and other initiatives

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Strengthen the City of San Antonio's worldwide reputation as a significant place of history and culture
- Actively participate in planning and promotion of the San Antonio Missions World Heritage site

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of participants in outreach programs	13,781	12,000	11,360	12,000
Number of historic assessments and designation cases	164	175	160	175
Number of HDRC applications reviewed	688	715	660	700
Number of Administrative Certificates of Appropriateness issued	1,936	2,100	1,900	2,100
Number of demolition permits reviewed	617	500	650	600
Number of consultations with the Design Review Committee	228	230	280	250
Number of buildings renovated or occupied	183	160	150	185

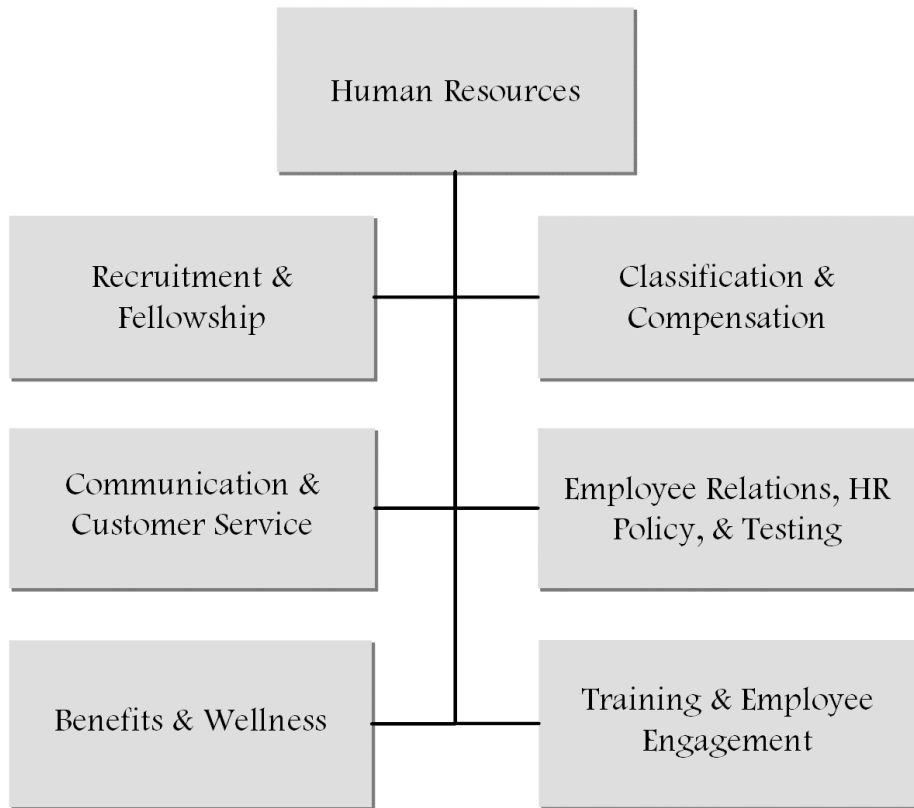
**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,791,912	1,983,997	1,973,090	2,377,201
CONTRACTUAL SERVICES	151,055	186,754	188,250	169,575
COMMODITIES	4,225	26,715	26,715	24,577
SELF INSURANCE/OTHER	244,994	341,462	383,454	229,434
CAPITAL OUTLAY	5,488	27,409	28,493	5,998
TRANSFERS	0	0	0	16,235
TOTAL EXPENDITURES	\$2,197,674	\$2,566,337	\$2,600,002	\$2,823,020
Authorized Positions	20	22	22	22

**CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	56,043
COMMODITIES	0	0	0	750
SELF INSURANCE/OTHER	0	0	0	1,200
CAPITAL OUTLAY	0	0	0	2,744
TOTAL EXPENDITURES	\$0	\$0	\$0	\$60,737
Authorized Positions	0	0	0	1





HUMAN RESOURCES

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	57	8,190,746
Employee Benefits Fund	24	191,430,907
Capital Management Services Fund	3	235,041
Unemployment Fund	0	235,729
Total Funding	84	\$200,092,423

MISSION STATEMENT

THE HUMAN RESOURCES DEPARTMENT ATTRACTS, DEVELOPS, ENGAGES, AND RETAINS A DIVERSE AND SKILLED WORKFORCE COMMITTED TO PROVIDING HIGH QUALITY SERVICES TO THE RESIDENTS OF SAN ANTONIO.

PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the residents of San Antonio. Human Resources partners with departments to provide strategic workforce planning, management strategies, and core human resource services. Workforce planning and management strategies include, but are not limited to: compensation and job content analysis and recommendations; review of City-wide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness, recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and resolution of internal complaints; coordination of the Consultation Ordinance Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing and coordination of the grievance and arbitration process for uniformed employees; development and monitoring of the City's voluntary Workforce Diversity Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its residents' wellbeing and human potential while capitalizing on its cultural diversity.

- Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources-related initiatives
- Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management
- Increase communication and understanding of the City's personnel rules, policies, and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation contract issues at all levels
- Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee
- Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels
- Utilize automated workforce diversity plan software to update the City's voluntary Affirmation Action Plan; provide technical assistance to City departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee
- Ensure that Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants
- Facilitate the recruitment of qualified, competent individuals through increased and targeted recruitment efforts. These efforts include, but are not limited to, advertising in diverse publications, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants
- Monitor and offer guidance in the administration of the Employee Performance Evaluation, which better links employee performance with organization mission and goals
- Coordinate fellow, internship and experiential programs that cultivate diverse experienced employees and future leaders.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, and employee development
- Coordinate and develop effective employee education and development initiatives, including customized training

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

through the Alamo Community College District (ACCD) Interlocal Agreement, to maintain a highly skilled and competent workforce

- Develop a leave management program that integrates leave policies and processes and streamlines services
- Monitor contracts to ensure delivery of services and compliance with performance measures

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote trust and awareness.

- Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge, and skills through a comprehensive supervisory training program
- Revise and update Human Resources-related personnel rule and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State, and Local laws
- Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Time to hire traditional recruitments	56.0	48.0	57.0	48.0
Percentage of Workforce Diversity Plans - goals achieved	N/A	98.1%	N/A	N/A
Number of training hours provided	56,051	60,000	58,000	60,000
Percent of eligible employees that appeal disciplinary action to the Municipal Service Commission	3.5%	10.0%	5.0%	10.0%
Social media connections	71,012	75,000	76,000	77,000
Percentage of existing files digitized	90.0%	100%	100%	N/A
Voluntary turnover rate	7.2%	9.0%	11.5%	8.3%

**GENERAL FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	4,781,376	5,257,276	5,201,578	6,386,749
CONTRACTUAL SERVICES	330,969	787,130	772,783	891,672
COMMODITIES	22,926	37,294	34,994	47,206
SELF-INSURANCE/OTHER	882,891	882,466	898,426	757,521
CAPITAL OUTLAY	11,461	67,356	67,356	54,670
TRANSFERS	0	0	0	52,928
TOTAL EXPENDITURES	\$6,029,623	\$7,031,522	\$6,975,137	\$8,190,746
Authorized Positions	50	50	50	57

PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education, compliance, and customer service of the following programs: the self-funded indemnity health and dental plans, fully funded vision plan, HMO dental plan, life insurance plan, Texas Municipal Retirement System program, Employee Assistance Program (EAP), extended leave program, various wellness program, and deferred compensation. The staff organizes, promotes, and facilitates periodic review of the benefit programs available to our employees and retirees.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Administer self-funded benefit plans to ensure compliance with State and Federal law
- Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees
- Coordinate the City’s disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, or any law of similar intent
- Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement, and wellness programs
- Facilitate periodic benefit reviews, surveys, vendor reviews, and requests for proposals to maintain competitive programs
- Maximize attendance by reducing the average time employees are on short-term disability
- Provide customer service for all active employees, retirees, and their eligible family members on health benefits and retirement program
- Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle, and behavior change, as well as organizational and environmental support
- Offer and promote an Employee Assistance Program to address personal and work-related issues that affect employee performance
- Leverage the use of technology to increase efficiency and improve the quality of service provided to customers
- Monitor contracts to ensure delivery of services and compliance with performance measures

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
City Manager 5K Run registrants	N/A	3,134	N/A	2,500
Number of employees interacting with onsite health coaches	2,363	1,100	4,500	4,500
Percent of benefits education session participants who acquired new knowledge during session	N/A	98.0%	98.0%	95.0%
Percent of newly hired employees who made an election for insurance within 30 days of hire	75.0%	96.5%	80.0%	99.0%

**EMPLOYEE BENEFITS FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
ADMINISTRATION - CITY	16,389,378	15,268,337	15,283,391	14,863,278
ADMINISTRATION - CONTRACTS	8,162,816	8,632,497	8,632,300	8,824,432
CLAIMS	139,608,175	147,026,047	148,171,223	159,287,063
PAYMENTS	6,288,883	6,050,800	6,049,291	6,345,559
TRANSFERS	2,686,243	1,876,539	1,876,539	2,110,575
TOTAL EXPENDITURES	\$173,135,495	\$178,854,220	\$180,012,744	\$191,430,907
Authorized Positions	24	24	24	24

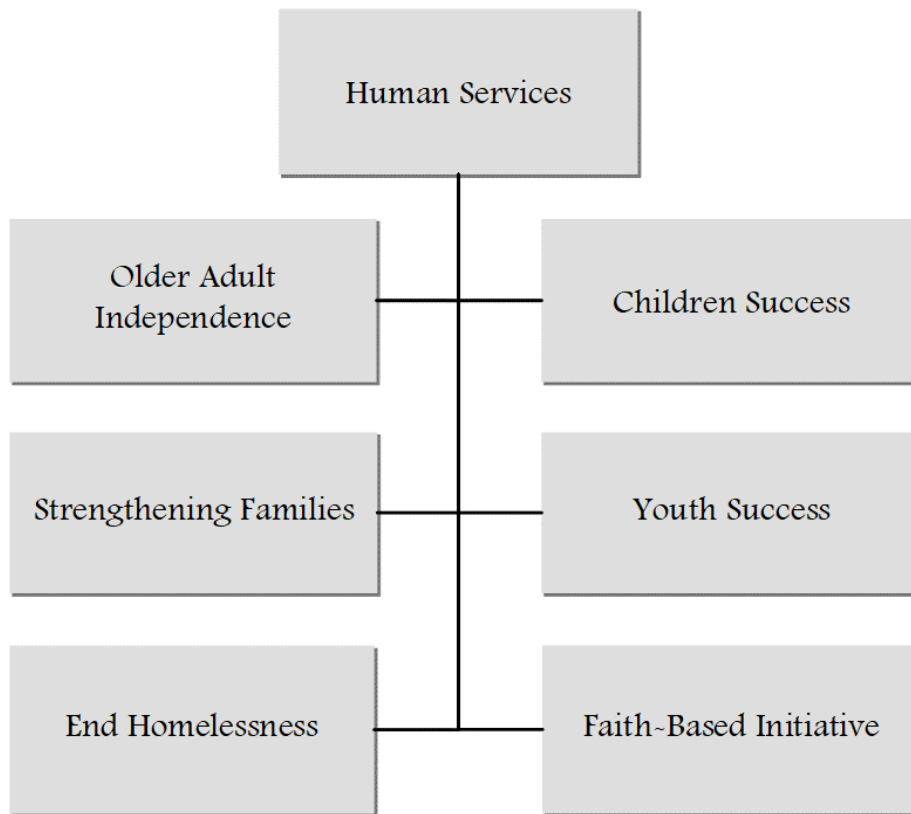
**CAPITAL MANAGEMENT SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	224,241
CAPITAL OUTLAY	0	0	0	10,800
TOTAL EXPENDITURES	\$0	\$0	\$0	\$235,041
Authorized Positions	0	0	0	3

HUMAN RESOURCESGENERAL FUND
EMPLOYEE BENEFITS FUND
CAPITAL MANAGEMENT SERVICES FUND
UNEMPLOYMENT FUND

**UNEMPLOYMENT FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	13,487	10,729	11,556	10,729
SELF INSURANCE/OTHER	835,900	225,000	225,000	225,000
TOTAL EXPENDITURES	\$849,387	\$235,729	\$236,556	\$235,729
Authorized Positions	0	0	0	0



HUMAN SERVICES

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	188	33,781,422
General Fund - Delegate Agencies - Human Services	0	17,300,055
Grants	250	137,342,177
COVID Grants	3	20,326,650
Total Funding	441	\$208,750,304

MISSION STATEMENT

TO PROMOTE LIFE-LONG SUCCESS BY PROVIDING HUMAN SERVICES AND CONNECTING PEOPLE TO COMMUNITY RESOURCES.

PROGRAM INFORMATION

The Department of Human Services (DHS) develops, coordinates and invests in comprehensive human services strategies that ensure equitable outcomes to improve the quality of life of vulnerable youth, individuals, families, and older adults. DHS provides comprehensive direct and contractual services and works with community partners and the faith community on Early Care and Education, Family Assistance, Homeless and Senior Services initiatives. Programming includes early education and school readiness, child care assistance for working families, attainment of post-secondary education, emergency assistance, case management, homeless prevention, and senior nutrition and transportation services.

DHS serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships designed to maximize community investments aimed at addressing inequities to promote both family and community well-being. Additionally, the department manages several community led boards and commissions, including: the Head Start Policy Council, Community Action Advisory Board, San Antonio Youth Commission, Commission on Education, Commission on Strengthening Family Well-Being, Higher Education Student Advisory Board, and the Joint City/County Commission on Elderly Affairs. DHS works with these boards and commissions to ensure residents and participants have an active voice in program governance and decision-making processes.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Human Services has four overarching goals to support the Department's mission and the City's objectives and Core Values:

- Children and youth are safe, healthy, resilient, and ready to succeed in school and life.
- Individuals and families are financially secure and in stable housing.
- Homelessness is rare, brief, and non-recurring
- Seniors are healthy, engaged and independent

The Department is focused on four strategic objectives to support these goals:

- Engage our customers and the community in decision making
- Use data to demonstrate results and improve services
- Increase community awareness of City of San Antonio Human Services resources and services
- Focus on employee development and engagement

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Homeless Connections HOTLINE total number of calls responded	12,814	17,000	24,244	25,000
Number of clients receiving CPS Energy utility assistance	17,262	10,000	11,643	11,000
Percent of Haven for Hope clients maintaining permanent housing after 12 months	87%	92%	92%	92%
Number of older adults enrollees	23,227	30,000	27,875	27,730
Percent of older adults satisfied with services	97%	97%	98%	98%
Percent of senior center participants reporting increasing social, emotional, and/or physical health	98%	98%	94%	96%
Number of children enrolled in Early Childhood Care and Education (Head Start and Child Care Services)	19,600	20,500	21,063	21,117

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	9,839,536	11,454,784	11,252,593	14,423,590
CONTRACTUAL SERVICES	8,004,752	9,804,528	9,704,528	11,975,508
COMMODITIES	195,393	443,785	443,785	377,136
SELF INSURANCE/OTHER	2,863,733	4,599,545	4,208,019	5,171,448
CAPITAL OUTLAY	480,429	957,859	957,859	410,269
TRANSFERS	1,780,837	1,352,795	1,352,805	1,423,471
TOTAL EXPENDITURES	\$23,164,680	\$28,613,296	\$27,919,589	\$33,781,422
Authorized Positions	146	169	169	188

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
DELEGATE AGENCY SUPPORT	15,417,374	17,122,697	16,894,250	17,300,055
TOTAL EXPENDITURES	\$15,417,374	\$17,122,697	\$16,894,250	\$17,300,055
Authorized Positions	0	0	0	0

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Aspen Institute - Youth Opportunity Forum	0	0	5,556	5,556	0
Child Care Services Grant	77,810,115	6,621,904	0	84,432,019	3,686,371
Child Care Services Quality Initiative Grant	2,033,176	0	0	2,033,176	0
Community Development Block Grant - Financial Education	200,000	0	0	200,000	0
Community Development Block Grant - Housing Supportive Services	400,000	0	0	400,000	0
Community Services Block Grant (CSBG)	2,051,128	0	0	2,051,128	0
Early Head Start	2,201,179	0	550,295	2,751,474	0
Early Head Start - Child Care Partnership	3,017,836	0	754,459	3,772,295	0
EFSP - Migrant	3,309,187	0	0	3,309,187	0
Emergency Solutions Grant	1,139,581	0	0	1,139,581	0
Head Start Program	25,339,758	0	6,334,940	31,674,698	0
Housing Opportunities for Persons with AIDS	2,714,440	0	0	2,714,440	0
NXT Level NISD	0	0	500,000	500,000	0
Senior Nutrition Program	2,081,528	6,472	0	2,088,000	1,200,000
Texas Homeless Housing and Services Program - Homeless Youth Set-Aside	0	270,623	0	270,623	0
TOTAL	\$122,297,928	\$6,898,999	\$8,145,250	\$137,342,177	\$4,886,371

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - Head Start	445,322	0	0	445,322	0
American Rescue Plan Act - Seniors	2,142,855	0	0	2,142,855	0
American Rescue Plan Act - Social Services and Non-Profits	1,838,497	0	0	1,838,497	0
American Rescue Plan Act - Youth	4,285,710	0	0	4,285,710	0
Child Care and Development Block Grant 2022	11,614,266	0	0	11,614,266	0
TOTAL	\$20,326,650	\$0	\$0	\$20,326,650	\$0

GRANT NAME: *Aspen Institute - Youth Opportunity Forum*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Forum for Community Solutions by The Aspen Institute. The Forum for Community Solutions receives funding from The Aspen Institute to create an Opportunity Youth Scaling Plans for the Community while participating in all Opportunity Youth from national learning community activities.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - Other Funding Source	4,122	58,922	5,556
TOTAL FUNDING	\$4,122	\$58,922	\$5,556

EXPENDITURES

Personnel Services	0	56,491	5,556
Contractual Services	4,000	0	0
Commodities	122	0	0
Capital Outlay	0	2,431	0
TOTAL EXPENDITURES	\$4,122	\$58,922	\$5,556

Authorized Positions	1	1	1
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GRANT NAME: *Child Care Services Grant*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by Workforce Solutions Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the U.S. Department of Health and Human Services (HHS). CCS provides child care subsidies to qualified families residing in the Workforce Solutions Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the City of San Antonio Department of Human Services (DHS). DHS provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality child care, and referrals to all participating child care facilities from which parents can select their appropriate care needs.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	79,589,389	64,971,235	77,810,115
STATE - State Funding Source	8,765,952	8,271,750	6,621,904
CITY - Cash Match	3,622,287	3,686,371	3,686,371
TOTAL FUNDING	\$91,977,628	\$76,929,356	\$88,118,390

EXPENDITURES

Personnel Services	3,309,925	3,796,798	4,197,556
Contractual Services	85,044,069	69,400,561	80,188,963
Commodities	0	18,997	45,500
Self Insurance	1,347	6,629	0
Capital Outlay	0	20,000	0
Transfers	3,622,287	3,686,371	3,686,371
TOTAL EXPENDITURES	\$91,977,628	\$76,929,356	\$88,118,390

Authorized Positions

	64	59	59
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GRANT NAME: *Child Care Services Quality Initiative Grant*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Child Care Services – Child Care Quality (CCQ) program awarded by Workforce Solutions Alamo (WSA). WSA receives funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the U.S. Department of Health and Human Services (HHS). CCQ provides services throughout the 13-county WSA service area including Atascosa, Bandera, Bexar, Comal, Frio, Gillespie, Guadalupe, Karnes, Kendall, Kerr, McMullen, Medina, and Wilson counties with the overall goal of increasing the number of Texas Rising Star (TRS) providers in our region by certifying 50% of eligible CCS providers as TRS by 2025. DHS is responsible for performing Child Care Quality Improvement Activities such as Mentoring Texas Rising Star (TRS) providers and providers working towards TRS, conducting TRS assessments, reassessments, technical assistance, renewals, and monitoring visits, ensuring proper implementation of Child with disabilities assessments for inclusion rates; and additional programs and special projects structured to increase the number of TRS providers and increase star level for existing TRS providers.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	1,498,135	2,033,176	2,033,176
TOTAL FUNDING	\$1,498,135	\$2,033,176	\$2,033,176

EXPENDITURES

Personnel Services	889,908	1,174,845	1,155,751
Contractual Services	33,716	59,517	58,757
Commodities	6,501	4,800	5,550
Self Insurance	415,287	793,014	801,118
Capital Outlay	152,723	1,000	12,000
TOTAL EXPENDITURES	\$1,498,135	\$2,033,176	\$2,033,176

Authorized Positions	16	19	19
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GRANT NAME: *Community Development Block Grant - Financial Education*

PROGRAM INFORMATION

The Financial Empowerment Centers provide residents with free, one-on-one financial counseling to assist participants with achieving basic financial goals. A certified financial counselor can assist clients with services such as reducing debt, building credit, increasing savings, and accessing safe and affordable banking products.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	180,739	200,000	200,000
TOTAL FUNDING	\$180,739	\$200,000	\$200,000

EXPENDITURES

Personnel Services	79,489	71,154	71,154
Contractual Services	100,573	121,546	121,546
Commodities	0	6,500	6,500
Self Insurance	677	800	800
TOTAL EXPENDITURES	\$180,739	\$200,000	\$200,000

Authorized Positions	1	1	1
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GRANT NAME: *Community Development Block Grant - Housing Supportive Services*

PROGRAM INFORMATION

Housing supportive services program is funded by the Community Services Block Grant from the U.S. Department of Housing and Urban Development. Funds are used to provide street outreach services for the homeless and to provide transitional housing and wrap-around services to women who are victims of domestic violence and abuse.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	380,929	400,000	400,000
TOTAL FUNDING	\$380,929	\$400,000	\$400,000

EXPENDITURES

Contractual Services	380,929	400,000	400,000
TOTAL EXPENDITURES	\$380,929	\$400,000	\$400,000

Authorized Positions	0	0	0
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GRANT NAME: *Community Services Block Grant (CSBG)*

PROGRAM INFORMATION

As the City of San Antonio and Bexar County's federally designated anti-poverty agency, the Department of Human Services receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide long-term case management and emergency assistance services at Family Assistance Centers.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	2,150,435	2,127,505	2,051,128
TOTAL FUNDING	\$2,150,435	\$2,127,505	\$2,051,128

EXPENDITURES

Personnel Services	1,442,460	1,702,964	1,626,587
Contractual Services	59,650	73,223	73,223
Commodities	9,314	23,500	23,500
Self Insurance	633,574	287,818	287,818
Capital Outlay	5,437	40,000	40,000
TOTAL EXPENDITURES	\$2,150,435	\$2,127,505	\$2,051,128

Authorized Positions	26	26	27
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GRANT NAME: *Early Head Start*

PROGRAM INFORMATION

The City of San Antonio is a grantee for an Early Head Start program, funded by US Dept of Health & Human Services (HHS) and serving 128 children in Edgewood ISD, (104 center based and 24 home based). Early Head Start provides comprehensive services to low income, preschool children (ages six weeks to three years old) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	1,795,526	1,805,471	2,201,179
OTHER - In-Kind Requirement	213,069	541,736	550,295
CITY - General Fund	8,504	24,395	
TOTAL FUNDING	\$2,017,099	\$2,371,602	\$2,751,474

EXPENDITURES

Personnel Services	469,293	516,413	554,196
Contractual Services	1,504,684	1,835,259	2,121,898
Commodities	6,813	7,316	11,800
Self Insurance	3,909	11,457	26,640
Capital Outlay	32,400	1,157	36,940
TOTAL EXPENDITURES	\$2,017,099	\$2,371,602	\$2,751,474

Authorized Positions	6	6	6
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GRANT NAME: *Early Head Start - Child Care Partnership*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the Early Head Start -Child Care Services Partnership grant funded by US Dept. of Health & Human Services (HHS). The grant serves 216 children who receive child care services within San Antonio ISD and Edgewood ISD. Early Head Start provides comprehensive services to low income children (ages 6 weeks to 3) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	2,819,978	2,947,782	3,017,836
OTHER - In-Kind Requirement	367,637	941,939	689,603
CITY - General Fund	3,393	19	64,856
TOTAL FUNDING	\$3,191,008	\$3,889,740	\$3,772,295

EXPENDITURES

Personnel Services	922,754	1,060,564	1,207,802
Contractual Services	2,169,090	2,757,882	2,475,998
Commodities	18,298	82,080	26,144
Self Insurance	9,174	8,547	50,190
Capital Outlay	71,692	-19,333	12,161
TOTAL EXPENDITURES	\$3,191,008	\$3,889,740	\$3,772,295

Authorized Positions	16	16	17
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GRANT NAME: EFSP - Migrant

PROGRAM INFORMATION

The EFSP - Migrant grant helps defray the costs incurred in providing shelter, food and supportive services to families and individuals encountered by the Department of Homeland Security (DHS). Since January 2021, in partnership with the Interfaith Welcome Coalition, Endeavors, San Antonio Food Bank, Corazon Ministries, Travis Park Church, and Catholic Charities, COSA has provided welcoming and navigation, emergency shelter, food, local transportation, and support services to individuals and families as they navigate the immigration process.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	587,820	8,455,046	3,309,187
TOTAL FUNDING	\$587,820	\$8,455,046	\$3,309,187

EXPENDITURES

Personnel Services	358,164	3,200,837	960,745
Contractual Services	229,307	5,115,861	2,253,226
Commodities	0	95,400	49,991
Self Insurance	349	42,948	45,225
TOTAL EXPENDITURES	\$587,820	\$8,455,046	\$3,309,187
Authorized Positions	0	0	0

GRANT NAME: *Emergency Solutions Grant*

PROGRAM INFORMATION

The Emergency Solutions Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention and rapid-rehousing activities. The City of San Antonio has executed delegate agency contracts with five community-based human service providers.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	1,131,767	1,117,308	1,139,581
TOTAL FUNDING	\$1,131,767	\$1,117,308	\$1,139,581

EXPENDITURES

Personnel Services	181,860	198,722	222,536
Contractual Services	900,376	888,905	884,265
Commodities	0	619	700
Self Insurance	49,531	29,062	32,080
Capital Outlay	0	0	0
TOTAL EXPENDITURES	\$1,131,767	\$1,117,308	\$1,139,581

Authorized Positions	2	2	2
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GRANT NAME: *Head Start Program*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS) and serving 3,020 children within San Antonio ISD and Edgewood ISD. Head Start provides comprehensive services to low income, preschool children (ages 3-5) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	23,468,401	25,276,794	25,339,758
OTHER - In-Kind Requirement	6,319,805	6,415,751	6,334,940
CITY - General Fund	43,708	85,986	0
TOTAL FUNDING	\$29,831,914	\$31,778,531	\$31,674,698

EXPENDITURES

Personnel Services	5,651,390	5,840,487	6,392,684
Contractual Services	23,743,814	25,287,443	24,824,571
Commodities	64,174	95,831	75,500
Self Insurance	81,253	68,334	71,603
Capital Outlay	156,954	242,365	37,000
Transfers	134,329	244,071	273,340
TOTAL EXPENDITURES	\$29,831,914	\$31,778,531	\$31,674,698

Authorized Positions	91	100	100
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GRANT NAME: *Housing Opportunities for Persons with AIDS*

PROGRAM INFORMATION

The Housing Opportunities for Persons With AIDS (HOPWA) is a formula grant funded through the U.S. Department of Housing and Urban Development. The program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families. The City of San Antonio has executed delegate agency contracts with three area nonprofit organizations.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	0	0
FEDERAL	2,043,971	2,295,029	2,714,440
TOTAL FUNDING	\$2,043,971	\$2,295,029	\$2,714,440

EXPENDITURES

Personnel Services	47,111	59,746	71,595
Contractual Services	1,993,732	2,234,578	2,642,145
Commodities	628	705	700
Capital Outlay	2,500		
TOTAL EXPENDITURES	\$2,043,971	\$2,295,029	\$2,714,440

Authorized Positions	1	1	1
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GRANT NAME: *NXT Level NISD*

PROGRAM INFORMATION

NXT Level Youth Opportunity Center in the Northside ISD focused on reducing disconnected youth by offering wrap around case management and supportive services for school re-enrollment, high school diploma equivalency completion, vocational and post-secondary training, and career and job readiness preparation

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

OTHER - Other Funding Source	0	125,000	500,000
TOTAL FUNDING	\$0	\$125,000	\$500,000

EXPENDITURES

Personnel Services	0	21,140	96,610
Contractual Services	0	98,660	392,639
Commodities	0	2,000	6,351
Self Insurance	0	1,000	2,200
Capital Outlay	0	2,200	2,200
TOTAL EXPENDITURES	\$0	\$125,000	\$500,000

Authorized Positions	0	2	2
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GRANT NAME: *Senior Nutrition Program*

PROGRAM INFORMATION

The Senior Nutrition Program (SNP) is a federal U.S. Department of Health and Human Services grant funded through the Texas Health and Human Services. The program provides senior citizens (60 years and older) with a nutritionally balanced weekday noon meal in a congregate setting. The 53 centers provide an opportunity for seniors to socialize and participate in a variety of extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	2,081,524	2,081,528	2,081,528
STATE - State Funding Source	6,472	6,472	6,472
OTHER - Other Funding Source	25	0	0
CITY - Cash Match	1,200,000	1,200,000	1,200,000
TOTAL FUNDING	\$3,288,021	\$3,288,000	\$3,288,000

EXPENDITURES

Personnel Services	398,183	444,176	510,831
Contractual Services	673,133	652,601	484,010
Commodities	79,901	88,937	184,371
Self Insurance	2,124,729	2,094,036	2,093,788
Capital Outlay	12,075	8,250	15,000
TOTAL EXPENDITURES	\$3,288,021	\$3,288,000	\$3,288,000

Authorized Positions	15	15	15
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GRANT NAME: *Texas Homeless Housing and Services Program - Homeless Youth Set-Aside*

PROGRAM INFORMATION

Through Homeless Housing and Services Program (HHSP), the state provides funding in support of services to homeless individuals and families. Allowable activities include construction, development, or procurement of housing for homeless persons, rehabilitation of structures targeted to serving homeless persons or persons at-risk of homelessness, provision of direct services and case management to homeless persons or persons at-risk of homelessness, or other homelessness-related activity as approved by the Department.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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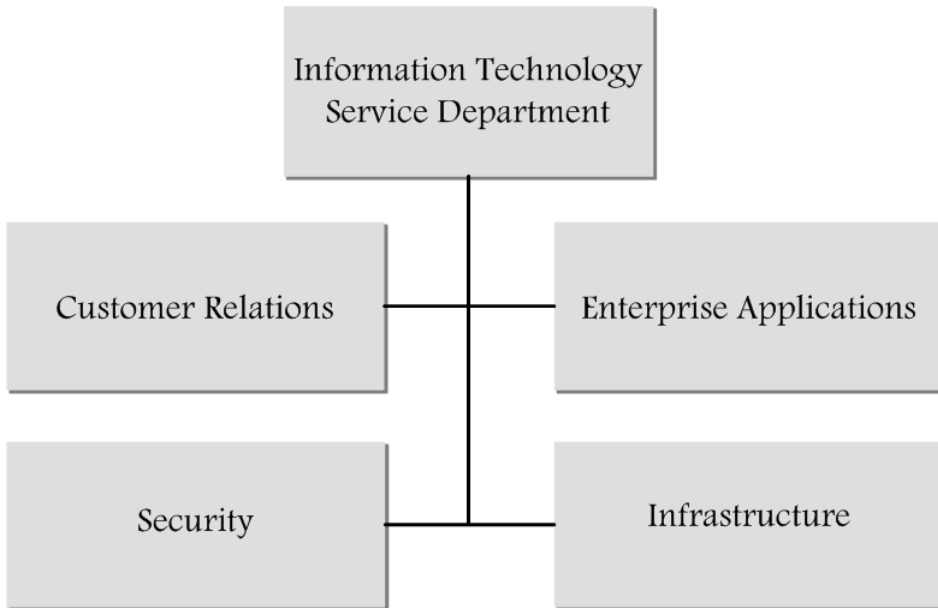
FUNDING SOURCES

FEDERAL - Federal Funding Source	208,806	270,623	270,623
TOTAL FUNDING	\$208,806	\$270,623	\$270,623

EXPENDITURES

Contractual Services	208,806	270,623	270,623
TOTAL EXPENDITURES	\$208,806	\$270,623	\$270,623
Authorized Positions	0	0	0

INFORMATION TECHNOLOGY SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Information Technology Services Fund	354	84,870,564
Airport Terminal Development Program Fund	6	500,692
Capital Projects	0	30,482,000
Total Funding	360	\$115,853,256

MISSION STATEMENT

THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT EQUIPS AND ENABLES DEPARTMENTS WITH THE TECHNOLOGY, INNOVATION, AND LEADERSHIP THEY NEED TO EFFICIENTLY AND EFFECTIVELY DELIVER QUALITY CITY SERVICES TO OUR COMMUNITY.

PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:

- Portfolio and Project Management – Provides oversight on all technology related project management and delivery
- Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology requests and bases them on the global strategic direction of the City
- Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services
- Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives
- Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools
- Communications Services – Provides converged data, voice, video, and radio services to support City of San Antonio business objectives
- Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives
- Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology
- Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for public safety agency technology systems and projects
- Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data
- Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness
- Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Enterprise Application Development and Support – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio's, internal (employee's and delegate agencies) and external customers (residents, visitors, and businesses)
- Technology Governance – To provide the sequencing of proposed technology requests to best achieve the organization's overall goals - typically expressed in terms of hard economic measures, business or technical strategic goals - while honoring constraints imposed by management or external real-world factors
- IT Project and Portfolio Delivery – To provide the oversight and direction for all the items in the project portfolio and to develop a "big picture" view and a deeper understanding of the collection as a whole. This effort will establish costs and benefits, and align them with long-term strategies or goals which allow the City to get the value from resources invested
- IT Security Services - To provide policy, practices, defense, awareness, and leadership to support the confidentiality,

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

integrity, and availability of all information systems and data, through physical security, logical protection, and cyber resilience

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
New Project Index - Percent of IT projects within budget and time	70.0%	75.0%	75.0%	75.0%
System Performance - Percent of time system performance met Service Level Agreements	99.0%	99.0%	99.5%	99.0%
Service Level Effectiveness - Satisfaction of service delivery	90.0%	90.0%	90.0%	90.0%
Support Performance - Percent of requests responded to within Service Level Agreements	85.0%	85.0%	85.0%	85.0%

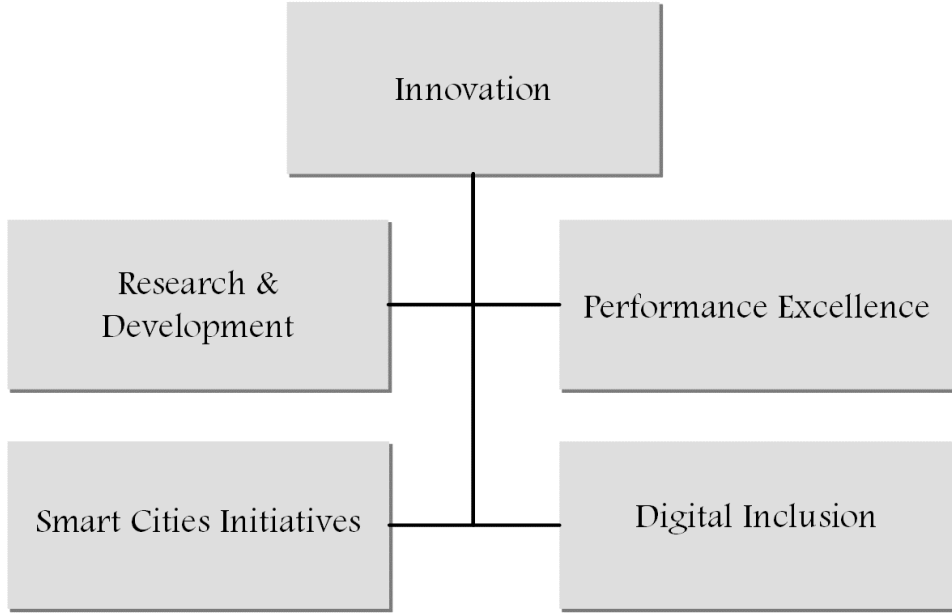
**INFORMATION TECHNOLOGY SERVICES FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	33,051,023	35,444,365	35,514,507	40,718,591
CONTRACTUAL SERVICES	25,033,395	31,034,186	30,946,063	34,408,680
COMMODITIES	237,110	134,751	71,350	195,484
SELF INSURANCE/OTHER	5,738,187	5,639,029	5,734,500	6,541,044
CAPITAL OUTLAY	322,806	533,616	533,616	148,350
TRANSFERS	2,151,529	2,650,415	2,650,415	2,858,415
TOTAL EXPENDITURES	\$66,534,050	\$75,436,362	\$75,450,451	\$84,870,564
Authorized Positions	341	349	349	354

**AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	484,289
COMMODITIES	0	0	0	900
CAPITAL OUTLAY	0	0	0	15,503
TOTAL EXPENDITURES	\$0	\$0	\$0	\$500,692
Authorized Positions	0	0	0	6





INNOVATION

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	11	2,045,682
Total Funding	11	\$2,045,682

MISSION STATEMENT

WE PUT THE CITY AT THE FOREFRONT OF INNOVATION BY CHALLENGING THE STATUS QUO, FINDING CREATIVE SOLUTIONS, AND CONTINUOUSLY IMPROVING CITY SERVICES.

PROGRAM INFORMATION

The Office of Innovation was established in 2007 to identify improvements in the efficiency and effectiveness of City services and business processes. The primary functions of the Office are to improve City operations, manage special projects, and lead major initiatives, while promoting a culture of innovation. The Office has also launched several ground-breaking programs.

In FY 2016, the Office launched a smart cities program, SmartSA, to harness the power of data, technology, and community to improve the quality of life for San Antonio residents. In FY 2018, the Office launched CivTechSA, with local co-working company Geekdom, to partner students, entrepreneurs, and startups with City staff to co-create customized tech solutions to civic challenges and grow civically-minded tech talent.

In FY 2020, the Office launched Innovation Academy and R&D League. Innovation Academy is an intensive training program for City staff to develop problem solving consultants embedded within City departments. The R&D League creates cross-sector, multi-disciplinary teams that utilize scientific methods & data to investigate new ideas, facilitate evidence-based policymaking, and explore the frontier of innovation for our 1.5 million residents.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Office of Innovation aims to provide creative problem-solving, implement effective project management, and promote an innovative ecosystem within internal stakeholders and external community partners. The Office accomplishes these goals by:

Leading Transformative Initiatives

- Coordinate external stakeholders in the SmartSA Partnership to help the City achieve cross-sector goals such as Interlocal Data Sharing Agreement and Smart Streetlights project
- Coordinate the Digital Inclusion Taskforce and the Connected Beyond the Classroom initiative to bridge the digital divide in San Antonio
- R&D League pairs academics, engineers, designers and City staff to design and launch experiments that test new ways of operating, advance evidence-based policymaking & improve service-delivery.

Fostering an Innovation Ecosystem

- Research best practices and seek opportunities to introduce new ideas to the organization
- Oversee the CivTechSA program to connect students, companies, and the tech community with the City to solve community challenges and grow civically-minded tech talent
- Lead and utilize Innovation Academy to create change and improve performance within the City

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

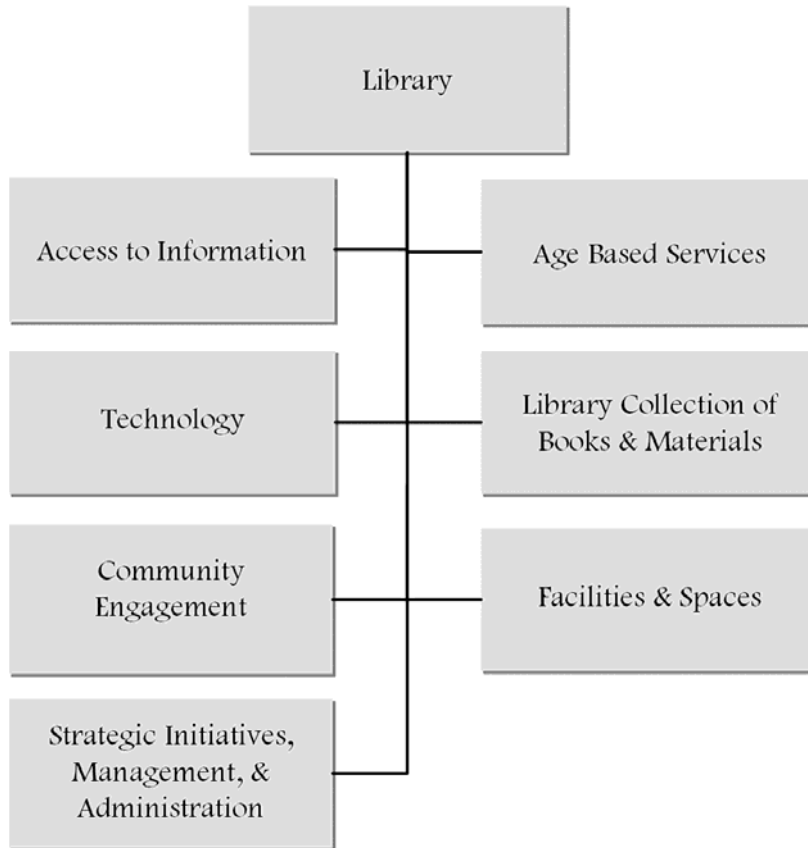
Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of projects implemented through Smart Cities program	10	10	10	10
Number of Research and Development (R&D) projects	4	3	8	8
Number of Innovation Academy participants	33	30	31	30
Number of process improvement projects	3	3	3	3

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,184,272	1,280,126	1,288,304	1,501,807
CONTRACTUAL SERVICES	78,555	372,640	372,748	403,565
COMMODITIES	1,013	8,261	8,261	2,383
SELF INSURANCE/OTHER	90,475	113,637	113,637	129,819
CAPITAL OUTLAY	1,713	3,200	3,200	0
TRANSFERS	0	0	0	8,108
TOTAL EXPENDITURES	\$1,356,028	\$1,777,864	\$1,786,150	\$2,045,682
Authorized Positions	13	11	11	11





LIBRARY

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	562	49,143,996
Grants, Gifts & Contributions	0	925,000
Capital Projects	0	1,876,000
Total Funding	562	\$51,944,996

MISSION STATEMENT

THE SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS.

PROGRAM INFORMATION

The San Antonio Public Library offers lifelong learning opportunities to Bexar County residents through a network of 30 locations across the community. The library system locations include the Central Library, 28 full-service branch libraries (including the Pruitt Library located at Roosevelt High School, a partnership with the North East Independent School District), and the Library Portal at the Briscoe Western Art Museum. Library resources include over two million digital and physical items. The Library also offers services, such as programming for children, teens and adults, readers' advisory (i.e. book recommendations), and reference services through over 230 information specialists, as well as specialized in-depth research assistance.

Technology services offered by the Library include broadband access to the internet via public computers at Connect Technology Centers across the system, laptops for check-out, and Wi-Fi access at all library locations. Library operations are primarily funded through the City of San Antonio, with supplemental funding from private donations and annual gifts from the San Antonio Public Library Foundation and the Friends of the San Antonio Public Library. Library services are extended to Bexar County residents who live outside the City of San Antonio through an Interlocal Agreement establishing a payment from the County to the City for the extension of these services. In addition, the Library generates revenue to the City of San Antonio's general fund through out of County library card fees; user fees for copy and printing; the collection of lost material fees; and special event space and meeting room use charges.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Provide educational and learning opportunities.

- Use a social equity impact analysis to provide diverse programs and services throughout the community responsive to the needs of our broad customer base
- Strengthen the Library's role in supporting early literacy education to promote school readiness
- Facilitate academic success and foster out-of-school learning through programs and services for children between the ages of five and twelve
- Provide out-of-school learning opportunities for youth between the ages of thirteen and eighteen to support academic success and enhance personal interest through teen-led programming and services
- Work in partnership with local schools and organizations to provide children, teens, parents, teachers, and caregivers with information and activities that promote reading, learning, and encourage library use and curiosity
- Offer programs and services to adults to support self-directed learning and personal exploration by enhancing Library resources and adopting emerging technologies

Support workforce and economic development in alignment with City initiatives.

- Work with appropriate partners, including other City departments, to create a more literate workforce and support individuals entering or re-entering the job market
- Operate seven LEARN at SAPL locations, this includes the conversion of the Job and Small Business Center to a LEARN at the Central Library
- Host tax preparation services for low income members of the community
- Provide informational resources to assist small businesses, job seekers, adult learners and individuals seeking professional development

City Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Foster community connections to engage neighborhoods and address disparities.

- Align community input efforts with SASpeakUp guidelines to include required branding, marketing tactics, demographic data collection, and reporting to the Communications & Engagement Department
- Tailor service delivery and public spaces to the unique needs of individual communities as identified by neighborhood demographic and usage data
- Continue working with community partners to heighten public awareness of the Library's vast resources and services
- Fulfill the role of libraries as voter registration and voting sites

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Strengthen accessible resources for people with disabilities
- Promote library resources through proactive outreach in the community and to schools
- Increase government transparency through community meetings, public information resources, and access to government services through the Library's network of Connect Technology Centers
- Facilitate community engagement through community gathering and meeting spaces

City Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Implement proven technology based solutions that improve the delivery and quality of Library services.

- Utilize the comprehensive IT Roadmap to increase equitable and convenient access to resources and services that address community needs
- Modernize the customer experience with accessing library materials, resources and services through more intelligently designed, user friendly interfaces and applications
- Partner with ITSD, Finance, and consultants from the Integrated Library System (ILS) vendor, to create a data integration with SAP, the City's financial system of record, and use the newly implemented incident reporting system to more accurately track library incidents and improve reporting and communication throughout the system
- Ensure that the Library's Connect Technology Centers are sustainable, resilient, and up-to-date
- Extend access to information outside of the Library's physical footprint through innovative digital inclusion partnerships and projects, such as the senior device lending project and extending wireless networking into areas exterior to library buildings
- Implement new technology systems to increase access to online library services and to produce and distribute programming content to the community.
- Use performance data to monitor library services with the application of data governance strategies and continual process improvements to innovate library services

City Goal: San Antonio will be a safe and clean community.

Create and maintain library spaces that are welcoming, environmentally conscious, accessible, and safe.

- Leverage library locations as community centers for public meetings, information, and resources regarding community initiatives, respite centers for cooling and warming, and civic engagement.
- Ensure Library facilities are maintained at a level that will preserve their value for the community
- Complete additional work from the long-term building plan, including funded bond and capital projects
- Provide adequate security and staffing to make locations welcoming, accessible, and safe
- Implement environmentally conscious practices such as installation of electric vehicle charging stations, onsite solar energy generation, and support energy conservation on ozone alert days and energy conservation days
- Cooperate with private groups to leverage resources to enhance Library facilities
- Provide 8 playgrounds, 8 fitness stations, and 4 walking trails to the public at library facilities in partnership with the San Antonio Parks and Recreation Department

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Annual library circulation	5,749,571*	6,480,996*	7,549,049*	8,372,907
Annual visits to the library	1,322,542*	2,466,449*	2,530,586*	2,562,592*
Customer satisfaction with public library services	94%	94%	94%	94%
Hours of computer and Wi-Fi use	1,018,663*	1,163,280*	1,712,361*	1,983,921*

*Impacted as a result of COVID-19

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	24,258,880	27,278,804	26,901,904	29,845,667
CONTRACTUAL SERVICES	5,560,597	5,997,461	6,331,940	6,136,554
COMMODITIES	5,305,854	5,689,750	5,787,555	7,232,075
SELF INSURANCE/OTHER	4,151,476	4,265,893	4,591,789	5,120,416
CAPITAL OUTLAY	506,890	539,098	539,098	671,178
TRANSFERS	138,106	138,106	138,106	138,106
TOTAL EXPENDITURES	\$39,921,803	\$43,909,112	\$44,290,392	\$49,143,996
Authorized Positions	560	560	560	562

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Friends of the SA Public Library - Donation	0	0	100,000	100,000	0
Miscellaneous Gifts	0	0	75,000	75,000	0
SA Public Library Foundation - Donation	0	0	750,000	750,000	0
TOTAL	\$0	\$0	\$925,000	\$925,000	\$0

GRANT NAME: *Friends of the SA Public Library - Donation*

PROGRAM INFORMATION

The funds from the Friends of the San Antonio Public Library will be primarily used to provide public programming throughout the Library system and staff development for improved public service.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
OTHER - Other Funding Source	42,634	38,000	100,000
OTHER - In-Kind	2,209	10,000	0
TOTAL FUNDING	\$44,843	\$48,000	\$100,000
EXPENDITURES			
Contractual Services	11,454	10,000	19,000
Commodities	24,693	30,000	67,000
Capital Outlay	8,696	8,000	14,000
TOTAL EXPENDITURES	\$44,843	\$48,000	\$100,000
Authorized Positions	0	0	0

GRANT NAME: *Miscellaneous Gifts*

PROGRAM INFORMATION

The funds received will be used to serve the public, as deemed appropriate by the Library locations, or for a specified reason if given by the donor.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
OTHER - Other Funding Source	70,576	59,000	75,000
OTHER - In-Kind	116	12,000	0
TOTAL FUNDING	\$70,692	\$71,000	\$75,000
EXPENDITURES			
Contractual Services	64,703	40,000	31,000
Commodities	5,989	30,000	43,000
Capital Outlay	0	1,000	1,000
TOTAL EXPENDITURES	\$70,692	\$71,000	\$75,000
Authorized Positions	0	0	0

GRANT NAME: SA Public Library Foundation - Donation

PROGRAM INFORMATION

The funds from the San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness throughout financial support and programmatic efforts.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
OTHER - Other Funding Source	532,461	632,000	750,000
OTHER - In-Kind	30,120	13,000	0
TOTAL FUNDING	\$562,581	\$645,000	\$750,000
EXPENDITURES			
Contractual Services	65,889	145,000	168,000
Commodities	389,259	300,000	347,000
Capital Outlay	107,433	200,000	235,000
Transfer	0	0	0
TOTAL EXPENDITURES	\$562,581	\$645,000	\$750,000
Authorized Positions	0	0	0

MANAGEMENT & BUDGET



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	19	3,165,499
Capital Management Services Fund	1	67,998
Total Funding	20	\$3,233,497

MISSION STATEMENT

THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.

PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals, and objectives established by the City Council and City Manager. The Department coordinates and prepares Quarterly Financial Reports, Five-Year Financial Forecasts, and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Continue to improve the Annual Budget Development Process by implementing processes and schedules for more effective analysis of key service and policy issues impacting the City's Budget
- Coordinate with the Finance Department the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting, as well as Quarterly Financial reports to City Council
- Monitor the implementation of programs and initiatives approved in the annual budget and provide quarterly report updates to the Mayor and City Council

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
General Fund revenue variance as percentage of estimate	0.77%	Less than 1%	4.88%	Less than 1%
General Fund expenditure variance as percentage of estimate	-0.70%	Between -1% - 0%	-0.39%	Between -1% - 0%

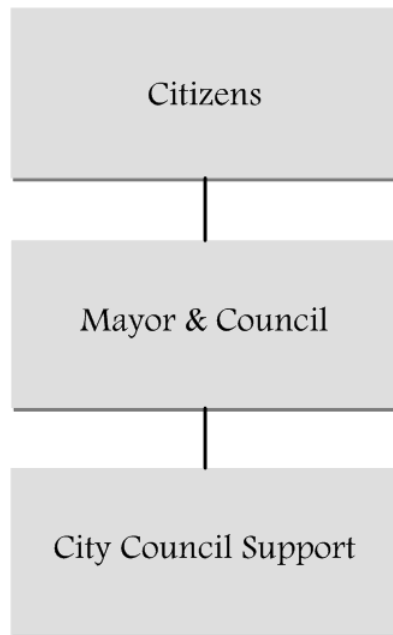
**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,907,421	2,074,681	2,010,488	2,292,706
CONTRACTUAL SERVICES	141,805	279,820	276,310	255,987
COMMODITIES	18,923	23,760	27,260	18,214
SELF INSURANCE/OTHER	512,287	519,323	519,333	480,439
CAPITAL OUTLAY	2,135	4,000	4,000	0
TRANSFERS	21,995	72,074	52,012	118,153
TOTAL EXPENDITURES	\$2,604,566	\$2,973,658	\$2,889,403	\$3,165,499
Authorized Positions	19	19	19	19

**CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	66,413
CAPITAL OUTLAY	0	0	0	1,585
TOTAL EXPENDITURES	\$0	\$0	\$0	\$67,998
Authorized Positions	0	0	0	1





MAYOR & COUNCIL

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	19	14,349,367
Total Funding	19	\$14,349,367

MISSION STATEMENT

WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT, AND HISTORIC COMMUNITY.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large; 10 City Council members, who are elected from single-member districts; and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the residents of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Promoting public trust by responding to resident needs in a timely, professional, and caring manner
- Promoting public trust by exercising high standards of fairness, conduct and accountability
- Promoting public awareness by providing readily-accessible representation for resident input into the functions of municipal government

GENERAL FUND**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,152,208	2,250,115	2,254,372	2,414,883
CONTRACTUAL SERVICES	1,075,201	1,237,295	1,208,987	1,170,665
COMMODITIES	201,072	233,049	344,992	233,049
SELF INSURANCE/OTHER	7,343,217	9,150,362	9,035,685	10,502,431
CAPITAL OUTLAY	113,849	198,889	227,555	27,105
TRANSFERS	146,234	1,234	1,234	1,234
TOTAL EXPENDITURES	\$11,031,781	\$13,070,944	\$13,072,825	\$14,349,367
Authorized Positions	18	18	18	19

MILITARY & VETERAN AFFAIRS

Military and Veteran
Affairs

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	3	750,718
Grants	0	5,000,000
Total Funding	3	\$5,750,718

MISSION STATEMENT

THE MILITARY AND VETERAN AFFAIRS DEPARTMENT'S MISSION IS TO COLLABORATE WITH MILITARY PARTNERS TO SUSTAIN AND ENHANCE THEIR MISSION READINESS BY DEVELOPING AND STRENGTHENING CIVIC-MILITARY RELATIONS, PROTECTING MILITARY MISSIONS AND INSTALLATIONS FROM URBAN ENCROACHMENT, ADVOCATING FOR MILITARY ISSUES AT THE LOCAL, STATE, AND FEDERAL LEVELS AND SUPPORTING INITIATIVES THAT SUPPORT VETERANS AND THEIR FAMILIES.

PROGRAM INFORMATION

MVAD program activities are designed to sustain and enhance the mission readiness of Joint Base San Antonio (JBSA) and its mission partners to ensure the long-term protection of the region's military installations and missions. The department monitors local, state, federal, and civic activities that can impact (negatively or positively) the ability of the military to perform their assigned duties. MVAD maintains relationships with the business community, non-profits, government officials, other community partners as well as military leadership to ensure that the City of San Antonio's policies and priorities support the military community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Along with other City departments and community partners, advocate at the local, state, and federal levels for legislative initiatives that sustain and enhance JBSA's mission readiness and ensure the long-term protection of its military installations, as well as support the region's active duty, veterans, retirees, and family members.
- Continuously seek external funding opportunities for City-owned projects in direct support of JBSA commander priorities.
- Provide military-focused information and analysis to City leadership and departments on issues that may impact the City of San Antonio.
- Support and promote communication/outreach which informs and educates City staff/employees and the public and regarding military and veteran programs with the following objectives: Leverage communication platforms such as social media, SATV and other means regarding efforts to support JBSA and the military community in San Antonio.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Develop and strengthen community-military partnerships.
- Perform outreach initiatives to benefit the civilian and military communities.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Strengthen the City's position to grow military missions and defend against negative impact of future Congressionally mandated Base Realignment and Closure (BRAC) Commission actions by:
- Strengthen the City's position to grow military missions and defend against negative impact of future Congressionally mandated Base Realignment and Closure (BRAC) Commission actions by, increasing the military value of Joint Base San Antonio installations, strengthening community support for the military and military families, continuing to support San Antonio-based military medical commands, to include Brooke Army Medical Center and its Level I Trauma and burn capabilities, and continually informing/educating internal and external audiences of the military's vital economic, social, and historical importance and impact on the community.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Off-base infrastructure projects supporting JBSA mission requirements	0	3	3	3
Hire rate for military spouses who complete the Military Spouse Fellowship Program	90%	85%	92%	85%
Satisfaction rate on (internal or external) stakeholder survey of MVAD	100%	90%	90%	90%

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	222,774	415,083	438,214	480,216
CONTRACTUAL SERVICES	72,494	92,627	64,730	92,627
COMMODITIES	190	2,000	4,229	2,000
SELF INSURANCE/OTHER	1,706	1,424	16,465	154,175
CAPITAL OUTLAY	3,426	0	0	1,600
TRANSFERS	0	0	43,159	20,100
TOTAL EXPENDITURES	\$300,590	\$511,134	\$566,797	\$750,718
Authorized Positions	3	3	3	3

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Defense Economic Adjustment Assistance Grant (DEAAG)	0	5,000,000	0	5,000,000	383,000
TOTAL	\$0	\$5,000,000	\$0	\$5,000,000	\$383,000

GRANT NAME: *Defense Economic Adjustment Assistance Grant (DEAAG)*

PROGRAM INFORMATION

Provides State funds to Defense communities that have been or may be affected by a base realignment and closure action for the purposes of purchasing property, sharing the costs of infrastructure or redevelopment projects, and the purchase or lease of equipment, including equipment for the training of defense workers.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

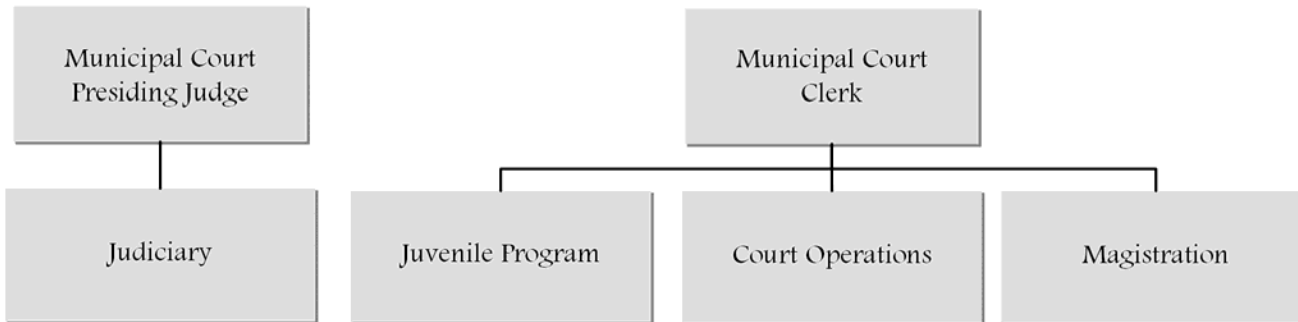
STATE - State Funding Source	0	0	5,000,000
CITY - Cash Match	0	0	383,000
TOTAL FUNDING	\$0	\$0	\$5,383,000

EXPENDITURES

Contractual	0	0	5,000,000
Transfer	0	0	383,000
TOTAL EXPENDITURES	\$0	\$0	\$5,383,000

Authorized Positions	0	0	0
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MUNICIPAL COURT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	119	12,474,670
Municipal Court Security Fund	7	529,730
Municipal Court Technology Fund	0	800,200
Municipal Court Truancy Prevention & Intervention Fund	17	886,444
Grants	6	350,026
Total Funding	149	\$15,041,070

Total Municipal Court FY 2023 General Fund Adopted Budget is \$13,616,769 of which \$1,142,099 is transferred to Municipal Court Special Revenue Funds.

MISSION STATEMENT

THE MISSION OF THE SAN ANTONIO MUNICIPAL COURT IS TO ADMINISTER JUSTICE FAIRLY, IMPARTIALLY, AND EFFICIENTLY. THE COURT IS COMMITTED TO PROVIDING A TRANSPARENT AND TRUSTWORTHY FORUM WHERE INDIVIDUALS CAN BE HEARD AND CONSIDERED WITH DIGNITY AND RESPECT.

PROGRAM INFORMATION

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include court proceedings; trials; civil and parking adjudications; juvenile hearings and services. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

The Court will seek to enhance the citizen’s ability to conduct court business. In addition to using the traditional methods to resolve citations, which include personal appearances, USPS mail communication, email interaction and telephone resolution, the Court will utilize emerging technologies to enhance their experience. The Court’s objective is to provide all court users and residents with access to justice by utilizing the following methods:

- Allowing citizens to do an on-line search of their case. Individuals will be able to request and schedule defensive driving, pay their tickets and request deferred disposition (probation) 24 hours a day/7 days a week;
- Allowing court users utilizing the court’s website to participate in a live chat with court staff to answer and resolve their questions;
- Allowing residents the ability to resolve and contest their citation using virtual teleconferencing with court staff and judges;
- Allowing court users to seek resolution of their citation remotely using video court kiosks. Using kiosks located throughout San Antonio, individuals will be able to speak live with a municipal court judge and dispose of their citation, including making payments.

These options will not only give citizens flexibility and save time and money, but will reduce foot traffic and shorten lines at the courthouse, creating more efficiencies.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Civil case closure rate	114%*	79%	79%	85%
Criminal case closure rate	85%*	97%	97%	99%

MUNICIPAL COURT

GENERAL FUND
MUNICIPAL COURT SECURITY FUND
MUNICIPAL COURT TECHNOLOGY FUND
MUNICIPAL COURT TRUANCY PREVENTION & INTERVENTION FUND

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	7,966,690	8,803,149	8,399,734	9,662,528
CONTRACTUAL SERVICES	739,737	817,762	631,651	791,207
COMMODITIES	59,068	101,719	128,266	76,002
SELF INSURANCE/OTHER	1,567,853	1,584,447	1,661,859	1,896,783
CAPITAL OUTLAY	176,020	146,689	680,904	48,150
TRANSFERS	1,054,537	1,142,099	1,142,099	1,142,099
TOTAL EXPENDITURES	\$11,563,905	\$12,595,865	\$12,644,513	\$13,616,769
Authorized Positions	122	119	119	119

**MUNICIPAL COURT SECURITY FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	165,239	304,080	243,671	339,375
CONTRACTUAL SERVICES	141,167	61,325	131,564	157,549
COMMODITIES	624	900	1,656	900
SELF INSURANCE/OTHER	30,554	21,954	21,159	31,906
TOTAL EXPENDITURES	\$337,584	\$388,259	\$398,050	\$529,730
Authorized Positions	7	7	7	7

**MUNICIPAL COURT TECHNOLOGY FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	728,896	796,307	763,623	800,200
SELF INSURANCE/OTHER	2,299	0	0	0
CAPITAL OUTLAY	0	45,000	45,000	0
TOTAL EXPENDITURES	\$731,195	\$841,307	\$808,623	\$800,200
Authorized Positions	0	0	0	0

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of school forum attendance	80%	60%	60%	65%
% of truant student attendees for court mediation	N/A	64%	64%	64%
% of juvenile related program attendance	94%	46%	46%	50%
% of failure to appear (parent)	0%	1%*	1%*	0%*

*Impacted as a result of COVID-19.

**MUNICIPAL COURT TRUANCY PREVENTION & INTERVENTION FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	758,092	701,140	698,407	808,243
CONTRACTUAL SERVICES	3,304	3,680	4,375	3,680
COMMODITIES	0	1,100	1,100	1,100
SELF INSURANCE/OTHER	47,895	89,705	89,199	60,621
CAPITAL OUTLAY	0	30,984	30,984	12,800
TOTAL EXPENDITURES	\$809,291	\$826,609	\$824,065	\$886,444
Authorized Positions	17	17	17	17

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Truancy Intervention and Prevention Program	0	350,026	0	350,026	0
TOTAL	\$0	\$350,026	\$0	\$350,026	\$0

GRANT NAME: *Truancy Intervention and Prevention Program*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Truancy Prevention grant program awarded by Office of the Governor. The funding will be used for juvenile justice programs targeting at-risk youth by providing school housed juvenile case managers to track and prevent truant conduct.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

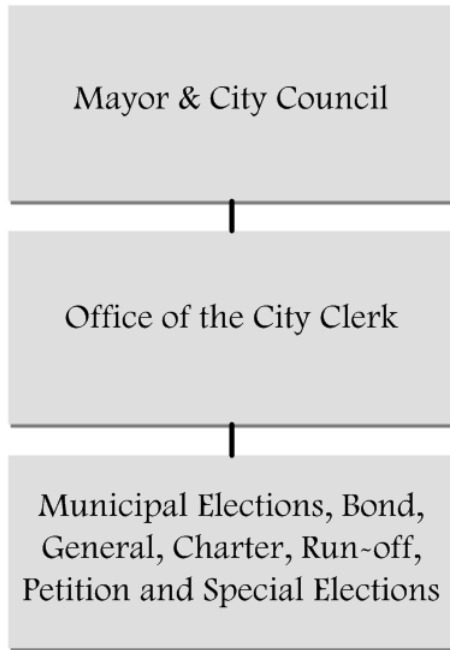
STATE - State Funding Source	577,209	330,563	350,026
TOTAL FUNDING	\$577,209	\$330,563	\$350,026

EXPENDITURES

Personnel Services	561,128	317,797	334,071
Contractual Services	3,489	8,856	13,350
Commodities	3,925	3,910	2,605
Capital Outlay	8,668	0	0
TOTAL EXPENDITURES	\$577,210	\$330,563	\$350,026
Authorized Positions	12	6	6



MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	0	1,785,263
Total Funding	0	\$1,785,263

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK SHALL ADMINISTER JOINT MAYORAL AND CITY COUNCIL AND SPECIAL MUNICIPAL ELECTIONS TO BE CONDUCTED BY BEXAR COUNTY AND AS PRESCRIBED BY THE CITY CHARTER AND STATE ELECTION CODE.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose division and its functions are administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support the government and promote the public trust and awareness.

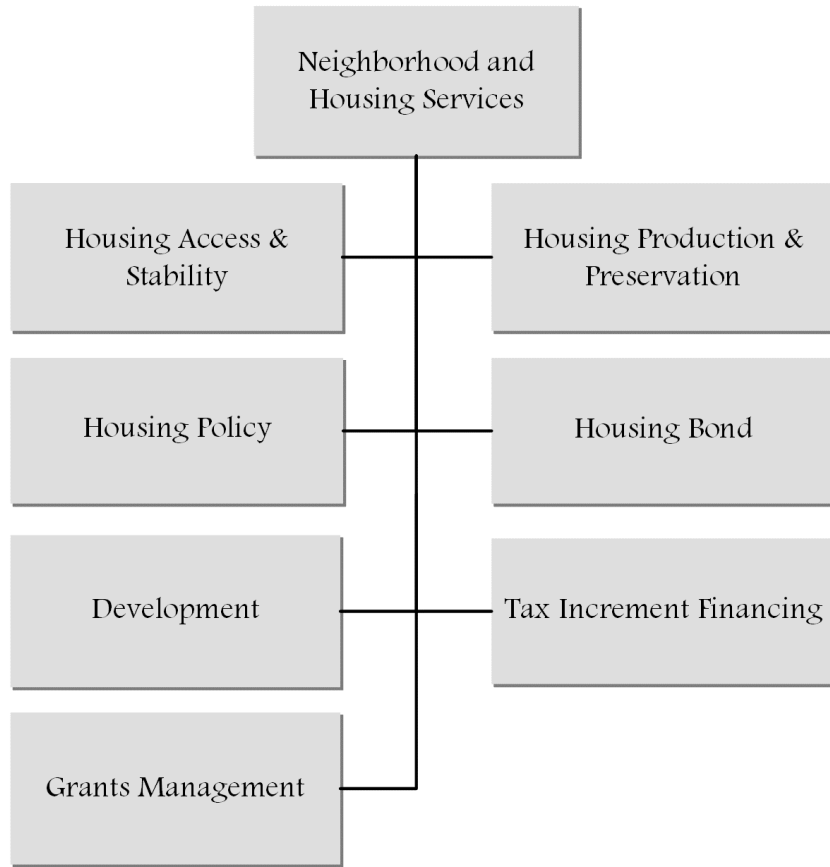
- Ensure that registered voters in the City of San Antonio are able to cast ballots for Mayor and City Council and in any Special Election
- Oversee the contracted election services administered by the Bexar County Elections Administrator to ensure compliance with state law and implement the most efficient and cost-effective elections
- Attending election seminars to ensure that the latest election procedures and forms are implemented in accordance with the Texas Election Code and Ethics Code
- Monitor all legislative changes affecting the procedures for the conduct of elections and make recommendations relating to Election and Campaign Finance legislation
- The City Clerk is the local filing authority for all Campaign Finance Reports and Personal Financial Statements. The Office of the City Clerk will continually improve upon the in-house Campaign Finance Web-based System for filing by candidates and officeholders

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	1,655,873	534,108	534,108	1,775,925
COMMODITIES	661	4,500	4,500	5,000
SELF INSURANCE/OTHER	1,604	1,916	1,916	4,338
CAPITAL OUTLAY	2,050	0	0	0
TOTAL EXPENDITURES	\$1,660,188	\$540,524	\$540,524	\$1,785,263
Authorized Positions	0	0	0	0

NEIGHBORHOOD HOUSING SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	42	23,597,871
Tax Increment Financing Fund	8	1,000,247
Capital Management Services Fund	15	1,337,158
Inner City Incentive Fund	0	2,269,630
Grants	45	22,322,983
COVID Grants	0	5,864,702
Capital Projects	0	99,870,000
Total Funding	110	\$156,262,591

Total General Fund FY 2023 Adopted Budget is \$25,122,871 of which \$1,525,000 is transferred to the Inner City Incentive Fund.

MISSION STATEMENT

THE NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT IS DEDICATED TO SUPPORTING AND ENHANCING THE QUALITY OF LIFE FOR RESIDENTS OF SAN ANTONIO BY PROVIDING HOUSING OPTIONS ALONG WITH EFFECTIVE MANAGEMENT AND DELIVERY OF OUR CITY'S RESOURCES FOR A VIBRANT FUTURE.

PROGRAM INFORMATION

The Neighborhood and Housing Services Department was created in February 2017. The department's focus is to develop the city's coordinated housing system, facilitate affordable housing production, implement the Affordable Housing Bond Program, administer federal entitlement grants and Tax Increment Financing programs, administer the Urban Renewal Agency, and provide housing counseling and housing assistance. The Affordable Housing Bond program includes \$150 Million for the preservation and production of affordable housing. The housing production programs administered by the department include the Owner Occupied Rehabilitation Program, Under 1 Roof Program, Minor Repair and other housing programs funded by local and federal funds, such as the Green and Healthy Homes Program. The Green and Healthy Homes Program provides homeowner assistance that focuses on lead hazard reductions to area residents. Through the coordinated housing system, production and rehabilitation programs are tracked in a transparent manner for stakeholders. Grants Monitoring and Administration administers the HOME and CDBG federal grants and is responsible for compliance and monitoring activities. Fiscal Support ensures that federal grants, special revenue, general fund and bond funding sources are utilized effectively and efficiently. Partnerships with various housing providers are also part of the work supported by the Coordinated Housing System as the department collaborates with several organizations that facilitate or provide affordable housing. Tax Increment Financing improves local areas through Economic Development encouraging new development, redevelopment, and growth within identified zones and will also be used to fund affordable housing in targeted areas in or outside TIRZ boundaries. The Fair Housing team uses a combination of funds, counseling, and referrals to partner agencies in order to keep our most vulnerable residents housed and inform them of their rights as renters while also implementing emergency assistance programs.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Implement the \$135.8 million in affordable housing that includes increasing the total number of affordable housing units produced/preserved (direct services and partnerships) and provide needed housing assistance
- Continue to develop the Coordinated Housing System by coordinating with Opportunity Home San Antonio, Local Initiatives Support Corporation (LISC), the San Antonio Housing Trust, and others to expand local capacity for affordable housing development
- Continue to work to encourage development in areas where it is desired but is not being provided by traditional market mechanisms or other city incentives
- Continue to ensure that the captured tax revenue from increased property values support public improvements while embracing smart growth and low impact development
- Develop overarching housing policies that increase the availability of affordable housing while protecting residents and preserving neighborhoods

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
# of homes preserved through Major Rehabilitation (Including Bond)	60	81	81	125
# of homes preserved through Minor Rehabilitation/Roofs (Including Bond)	276	625	625	515**
# of Down Payment Assistance loans for income-qualified first time homebuyers	56	33	30	40
# of City civilian employees that utilize HOPE funds for home purchase	0*	5	4	5
# of Police and Fire employees that utilize First Responder Homebuyer assistance for home purchase	0*	17	8	15

*Impacted as a result of COVID-19.

**Reflects reduced Federal Funds.

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,444,775	3,216,014	3,037,190	4,072,736
CONTRACTUAL SERVICES	6,438,905	10,957,999	10,958,902	11,676,446
COMMODITIES	13,316	25,018	25,018	42,574
SELF INSURANCE/OTHER	648,048	3,859,082	3,861,550	4,089,917
CAPITAL OUTLAY	14,045	41,600	41,839	32,930
TRANSFERS	7,589,207	517,720	517,720	5,208,268
TOTAL EXPENDITURES	\$17,148,296	\$18,617,433	\$18,442,219	\$25,122,871
Authorized Positions	26	38	38	42

**TAX INCREMENT FINANCING FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	478,621	650,859	640,587	728,936
CONTRACTUAL SERVICES	60,286	76,683	75,727	76,683
COMMODITIES	822	6,953	2,397	6,953
SELF INSURANCE/OTHER	48,033	18,618	18,618	30,109
CAPITAL OUTLAY	2,874	12,776	13,238	2,000
TRANSFERS	33,063	38,642	38,642	155,566
TOTAL EXPENDITURES	\$623,699	\$804,531	\$789,209	\$1,000,247
Authorized Positions	8	8	8	8

**CAPITAL MANAGEMENT SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	178,401	337,491	278,919	1,085,807
CONTRACTUAL SERVICES	6,142	1,100	798	151,100
COMMODITIES	0	3,600	2,250	4,600
SELF INSURANCE/OTHER	6,366	15,500	15,500	20,558
CAPITAL OUTLAY	0	5,520	5,520	75,093
TOTAL EXPENDITURES	\$190,909	\$363,211	\$302,987	\$1,337,158
Authorized Positions	3	3	3	15

**INNER CITY INCENTIVE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	82,495	0	0	0
CONTRACTUAL SERVICES	1,553,337	850,315	850,315	2,269,630
SELF INSURANCE/OTHER	16,174	6,495	6,495	0
TOTAL EXPENDITURES	\$1,652,006	\$856,810	\$856,810	\$2,269,630
Authorized Positions	0	0	0	0

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Community Development Block Grant - Administration	2,318,883	0	0	2,318,883	0
Community Development Block Grant - Emergency Housing Assistance	500,000	0	0	500,000	0
Community Development Block Grant - Fair Housing Administration	300,000	0	0	300,000	0
Community Development Block Grant - Housing Program	8,166,343	0	0	8,166,343	0
Community Development Block Grant - Neighborhood Revitalization Case Management	100,000	0	0	100,000	0
Community Development Block Grant - Support Special Population	750,000	0	0	750,000	0
Home Investment Partnerships Program (HOME) Grant	8,602,043	0	0	8,602,043	0
Home Investment Partnerships Program (HOME) Grant Administration	600,000	0	0	600,000	0
Lead Hazard Reduction Demonstration Grant	985,714	0	0	985,714	0
TOTAL	\$22,322,983	\$0	\$0	\$22,322,983	\$0

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - Emergency Housing	3,364,702	0	0	3,364,702	0
American Rescue Plan Act - HOME	2,500,000	0	0	2,500,000	0
TOTAL	\$5,864,702	\$0	\$0	\$5,864,702	\$0

NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT

GENERAL FUND
 TAX INCREMENT FINANCING FUND
 CAPITAL MANAGEMENT SERVICES FUND
 INNER CITY INCENTIVE FUND

GRANT NAME: *Community Development Block Grant***PROGRAM INFORMATION**

The Neighborhood and Housing Services Department utilizes Community Development Block Grant funds to support community development in eligible areas throughout the City. These funds help provide for the implementation of the consolidated plan for the Community Development Block Grant.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	8,674,953	6,083,583	11,428,225
TOTAL FUNDING	\$8,674,953	\$6,083,583	\$11,428,225

EXPENDITURES

Personnel Services	2,444,834	2,750,322	2,892,478
Contractual Services	4,817,749	2,166,380	7,965,427
Commodities	3,382	24,616	21,100
Self Insurance	1,408,988	1,057,046	511,220
Capital Outlay	0	46,633	38,000
Transfers	0	38,586	0
TOTAL EXPENDITURES	\$8,674,953	\$6,083,583	\$11,428,225

Authorized Positions	34	34	36
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GRANT NAME: *Home Investment Partnerships Program (HOME) Grant*

PROGRAM INFORMATION

The Neighborhood and Housing Services Department is responsible for planning and oversight of the City's HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate income households. This department division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development affordability and regulatory requirements.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	5,867,026	3,270,201	6,190,784
TOTAL FUNDING	\$5,867,026	\$3,270,201	\$6,190,784

EXPENDITURES

Personnel Services	306,513	1,758,588	590,141
Contractual Services	5,560,513	1,511,613	5,600,643
TOTAL EXPENDITURES	\$5,867,026	\$3,270,201	\$6,190,784

Authorized Positions	6	6	5
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GRANT NAME: *Lead Hazard Reduction Demonstration Grant*

PROGRAM INFORMATION

The City of San Antonio was awarded a \$3.4 million grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce existing lead hazards in homes where 1) children under age six reside, 2) built before 1978, and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

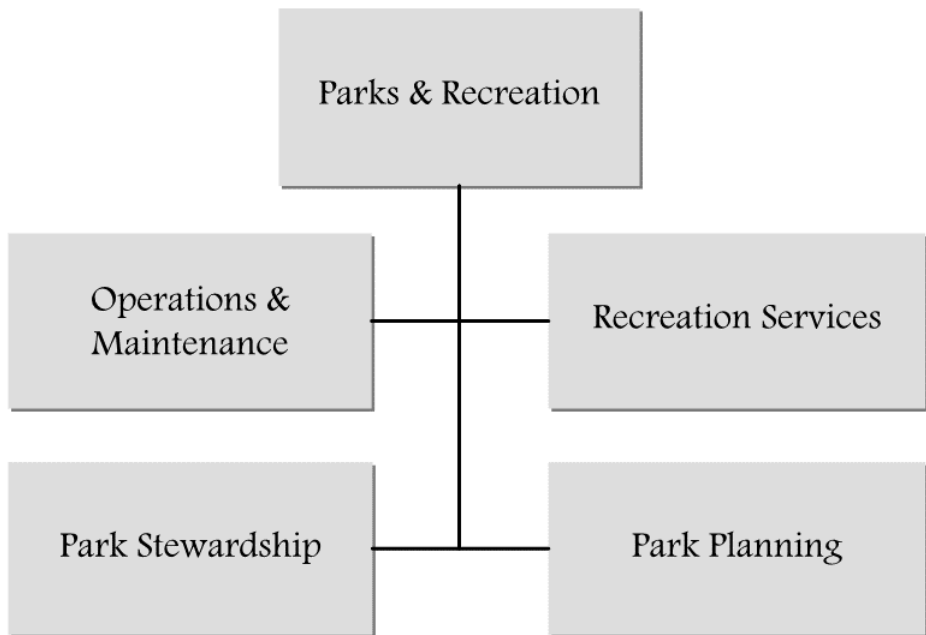
FEDERAL - Federal Funding Source	210,980	307,017	985,714
TOTAL FUNDING	\$210,980	\$307,017	\$985,714

EXPENDITURES

Personnel Services	99,931	90,311	138,669
Contractual Services	80,581	203,623	807,103
Commodities	7,386	736	2,299
Self Insurance	21,883	12,347	37,643
Capital Outlay	1,199	0	0
TOTAL EXPENDITURES	\$210,980	\$307,017	\$985,714

Authorized Positions	2	2	2
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PARKS & RECREATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	407	62,132,476
Parks Environmental Fund	145	12,119,369
City Cemeteries Fund	1	217,123
Tree Canopy Preservation & Mitigation	6	4,294,540
Capital Management Services Fund	2	159,027
Grants	0	347,422
Capital Projects	0	34,463,812
Total Funding	561	\$113,733,769

The total Tree Canopy Preservation & Mitigation FY 2023 Adopted Budget is \$6,786,071 of which \$2,491,531 is transferred to Capital Projects.

MISSION STATEMENT

THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, City-owned cemeteries, sports facilities, greenway trail system, recreation centers, and natural areas. The department manages the Edwards Aquifer Protection Program and the Parks Linear Greenway Development Program.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**City-Wide Goal: San Antonio will be a safe and clean community.**

- Renovate existing facilities and maintain a clean park system through sustainable methods.
- Continue focus on education and behavior of diversion from waste to recycling collected in parks
- Implement additional water conservation efforts to include utilizing low impact development design features that capture, cleanse, and reduce rapid runoff
- Expand sustainable resources through community partnerships and programs
- Continue operation of the Park Community Service Liaison, Trail Watch Volunteers and Trail Steward programs to enable Park Police to concentrate on law enforcement efforts
- Optimize use of recreation facilities by developing partnerships and creating shared use agreements with neighborhood and community groups

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Renovate existing facilities and maintain a clean park system through sustainable methods
- Execute reforestation efforts that promote sustainability through new neighborhood and community tree programs
- Implement Parks System Strategic Plan that builds upon the SA Tomorrow plans and enhances community connections including recommended trail design strategy enhancements
- Perform department-wide Equity Assessment on programs and services
- Continue to implement deferred maintenance projects in facilities and parks
- Acquire conservation easements and properties to protect the Edwards Aquifer Recharge Zone
- Develop additional miles of linear greenway trails with additional neighborhood connections

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Improve department efficiency, effectiveness, and best practices through reorganization.
- Continue to reorganize the department and divisions as necessary for continuous improvement
- Continue mid-manager professional development initiatives
- Update technology to support the department and promote public trust and awareness
- Incorporate wireless technology in additional park facilities to increase connectivity
- Continue refinement of Customer Resource Management and work order systems to improve response time and enable enhanced resource monitoring
- Monitor and improve upon the new park reservation and program registration system

City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- Educate the community through innovative methods to provide opportunities for fitness and wellness and play
- Implement city-wide engagement efforts through a grant aimed at connecting children to nature in the urban core on a broader scale
- Offer a wide array of programs and activities to serve diverse interests, ages, abilities and locations
- Continue implementation of Get Fit SA, a new fitness initiative aimed at providing recreational opportunities and

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

rewarding healthy behaviors throughout the community

- Continue fitness activities to expand outreach and increase participation through the Mobile Fit and Fitness in the Park programs
- Increase public awareness through Public Service Announcement campaigns and social networks

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Trees planted and trees adopted	8,290*	9,785*	11,666	12,073
Recreational facility participation	254,623*	404,281*	415,046	425,776
Additional acres protected under Edwards Aquifer Protection Program	6,286	5,000	7,431	6,250
% of service level agreements completed within established time frames	82%	85%	85%	85%
% of diversion from waste to recycling collected in parks	25%	25%	27%	27%

*Impacted as a result of COVID-19.

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	23,643,002	28,563,884	28,048,467	34,665,942
CONTRACTUAL SERVICES	7,915,190	8,336,928	8,319,668	8,851,852
COMMODITIES	2,548,405	2,969,690	2,979,690	3,201,021
SELF INSURANCE/OTHER	10,759,737	11,931,060	12,565,935	12,804,361
CAPITAL OUTLAY	452,699	344,420	344,420	506,836
TRANSFERS	1,838,861	2,347,968	2,329,645	2,102,464
TOTAL EXPENDITURES	\$47,157,894	\$54,493,950	\$54,587,825	\$62,132,476
Authorized Positions	398	396	396	407

PARKS & RECREATION

GENERAL FUND
 PARKS ENVIRONMENTAL FUND
 CITY CEMETERIES FUND
 TREE CANOPY PRESERVATION & MITIGATION
 CAPITAL MANAGEMENT SERVICES FUND

**PARKS ENVIRONMENTAL FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	6,583,565	7,727,223	6,988,943	7,980,305
CONTRACTUAL SERVICES	3,042,373	2,732,442	3,176,548	2,682,266
COMMODITIES	276,426	346,337	498,293	564,163
SELF INSURANCE/OTHER	336,540	656,369	665,802	891,030
CAPITAL OUTLAY	36,476	14,552	89,552	1,605
TOTAL EXPENDITURES	\$10,275,380	\$11,476,923	\$11,419,138	\$12,119,369
Authorized Positions	146	145	145	145

**CITY CEMETERIES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	73,510	73,286	75,672	77,367
CONTRACTUAL SERVICES	90,545	121,350	119,738	121,350
COMMODITIES	474	6,150	5,372	6,150
SELF INSURANCE/OTHER	2,497	5,307	5,307	12,256
TOTAL EXPENDITURES	\$167,026	\$206,093	\$206,089	\$217,123
Authorized Positions	1	1	1	1

**TREE CANOPY PRESERVATION & MITIGATION
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	180,891	218,938	239,504	376,790
CONTRACTUAL SERVICES	1,476,714	1,475,152	1,297,008	403,041
COMMODITIES	153,932	164,618	322,107	299,282
SELF INSURANCE/OTHER	68,511	113,142	121,504	121,810
CAPITAL OUTLAY	0	7,688	7,688	584,870
TRANSFERS	264,322	3,652,116	3,652,116	5,000,278
TOTAL EXPENDITURES	\$2,144,370	\$5,631,654	\$5,639,927	\$6,786,071
Authorized Positions	3	3	3	6

PARKS & RECREATION

GENERAL FUND
 PARKS ENVIRONMENTAL FUND
 CITY CEMETERIES FUND
 TREE CANOPY PRESERVATION & MITIGATION
 CAPITAL MANAGEMENT SERVICES FUND

**CAPITAL MANAGEMENT SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	0	0	134,068
CONTRACTUAL SERVICES	0	0	0	1,300
COMMODITIES	0	0	0	17,059
SELF INSURANCE/OTHER	0	0	0	1,200
CAPITAL OUTLAY	0	0	0	5,400
TOTAL EXPENDITURES	\$0	\$0	\$0	\$159,027
Authorized Positions	0	0	0	2

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Community Development Block Grant - Community Extended Hours	74,140	0	0	74,140	0
Community Development Block Grant - Summer Youth Program	273,282	0	0	273,282	0
TOTAL	\$347,422	\$0	\$0	\$347,422	\$0

PARKS & RECREATION

GENERAL FUND
 PARKS ENVIRONMENTAL FUND
 CITY CEMETERIES FUND
 TREE CANOPY PRESERVATION & MITIGATION
 CAPITAL MANAGEMENT SERVICES FUND

GRANT NAME: *Community Development Block Grant - Community Extended Hours*

PROGRAM INFORMATION

Provides temporary staff to keep eligible centers, to provident longer daily operating hours for after summer youth program end.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	74,140	74,140
TOTAL FUNDING	\$0	\$74,140	\$74,140

EXPENDITURES

Personnel Services	0	74,140	74,140
TOTAL EXPENDITURES	\$0	\$74,140	\$74,140

Authorized Positions	0	0	0
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GRANT NAME: *Community Development Block Grant - Summer Youth Program*

PROGRAM INFORMATION

Provides funding for temporary staff to help operate eligible youth summer sites.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

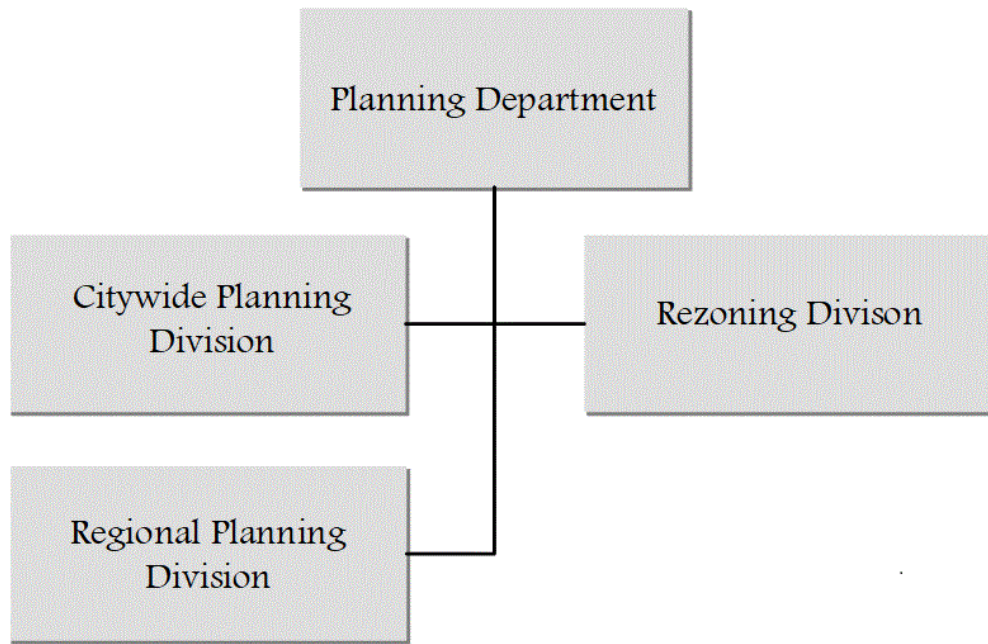
FEDERAL - Federal Funding Source	0	273,282	273,282
TOTAL FUNDING	\$0	\$273,282	\$273,282

EXPENDITURES

Personnel Services	0	273,282	273,282
TOTAL EXPENDITURES	\$0	\$273,282	\$273,282

Authorized Positions	0	0	0
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PLANNING DEPARTMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	24	4,324,077
Total Funding	24	\$4,324,077

MISSION STATEMENT

THE PLANNING DEPARTMENT WILL WORK COLLABORATIVELY TO GUIDE GROWTH AND DEVELOPMENT, PROTECT OUR HISTORY AND RESOURCES, AND PROMOTE AN EQUITABLE AND SUSTAINABLE CITY ACCESSIBLE TO ALL SAN ANTONIANS.

PROGRAM INFORMATION

The Planning Department is responsible for long-range land use planning and growth management for the City of San Antonio and the City’s Extraterritorial Jurisdiction. The Citywide Planning Division facilitates implementation of the SA Tomorrow Comprehensive Plan, with land use and design planning for Regional Centers, Community Areas, Corridors; and provides city agencies and private sector developers with technical assistance related to architecture and design. The Rezoning Division works to ensure that land use and zoning are implemented in accordance with the City’s adopted SA Tomorrow Comprehensive Plan and Sub-Area Plans. The Regional Planning Division oversees the City’s Annexation Program, reviews legislative actions, and fosters strategic regional partnerships related to growth and development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-wide Goal: San Antonio neighborhoods will prosper through the community’s long-term reinvestment and revitalization.

- Implement the SA Tomorrow Comprehensive Plan, which includes the development of Regional Center Plans, Community Area Plans, and alignment of zoning with adopted future land use plans
- Continue corridor planning to support local economic development; enhance community character; and support better transit service
- Support and further develop the North East Corridor Program with completion of infrastructure projects and facade improvements, and utilization of Tax Increment Reinvestment Zone funding.
- Promote regional collaboration and partnerships with external entities
- Implement updated Growth and Annexation policies

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

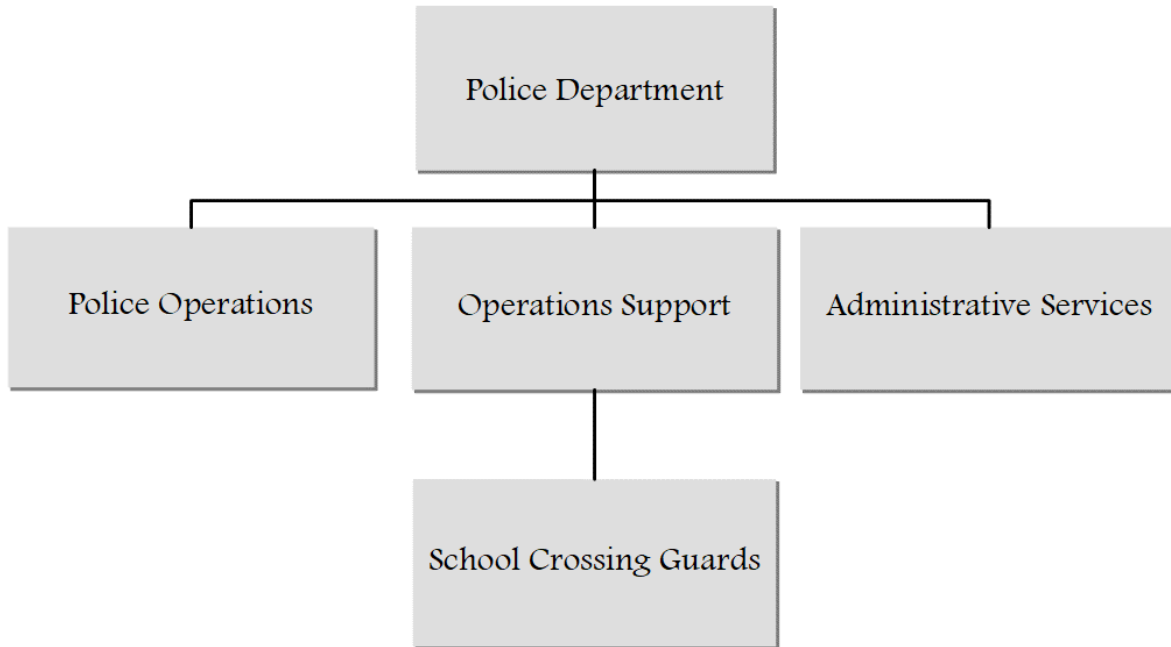
Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of sub-area plans completed (cumulative)	5	12	8	12
Percentage of City with an updated land use map (cumulative)	10%	27%	17%	27%
Number of SA Tomorrow related sub-area planning stakeholder/community meetings held	32*	75*	126	75

*Impacted as a result of COVID-19.

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,061,125	2,383,505	2,349,829	2,660,914
CONTRACTUAL SERVICES	455,188	1,770,341	1,585,487	1,153,388
COMMODITIES	75	11,649	12,020	27,161
SELF INSURANCE/OTHER	381,814	321,890	379,014	320,841
CAPITAL OUTLAY	5,414	65,077	65,077	8,001
TRANSFERS	34,234	131,781	131,781	153,772
TOTAL EXPENDITURES	\$2,937,850	\$4,684,243	\$4,523,208	\$4,324,077
Authorized Positions	24	24	24	24





POLICE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	3,201	529,378,290
General Fund - Park Police	198	20,849,732
General Fund - Detention Center	43	4,784,776
Child Safety Fund	262	2,592,168
Confiscated Property Fund	0	1,066,774
Capital Projects	0	250,000
Grants	55	6,840,680
COVID Grants	0	1,014,107
Total Funding	3,759	\$566,776,527

MISSION STATEMENT

THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION, AND FAIRNESS.

PROGRAM INFORMATION

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Operate Within our Guiding Principles:

- **INTEGRITY: WE HAVE INTEGRITY.** We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
- **RESPECT: WE ARE RESPECTFUL.** Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
- **COMPASSION: WE ARE COMPASSIONATE.** Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
- **FAIRNESS: WE ARE FAIR.** We are committed to consistently treating people in a courteous and impartial manner.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Implement initiatives by seeking best practices, identifying contributing factors, and obtaining stakeholder input to focus on Quality of Life crimes
- Enhance Community Outreach through initiatives that include:
 - Coffee with the Cops
 - Success Through Respect Program
 - Life Skills Academy for youth
 - Facebook SAFFE pages
 - NextDoor - a social networking site for neighborhoods
 - Businesses Against Theft Network (BAT-NET)
 - Community Engagement Program
- Continue the Community Crime Prevention program by leveraging asset seizure funds to support community organizations working with the Police Department to address, reduce, and prevent crime within the City
- Fill existing vacancies through proactive recruiting strategies and support the addition of uniform positions by means of the COPS Hiring Grant
- Through technological enhancements, provide effective and efficient emergency communication services to the residents of San Antonio through prompt answering times, reduced wait times and enhanced call answering services
- Increase officer visibility and proactivity through strategic personnel deployment
- Continue management and supervision of the Arrestee Administrative Processing Center
- Continue proactive prevention initiatives and responsive enforcement efforts to address resident's concerns in order to support the SA Tomorrow Comprehensive Plan

City-Wide Goal: San Antonio will be a safe and clean community.

- Focus on the reduction of violent crimes and property crimes through community engagement and enforcement
- Implement the SAFFE Citywide Initiative - The SAPD is undertaking a plan to increase officer training in the areas

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

of Community Policing, Crime Prevention, and Crime Prevention through Environmental Design (CPTED). Recognizing that involving the citizenry is a must in order to conduct a successful crime reduction campaign, public education will also be a large component of the initiative. Crime prevention tips and information will be disseminated through interactive and informative links on the SAPD website, through public education campaigns, as well as through social media awareness campaigns.

- Develop and implement innovative approaches to responding to mental health crisis situations. Continue the pilot program of having a multidisciplinary team comprised of staff from Fire, Health, and Police respond to mental health calls.
- Incorporate Smart Policing Design and utilize Intelligence-Led Policing, Problem Oriented Policing (POP), and Community Oriented Policing concepts to enhance capacity for proactive policing
- Continue to focus on violent crimes through innovative policing strategies using the Street Crimes Unit and the Robbery Task Force
- Reduce the incidence of fatal traffic accidents, aggressive drivers and Driving While Intoxicated (DWI) through collaborative efforts between the City, State and County
- Wrong Way Driver - Police radio emergency tone to alert all officers, Transguide broadcasting alerts, data gathering and analysis to identify problematic exit ramps and TXDOT actively testing wrong way driver detection equipment.
- Reduce the incidence of fatal traffic accidents through increased DWI enforcement efforts and increased
- Traffic Law enforcement - Continue Fiesta Virtual Ride-Along using social media to reinforce the efforts of the DWI task force
- Continue the Highway Interdiction Detail under the Traffic Shifts to collaborate with SAPD Narcotics, HIDTA, K-9, and other federal, state and local agencies to enhance law enforcement efforts via apprehension of narcotic, currency and weapon traffickers in the San Antonio area
- Southwest Texas Fusion Center (SWTFC) - Enhance the Tactical Operations Center (Tac-Ops) within the SWTFC. Tac-Ops will monitor police calls and conduct real time research on locations, persons and vehicles involved in police related incidents and provide this information to officers on scene
- Respond to "life threatening" emergency calls for service within six minutes and thirty seconds. Time is calculated from call receipt to officer arrival on scene
- Use of Strategic Management for Accelerated Response Time (SMART) to improve officer response times by offering alternative solutions to calls for service. Coordination efforts with Child Protective Services and Animal Care Services on calls that involve their agencies and may not require police response is one of the SMART ways SAPD is improving response times
- Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
 - The High Intensity Drug Trafficking Area (HIDTA) initiatives
 - The Regional Auto Crimes Team (ReACT)
 - The Child Welfare Strategic Alliance (funded by Justice Assistance Grant)
 - Violent Crime Task Force
 - NIBIN Program
 - Texas Anti-Gang Program
- Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
 - Maintain full time Police staffing in the City's Emergency Operations Center
 - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources
 - Maintain active participation in the Department of State Health Services and the Centers for Disease Control's Strategic National Stockpile Program
- Continue to develop interoperable communications and data system with regional agencies

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Violent SRS Crime Rate per 100,000 residents*	691.2	N/A	N/A	N/A
Violent NIBRS Crime Rate per 100,000 residents*	1,363.0	N/A	1,383.1	1,482.5
Total Arrests	34,183	N/A	34,892	37,680
Alcohol-related traffic incidents	1,640	1,484	1,447	1,468
Driving While Intoxicated (DWI) arrests	4,355	3,292	3,886	3,770
Communications grade of service	97.00%	97.00%	94.00%	95.00%
Total calls for police service	1,660,184	1,725,644	1,564,487	1,753,910
Non-emergency response time	18:37	17:45	19:43	19:30
Police emergency response time	06:20	06:35	06:24	06:30

*The City became NIBRS certified in Jan 2021. Beginning in 2021, part 1 and 2 offenses under SRS were replaced in favor of NIBRS group A offenses. Because NIBRS reports up to 10 offenses per incident, it provides a more accurate picture of crime in the San Antonio jurisdiction.

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	406,133,919	429,100,375	429,362,424	436,966,965
CONTRACTUAL SERVICES	19,564,136	19,423,159	19,204,844	21,727,807
COMMODITIES	5,190,192	5,904,480	5,895,849	5,881,666
SELF INSURANCE/OTHER	43,637,509	43,162,958	48,046,048	48,443,971
CAPITAL OUTLAY	1,321,689	4,364,100	4,364,100	6,062,434
TRANSFERS	6,823,041	4,827,599	4,799,534	10,295,447
TOTAL EXPENDITURES	\$482,670,486	\$506,782,671	\$511,672,799	\$529,378,290
Authorized Positions	3,076	3,115	3,115	3,201

POLICE

GENERAL FUND
 GENERAL FUND - PARK POLICE
 GENERAL FUND - DETENTION CENTER
 CHILD SAFETY FUND
 CONFISCATED PROPERTY FUND

**GENERAL FUND - PARK POLICE
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	14,218,973	14,950,528	14,932,652	18,085,600
CONTRACTUAL SERVICES	231,267	341,474	341,474	342,035
COMMODITIES	331,107	486,340	428,989	414,049
SELF INSURANCE/OTHER	1,484,655	1,615,151	1,713,982	1,923,348
CAPITAL OUTLAY	47,391	203,847	253,847	84,700
TOTAL EXPENDITURES	\$16,313,393	\$17,597,340	\$17,670,944	\$20,849,732
Authorized Positions	192	198	198	198

**GENERAL FUND - DETENTION CENTER
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,692,681	2,796,340	2,762,676	3,100,527
CONTRACTUAL SERVICES	1,025,146	997,809	998,315	1,025,688
COMMODITIES	19,477	44,987	44,987	62,342
SELF INSURANCE/OTHER	486,485	489,909	489,909	589,819
CAPITAL OUTLAY	9,115	53,247	53,247	6,400
TOTAL EXPENDITURES	\$4,232,904	\$4,382,292	\$4,349,134	\$4,784,776
Authorized Positions	43	43	43	43

**CHILD SAFETY FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,803,060	1,914,496	1,837,614	2,215,761
CONTRACTUAL SERVICES	18,544	17,562	19,161	18,454
COMMODITIES	1,810	7,476	10,208	18,049
SELF INSURANCE/OTHER	277,731	277,880	278,163	330,904
CAPITAL OUTLAY	0	605	0	9,000
TOTAL EXPENDITURES	\$2,101,145	\$2,218,019	\$2,145,146	\$2,592,168
Authorized Positions	262	262	262	262

**CONFISCATED PROPERTY FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	47,309	67,500	67,500	110,000
CONTRACTUAL SERVICES	234,744	493,433	476,558	715,950
COMMODITIES	78,703	108,465	108,465	138,982
SELF INSURANCE/OTHER	35,951	59,180	56,179	63,710
CAPITAL OUTLAY	52,870	155,245	155,245	38,132
TOTAL EXPENDITURES	\$449,577	\$883,823	\$863,947	\$1,066,774
Authorized Positions	0	0	0	0

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
2021 Community Policing Development (CPD) De-Escalation Training Solicitation	35,779	0	0	35,779	0
FY 2020 Community Oriented Policing Services (COPS) Hiring Program	1,160,211	0	0	1,160,211	2,493,975
FY 2021 High Intensity Drug Trafficking Area Grant	204,170	0	0	204,170	0
FY 2021-2022 Ticketing Aggressive Cars and Trucks (TACT)	169,093	0	0	169,093	0
FY 2022 High Intensity Drug Trafficking Area Grant	1,189,284	0	0	1,189,284	0
FY 2022 Human Trafficking	147,952	0	0	147,952	0
FY 2022 Selective Traffic Enforcement Program (STEP)	843,000	0	0	843,000	342,500
FY 2023 High Intensity Drug Trafficking Area Grant	809,249	0	0	809,249	0
FY 2023 Regional Automobile Crimes Task Force	0	747,803	0	747,803	2,721,654
Justice Assistance Grant (JAG)	227,510	0	0	227,510	0
Mental Health Unit Expansion	1,000,000	0	0	1,000,000	0
Supporting Victims of Gang Violence	131,017	0	0	131,017	0
The Justice and Mental Health Collaboration Program	175,612	0	0	175,612	195,369
TOTAL	\$6,092,877	\$747,803	\$0	\$6,840,680	\$5,753,498

POLICE

GENERAL FUND
GENERAL FUND - PARK POLICE
GENERAL FUND - DETENTION CENTER
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Coronavirus Emergency Supplemental Funding	1,014,107	0	0	1,014,107	0
TOTAL	\$1,014,107	\$0	\$0	\$1,014,107	\$0

GRANT NAME: 2021 Community Policing Development (CPD) De-Escalation Training Solicitation

PROGRAM INFORMATION

The de-escalation grant will assist the City in obtaining new technology in the form of a virtual - reality (VR) system which alleviates the logistical and manpower issues in a training environment.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	135,822	35,779
TOTAL FUNDING	\$0	\$135,822	\$35,779

EXPENDITURES

Contractual	0	25,822	25,779
Commodities	0	0	4,500
Capital Outlay	0	110,000	5,500
TOTAL EXPENDITURES	\$0	\$135,822	\$35,779
Authorized Positions	0	0	0

POLICE

GENERAL FUND
 GENERAL FUND - PARK POLICE
 GENERAL FUND - DETENTION CENTER
 CHILD SAFETY FUND
 CONFISCATED PROPERTY FUND

GRANT NAME: *FY 2020 Community Oriented Policing Services (COPS) Hiring Program*

PROGRAM INFORMATION

The FY 2020 COPS Hiring grant from the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (COPS), runs from October 1, 2020 to September 30, 2023, and aids local law enforcement in hiring new Police Officers. This grant adds 25 new police officer positions to the department for FY 2021.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	785,110	1,165,128	1,160,211
CITY - Cash Match	328,959	1,884,640	2,493,975
TOTAL FUNDING	\$1,114,069	\$3,049,768	\$3,654,186

EXPENDITURES

Personnel Services	951,440	2,567,394	3,485,689
Contractual Services	0	8,995	25,447
Commodities	50,978	11,253	12,033
Self Insurance	3,060	19,445	131,017
Capital Outlay	108,591	442,681	0
TOTAL EXPENDITURES	\$1,114,069	\$3,049,768	\$3,654,186
Authorized Positions	25	25	25

GRANT NAME: *FY 2021 High Intensity Drug Trafficking Area Grant***PROGRAM INFORMATION**

The HIDTA 2021 grant is from the Office of National Drug Control Policy (ONDCP). The program's mission is to reduce drug trafficking in the San Antonio area and place an emphasis on drug trafficking regions that have harmful effects on other parts of the United States by sharing intelligence and providing strategic coordination among agencies.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	755,434	1,213,482	204,170
TOTAL FUNDING	\$755,434	\$1,213,482	\$204,170
EXPENDITURES			
Personnel Services	478,870	761,060	154,710
Contractual Services	273,864	446,483	49,460
Commodities	2,700	5,939	0
TOTAL EXPENDITURES	\$755,434	\$1,213,482	\$204,170
Authorized Positions	0	17	0

GRANT NAME: *FY 2021-2022 Ticketing Aggressive Cars and Trucks (TACT)***PROGRAM INFORMATION**

This program funds innovative and impactful projects that advance its mission to reduce crashes, injuries, and fatalities involving large trucks and buses.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	171,167	157,872	169,093
CITY - Cash Match	51,649	36,251	0
TOTAL FUNDING	\$222,816	\$194,123	\$169,093
EXPENDITURES			
Personnel Services	168,816	155,120	169,093
Commodities	54,000	39,003	0
TOTAL EXPENDITURES	\$222,816	\$194,123	\$169,093
Authorized Positions	0	0	0

GRANT NAME: *FY 2022 High Intensity Drug Trafficking Area Grant*

PROGRAM INFORMATION

The HIDTA 2022 grant is from the Office of National Drug Control Policy (ONDCP). The program's mission is to reduce drug trafficking in the San Antonio area and place an emphasis on drug trafficking regions that have harmful effects on other parts of the United States by sharing intelligence and providing strategic coordination among agencies.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	731,079	1,189,284
TOTAL FUNDING	\$0	\$731,079	\$1,189,284

EXPENDITURES

Personnel Services	0	479,380	662,915
Contractual Services	0	251,699	509,369
Commodities	0	0	17,000
TOTAL EXPENDITURES	\$0	\$731,079	\$1,189,284
Authorized Positions	0	0	0

GRANT NAME: *FY 2022 Human Trafficking*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Enhanced Model to Combat Human Trafficking awarded by the Department of Justice, Office of Justice Programs, Bureau of Justice Assistance, and Office for Victims of Crime. The purpose of this program is to enhance the anti-human trafficking law enforcement, services to victims of human trafficking, conduct both proactive and reactive investigations of sex trafficking crimes, and to enhance the established task force in coordination with other law enforcement agencies and non-governmental agencies.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	100,082	130,898	147,952
CITY - Cash Match	120,337	121,968	0
TOTAL FUNDING	\$220,419	\$252,866	\$147,952
EXPENDITURES			
Personnel Services	219,438	225,100	101,341
Contractual Services	981	13,475	13,475
Commodities	0	14,291	33,136
TOTAL EXPENDITURES	\$220,419	\$252,866	\$147,952
Authorized Positions	0	0	0

GRANT NAME: *FY 2022 Selective Traffic Enforcement Program (STEP)*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Comprehensive Selective Traffic Enforcement Program (STEP) grant awarded by the Texas Department of Transportation. The STEP grant pays for traffic enforcement and educational activity on an overtime basis to help augment SAPD's efforts to reduce instances of DWI, speeding, occupant protection, distracted driving and intersection related violations.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	900,000	843,000	843,000
CITY - Cash Match	262,551	342,500	342,500
TOTAL FUNDING	\$1,162,551	\$1,185,500	\$1,185,500

EXPENDITURES

Personnel Services	1,136,894	1,097,725	1,091,725
Contractual Services	10,367	36,236	39,444
Commodities	4,138	20,171	22,831
Self Insurance	3,632	31,368	31,500
Capital Outlay	7,520	0	0
TOTAL EXPENDITURES	\$1,162,551	\$1,185,500	\$1,185,500

Authorized Positions	0	0	0
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GRANT NAME: *FY 2023 High Intensity Drug Trafficking Area Grant*

PROGRAM INFORMATION

The HIDTA 2023 Grant is from the Office of National Drug Control Policy (ONDCP). The program's mission is to reduce drug trafficking in the San Antonio area and place an emphasis on drug trafficking regions that have harmful effects on other parts of the United States by sharing intelligence and providing strategic coordination among agencies.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	0	809,249
TOTAL FUNDING	\$0	\$0	\$809,249

EXPENDITURES

Personnel Services	0	0	498,569
Contractual Services	0	0	303,880
Commodities	0	0	6,800
TOTAL EXPENDITURES	\$0	\$0	\$809,249

Authorized Positions	0	0	17
Authorized Positions	0	0	17

GRANT NAME: *FY 2023 Regional Automobile Crimes Task Force*

PROGRAM INFORMATION

ReACT is a multi-jurisdictional, multi-agency effort that enables authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety, and the Bexar County Sheriff's Office, to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period of September 1, 2022 to August 31, 2023.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

STATE - State Funding Source	854,192	835,657	747,803
CITY - Cash Match	3,347,227	3,014,407	2,721,654
TOTAL FUNDING	\$4,201,419	\$3,850,064	\$3,469,457

EXPENDITURES

Personnel Services	3,548,319	3,426,008	3,045,037
Contractual Services	509,366	221,187	300,855
Commodities	143,734	202,869	123,565
TOTAL EXPENDITURES	\$4,201,419	\$3,850,064	\$3,469,457

Authorized Positions	9	9	9
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GRANT NAME: *Justice Assistance Grant (JAG)*

PROGRAM INFORMATION

The funds from this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	306,762	318,155	227,510
CITY - Cash Match	5,910	9,164	0
TOTAL FUNDING	\$312,672	\$327,319	\$227,510

EXPENDITURES

Personnel Services	309,822	327,319	221,310
Commodities	2,850	0	6,200
TOTAL EXPENDITURES	\$312,672	\$327,319	\$227,510

Authorized Positions	2	2	2
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GRANT NAME: *Mental Health Unit Expansion***PROGRAM INFORMATION**

The funds from this grant will be used to expand the services being provided to meet the growing need of the Mental Health Unit. It will continue to strengthen the Department's commitment to improve services to the community by assisting, rather than arresting, individuals who are in a mental health crisis.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	0	0	1,000,000
TOTAL FUNDING	\$0	\$0	\$1,000,000
EXPENDITURES			
Personnel Services	0	0	271,886
Contractual Services	0	0	432,464
Commodities	0	0	64,464
Capital Outlay	0	0	231,186
TOTAL EXPENDITURES	\$0	\$0	\$1,000,000
Authorized Positions	0	0	0

GRANT NAME: *Supporting Victims of Gang Violence***PROGRAM INFORMATION**

Office of Juvenile Justice and Delinquency Prevention (OJJDP) funds that are used in the pursuit of supporting communities in developing a wide variety of evidence-based gang suppression strategies in order to reduce gang violence in communities.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	26,639	93,391	131,017
TOTAL FUNDING	\$26,639	\$93,391	\$131,017
EXPENDITURES			
Personnel Services	17,409	74,291	106,052
Commodities	9,230	19,100	24,965
TOTAL EXPENDITURES	\$26,639	\$93,391	\$131,017
Authorized Positions	2	2	2

GRANT NAME: *The Justice and Mental Health Collaboration Program*

PROGRAM INFORMATION

This program furthers the Department of Justice's mission by providing support to law enforcement and other criminal justice agencies to partner with mental health agencies and reduce crime and recidivism associated with people with mental illnesses.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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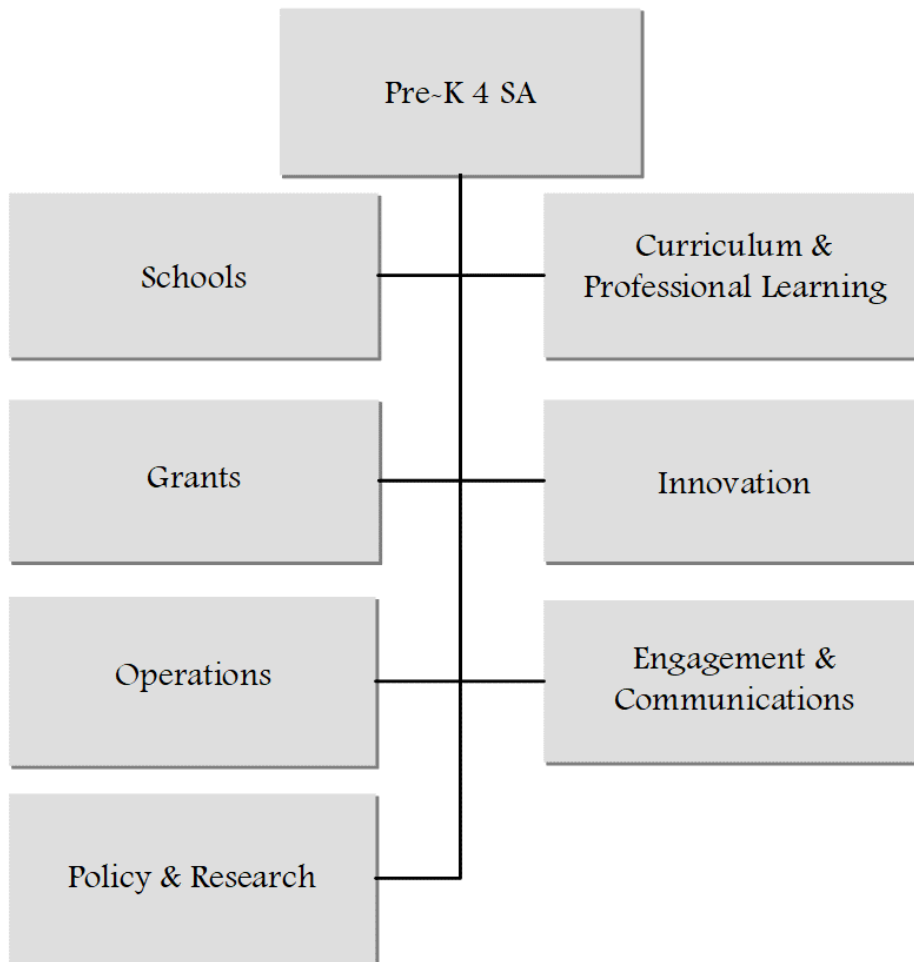
FUNDING SOURCES

FEDERAL - Federal Funding Source	93,931	96,906	175,612
CITY - Cash Match	38,335	130,193	195,369
TOTAL FUNDING	\$132,266	\$227,099	\$370,981

EXPENDITURES

Personnel Services	111,099	186,001	325,080
Commodities	21,167	41,098	45,901
TOTAL EXPENDITURES	\$132,266	\$227,099	\$370,981

Authorized Positions	0	0	0
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PRE~K 4 SA

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Pre-K 4 SA Fund	467	52,912,591
COVID Grants	0	7,000,000
Total Funding	467	\$59,912,591

MISSION STATEMENT

THE MISSION OF PRE-K 4 SA IS TO ESTABLISH A POSITIVE EDUCATIONAL AND WORKFORCE TRAJECTORY THROUGH A COMPREHENSIVE, HIGH-QUALITY EARLY LEARNING INITIATIVE THAT BENEFITS ALL YOUNG CHILDREN IN SAN ANTONIO.

PROGRAM INFORMATION

In 2012, citizens voted to invest in San Antonio's youngest learners via Pre-K 4 SA. The goal of Pre-K 4 SA is to change the educational trajectory of all children by inspiring students to develop a love of learning and become engaged, 21st century citizens.

Pre-K 4 SA achieves this goal through various aspects of the program including the operation of four Education Centers serving 2,000 students, and ongoing family outreach and engagement initiatives. Research and Innovation ensure thought leadership and the implementation of best-in-class practices, while Professional Learning opportunities ensure that every child in San Antonio has access to a high-quality early childhood educator. The Competitive Grants program is in place to expand and enhance access to high-quality early education throughout San Antonio, and an ongoing public dialogue ensures that Pre-K 4 SA, our partners, and our stakeholders are responsive to the changing needs of the San Antonio community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- Implement the highest quality educational Pre-K program based on developmentally appropriate and culturally sensitive practices to achieve a continuing level of excellence and improvement
- Deliver valuable support services empowering families' capacity to engage in educational endeavors to include the child's academic, social-emotional, health, and nutritional needs
- Define and execute a plan to create and implement innovative strategies throughout the program that would be worthy of replication

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide early childhood educators in San Antonio with complementary best teaching skills and practices in Pre-K – 3rd grade in order to exceed state mandated student learning outcomes while focusing on the whole child
- Identify, develop and strengthen the business relationships with school districts and community partners

City-Wide Goal: San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

- Adjust and implement enrollment strategies to fill schools to capacity each year and to be responsive to changing needs of geographic areas, income levels, and community demographics
- Effectively implement a comprehensive external and internal communication plan
- Ensure effective governance and administration by establishing responsive administrative structures and clearly defining and enacting roles and responsibilities
- Monitor program performance through the use of a third party independent program evaluator
- Regularly consult with the Early Childhood Education Municipal Development Board of Directors on excellent and innovative practices

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of Family Interactions	2,705	17,000	23,155	20,000
Number of teachers trained city-wide through the Professional Learning Program	1,050	2,000	1,191	2,000
Average daily attendance	90%	94%	84%	92%
Students served through competitive grants	2,974	3,000	3,098	3,000

PRE-K 4 SA FUND

EXPENDITURES BY CLASSIFICATION

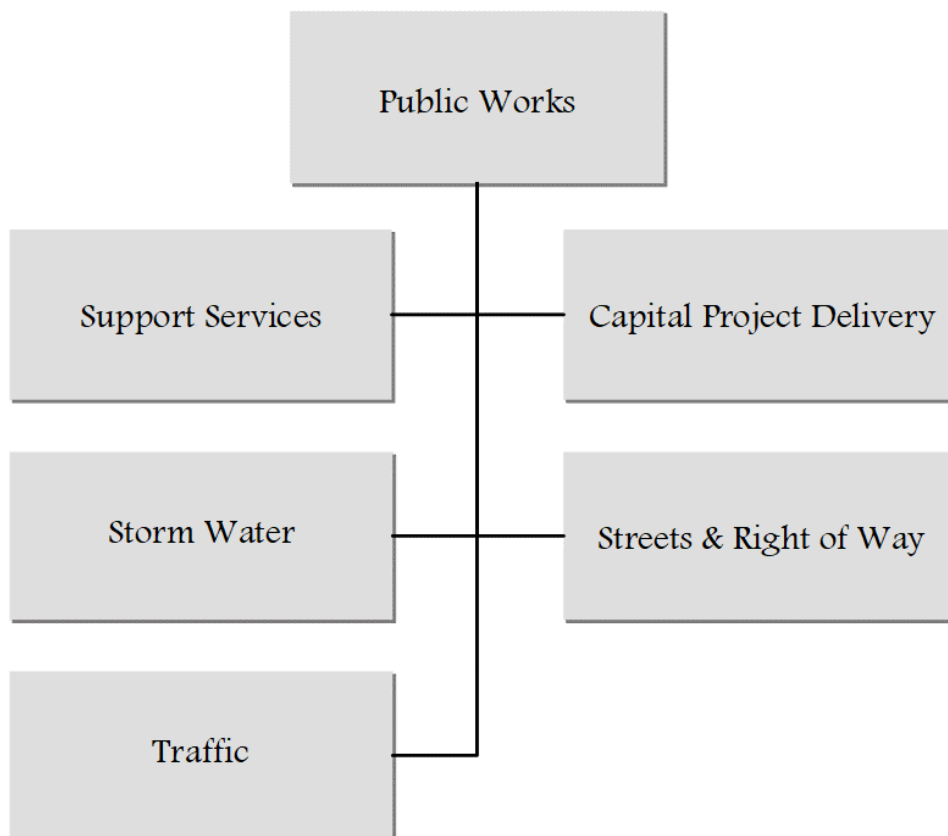
	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	25,328,422	28,401,119	27,630,014	31,029,523
CONTRACTUAL SERVICES	13,313,529	13,921,325	11,933,554	14,239,995
COMMODITIES	744,547	603,242	1,148,436	870,000
SELF INSURANCE/OTHER	1,338,858	1,922,631	2,021,205	2,288,956
CAPITAL OUTLAY	129,340	169,500	588,406	547,168
TRANSFERS	801,369	866,450	1,032,732	3,936,949
TOTAL EXPENDITURES	\$41,656,065	\$45,884,267	\$44,354,347	\$52,912,591
Authorized Positions	431	447	447	467

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - One-Time Capital Investments - Educare	7,000,000	0	0	7,000,000	0
TOTAL	\$7,000,000	\$0	\$0	\$7,000,000	\$0



PUBLIC WORKS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	337	114,507,467
Advanced Transportation District Fund	42	7,488,474
Capital Management Services Fund	177	22,177,510
Right of Way Management Fund	39	4,126,144
Storm Water Operating Fund	277	52,231,938
Storm Water Regional Facilities Fund	14	3,055,179
Capital Projects	0	337,103,833
Grants	0	2,804,994
COVID Grants	0	15,000,000
Total Funding	886	\$558,495,539

The total Public Works General Fund FY 2023 Adopted Budget is \$116,576,072 of which \$1,000,000 is dedicated for School Pedestrian Safety, \$1,000,000 is dedicated for the Traffic Calming Program, and \$68,605 is included for District 10 Infrastructure; all are transferred to the Capital Budget. Total Capital Projects includes \$303,331,673 in Capital and \$33,772,160 in Operating Projects for a total of \$337,103,833. The total Capital Projects includes \$10,000,000 that is dedicated to street reconstruction and \$3,800,000 for the Citywide Bridge Program which are funded by the American Rescue Plan.

MISSION STATEMENT

***THROUGH INNOVATION AND DEDICATION, WE BUILD AND MAINTAIN SAN ANTONIO'S
INFRASTRUCTURE.***

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City of San Antonio. The Department is comprised of several operating divisions within six primary funds. Areas of responsibility assigned to the General Fund include:

- Plans, designs, constructs, operates, and maintains traffic engineering functions, traffic control devices, and transportation engineering
 - Resurfaces and rehabilitates streets including design and preparation of contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, and alley maintenance
 - Provides engineering and infrastructure assessment of street and transportation projects
 - Provides fiscal oversight of the development and management of expenditures and revenues outlined in the annual budget
 - Provides oversight of the requests for disposition of city owned property; land and streets right-of-way
-

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide high quality services in the design, construction, and renovation of streets, drainage, and transportation facilities
- Emphasize safety to employees and the community to reduce preventable accidents
- Continue to communicate effectively, deliver quality services, and provide accurate and timely responses to customer requests
- Provide safe and efficient movement of people and goods through a well-designed, operated, and maintained multi-modal transportation network
- Perform preventative maintenance for all traffic signals to reduce malfunctions and outages
- Continue implementation and improvement of the ADA Curb Ramp/Sidewalk Construction and Maintenance program for connectivity of paths of travel
- Continue to evaluate affordability, efficiency, and effectiveness of options for providing street maintenance services
- Maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments
- Deliver street maintenance projects consistent with the rolling 5-Year Infrastructure Management Program (IMP)
- Continue to implement pavement preservation applications such as crack, slurry, and fog sealants to assist in maintaining pavement conditions across the City
- Support the Governmental Accounting Standards Board's (GASB) 34 requirements for inventory infrastructure using Geographic Information Systems (GIS)

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of miles of streets improved from "Bad" to "Excellent"	135.43	108.00**	108.00	119
Percentage of potholes filled within 2 business days	97%	97%	99%	97%
Number of Street Maintenance (SMP) projects completed	1,225	1,268**	1,208	1,356
Percentage of street network pavement markings maintained annually	21%	21%	21%	21%
Percentage of entire service alley network resurfaced (Cumulative)	66%	72%	72%	77%
Number of miles of service alleys maintained and rehabilitated through the Infrastructure Management	7.48	7.23	7.23	6.47

**Target has been updated from the FY 2022 Adopted Budget.

GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	21,899,734	23,050,630	23,213,689	25,753,942
CONTRACTUAL SERVICES	15,940,148	17,144,111	16,991,410	19,762,109
COMMODITIES	6,935,811	7,141,403	7,022,073	7,373,056
SELF INSURANCE/OTHER	23,801,851	25,001,013	26,372,962	25,965,892
CAPITAL OUTLAY	82,644	213,867	214,394	487,085
TRANSFERS	18,883,256	32,250,123	32,225,459	37,233,988
TOTAL EXPENDITURES	\$87,543,444	\$104,801,147	\$106,039,987	\$116,576,072
Authorized Positions	338	331	331	337

PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination, and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, utilize technology for improved traffic management, and leverage available resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Reduce traffic congestion with improved traffic signal timing and detection, new or longer turn lanes, pavement widening, and other mobility improvements

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Add or improve sidewalks with priority given to those on, or adjacent to, transit corridors
- Make ADA-compliant improvements to sidewalks, curbs, and wheelchair ramps
- Improve and/or add crosswalks, pedestrian hybrid beacons, and other facilities
- Continue the management of the City's centralized traffic management system

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of miles of sidewalks constructed or improved (IMP and 2012 Bond)	62.00	56.77	43.63	51.91
Improve travel time by 3% annually along 20 of the top 100 corridors	0%	3%	3%	3%

**ADVANCED TRANSPORTATION DISTRICT FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,308,756	2,496,121	2,427,406	3,309,974
CONTRACTUAL SERVICES	526,441	581,662	586,476	610,955
COMMODITIES	55,529	79,604	69,413	155,592
SELF INSURANCE/OTHER	1,867,375	2,435,235	2,441,170	2,488,550
CAPITAL OUTLAY	78,142	6,287	9,898	491,704
TRANSFERS - OPERATING	412,042	411,503	411,503	431,699
TRANSFERS - CAPITAL PROJECTS	6,669,241	19,970,000	19,970,000	17,920,000
TOTAL EXPENDITURES	\$11,917,526	\$25,980,412	\$25,915,866	\$25,408,474
Authorized Positions	32	32	32	42

PROGRAM INFORMATION

The Capital Management Services (CMS) Fund supports 8 divisions that manage the City of San Antonio's Capital Improvement Program (CIP) through all phases of planning, design, construction, and closeout. The CMS funded divisions serve as the City's entity for all construction, architectural, and engineering services, acting as the central depository for all official records related to capital improvement projects.

The divisions supported by the CMS Fund are organized into two general components: Project Delivery and Support Services. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

Project Delivery

- Project Management
 - Provides Project Management of all horizontal projects from scoping through closeout to include streets, drainage, sidewalks, and bridges
 - Manages special projects, on-call consultant engineers, city-wide bridge program; engineering

PROGRAM INFORMATION (Continued)

oversight; and maintenance of the City’s Design Guidance Manual, Construction Specifications, and Unit Price List.

- Design and construction of facilities for the City of San Antonio to include major downtown projects, fire and police stations, libraries, parks, and community facilities
- Manages all Job-Order Contracting (JOC) projects and on-call professional services (i.e. architects)
- Construction Management (Horizontal)
 - Provides construction management of all horizontal projects, including streets, drainage, sidewalks, and bridges
 - Performs construction inspections of all horizontal capital projects and park projects, as well as, surveys for Public Works projects

Support Services

- Fiscal and Budget Management
 - Administers all financial transactions related to the Capital Improvements Program projects including coordinating the development of the Capital Budget, monitoring all Capital Improvement Projects financial transactions for the department, and providing financial reports of the 2017-2021 Bond Program Budget for the department
- Scheduling, reporting, and PRIMELink
 - Utilizes PRIMELink, a web-based program management tool, to manage capital projects during both design and construction phases
 - PRIMELink provides:
 - Electronic development and routing of invoices, change orders, and select close-out documents
 - Improved invoicing through electronic routing, elimination of mathematical errors, and reduction of typos due to electronic transfers
 - Electronic processing of Requests for Information (RFIs), submittals, and punch lists
 - Increased coordination among Project Managers, utilities, consultants, and contractors
 - Storage of plans and contractual documents
 - Increased accountability/visibility and improved document control and standardized procedures
 - Provides 2017 Bond Program status transparency to the Public through the Bond Dashboard
- Compliance
 - Ensures wage compliance with federal, state, and local laws, rules, and regulations, and coordinates all audits impacting the department
- Acquisitions
 - Acquires all right of way and properties for all capital projects
 - Processes all condemnations/eminent domain for the City in accordance with State Senate Bill 18
- Environmental Management Services
 - Provides in-house consulting services to all departments including planning, management, and execution of environmental risk assessments, natural resources assessments and cultural resource assessments related to capital improvements projects to ensure environmental compliance with applicable federal, state, and local regulations prior to and during construction

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Provide residents with quality projects completed on-time and on-budget

INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Evaluate projects for efficiencies and cost saving opportunities including value engineering efforts
- Continue efforts to include public input for projects through the use of meetings with consultants
- Respond quickly to requests for information regarding the status of current bond projects
- Acquire properties for capital projects
- Conduct environmental and natural resources assessments, and obtain necessary environmental permitting, clearances, and regulatory compliance in accordance with applicable federal, state, and local regulations for capital projects

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Percentage of 2017 Bond Projects in design or design completed	98%	100%	98%	99%
Percentage of 2017 Bond Projects completed or under construction	87%	97%	94%	97%
Percentage of 2017 Bond Projects completed on-time	81%	85%	85%	85%
Percentage of 2022 Bond Projects in design or design completed	N/A	N/A	N/A	82%
Percentage of 2022 Bond Projects completed or under construction	N/A	N/A	N/A	15%

**CAPITAL MANAGEMENT SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	14,367,282	15,924,818	15,409,891	17,726,779
CONTRACTUAL SERVICES	821,061	824,261	961,457	839,116
COMMODITIES	91,071	116,582	132,276	132,115
SELF INSURANCE/OTHER	1,804,650	1,796,682	1,905,830	1,257,945
CAPITAL OUTLAY	82,488	98,190	132,336	275,182
TRANSFERS	1,386,954	1,559,945	1,559,945	1,946,373
TOTAL EXPENDITURES	\$18,553,506	\$20,320,478	\$20,101,735	\$22,177,510
Authorized Positions	166	166	166	177

PROGRAM INFORMATION (Continued)

The Right of Way Management Division is responsible for managing the use of the City's rights of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of street cutting

PUBLIC WORKS

GENERAL FUND
ADVANCED TRANSPORTATION DISTRICT FUND
CAPITAL MANAGEMENT SERVICES FUND
RIGHT OF WAY MANAGEMENT FUND
STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND

PROGRAM INFORMATION

procedures, ensuring the safety of the public, and monitoring for compliance through inspections and utility coordination.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Protect the City's infrastructure investment and guarantee proper street repair through improved street restoration standards
- Reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way
- Provide online web applications for right-of-way services through 24-hour access to the Right of Way program permit process
- Educate the public (e.g. Neighborhood Associations) of the Right of Way Ordinance's role in public safety through the protection of the City's infrastructure investment and compliance with traffic control measures

RIGHT OF WAY MANAGEMENT FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	2,596,964	2,984,565	2,876,189	3,242,795
CONTRACTUAL SERVICES	249,787	254,750	305,746	266,637
COMMODITIES	40,075	23,601	34,461	30,990
SELF INSURANCE/OTHER	355,904	325,009	353,890	402,459
CAPITAL OUTLAY	12,128	95,144	95,144	2,063
TRANSFERS - OPERATING	308,424	181,200	320,400	181,200
TRANSFERS - CAPITAL PROJECTS	230,000	5,448,000	5,448,000	1,000,000
TOTAL EXPENDITURES	\$3,793,282	\$9,312,269	\$9,433,830	\$5,126,144
Authorized Positions	40	39	39	39

PROGRAM INFORMATION

The Storm Water Division housed within the Public Works (PW) Department is funded by the federally authorized Storm Water Utility Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the fee-in-lieu-of (FILO) on-site detention.

The Storm Water Division funds perform the following primary functions:

- Storm Water Infrastructure Maintenance: concrete lined and natural waterways, federally mandated channels, underground storm water systems, desilting operations, and underground tunnel inspection
- Surface Maintenance: arterial/collector/residential street sweeping, Central Business District street sweeping, street median and right-of-way mowing maintenance, operation and maintenance of tunnels and dams, and High Water Detection System
- Capital Projects Review: review all municipal drainage infrastructure improvements including bond projects
- Private Development Review: review of all private development proposals within the City and the Extra Territorial Jurisdiction to comply with the Unified Development Code (UDC) and Federal Emergency Management Agency (FEMA) regulations

PROGRAM INFORMATION (Continued)

- Floodplain Management: in accordance with National Flood Insurance Program (NFIP) rules and regulations, technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination, and prosecution support
- Regional Storm Water Management Program (RSWMP) Implementation: storm water infrastructure master planning, RSWMP administration, and active technical participation in Bexar Regional Watershed Management (BRWM)
- Water Quality Program Management: improve water quality in the greater San Antonio area and implement best management practices over the rivers and creeks

The Storm Water Division ensures compliance with program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit, and with compliance to the Municipal Separate Storm Sewer System (MS4) permit requirements.

The Storm Water Division, in addition to design and review of private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities, and floodplain management and administration.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Operate and manage the storm water infrastructure program through comprehensive watershed management
 - Implement the operational planned maintenance programs
 - Implement specific watershed master plans as data and funding become available
 - Cooperate in regional efforts to collect storm water data and operate flood detection devices (High Water Detection Systems)
 - Evaluate, consider, and pursue available resources for improved management of the regional and local storm water infrastructure
 - Continue mapping and development procedures for assessment of storm water infrastructure
- Facilitate orderly development practices using the drainage ordinances as adopted in the Unified Development Code
- Establish a performance based schedule for the maintenance of the City's inventory of streams, basins, dams, tunnels, and storm water systems
- Execute tasks required to comply with the National Pollutant Discharge Elimination System (NPDES) permit, Storm Water Compliance for Construction Activities Ordinance, and Municipal Separate Storm Water Sewer System (MS4) permit
- Continue a holistic approach to planning and implementing regional storm water facilities
- Institute best management practices in the maintenance of our natural creekways and earthen channels to ensure water quality, improve wildlife habitat, reduce erosion, and increase flood conveyance

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of natural creek way cleaning and channel restoration projects completed on schedule	65*	129	129	106
% of median acres mowed	99%	100%	100%	100%
Median acres mowed	2,343	2,354	2,354	2,354

*Impacted as a result of COVID-19.

**STORM WATER OPERATING FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	16,434,460	18,833,921	17,888,360	20,600,781
CONTRACTUAL SERVICES	4,850,731	5,689,691	6,267,024	6,265,232
SAWS - REIMBURSEMENT	5,181,698	5,727,739	5,605,167	5,447,969
COMMODITIES	1,491,773	1,958,088	2,113,026	1,851,748
SELF INSURANCE/OTHER	5,013,813	5,614,762	5,964,738	5,986,925
CAPITAL OUTLAY	26,459	875,954	590,619	357,051
TRANSFERS - OPERATING	11,274,432	11,502,483	11,497,818	11,722,232
TRANSFERS - CAPITAL PROJECTS	3,239,674	14,254,859	14,254,859	4,461,029
TOTAL EXPENDITURES	\$47,513,040	\$64,457,497	\$64,181,611	\$56,692,967
Authorized Positions	277	277	277	277

PUBLIC WORKS

GENERAL FUND
 ADVANCED TRANSPORTATION DISTRICT FUND
 CAPITAL MANAGEMENT SERVICES FUND
 RIGHT OF WAY MANAGEMENT FUND
 STORM WATER OPERATING FUND
 STORM WATER REGIONAL FACILITIES FUND

**STORM WATER REGIONAL FACILITIES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,067,413	1,414,544	1,223,706	1,541,784
CONTRACTUAL SERVICES	496,414	1,160,125	1,171,450	1,220,125
COMMODITIES	3,115	16,296	3,100	16,296
SELF INSURANCE/OTHER	142,105	78,038	75,115	80,888
CAPITAL OUTLAY	0	7,094	7,094	6,400
TRANSFERS - OPERATING	0	0	0	189,686
TRANSFERS - CAPITAL PROJECTS	2,077,587	12,170,000	12,170,000	150,000
TOTAL EXPENDITURES	\$3,786,634	\$14,846,097	\$14,650,465	\$3,205,179
Authorized Positions	14	14	14	14

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Congestion Mitigation and Air Quality - Traffic Signal Optimization Program	1,622,574	0	0	1,622,574	405,643
Intelligent Traffic System	800,000	0	0	800,000	200,000
Traffic Signal Controllers	382,420	0	0	382,420	95,605
TOTAL	\$2,804,994	\$0	\$0	\$2,804,994	\$701,248

COVID GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
American Rescue Plan Act - One-Time Capital Investments - Morgan's Wonderland	15,000,000	0	0	15,000,000	0
American Rescue Plan Act - Transfer to Capital Budget - Citywide Bridge Program	3,800,000	0	0	3,800,000	0
American Rescue Plan Act - Transfer to Capital Budget - Street Reconstruction	10,000,000	0	0	10,000,000	0
TOTAL	\$28,800,000	\$0	\$0	\$28,800,000	\$0

PUBLIC WORKS

GENERAL FUND
ADVANCED TRANSPORTATION DISTRICT FUND
CAPITAL MANAGEMENT SERVICES FUND
RIGHT OF WAY MANAGEMENT FUND
STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND

GRANT NAME: *Congestion Mitigation and Air Quality - Traffic Signal Optimization Program*

PROGRAM INFORMATION

The City of San Antonio is the grantee for TxDOT Grant. The Congestion Mitigation and Air Quality Improvement (CMAQ) Citywide Traffic Signal Optimization Program was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	526,119	1,622,574
CITY - Cash Match	0	131,530	405,643
TOTAL FUNDING	\$0	\$657,649	\$2,028,217

EXPENDITURES

Transfer	0	657,649	2,028,217
TOTAL EXPENDITURES	\$0	\$657,649	\$2,028,217

Authorized Positions	0	0	0
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GRANT NAME: *Intelligent Traffic System*

PROGRAM INFORMATION

The City of San Antonio is the grantee for TxDOT Grant. The Congestion Mitigation and Air Quality Improvement Intelligent Transportation Systems Upgrade Project was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program.

Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	17,896	800,000
CITY - Cash Match	0	4,474	200,000
TOTAL FUNDING	\$0	\$22,370	\$1,000,000

EXPENDITURES

Transfer	0	22,370	1,000,000
TOTAL EXPENDITURES	\$0	\$22,370	\$1,000,000

Authorized Positions	0	0	0
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PUBLIC WORKS

GENERAL FUND
ADVANCED TRANSPORTATION DISTRICT FUND
CAPITAL MANAGEMENT SERVICES FUND
RIGHT OF WAY MANAGEMENT FUND
STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND

GRANT NAME: *Traffic Signal Controllers*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Traffic Signal Controllers Project was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program.

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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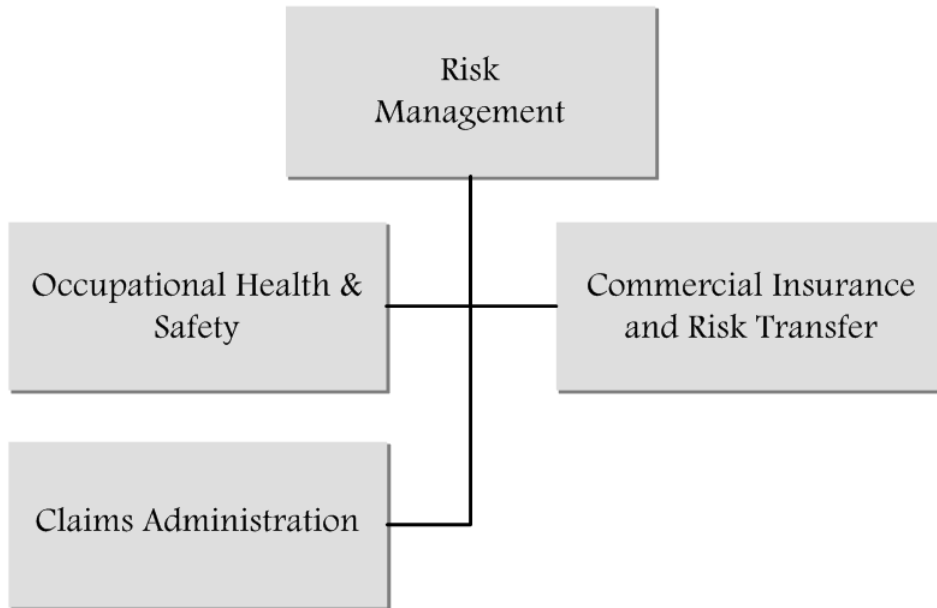
FUNDING SOURCES

FEDERAL - Federal Funding Source	290,880	0	382,420
CITY - Cash Match	72,720	0	95,605
TOTAL FUNDING	\$363,600	\$0	\$478,025

EXPENDITURES

Transfer	363,600	0	478,025
TOTAL EXPENDITURES	\$363,600	\$0	\$478,025
Authorized Positions	0	0	0

RISK MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Self-Insurance Liability Fund	12	17,316,820
Self-Insurance Workers' Compensation Fund	16	17,316,380
Total Funding	28	\$34,633,200

The total Self-Insurance Liability Fund FY 2023 Adopted Budget is \$17,401,372 of which \$84,552 is transferred to the Workers' Compensation Fund.

MISSION STATEMENT

TO DELIVER A QUALITY RISK MANAGEMENT PROGRAM THAT FOCUSES ON THE PREVENTION OF INJURIES AND COLLISIONS, THE PROTECTION OF CITY ASSETS, AND THE DEVELOPMENT AND IMPLEMENTATION OF SOUND SAFETY PROGRAMS FOR THE WELFARE OF OUR EMPLOYEES AND RESIDENTS.

PROGRAM INFORMATION

The Risk Management Department is responsible for minimizing financial losses to the City through its commercial insurance acquisition, claims administration and occupational health and safety program.

The Department is organized into three areas: Commercial Insurance and Risk Transfer, Claims Administration and Occupational Health and Safety:

- The Commercial Insurance and Risk Transfer program procures commercial insurance to protect the City's assets and provides to departments recommendations to contractually transfer risk to vendors
 - The Claims Administration includes Workers' Compensation and Liability Claims
 - Workers' Compensation ensures the compliance with applicable statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment, monitoring the activities of the Third Party Administrator, and monitoring the Modified Work Assignment Program
 - Liability investigates and pays third-party claims and handles the subrogation activities for the City
 - The Occupational Health and Safety program works to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicles accidents, third party liability claims, and property loss
-

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Proactively monitor the financial performance and programs of the Workers' Compensation and Liability Fund.

- Ensure the City provides compensation for only claims for which it is responsible
- Administer Risk Management contracts and ensure delivery of all contracted services
- Increase the effectiveness of the Modified Work Assignment Program
- Aggressively subrogate and pursue all potential recoveries from negligent third parties
- Evaluate contract-related exposures and "transfer" those exposures via recommended insurance requirements to vendor

Develop and implement strategies to reduce and/or eliminate conditions which could result in loss or harm to personnel, property, and financial resources of the City.

- Increase safety awareness through various safety related training opportunities
- Enhance integration of Safety and Loss Prevention efforts within departments such as, implementation of citywide Accident and Injury Review Boards and Safety Management Audit System (SMS)

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Ensure Compliance with the Texas Workers' Compensation Act.

- Continue to train departmental representatives on the requirements, guidelines, and benefits of the Texas Workers' Compensation Act

Properly investigate and manage liability claims and lawsuits against the City.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
City's total incident rate	13.66	10.98	12.10	10.75
City's incident rate excluding COVID-19	9.18	8.71	8.30	8.26
Average cost of a workers' compensation claim	\$5,417*	\$4,749	\$5,100*	\$4,947
Percentage of recovery of City damages	63%	82%	78%	80%

*Impacted as a result of COVID-19 and Cancer Claims.

**SELF-INSURANCE LIABILITY FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	750,324	828,171	822,467	1,024,697
CONTRACTUAL SERVICES	243,716	319,446	319,446	260,720
COMMODITIES	0	7,140	7,140	2,181
SELF INSURANCE/OTHER	18,901,524	17,034,455	15,176,203	15,353,325
CAPITAL OUTLAY	2,713	1,800	1,800	6,400
TRANSFERS	754,049	754,049	754,049	754,049
TOTAL EXPENDITURES	\$20,652,326	\$18,945,061	\$17,081,105	\$17,401,372
Authorized Positions	12	12	12	12

**SELF-INSURANCE WORKERS' COMPENSATION FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	1,401,395	1,556,473	1,393,925	1,667,135
CONTRACTUAL SERVICES	1,939,198	1,875,269	2,172,584	2,288,782
COMMODITIES	18,113	26,848	26,848	26,585
SELF INSURANCE/OTHER	5,802,435	12,777,760	11,593,084	12,399,547
CAPITAL OUTLAY	816	22,336	22,336	7,401
TRANSFERS	824,380	828,292	828,292	926,930
TOTAL EXPENDITURES	\$9,986,337	\$17,086,978	\$16,037,069	\$17,316,380
Authorized Positions	16	16	16	16



SA: READY TO WORK

SA: Ready to Work

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
SA: Ready to Work Fund	11	46,732,521
Total Funding	11	\$46,732,521

MISSION STATEMENT

THE CITY OF SAN ANTONIO WORKFORCE DEVELOPMENT OFFICE WILL ENSURE THAT UNEMPLOYED, UNDEREMPLOYED, OR UNDERSERVED RESIDENTS CAN ACCESS AND COMPLETE TRAINING AND EDUCATION; THAT TRAINING AND EDUCATION ALIGN WITH CURRENT AND ANTICIPATED HIGH-DEMAND, WELL-PAID CAREERS; AND THAT ULTIMATELY, PARTICIPANTS SECURE THOSE HIGH-DEMAND, WELL-PAID CAREERS.

PROGRAM INFORMATION

Ready to Work is an unprecedented workforce initiative approved by San Antonio voters in 2020 to help residents of San Antonio find easy access to professional training, education, and quality careers. The program is funded by a 1/8-cent sales tax collected through December 2025. The program offers unemployed, underemployed, and under-represented residents the following benefits:

- Tuition for industry-recognized certifications, associate's and bachelor's degrees aligned with targeted occupations in high-demand, well-paid careers;
- Wraparound support services and emergency assistance to ensure training completion; and
- Job placement and retention services.

PERFORMANCE MEASURES

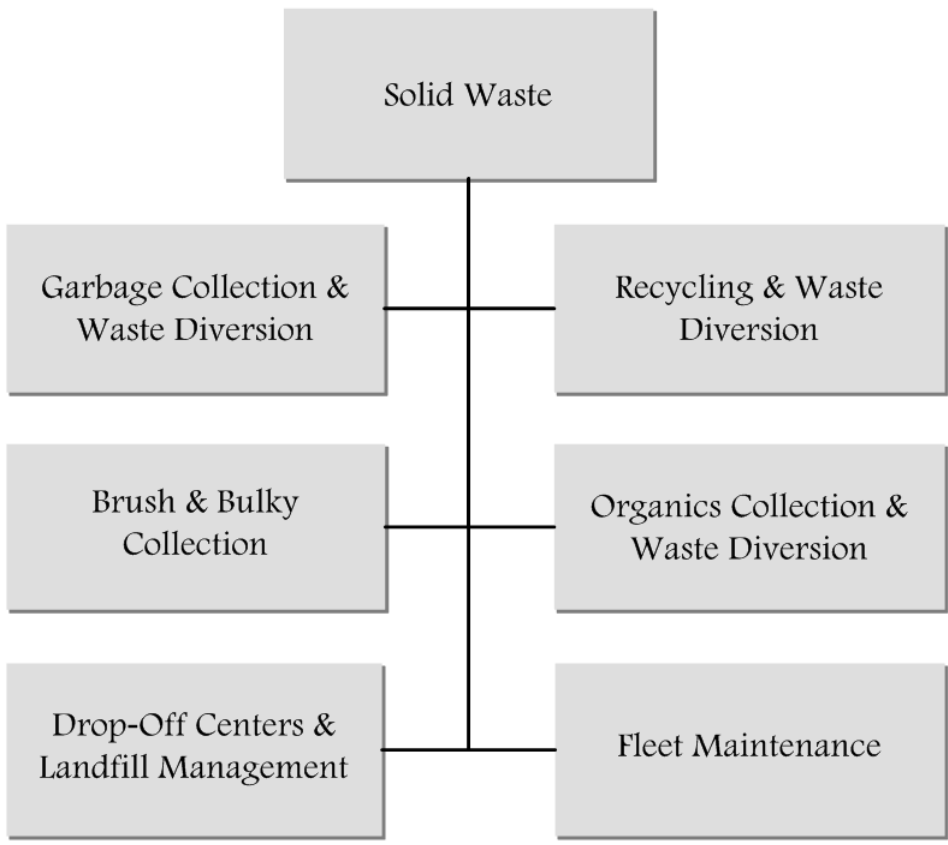
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
SA: Ready to Work Program applicants	N/A	1,645	3,557	9,817
Applicants interviewed and assessed at intake	N/A	1,645	383	9,817
Participants case managed in SA: Ready to Work Program	N/A	0	69	5,762
Participants enrolled in Bachelor's or Associate's Degree program	N/A	0	0	2,305
Participants enrolled in Certificate Training	N/A	0	0	3,457

SA: READY TO WORK FUND**EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	0	1,034,836	717,623	1,155,714
CONTRACTUAL SERVICES	202,173	21,475,107	10,387,951	45,379,094
COMMODITIES	0	21,576	11,026	11,116
SELF INSURANCE/OTHER	0	105,957	105,957	117,756
CAPITAL OUTLAY	0	66,000	27,500	0
TRANSFERS	0	0	152,694	68,841
TOTAL EXPENDITURES	\$202,173	\$22,703,476	\$11,402,751	\$46,732,521
Authorized Positions	0	11	11	11

SOLID WASTE MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Solid Waste Operating & Maintenance Fund	692	143,695,835
Fleet Services Fund	113	24,613,210
Total Funding	805	\$168,309,045

MISSION STATEMENT

THE SOLID WASTE MANAGEMENT DEPARTMENT PROVIDES RELIABLE COLLECTION AND SUSTAINABLE SERVICES TO OUR COMMUNITY, SAFELY AND PROFESSIONALLY, WHILE PROTECTING SAN ANTONIO'S ENVIRONMENT, RESOURCES AND THE HEALTH OF ITS RESIDENTS THROUGH DEDICATED AND CARING TEAMWORK.

PROGRAM INFORMATION

The Solid Waste Management Department (the "SWMD") serves approximately 372,000 single-family San Antonio households.

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from: (i) the Solid Waste Fee; and (ii) the Environmental Fee, both of which are placed on a customer's monthly CPS Energy bill. Additional revenues are collected from waste hauler permit fees, brush recycling fees, and the sale of mulch and recyclable materials.

The SWMD is responsible for the collection of municipal solid waste generated by its customers (residents of the City of San Antonio (the "City")). Primary collection services include: weekly curbside collection of residential garbage, recyclables, and organics; semi-annual residential collection of brush and bulky items. Furthermore, the SWMD: (i) administers the City's Household Hazardous Waste (HHW) programs; (ii) monitors and maintains closed City landfills; (iii) operates brush grinding facilities; (iv) operates four bulky waste drop off centers; and (v) provides dead animal collection.

Supplemental services by request include: out of cycle collections, special leaf collections and a walk up service. To support neighborhood clean-up efforts, community organizations can request large containers through the dial-a-trailer program. Quarterly, the SWMD sponsors free landfill days to provide more opportunities for residents to conveniently and safely dispose of their solid waste. Assistance is provided as needed for severe weather clean-up, illegal dumping, and recycling at some of San Antonio's larger city-wide special events.

Through an internal service fund, the SWMD provides maintenance and repair of approximately 2,000 heavy equipment trucks and off-road equipment belonging to several City Departments. The goal of the SWMD is to provide timely and pragmatic service maintenance to client Departments to ensure they fulfill their Department Missions.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**City-Wide Goal: San Antonio will be a safe and clean community.**

- Provide essential sanitation services to the residents of San Antonio that are cost-effective and environmentally responsible to keep our community clean and safe.
- Develop illegal dumping campaign that resonates with San Antonio and reduces the amount of litter and illegal dumping.

City-Wide Goal: Focus on Recycling and Sustainability

- Update the recycling and landfill diversion strategic plans and identify additional strategies for increasing landfill diversion.
- Focus on delivering opportunities more equitably to enhance recycling program participation and other sanitation programs for low-income areas and disenfranchised communities.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of routes completed on-time (by 5 p.m.)	65%	N/A	62%	85%
Customer visits to all drop-off Locations**	380,473	390,000	352,650	390,000
Landfill tons per customer*	1.12	1.12	1.12	1.12
Diversion rate**	40%	40%	40%	40%
Recycling, organic, and refuse collection misses per 10,000 collection opportunities*	6.10	8.50	6.13	8.00

*Lower = Better

**Higher = Better

**SOLID WASTE OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	46,428,429	49,723,050	50,540,541	53,771,550
CONTRACTUAL SERVICES	35,413,882	36,499,538	36,138,082	41,263,869
COMMODITIES	8,177,762	10,488,441	10,568,710	8,503,328
SELF INSURANCE/OTHER	27,267,098	26,837,131	28,875,492	29,728,608
CAPITAL OUTLAY	304,528	1,738,488	1,738,488	1,622,186
TRANSFERS	15,645,026	8,862,810	8,859,993	8,806,294
TOTAL EXPENDITURES	\$133,236,725	\$134,149,458	\$136,721,306	\$143,695,835
Authorized Positions	662	672	672	692

PERFORMANCE MEASURES

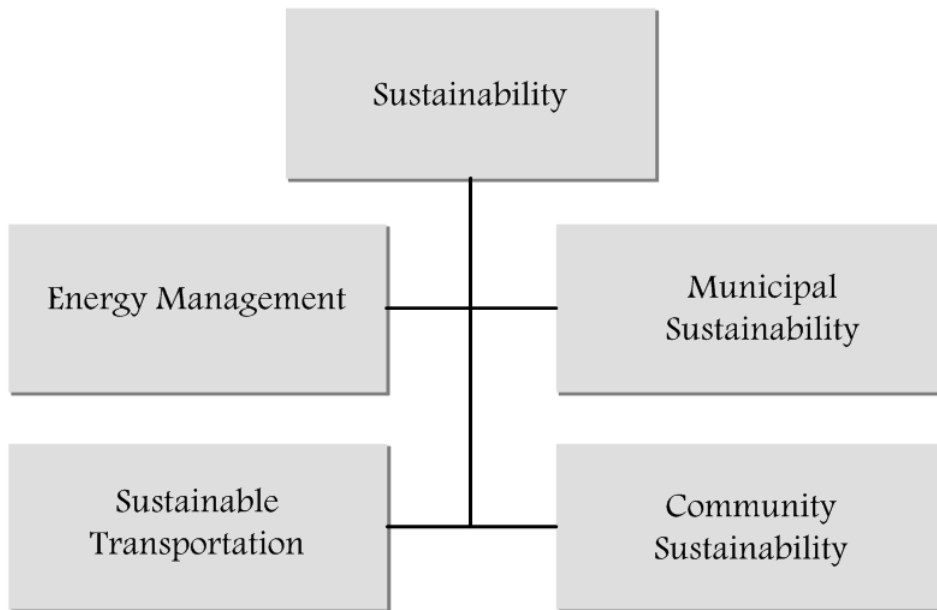
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of daily line-up met	N/A	90%	95%	91%
% of fleet available to users during assigned work schedule	89%	90%	89%	90%

**FLEET SERVICES FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	7,874,220	8,846,601	8,805,564	9,437,409
CONTRACTUAL SERVICES	3,316,366	3,563,502	3,547,299	3,373,311
COMMODITIES	7,361,183	7,511,239	7,554,113	7,782,656
SELF INSURANCE/OTHER	2,426,083	2,691,637	2,715,191	3,258,445
CAPITAL OUTLAY	66,321	88,878	88,878	96,800
TRANSFERS	831,645	685,879	685,879	664,589
TOTAL EXPENDITURES	\$21,875,818	\$23,387,736	\$23,396,924	\$24,613,210
Authorized Positions	111	112	112	113

OFFICE OF SUSTAINABILITY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Solid Waste Operating & Maintenance Fund	8	1,538,332
Energy Efficiency Fund	5	1,884,435
Total Funding	13	\$3,422,767

MISSION STATEMENT

ENHANCING THE ENVIRONMENT, QUALITY OF LIFE, AND ECONOMIC VITALITY THROUGH INNOVATIVE PROGRAMS AND POLICIES FOR ALL RESIDENTS, AS WELL AS FUTURE GENERATIONS.

PROGRAM INFORMATION

As our world rapidly changes, it is essential for local governments to adapt to changing social, economic, and environmental conditions in order to provide resources for current and future generations. Municipal efficiency, rising energy costs, air quality, water and food security, climate change, weather-related disaster preparedness, equity, and mobility options are important issues for the City of San Antonio. Efforts to address these issues not only improve social and environmental well-being, but make business sense as well. The City of San Antonio's Office of Sustainability provides leadership and support to City departments, residents, the business community, and other public and private agencies on sustainability and climate initiatives, and tracks and reports metrics to ensure progress and accountability.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Further San Antonio as a leading community in safe, alternative transportation through initiatives such as vehicle electrification and other modes that improve air quality and reduce carbon emissions
- Advance sustainability within City operations through researching best practices, leveraging internal and external resources, and implementing innovative proactive programs to improve municipal efficiency and interdepartmental idea-sharing
- Research, secure, manage and execute grant funded projects and programs to further City-wide sustainability goals
- Focus on efficiency in City operations, including: energy efficiency improvements in City facilities, fleet, procurement, and co-benefit analysis for interdepartmental projects
- Oversee the implementation of key city plans, such as the SA Tomorrow Sustainability and SA Climate Ready Plans.
- Coordinate and partner with national and international peer cities on best practices related to sustainability and climate action.

City-Wide Goal: San Antonio will be a City that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

- Improve neighborhood sustainability, quality of life, and resilience through a dialogue with community residents and stakeholders to identify opportunities to improve efficiency, cooperation, and innovation.
- Facilitate project development between community stakeholders and city departments, as well as partner agencies, to ensure that sustainability and climate objective are considered and benefit all residents, with a key focus on the most vulnerable populations.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
% of employees who have completed required climate trainings	65%	90%	70%	90%

**SOLID WASTE OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	596,198	644,618	645,772	928,514
CONTRACTUAL SERVICES	510,871	552,829	548,700	515,016
COMMODITIES	2,727	16,006	15,912	26,497
SELF INSURANCE/OTHER	52,879	89,329	91,700	59,333
CAPITAL OUTLAY	0	3,560	3,560	2,014
TRANSFERS	14,287	58,443	58,443	6,958
TOTAL EXPENDITURES	\$1,176,962	\$1,364,785	\$1,364,087	\$1,538,332
Authorized Positions	5	5	5	8

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

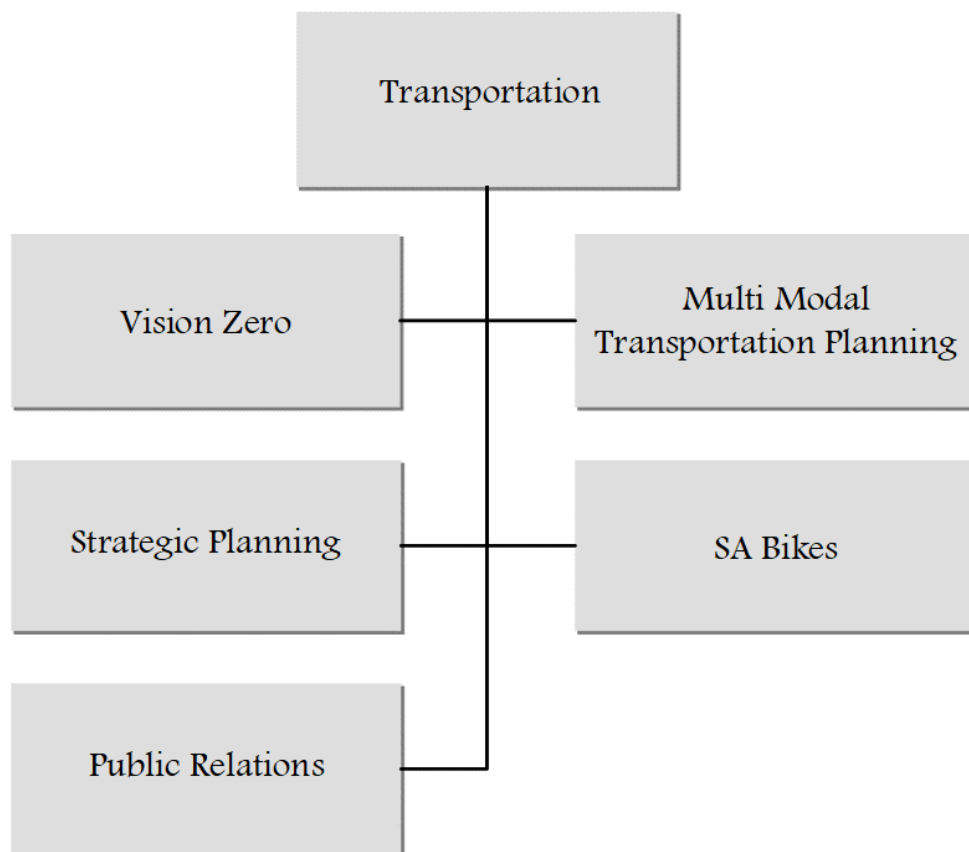
Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Avoided utility costs associated with new municipal facility retrofit projects completed	\$113,845	\$100,000	\$35,735	\$40,360

**ENERGY EFFICIENCY FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	407,773	414,505	407,357	441,685
CONTRACTUAL SERVICES	972,850	950,917	172,637	1,413,068
COMMODITIES	0	300	186	1,304
SELF INSURANCE/OTHER	14,486	25,322	25,322	27,372
CAPITAL OUTLAY	0	0	0	1,006
TOTAL EXPENDITURES	\$1,395,109	\$1,391,044	\$605,502	\$1,884,435
Authorized Positions	4	4	4	5



TRANSPORTATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	7	1,449,781
Advanced Transportation District Fund	6	942,906
Capital Management Services Fund	2	230,356
Parking Operating & Maintenance Fund	0	521,006
Capital Projects	0	6,465,000
Grants	0	1,127,222
Total Funding	15	\$10,736,271

The total Transportation General Fund FY 2023 Adopted Budget is \$2,449,781, of which \$1,000,000 dedicated for Vision Zero efforts across the City. The total Transportation Advanced Transportation (ATD) FY 2023 Adopted Budget is \$1,942,906, of which \$1,000,000 is dedicated for Bike Facilities.

MISSION STATEMENT

TO CREATE A SAFE, EQUITABLE, AND MULTIMODEL TRANSPORTATION SYSTEM FOR ALL PEOPLE IN SAN ANTONIO.

PROGRAM INFORMATION

This Department oversees and directs transportation planning for the City of San Antonio.

- Strategic transportation planning in the areas of corridor studies, the major thoroughfare, etc.
- Multimodal Transportation by providing safety education and accessible infrastructure with Vision Zero, Bike Facilities and Sidewalk Program support
- Transportation Demand Management with policy development, commute solutions and alternative transportation incentives.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community’s long-term reinvestment and revitalization.

- Provide high quality services in transportation planning, transportation management and emerging transportation systems.
- Provide safe and efficient movement of people and goods through a well-designed, operated, and maintained multi-modal transportation network.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of severe bicycle injuries*	12	0	17	0
Number of bicycle fatalities*	1	0	4	0
Number of severe pedestrian injuries*	91	0	84	0
Number of pedestrian fatalities*	57	0	41	0
Number of Vision Zero outreach/education events	35	21**	10**	21
New miles of bicycle infrastructure added annually	3.0	.5	2.1	2.0
Number of bicycle outreach events hosted/co-hosted annually	10	12	11	25
Restriping/relabeling and maintenance of miles of bicycle infrastructure annually	9.3	9.0	10.2	10

*Goal is always zero.

**Decline in events is due to decreased staffing and focus on High Injury Network (HIN) corridors.

TRANSPORTATION

GENERAL FUND
 ADVANCED TRANSPORTATION DISTRICT FUND
 CAPITAL MANAGEMENT SERVICES FUND
 PARKING OPERATING & MAINTENANCE FUND

**GENERAL FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	613,532	670,669	643,027	907,116
CONTRACTUAL SERVICES	23,631	316,399	332,912	235,627
COMMODITIES	476	4,132	4,415	3,615
SELF INSURANCE/OTHER	23	13,592	13,592	57,188
TRANSFERS - OPERATING	0	30,000	30,000	46,235
TRANSFERS - CAPITAL PROJECTS	43,271	6,200,000	6,200,000	1,200,000
TOTAL EXPENDITURES	\$680,933	\$7,234,792	\$7,223,946	\$2,449,781
Authorized Positions	6	7	7	7

**ADVANCED TRANSPORTATION DISTRICT FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	280,040	338,646	310,910	633,708
CONTRACTUAL SERVICES	82,981	307,443	311,755	283,056
COMMODITIES	153	4,466	4,916	4,466
SELF INSURANCE/OTHER	68	14,919	15,232	21,676
CAPITAL OUTLAY	360	18,348	24,605	0
TRANSFERS - CAPITAL PROJECTS	1,887,080	3,700,000	3,700,000	1,000,000
TOTAL EXPENDITURES	\$2,250,682	\$4,383,822	\$4,367,418	\$1,942,906
Authorized Positions	4	6	6	6

**CAPITAL MANAGEMENT SERVICES FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	173,536	173,969	132,300	212,167
CONTRACTUAL SERVICES	383	8,883	1,575	8,883
SELF INSURANCE/OTHER	0	4,531	4,531	9,305
CAPITAL OUTLAY	0	0	0	1
TOTAL EXPENDITURES	\$173,919	\$187,383	\$138,406	\$230,356
Authorized Positions	2	2	2	2

TRANSPORTATION

GENERAL FUND
 ADVANCED TRANSPORTATION DISTRICT FUND
 CAPITAL MANAGEMENT SERVICES FUND
 PARKING OPERATING & MAINTENANCE FUND

**PARKING OPERATING & MAINTENANCE FUND
 EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
CONTRACTUAL SERVICES	159	350,000	350,000	50,000
COMMODITIES	85	0	0	685
SELF INSURANCE/OTHER	4,955	2,564	2,566	3,654
TRANSFERS	0	466,667	466,667	466,667
TOTAL EXPENDITURES	\$5,199	\$819,231	\$819,233	\$521,006
Authorized Positions	1	0	0	0

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2023	CITY MATCH
Alamo Area Metropolitan Planning Organization (AAMPO) - Corridor Mobility Planning	455,222	0	0	455,222	113,806
Congestion Mitigation and Air Quality - Clean Air Educational	72,000	0	0	72,000	18,000
TxDOT - Transportation Demand Management Program	600,000	0	0	600,000	150,000
TOTAL	\$1,127,222	\$0	\$0	\$1,127,222	\$281,806

GRANT NAME: *Alamo Area Metropolitan Planning Organization (AAMPO) - Corridor Mobility Planning*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Multimodal Planning Study for Culebra Road Project was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program (TIP)

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	162,658	262,120	455,222
CITY - Cash Match	40,664	65,530	113,806
TOTAL FUNDING	\$203,322	\$327,650	\$569,028
EXPENDITURES			
Transfer	203,322	327,650	569,028
TOTAL EXPENDITURES	\$203,322	\$327,650	\$569,028
Authorized Positions	0	0	0

GRANT NAME: *Congestion Mitigation and Air Quality - Clean Air Educational*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Congestion Mitigation and Air Quality Improvement (CMAQ) Clean Air Educational Outreach Program was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program (TIP)

	Actual FY 2021	Estimate FY 2022	Adopted FY 2023
FUNDING SOURCES			
FEDERAL - Federal Funding Source	0	3,764	72,000
CITY - Cash Match	0	941	18,000
TOTAL FUNDING	\$0	\$4,705	\$90,000
EXPENDITURES			
Transfer	0	4,705	90,000
TOTAL EXPENDITURES	\$0	\$4,705	\$90,000
Authorized Positions	0	0	0

TRANSPORTATION

GENERAL FUND
ADVANCED TRANSPORTATION DISTRICT FUND
CAPITAL MANAGEMENT SERVICES FUND
PARKING OPERATING & MAINTENANCE FUND

GRANT NAME: *TxDOT - Transportation Demand Management Program*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Transportation Demand Management Program was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program (TIP)

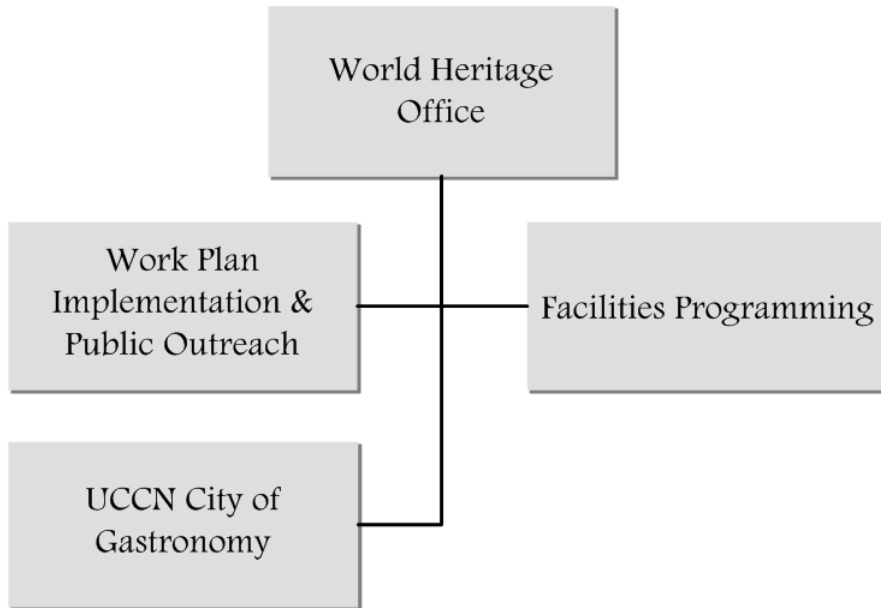
Actual FY 2021	Estimate FY 2022	Adopted FY 2023
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FUNDING SOURCES

FEDERAL - Federal Funding Source	0	0	600,000
CITY - Cash Match	0	0	150,000
TOTAL FUNDING	\$0	\$0	\$750,000

EXPENDITURES

Transfer	0	0	750,000
TOTAL EXPENDITURES	\$0	\$0	\$750,000
Authorized Positions	0	0	0



WORLD HERITAGE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	10	1,491,615
Total Funding	10	\$1,491,615

MISSION STATEMENT

THE WORLD HERITAGE OFFICE PROMOTES THE UNESCO WORLD HERITAGE AND CREATIVE CITIES DESIGNATIONS BY MAXIMIZING THE ECONOMIC IMPACT AND ENHANCING THE EXPERIENCE FOR VISITORS AND RESIDENTS THROUGH THE IMPLEMENTATION OF THEIR RESPECTIVE WORK PLANS AND RELATED PROJECTS.

PROGRAM INFORMATION

The World Heritage Office implements the work plan that was created in response to the designation of the five San Antonio Missions as World Heritage sites. The work plan specifically identifies tasks and deliverables to maximize the benefits of the designation. It addresses infrastructure, transportation, wayfinding, beautification, marketing, small business development and land use. The Office is responsible for coordinating and implementing the work plan for the UNESCO Creative Cities Network Gastronomy designation, as well as managing and programming Mission Marquee Plaza and Spanish Governor's Palace.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Improve and enhance the resident and visitor experience through the implementation of components of the World Heritage and Creative Cities Work Plans
- Facilitate economic development through partnership, development, and implementation of policies and programs that preserve and facilitate small business development, encourage sustainable development, and support cultural heritage tourism

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Implement the World Heritage and the Creative City of Gastronomy work plans in order to maximize the benefits of designations
- Develop programming at Mission Marquee and Spanish Governors Palace that promotes our cultural, historical and educational assets for the benefit of the community

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Coordinate the planning and promotion of the San Antonio Missions World Heritage Site with partner agencies and stakeholders
- Coordinate the planning and promotion of the UNESCO Creative City of gastronomy designation with partner agencies and stakeholders
- Enhance the programming at Mission Marquee and Spanish Governors Palace

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2021 Actuals	FY 2022 Target	FY 2022 Result	FY 2023 Target
Number of public outreach events	9	9	9	10
Number of unique visitors to the World Heritage Visitor Website	21,855	16,500	23,000	23,500
Number of attendees at cultural and community events sponsored at Mission Marquee Plaza	22,115*	30,400	40,000	46,000

*Impacted as a result of COVID-19.

**GENERAL FUND
EXPENDITURES BY CLASSIFICATION**

	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Adopted FY 2023
PERSONNEL SERVICES	687,527	751,081	750,765	853,072
CONTRACTUAL SERVICES	395,233	563,997	559,771	516,288
COMMODITIES	13,316	61,928	62,156	61,284
SELF INSURANCE/OTHER	101,128	90,662	94,976	54,270
CAPITAL OUTLAY	0	10,756	10,756	6,701
TOTAL EXPENDITURES	\$1,197,204	\$1,478,424	\$1,478,424	\$1,491,615
Authorized Positions	8	8	8	10



Non- Departmental Highlights

**FY 2023 ADOPTED GENERAL FUND
NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS**

General Fund Contingency Reserve **\$1,000,000**

This provides funds to establish a contingency reserve to be utilized for unfunded needs that arise during the year. Use of these contingencies is subject to City Council vote through an adopted ordinance.

Professional Fees & Services **\$963,422**

This includes funds for professional studies and outside counsel, City Property Tax Collection, and outreach for annexation areas.

Sales Tax Collection Expense **\$7,749,450**

This allocates funding for the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

Association Dues **\$556,463**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, U.S. Conference of Mayors, National Forum for Black Public Administrators, and the Downtown Improvement District.

Bexar Appraisal District **\$3,483,752**

This budget is the estimated city share of the Bexar Appraisal District annual budget for FY 2022. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

SA Core Expansion **\$2,000,000**

This allocates funding to expand the SA CORE Program which follows a multi-disciplinary response team model comprised of a mental health clinician, a SAFD-EMS Mobile Integrated Healthcare Paramedic, and a SAPD Mental Health Unit officer.

Maintenance and Operations of Carver Center **\$1,575,435**

This budget represents the General Fund portion of the operations and maintenance of the Carver Center.

Mexican American Civil Rights Institute **\$150,000**

This allocates funds to support the Mexican American Civil rights institute in San Antonio to teach, educate, and report the contributions of Mexican Americans.



Transfers

**FY 2023 ADOPTED GENERAL FUND
TRANSFERS TO OTHER FUNDS HIGHLIGHTS**

Facility Services Fund **\$828,677**

This transfer provides for maintenance of downtown facilities, leasing, and asset management managed by the Building and Equipment Services Department.

Payment for Public Safety Answering Point **\$1,775,538**

This transfer provides funding for the Public Safety Answering Point at Brooks City-Base, which opened in FY 2012 and houses fire and police emergency call taking and dispatch services.

Office of Sustainability Memberships **\$101,500**

This transfer provides funding for citywide sustainability memberships including Build SA Green, ICLEI Local Governments for Sustainability, and the Urban Sustainability Directors Network (USDN).

Office of Sustainability **\$88,723**

This transfer provides funding for a Special Projects Manager which will assist in developing a Climate Action and Adaptation Plan.

Development Services Fund **\$182,067**

This transfer provides funding for two positions that are responsible for city initiated Large Area Rezoning Zones (LARZ).

Emergency Operations Inventory Warehouse **\$9,000,000**

This transfer provides for the construction of a warehouse to store personal protective equipment (PPE), decontamination equipment and supplies, portable shelters and other items related to major disasters in the region.

City Clerk Facility Improvement **\$1,000,000**

This transfer provides \$300,000 for the renovation of the City Tower concourse for the relocation of the City Clerk's Office and \$700,000 to compliment the 2022 Bond Funding for the Municipal Records and Archive Facility.

Roof Replacement and Facility Improvements **\$6,025,443**

This transfer provides funding for the costs associated with the repair or replacement of roofs for various City facilities throughout the City and maintenance of City facilities.

\$200,000

TXDOT Right of Way Project

This transfer provides funding for joint participation and monetary contributions required on certain State highway improvement projects that require acquisition of right of way or utility adjustments.

Market St. Cycle Track **\$1,890,000**

This transfer provides funding for the construction of a two-way cycle track along Market St. from I 35 & I 37.

Hays Street Bridget **\$600,000**

This transfer provides funding for structural repairs to the Hays Street Bridge.

N. Frio Bike and Pedestrian Improvements **\$2,200,000**

This transfer provides funding for the construction of bike lane or cycle track, sidewalks, and improved pedestrian connections to Centro Park.

Pinn Road Shared Use **\$1,260,000**

This provides funding to construct a shared use path with markings and signage along Pinn Road SH 151 to US 90.

FY 2023 ADOPTED GENERAL FUND TRANSFERS TO OTHER FUNDS HIGHLIGHTS

Abe Lincoln Shared Use Path	\$900,000
This transfer provides funding for the construction of a 2-way bike path in residential areas using available Right of Way on the east side of the road as well as for the installation of a connecting Bike Lane on Spring Time/Horn.	
ACS Support Housing Building	\$1,200,000
This transfer provides funding for the construction of a new building on the ACS campus for pets that have placements and to stage out-of-state animal transports.	
Underground Fuel Storage Tank Replacement	\$1,100,000
This transfer provides funding for the replacement of the underground fuel storage tanks (USTs), piping, dispensers, and automatic tank gauges at East PD Substation location.	
Brook Hollow Library Parking Lot	\$792,000
This transfer provides funding to expand the parking lot at the Brook Hollow Branch Library.	
Memorial Branch Library Roof Replacement	\$300,000
This transfer provides funding for renovations, improvements, and space reconfiguration to the Memorial Branch Library.	
Japanese Tea Garden	\$225,000
This transfer provides funding for improvements to the Japanese Tea Gardens infrastructure to include a new waterline.	
River Walk Sidewalks	\$1,600,000
This transfer provides funding for renovating sidewalks in the North Channel portion of the River Walk, refurbishing to ADA compliance standards.	
River Walk Staircase Renovation	\$850,000
This transfer provides funding for the renovation of a staircase on the Riverwalk, behind Mexican Manhattan, to include structural integrity assessment, accessibility, and restoration of the staircase.	
Park Improvements	\$5,000,000
This transfer provides one-time supplemental funding for the Parks and Recreation Scheduled Maintenance Program.	
Resiliency, Energy Efficiency and Sustainability Program	\$9,500,000
This provides funding to establish a Resiliency, Energy Efficiency and Sustainability Program, which will be developed in FY 2023.	
Edwards Aquifer Debt Payment	\$500,000
This transfer provides funding for the continuation of the Edwards Aquifer program to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones.	
Sidewalks	\$6,000,000
This transfer provides funding for construction of sidewalks where there are gaps in sidewalk coverage.	
CASA Building Renovations	\$343,025
This transfers provides the City's contribution for the Child Advocates Sam Antonio (CASA) building renovations contingent upon contributions from other organizations to fully fund construction.	
San Antonio Housing Trust Corpus Match Contribution	\$233,533
This transfer will provide funding for the San Antonio Housing Trust Corpus.	

Itemization of Certain Expenditures

ITEMIZATION OF CERTAIN EXPENDITURES

The expenditures itemized below are included in and are a part of this Budget in accordance with the provisions of Texas Local Government Code §140.0045, as amended by House Bill 1495 in the 86th Legislative Session.

For FY 2022, the best available estimate of total City expenditures for notices required by law to be published by the City in a newspaper is \$648,029. For FY 2023, \$692,710 is adopted to be expended for notices required by law to be published by the City in a newspaper. These expenditures are itemized as follows:

	Estimated FY 2022	Adopted FY 2023
Newspaper publication of legally required notices	<u>\$648,029</u>	<u>\$692,710</u>

The expenditures set out above are included in the budget of each affected Department in the succeeding pages of this Budget.

For FY 2022, the best available estimate of City expenditures for directly or indirectly influencing or attempting to influence the outcome of state legislation or state administrative action is \$192,000. For FY 2023, \$412,500 is proposed to be expended to directly or indirectly influence or attempt to influence the outcome of state legislation or state administrative action. These expenditures are itemized as follows:

	Estimated FY 2022	Adopted FY 2023
Expenditures to directly or indirectly influence the outcome of state legislation or administrative action	<u>\$192,000</u>	<u>\$412,500</u>

The expenditures set out above are included in the budget of the Government Affairs Department in the succeeding pages of this Budget.



Outside Agency Contracts

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Outside Agency Contracts

The FY 2023 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance-based contract will be established and executed for FY 2023 in the amounts indicated:

◆ **Avenida Guadalupe Association**

General Fund FY 2023 Budget: \$142,000

The Avenida Guadalupe Association (AGA) focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AGA works to encourage economic and housing development efforts to support urban renewal. AGA will be reimbursed for operating expenses related to maintenance of a city facility as well as promotion and celebration of Hispanic culture to generate and maintain vitality and development in the neighborhood.

◆ **BioMed SA**

General Fund FY 2023 Budget: \$100,000

BioMed SA's general purpose is to facilitate the healthcare and bioscience industry's growth in the region and to heighten awareness in the industry of the unique assets present within San Antonio. The Healthcare and Biosciences Industry is a significant driver in the local economy with one in every seven San Antonio employees working in the industry. BioMed's mission is to further accelerate the growth of the sector as well as enhance San Antonio's reputation as a city of science and health.

◆ **Cesar E. Chavez Legacy and Education Foundation**

General Fund FY 2023 Budget: \$100,000

Cesar E. Chavez Legacy & Education Foundation's mission is to preserve the life and legacy of Cesar Chavez through initiatives such as an annual march, providing college scholarships to our youth, or giving back to families through our annual Thanksgiving and Christmas in the Barrio events in the inner-city West Side of San Antonio.

◆ **Cybersecurity San Antonio**

General Fund FY 2023 Budget: \$50,000

Cybersecurity San Antonio is an industry-driven program that will accelerate the growth and national reputation of San Antonio's cybersecurity sector by fostering a collaborative environment for innovation, job-producing investments, and public-private partnerships. San Antonio is nationally recognized as the nation's second largest epicenter for defense-related cybersecurity missions, existing federal contractors supporting those missions, and innovative public-private partnerships that allow private-sector companies to work with Defense Department partners to provide solutions to critical problem sets.

◆ **Diez y Seis de Septiembre Commission**

General Fund FY 2023 Budget: \$50,000

The City of San Antonio Diez y Seis de Septiembre Commission was established in 1994. Through its vision and leadership, the Commission hosts cultural events, children and senior citizen programs, and educational endeavors that take place throughout the city as part of the official annual commemoration in San Antonio. Each event is created to promote an understanding of the historical significance of Mexico's Day of Independence.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Outside Agency Contracts

◆ **DreamVoice, LLC.**

General Fund FY 2023 Budget: \$100,000

The DreamVoice Team is a collection of community advocates from all walks of life consisting of dedicated writers, entrepreneurs, artists, authors, and designers. The singular commitment is to promote an environment in which issues facing our global community are addressed in a civic and civil manner, while empowering those who seek the understanding and education required for peaceful coexistence. DreamVoice produces the annual DreamWeek event which is a modern-day expression of the MLK vision: to lay the foundations of tolerance, equality, and diversity by creating dialogue across cultures and communities.

◆ **Local Initiatives Support Corporation**

General Fund FY 2023 Budget: \$250,000

Local Initiatives Support Corporations (LISC) is one of the country's largest social enterprises supporting projects and programs to revitalize communities and bring greater economic opportunity to residents. LISC invests in affordable housing, high-quality schools, safer streets, growing businesses and programs that connect people with financial opportunity by providing the capital, strategy, and know-how to local partners.

◆ **LiftFund**

General Fund FY 2023 Budget: \$500,000

Economic Development Incentive Fund FY 2023 Budget: \$160,000

LiftFund is a non-profit financial Institution that partnered with the City of San Antonio to provide 0% interest loans to small business owners with limited access to capital to help sustain startups and established businesses in San Antonio. Separately, LiftFund also partnered with the City of San Antonio to manage Launch SA, an accessible entrepreneurial resource center that helps identify existing business resource partners and provides programming to spur the creation of small businesses and enhance their sustainability.

◆ **Martin Luther King Jr. Commission**

General Fund FY 2023 Budget: \$300,000

The San Antonio Dr. Martin Luther King, Jr. Commission organizes the annual MLK March and leads the community effort of various events paying tribute to Dr. King. The wide variety of educational, inspirational, and celebratory events take place at locations across the city.

◆ **SA2020**

General Fund FY 2023 Budget: \$150,000

This provides funding for SA2020 to continue its mission of strengthening the City in eleven key vision areas. The funding will support data collection and analysis to track City progress towards SA2020 goals as well as provide SA2020 partner support by connecting partners with volunteers and assisting partners with program design and evaluation.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Outside Agency Contracts

◆ **San Antonio Book Festival**

General Fund FY 2023 Budget: \$150,000

Hotel Occupancy Tax Fund FY 2023 Budget: \$62,544

Funding will support the annual Book Festival. This program promotes literature and literacy and offers booklovers of every age up-close encounter with their favorite national, regional, and local authors at presentations, panel discussions and signings. The 2022 Festival brought 104 authors to San Antonio, was attended by 15,646 people of all ages, and generated more than \$586,000 of economic impact for the greater San Antonio economy.

◆ **San Antonio Botanical Garden Society**

General Fund FY 2023 Budget: \$1,200,000

The San Antonio Botanical Garden Society is a non-profit organization that operates the San Antonio Botanical Garden and its exhibits. The San Antonio Botanical Garden's mission is to inspire people to connect with the plant world and understand the importance of plants in our lives. Engaging cultural activities, practical community classes, inspiring children's camps, dynamic school programs, critical endangered plant research efforts, and diverse and spectacular plant collections educate visitors to the many roles that plants play in our lives.

◆ **San Antonio Economic Development Corporation**

General Fund FY 2023 Budget: \$200,000

The San Antonio Economic Development Corporation (SAEDC) is a City Council-approved corporation authorized to invest in economic development projects, to receive a return on such investment, and distribute any compensation back to the city.

◆ **Greater: SATX**

General Fund FY 2023 Budget: \$835,000

The Greater: SATX professional service contract seeks to execute a coordinated and robust business recruitment, retention, and expansion program as well as marketing, workforce, and international business development.

◆ **San Antonio for Growth on the Eastside**

General Fund FY 2023 Budget: \$472,668

San Antonio for Growth on the Eastside (SAGE) is a non-profit organization serving as an economic development resource for current business owners and potential businesses moving into the community. This funding will be used to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.

◆ **San Antonio Parks Foundation**

General Fund FY 2023 Budget: \$100,000

The San Antonio Parks Foundation's mission to support and enhance parks in San Antonio and Bexar County to improve the quality of life for the whole community. The foundation promotes and activates conservation efforts, acquire land for dedicated park space and natural areas through the donation of land or purchase, and produce large free events that reach 300,000+ community members annually.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Outside Agency Contracts

◆ **San Antonio Zoological Society**

Hotel Occupancy Tax Fund FY 2023 Budget: \$306,597

The San Antonio Zoological Society is a non-profit organization that operates the San Antonio Zoo and its exhibits. It is the mission of the San Antonio Zoological Society to foster appreciation and concern for all living things. The contract provides funding for marketing and public affairs, as well as membership expenses.

◆ **Southside First Economic Development Council**

General Fund FY 2023 Budget: \$100,000

Southside First Economic Development Council is an initiative launched by the South San Antonio Chamber of Commerce Foundation to be the voice of economic prosperity, community bridging and responsible development for the Southside. Funding will focus on data gathering to drive opportunity zone investments, small business development, and capacity building initiatives.

◆ **South Alamo Regional Alliance for the Homeless**

General Fund FY 2023 Budget: \$392,000

South Alamo Regional Alliance Homeless (SARAH) is designated by the federal department of Housing and Urban Development (HUD) as the Continuum of Care (CoC) Lead Agency for San Antonio/Bexar County. The Continuum of Care (CoC) Program is designed to promote community-wide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and State and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families, and communities by homelessness.

◆ **VIA Metropolitan Transit**

General Fund FY 2023 Budget: \$10,000,000

VIA Metropolitan Transit is the mass transit agency serving San Antonio, Texas, and its surrounding municipalities. It began operations in 1978 as a successor to the San Antonio Transit System after Bexar County voters approved a one-half cent sales tax to fund the service. As a supplement to Sales Tax Revenue, the FY 2023 funding will support the design and construction improvements related to the North/ South Bus Rapid Transit (BRT) in the amount of \$5 million; this is separate from the Capital Improvement Grant project known as the North South Advanced Rapid Transit (ART). It will also support the planning, design, and construction related to the East/West Advanced Rapid Transit (ART) to advance the project into the project development phase in an amount of \$5 million.

◆ **Prosper West**

General Fund FY 2023 Budget: \$358,668

Funding will support the Prosper West, which focuses on economic development and redevelopment in the Westside of San Antonio.

◆ **Síclovia**

General Fund FY 2023 Budget: \$80,000

The City partners with the YMCA of Greater San Antonio in the production of Síclovia outdoor events. Síclovia began out of a need for wellness education and opportunities. Opening the streets for cycling, running, walking, music, art, and more does just that. In FY 2023 the City and YMCA will partner to redevelop the program to focus on smaller and more neighborhood-based events.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Memberships and Dues

The FY 2023 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

◆ **Airports Council International**

Airport Operating Fund FY 2023 Budget: \$80,000

Airports Council International (ACI) is the global trade representative of the world's airports. ACI represents airports' interests with governments and international organizations like the International Civil Aviation Organization. ACI develops standards, policies and recommends practices for airports in the areas of safety, security, and environmental initiatives. ACI also offers its members information and training opportunities, a customer service benchmarking program, detailed statistical analyses and practical publications.

◆ **Alamo Area Council of Governments**

General Fund FY 2023 Budget: \$108,876

The Alamo Area Council of Governments' (AACOG) general purpose is to plan for the unified, far-reaching development of the region, eliminate duplication of services, and promote economy and efficiency through coordination. AACOG organizes cooperative projects among local governments and is heavily involved in regional planning for the San Antonio area. AACOG also provides services and technical assistance to member governments in economic development, grant applications, planning, management, and other areas.

◆ **Austin-SA Corridor Council**

General Fund FY 2023 Budget: \$50,000

The Austin-SA Corridor Council is a private, non-profit corporation which serves as a forum for the discussion of regional issues in the San Antonio Area. The council aims to promote the region's economic development, as well as the long-range planning and implementation of regional infrastructure.

◆ **Government Alliance on Race and Equity**

General Fund FY 2023 Budget: \$12,500

Government Alliance on Race and Equity (GARE) is a national network of governments working to achieve racial equity and advance opportunities for all. Across the country, governmental jurisdictions are making a commitment to achieving racial equity by focusing on the power and influence of their own institutions and working in partnership with others. The Alliance provides a multi-layered approach for maximum impact by supporting a cohort of jurisdictions that are at the forefront of work to achieve racial equity, developing a "pathway for entry" into racial equity work, and supporting building local and regional collaborations. These efforts are broadly inclusive and focused on achieving racial equity. GARE offers its members information on best practices, tools, and resources to help build and sustain current efforts to build a national movement for racial equity.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Memberships and Dues

◆ **National Association of City Transportation Officials**

General Fund FY 2023 Budget: \$25,000

Founded in 1996, the National Association of City Transportation Officials (NACTO) is an association of 62 major North American cities and ten transit agencies formed to exchange transportation ideas, insights, and practices and cooperatively approach national transportation issues. NACTO's mission is to build cities as places for people, with safe, sustainable, accessible, and equitable transportation choices that support a strong economy and vibrant quality of life.

◆ **National Forum for Black Public Administrators**

General Fund FY 2023 Budget: \$15,000

The National Forum for Black Public Administrators is committed to strengthening the position of Blacks within the field of public administration; to increase the number of Blacks appointed to executive positions in public service organizations; and, to groom and prepare younger, aspiring administrators for senior public management posts in the years ahead.

◆ **National League of Cities**

General Fund FY 2023 Budget: \$36,322

The National League of Cities (NLC) serves as a resource to advocate for the more than 19,000 cities, villages, and towns it represents. NLC advocates for cities in Washington, D.C. through full-time lobbying, provides programs and services to local leaders, and provides a network for informing leaders of critical issues and communicating with other cities.

◆ **San Antonio Mobility Coalition**

General Fund FY 2023 Budget: \$63,000

The San Antonio Mobility Coalition (SAMCo) was created in 2001 to bring focus to the community's short and long-range transportation funding needs. The group identifies and advocates funding for multi-modal transportation solutions (highway, arterial, transit, freight rail, commuter rail, bicycle, and pedestrian improvements) for the San Antonio Metropolitan area. SAMCo identifies and coordinates infrastructure improvements in the area in partnership with the appropriate government and business entities. Once projects are identified, SAMCo coordinates member cities and groups to utilize all available resources toward leveraging additional local, state, and federal transportation funds.

◆ **South Central Texas Regional Certification Agency**

General Fund FY 2023 Budget: \$50,325

The South-Central Texas Regional Certification Agency is a non-profit corporation that serves several public entities in the South Texas area by processing and verifying various business certifications, such as small business, minority-owned business, and women-owned business designations to be eligible for incentives and entry into capacity building programs.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2023 ADOPTED BUDGET

Memberships and Dues

◆ **Texas Municipal League**

General Fund FY 2023 Budget: \$66,720

The Texas Municipal League (TML) exists to serve the needs and advocate the interests of its member cities in Texas. TML lobbies for its member cities before legislative, administrative and judicial bodies at the state and federal levels. TML also sponsors and conducts conferences, seminars, meetings, and workshops for the purpose of studying municipal issues and exchanging information.

◆ **Urban Sustainability Directors Network**

Solid Waste Operating & Maintenance Fund FY 2023 Budget: \$9,000

The Urban Sustainability Directors Network (USDN) is a network dedicated to creating a healthier environment, economic prosperity, and increased social equity. The network enables sustainability directors and staff to share best practices and accelerate the application of good ideas across cities.

◆ **U.S. Conference of Mayors**

General Fund FY 2023 Budget: \$45,569

The U.S. Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. The organization promotes the development of effective national urban/suburban policy, strengthens federal-city relationships, ensures that federal policy meets urban needs, and creates a forum in which mayors can share ideas and information. The organization assists mayors and cities directly through information, analysis, training, and technical assistance on city issues.



Capital Outlay Expenditures



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
GENERAL FUND	
311 Customer Service	
Scheduled replacement of computers and related equipment.	4,800
<i>311 Customer Service Total</i>	4,800
Animal Care Services	
Add funding for computers and furniture for newly added positions.	44,405
Adds funding for requested new wash bays and related items.	45,625
Adds funding for computer equipment to improve daily operations efficiencies.	14,643
Scheduled replacement of computers and related equipments.	55,602
<i>Animal Care Services Total</i>	160,275
Center City Development & Operations	
Scheduled replacement of computers and related equipment.	11,105
<i>Center City Development & Operations Total</i>	11,105
City Attorney	
Scheduled replacement of computers and related equipments.	22,211
<i>City Attorney Total</i>	22,211
City Clerk	
Funding to purchase computers, docking stations, dual monitors, and desktops for four new positions	13,500
Adds funding for scheduled replacement of computers.	25,600
Funding for the replacement of one shredder.	62,584
Funding for the replacement of a lift used for bringing down boxes from shelves.	24,813
Funding for the purchase of a pallet jack.	20,323
<i>City Clerk Total</i>	146,820



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
GENERAL FUND	
City Manager	
Scheduled replacement of computers and related equipments.	15,600
<i>City Manager Total</i>	15,600
Code Enforcement	
Adds funding for the purchase of vehicles, furniture, and computer equipment to support the Proactive Apartment Inspection Program and Code Compliance Case Management Support new personnel.	72,000
Rugged laptops needed for Code Enforcement staff who operate from the field on a daily basis	229,505
Bullpen workstation setups for rugged laptops (dual monitors, docking station, keyboard and mouse)	8,650
Adds funds for the purchase of a split rear ramp gate trailer to carry ride-on lawnmower.	20,000
Scheduled replacement of computers and related equipment	18,601
<i>Code Enforcement Total</i>	348,756
Communications & Engagement	
Scheduled replacement of computers and related equipments.	3,201
<i>Communications & Engagement Total</i>	3,201
Convention & Sports Facilities	
Adds funds for speaker system and audio system components.	104,500
Scheduled replacement of computers and related equipments.	2,000
<i>Convention & Sports Facilities Total</i>	106,500
Diversity, Equity, and Inclusion	
Scheduled replacement of computers and related equipments.	3,600
<i>Diversity, Equity, and Inclusion Total</i>	3,600
Economic Development	
Scheduled replacement of computers and related equipments.	12,349
<i>Economic Development Total</i>	12,349



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
GENERAL FUND	
Finance	
Adds funding for scheduled replacement of computers and related equipment	27,201
<i>Finance Total</i>	27,201
Fire	
Adds funding for the purchase of a 12 Lead EKG for new platform truck	45,000
Adds funding for the scheduled replacement of computers, furniture, fitness equipment, and bunker gear.	1,257,717
Adds funding for the purchase of a Diesel Exhaust for new platform Truck	25,382
Adds funding for the purchase of Enhanced Squad Vehicle	150,000
Adds funding for the purchase of furniture, and computer equipment to support the new Platform Truck and Enhanced Squad personnel.	11,625
Adds funding for the replacement of Stryker Power stretchers for EMS.	329,813
<i>Fire Total</i>	1,819,537
Government Affairs	
Scheduled replacement of computers and related equipments.	1,601
<i>Government Affairs Total</i>	1,601
Health	
Scheduled replacement of computers and related equipments.	152,830
<i>Health Total</i>	152,830
Human Resources	
Scheduled replacement of computers and related equipment.	39,200
Add funding for computers for newly added positions.	15,470
<i>Human Resources Total</i>	54,670



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
<hr/> GENERAL FUND <hr/>	
<i>Human Services</i>	
Adds funding for Scheduled replacement of computers and related equipments.	98,800
Adds funding for Maintenance equipment purchased for Heritage Park Center	150,000
Adds funding for Computer equipment purchased for Heritage Park Center	10,914
Adds funding for Machine equipment purchased for Heritage Park Center	53,797
Adds funding for Fitness equipment purchased for Heritage Park Center	96,758
<i>Human Services Total</i>	<hr/> 410,269 <hr/>
<i>Library</i>	
Adds funding to purchase and replace privacy/study booths, book carts, tables for public use, and other items needed for library locations.	111,980
Adds funding to purchase replacement computer peripherals and other equipment that is old and/or damaged.	342,200
Adds funding for the purchase of new furniture and fixtures.	155,139
Adds funding to purchase new computer peripherals and other equipment that is needed to provide improved customer service.	61,859
<i>Library Total</i>	<hr/> 671,178 <hr/>
<i>Mayor & Council</i>	
Scheduled replacement of computers and related equipment.	27,105
<i>Mayor & Council Total</i>	<hr/> 27,105 <hr/>
<i>Military & Veteran Affairs</i>	
Scheduled replacement of computers and related equipments.	1,600
<i>Military & Veteran Affairs Total</i>	<hr/> 1,600 <hr/>
<i>Municipal Court</i>	
Scheduled replacement of computers and related equipment.	48,150
<i>Municipal Court Total</i>	<hr/> 48,150 <hr/>



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
GENERAL FUND	
<i>Municipal Detention Center</i>	
Scheduled replacement of computers and related equipment.	6,400
<i>Municipal Detention Center Total</i>	6,400
<i>Neighborhood and Housing Services Department</i>	
Scheduled replacement of computers and mobile devices.	20,801
Purchase of computer equipment to support additional NHSD Positions.	9,129
Providing funding for new fixture for Code Case Management Support positions.	3,000
<i>Neighborhood and Housing Services Department Total</i>	32,930
<i>Office of Historic Preservation</i>	
Scheduled replacement of computers and related equipments.	5,998
<i>Office of Historic Preservation Total</i>	5,998
<i>Park Police</i>	
Scheduled replacement of computers and related equipments.	84,700
<i>Park Police Total</i>	84,700
<i>Parks & Recreation</i>	
Adds funding for replacement of a Backhoe Trailer.	64,134
Adds funding for requested additional heavy equipment section trailer to transport equipment.	46,500
Adds funding for walk behind trencher and trailer for the increasing trenching workload.	21,846
Adds funding for one van, one utility terrian vehicle and trailer, one truck, one powerwasher, fitness equipment, and computer equipment.	255,640
Scheduled replacement of computers and related equipments.	118,716
<i>Parks & Recreation Total</i>	506,836



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
GENERAL FUND	
<i>Planning</i>	
Scheduled replacement of computers and related equipment	8,001
<i>Planning Total</i>	<u>8,001</u>
<i>Police</i>	
Purchase of Computer Equipment for new positions	8,200
Adds funding to replace five-year old tactical vests and helmets.	841,571
Adds funding to replace 20 bikes to maintain a consistent replacement cycle of bikes.	21,080
Scheduled replacement of computers and related equipment	3,637,594
Purchase of tasers	824,180
Purchase of Furniture for new positions	8,000
Purchase of vehicles, vehicles equipment, and computer equipment for North St. Mary's Substation.	721,809
<i>Police Total</i>	<u>6,062,434</u>
<i>Public Works</i>	
Funding for two new vehicles to support new positions.	60,000
Scheduled replacement of computers and related equipment and new equipment for new positions.	107,603
Adds funding for two new Zipper Units for the Base & Pavement Repair Program, to enable crews to reduce the time for completing large pavement repairs from 90 days to 60 days.	319,482
<i>Public Works Total</i>	<u>487,085</u>
<i>World Heritage</i>	
Add funding for computers and furniture for newly added positions.	2,700
Scheduled replacement of computers and related equipments.	4,001
<i>World Heritage Total</i>	<u>6,701</u>
GENERAL FUND TOTAL	<u><u>11,250,443</u></u>



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>		FY 2023 Amount
Capital Outlay Description		
<hr/> ADVANCED TRANSPORTATION DISTRICT FUND <hr/>		
<i>Public Works</i>		
Scheduled replacement of computers and related equipment.		27,300
Funding for four new trucks and two dump trucks for the new sidewalk crew.		464,404
	<i>Public Works Total</i>	<u>491,704</u>
	ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	<u><u>491,704</u></u>

AIRPORT OPERATING & MAINTENANCE FUND

<i>Airport</i>		
Adds funding to replace entry/exits cameras, Runway LED Markers, litter vacuum, and CCTV cameras.		732,832
Adds funding for replacement of Aviation Vehicles.		1,325,277
Adds funding to replace signage, airfield radios, handguns for Airport Police, AED Defibrillator.		358,428
Scheduled replacement of computers and related equipment.		147,082
Adds funding to replace and reconfigure office spaces, old desks and chairs.		113,268
Adds funding for computer upgrade and replacement.		60,667
	<i>Airport Total</i>	<u>2,737,554</u>
	AIRPORT OPERATING & MAINTENANCE FUND TOTAL	<u><u>2,737,554</u></u>



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND		FY 2023 Amount
<i>Department</i>	Capital Outlay Description	
<hr/>		
AIRPORT TERMINAL DEVELOPMENT PROGRAM		
<hr/>		
<i>Airport</i>		
	Purchase of computer equipment to support Airport Terminal Airport positions.	54,414
	<i>Airport Total</i>	54,414
<i>Finance</i>		
	Adds funding for the purchasing of new computer equipment for the Airport Terminal Development financial team	20,671
	<i>Finance Total</i>	20,671
<i>Information Technology Services</i>		
	Purchase of computer equipment to support Airport Terminal ITSD positions.	15,503
	<i>Information Technology Services Total</i>	15,503
AIRPORT TERMINAL DEVELOPMENT PROGRAM TOTAL		90,588
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ARTS & CULTURE FUND		
<hr/>		
<i>Arts & Culture</i>		
	Add funding for computers for newly added positions.	7,298
	Scheduled replacement of computers and related equipments.	5,706
	<i>Arts & Culture Total</i>	13,004
ARTS & CULTURE FUND TOTAL		13,004



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
CAPITAL MANAGEMENT SERVICES FUND	
<i>City Attorney</i>	
Purchase of computer equipment to support new Bond Personnel	1,591
<i>City Attorney Total</i>	1,591
<i>Economic Development</i>	
Adds funding for computer equipment for the SBEDA Bond Implementation Support team	2,000
<i>Economic Development Total</i>	2,000
<i>Finance</i>	
Adds funding for the purchasing of new computer equipment for the Bond improvement financial team	7,751
Adds funding for the purchasing of new computer equipment for the NHSD Fiscal Analyst	1,591
Adds funding for scheduled replacement of computers and related equipment	5,200
<i>Finance Total</i>	14,542
<i>Human Resources</i>	
Add funding for computers for newly added positions.	10,800
<i>Human Resources Total</i>	10,800
<i>Management & Budget</i>	
Funding for purchase of computer equipment for new position	1,585
<i>Management & Budget Total</i>	1,585
<i>Neighborhood and Housing Services Department</i>	
Add funding for computers and two vehicles for Housing bond staffs.	75,093
<i>Neighborhood and Housing Services Department Total</i>	75,093
<i>Office of Historic Preservation</i>	
Adds funding for computers for newly added position.	2,744
<i>Office of Historic Preservation Total</i>	2,744



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
CAPITAL MANAGEMENT SERVICES FUND	
<i>Parks & Recreation</i>	
Add funding for computers and furniture for newly added positions.	5,400
<i>Parks & Recreation Total</i>	5,400
<i>Public Works</i>	
Funding for two new vehicles to support new positions.	60,000
Scheduled replacement of computers and related equipment and new equipment for new positions.	186,706
Adds funding to replace the Inspection Team's survey instrument.	28,476
<i>Public Works Total</i>	275,182
<i>Transportation</i>	
Scheduled replacement of mobile devices.	1
<i>Transportation Total</i>	1
CAPITAL MANAGEMENT SERVICES FUND TOTAL	388,938
CHILD SAFETY FUND	
<i>Police</i>	
Scheduled replacement of computers and related equipment.	9,000
<i>Police Total</i>	9,000
CHILD SAFETY FUND TOTAL	9,000
COMMUNITY & VISITOR FACILITIES FUND	
<i>Convention & Sports Facilities</i>	
Scheduled replacement of computers and related equipments.	64,315
<i>Convention & Sports Facilities Total</i>	64,315
COMMUNITY & VISITOR FACILITIES FUND TOTAL	64,315



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	

CONFISCATED PROPERTY FUND

<i>Police</i>	
Scheduled replacement of computers and related equipment	8,132
Replacement of vehicle	30,000
<i>Police Total</i>	38,132
CONFISCATED PROPERTY FUND TOTAL	38,132

DEVELOPMENT SERVICES FUND

<i>Development Services</i>	
Scheduled Replacement of computers and related equipment	55,059
Adds funding for the purchase of vehicles, furniture, and computer equipment to support the new Customer Service Support, Short Term Rentals, Enhance Strike Team, and Airport Terminal Expansion Team personnel.	284,000
Rugged laptops needed for inspectors who complete inspections (building, construction and tree) across the city on a daily basis	125,427
<i>Development Services Total</i>	464,486
DEVELOPMENT SERVICES FUND TOTAL	464,486

EMPLOYEE BENEFITS FUND

<i>Human Resources</i>	
Scheduled replacement of computers and related equipment.	13,250
<i>Human Resources Total</i>	13,250
EMPLOYEE BENEFITS FUND TOTAL	13,250

ENERGY EFFICIENCY FUND

<i>Sustainability</i>	
Funding for purchase of computer equipment for new positions	1,006
<i>Sustainability Total</i>	1,006
ENERGY EFFICIENCY FUND TOTAL	1,006



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND	
<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
EQUIPMENT RENEWAL & REPLACEMENT FUND	
<i>Building & Equipment Services</i>	
Scheduled replacement of City-wide equipment and vehicles.	45,419,455
<i>Building & Equipment Services Total</i>	45,419,455
EQUIPMENT RENEWAL & REPLACEMENT FUND TOTAL	45,419,455
FACILITY SERVICES FUND	
<i>Building & Equipment Services</i>	
Scheduled replacement of computers and related equipment.	16,912
Adds funding to replace custodial equipment such as floor scrubbers, buffers, floor extractor, shop vac.	76,128
Adds funding for the purchase of one vehicle to support new park police head quarter.	42,874
<i>Building & Equipment Services Total</i>	135,914
FACILITY SERVICES FUND TOTAL	135,914
FLEET SERVICES FUND	
<i>Building & Equipment Services</i>	
Scheduled replacement of computers and related equipment.	19,200
<i>Building & Equipment Services Total</i>	19,200
<i>Solid Waste Management</i>	
Adds funding for annual replacement of high-use shop tools and equipment.	60,000
Scheduled replacement of computers and related equipment	36,800
<i>Solid Waste Management Total</i>	96,800
FLEET SERVICES FUND TOTAL	116,000



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND	
<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
INFORMATION TECHNOLOGY SERVICES FUND	
<i>Information Technology Services</i>	
Scheduled replacement of computers and related equipment.	141,400
Purchase of computer equipment to support additional ITSD positions.	4,115
Scheduled replacement of mobile devices.	2,835
<i>Information Technology Services Total</i>	148,350
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	148,350
MARKET SQUARE FUND	
<i>Center City Development & Operations</i>	
Scheduled replacement of computers and related equipment.	4,800
<i>Center City Development & Operations Total</i>	4,800
MARKET SQUARE FUND TOTAL	4,800
MUNICIPAL COURT LOCAL TRUANCY PREVENTION & INTERVENTION FUND	
<i>Municipal Court</i>	
Scheduled replacement of computers and related equipment.	12,800
<i>Municipal Court Total</i>	12,800
MUNICIPAL COURT LOCAL TRUANCY PREVENTION & INTERVENTION FUND TOTAL	12,800
PARKING OPERATING & MAINTENANCE FUND	
<i>Center City Development & Operations</i>	
Scheduled replacement of computers and related equipment.	5,004
<i>Center City Development & Operations Total</i>	5,004
PARKING OPERATING & MAINTENANCE FUND TOTAL	5,004



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND		FY 2023 Amount
<i>Department</i>	Capital Outlay Description	
PARKS ENVIRONMENTAL FUND		
<i>Parks & Recreation</i>		
	Scheduled replacement of computers and related equipments.	1,605
	<i>Parks & Recreation Total</i>	1,605
	PARKS ENVIRONMENTAL FUND TOTAL	1,605
PUBLIC EDUCATION & GOVERNMENT FUND		
<i>Communications & Engagement</i>		
	Adds funding for upgrades to facilities, equipment and connection.	2,930,000
	<i>Communications & Engagement Total</i>	2,930,000
	PUBLIC EDUCATION & GOVERNMENT FUND TOTAL	2,930,000
PURCHASING & GENERAL SERVICES FUND		
<i>Finance</i>		
	Adds funding to replace two mail systems on a 5-year replacement cycle.	120,000
	Adds funding for PC replacements and other computer equipment	6,401
	<i>Finance Total</i>	126,401
	PURCHASING & GENERAL SERVICES FUND TOTAL	126,401
RIGHT OF WAY MANAGEMENT FUND		
<i>Public Works</i>		
	Scheduled replacement of computers and related equipment.	2,063
	<i>Public Works Total</i>	2,063
	RIGHT OF WAY MANAGEMENT FUND TOTAL	2,063



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>		FY 2023 Amount
Capital Outlay Description		
<hr/> SELF-INSURANCE LIABILITY FUND <hr/>		
City Attorney		
Scheduled replacement of computers and related equipments.		4,800
	<i>City Attorney Total</i>	<u>4,800</u>
Risk Management		
Scheduled replacement of computers and related equipments.		6,400
	<i>Risk Management Total</i>	<u>6,400</u>
	SELF-INSURANCE LIABILITY FUND TOTAL	<u><u>11,200</u></u>
<hr/> SELF-INSURANCE WORKERS' COMPENSATION FUND <hr/>		
City Attorney		
Scheduled replacement of computers and related equipments.		2,000
	<i>City Attorney Total</i>	<u>2,000</u>
Risk Management		
Scheduled replacement of computers and related equipments.		7,401
	<i>Risk Management Total</i>	<u>7,401</u>
	SELF-INSURANCE WORKERS' COMPENSATION FUND TOTAL	<u><u>9,401</u></u>



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

<i>Department</i>	FY 2023 Amount
Capital Outlay Description	
SOLID WASTE OPERATING & MAINTENANCE FUND	
<i>Solid Waste Management</i>	
Scheduled replacement of computers and related equipment.	117,911
Adds funding for custom fabricated hood shaped lids for existing downtown containers to keep rain water from collecting inside trash or recycling containers.	23,760
Funding for the purchase of two Mini-Side Loaders to help provide service to limited access areas.	600,000
Funding for the purchase of a grappler truck, tractor, truck and a 16ft trailer to assist with illegal dumping crews.	424,000
Funding for the purchase of four roll off containers, two brush trailers, and two freightliner tractors to assist bulky drop off collections.	456,515
<i>Solid Waste Management Total</i>	1,622,186
<i>Sustainability</i>	
Scheduled replacement of computers and related equipment.	2,014
<i>Sustainability Total</i>	2,014
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	1,624,200
STORM WATER OPERATING FUND	
<i>Public Works</i>	
Adds funding to replace pumps at the Lone Star outlet location.	227,314
Adds funding for a second mower and trailer to mow in smaller areas such as detention ponds to ensure the department is in compliance with TCEQ requirements. Additionally, a trailer is needed to transport the mower.	32,926
Adds funding for a camera to allow the Televising Crew to examine underground lines smaller than 8".	52,665
Scheduled replacement of computers and related equipment.	44,146
<i>Public Works Total</i>	357,051
STORM WATER OPERATING FUND TOTAL	357,051



FY 2023 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND		FY 2023 Amount
<i>Department</i>	Capital Outlay Description	
<hr/>		
STORM WATER REGIONAL FACILITIES FUND		
<hr/>		
<i>Public Works</i>		
	Scheduled replacement of computers and related equipment.	6,400
	<i>Public Works Total</i>	<u>6,400</u>
	STORM WATER REGIONAL FACILITIES FUND TOTAL	<u><u>6,400</u></u>
<hr/>		
TAX INCREMENT FINANCING FUND		
<hr/>		
<i>Neighborhood and Housing Services Department</i>		
	Scheduled replacement of computers and related equipments.	2,000
	<i>Neighborhood and Housing Services Department Total</i>	<u>2,000</u>
	TAX INCREMENT FINANCING FUND TOTAL	<u><u>2,000</u></u>
<hr/>		
TREE CANOPY PRESERVATION & MITIGATION FUND		
<hr/>		
<i>Parks & Recreation</i>		
	Adds funding for one water truck and two trucks for the citywide tree planting initiative.	201,890
	Adds funding for a truck mounted with message sign board to improve safety for tree watering in high traffic areas.	150,000
	Adds funding for two replacement water trucks.	232,980
	<i>Parks & Recreation Total</i>	<u>584,870</u>
	TREE CANOPY PRESERVATION & MITIGATION FUND TOTAL	<u><u>584,870</u></u>
	TOTAL CAPITAL OUTLAY - ALL FUNDS	<u><u>67,059,934</u></u>



24/7 Performance Measures

FY 2022



4TH QUARTER REPORT 24/7

PROVIDING SERVICES/
MEASURING RESULTS

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

About this Report: The San Antonio 24/7 performance report is a set of performance indicators across seven service categories that provide an overview of how the City is delivering key services to residents. It provides current and past performance to show how the City has responded to different challenges, opportunities, and requests.

It is the City's hope that by making this information more accessible and transparent, citizens will be informed how their tax dollars are being spent, and monitor the effectiveness of various City programs.

Development of San Antonio 24/7: The seven service areas were selected because they align with components of a number of the City's strategic plans, including SA2020 Vision, the City of San Antonio Strategic Goals, and issues of high concern by City Council members. Following identification of the seven service areas, City staff worked with each department to identify measures that:

- Are understandable and relevant to citizens, policy makers, and city management
- Have data that can be collected on either a monthly or quarterly basis
- Have goals and targets associated with the service that performance can be measured against



Reading the Report: The following pages outline each of the performance measures that comprise this report. Below is a guide to the report.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

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<p>Service Area 1: Public Safety</p> <ol style="list-style-type: none"> 1. Fire Response Time (Non Medical Calls) 2. Fire Response Time (Medical Calls) 3. Structure Fires per 1,000 Residents 4. Medical Incidents per 1,000 Residents 5. Police Emergency Response Time for Priority Calls 6. Violent Crime Rate per 100,000 Residents 7. Driving While Intoxicated (DWI) Arrests & Alcohol-Related Traffic Accidents 8. Total Calls for Police Service 	<p>Service Area 3: Neighborhoods</p> <ol style="list-style-type: none"> 15. Live Release Rate 16. Animal Shelter Intake 17. Spay/Neuter Surgeries Performed 18. Days from Initial Complaint to First Code Inspection 19. Code Enforcement Compliance Rates – Tier 1 & 2 20. Days for Initial Review of Residential Plans 21. Building-Related Inspections Performed as Scheduled 22. Food Establishment Inspection Completion Rates 23. Participants in Preservation Outreach Programs 24. Café College Participants and FAFSA Completion 25. Prospects Courtyard and Haven for Hope Campus Graduates 26. Senior Center Participants 27. Seniors Satisfied with Services 28. Annual Visits to Library 29. Annual Library Circulation 30. Computer and Wi-Fi Usage 31. Recreation Facility Attendance
<p>Service Area 2: Infrastructure</p> <ol style="list-style-type: none"> 9. 2017 Bond Projects in Design or Design is Completed 10. 2017 Bond Projects On-Time 11. Acres Approved by Council and Protected Under Edwards Aquifer Protection Program 12. Streets Moving from Bad to Excellent Condition 13. Potholes Filled within 2 Business Days 14. Fleet Availability 	

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Service Area 4: Sustainability		Service Area 6: Convention, Visitor & Arts (continued)	
32. Municipal Facility Avoided Utility Costs		43. Events Booked	
33. Recycling Rate (LANDFILL DIVERSION RATE)		44. Annual Online Engagement	
34. Refuse and Recycling Collection Misses		45. Attendance at Cultural Events	
Service Area 5: Economic Development		46. Non-City Dollars Leveraged for Arts by Funded Agencies	
35. Affordable housing units facilitated through General Fund Incentives		47. Events at Downtown Parks and Plazas	
36. Jobs Created/Retained through Economic Development Activities		48. Square Feet of Sidewalks Pressure Washed	
37. Total Corporate Investment in San Antonio		49. Riverboat Cruise Passengers	
Service Area 6: Convention, Visitor & Arts		Service Area 7: Open Government	
38. Airport Overall Customer Satisfaction		50. General Fund Expenditures as Percentage of Estimate	
39. International Airport Operating Cost per Passenger		51. General Fund Revenues as a Percentage of Estimate	
40. Event Days at the Alamodome		52. Achieve Payment to Vendors within Terms	
41. Average Revenue Per Attendee at the Alamodome		53. Earned Media	
42. Revenue Per Net Square Foot of Convention Facility Rentable Space		54. Voluntary Turnover Rate	
		55. Business Days to Fill a Position	
		56. 311 Call Center Answer Rate	

SERVICE AREA 1: PUBLIC SAFETY

1. FIRE RESPONSE TIME (NON MEDICAL CALLS)

Target: 8:05

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the San Antonio Fire Department (SAFD) dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.

Why it is important:

Reducing response time means that firefighters are reaching the scene faster to minimize injury and loss to people, property and the environment.

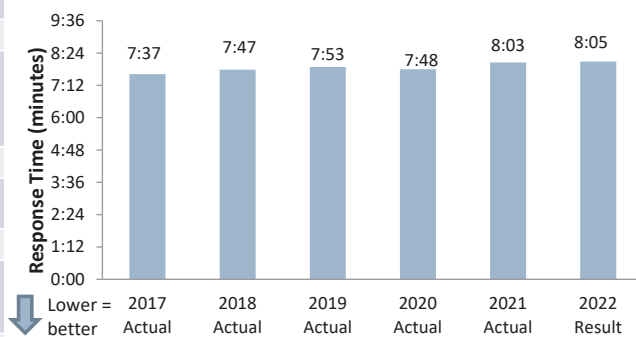
What is being done:

Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

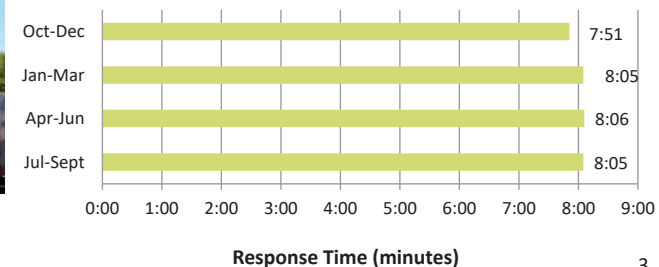
Responsible Department: Fire



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 1: PUBLIC SAFETY

2. FIRE RESPONSE TIME (MEDICAL CALLS)

Target: 8:05

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident. This could be an EMS unit staffed with Paramedics, or other Fire Department units manned by trained Emergency Medical Technicians or Paramedics. Many Fire Department Engines and Ladder Trucks have EMTs trained to the paramedic level. These units respond to medical calls with a Paramedic on board approximately 50% of the time.

Why it is important:

Reducing response time means that Emergency Medical Technicians and Paramedics are reaching the patient faster in an emergency.

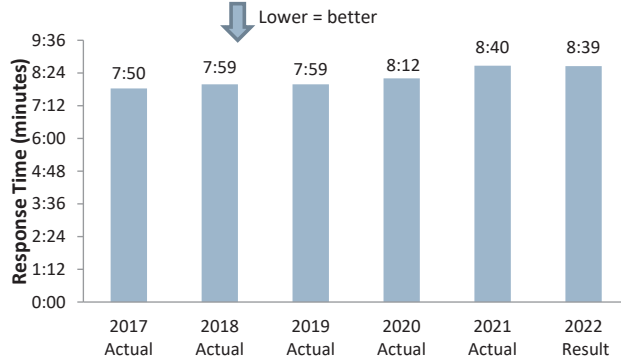
What is being done:

In addition to our normal EMS resources, the Fire Department staffs up to an additional eight Peak Medic Units to provide EMS service during periods of expected high call volume. Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

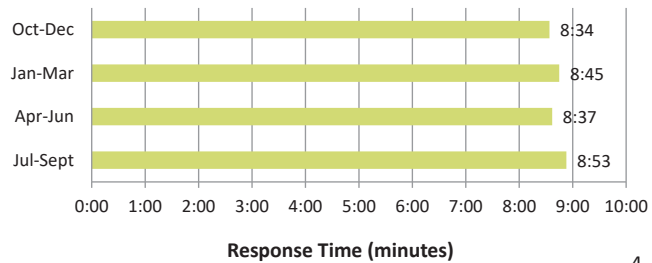
Responsible Department: Fire



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



4

SERVICE AREA 1: PUBLIC SAFETY

3. STRUCTURE FIRES PER 1,000 RESIDENTS

About this measure:

This measure indicates the number of actual structure fires that were responded to by the Fire Department per 1,000 residents.

Why it is important:

This measure provides a relative indicator of structure fires within a community. The measure reflects the impact that the fire code and the community safety education programs have on the community.

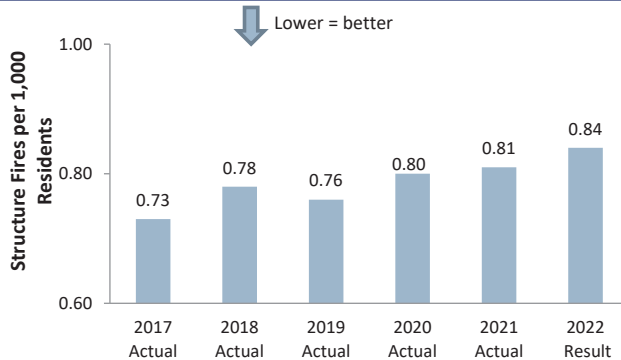
What is being done:

The Fire Prevention Division minimizes potential fire and environmental damage through inspections and enforcement of the Fire Code.

Responsible Department: Fire



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



5

SERVICE AREA 1: PUBLIC SAFETY

4. MEDICAL INCIDENTS PER 1,000 RESIDENTS

About this measure:

This measure indicates the number of medical incidents per 1,000 residents that were responded to by the San Antonio Fire Department (SAFD).

Why it is important:

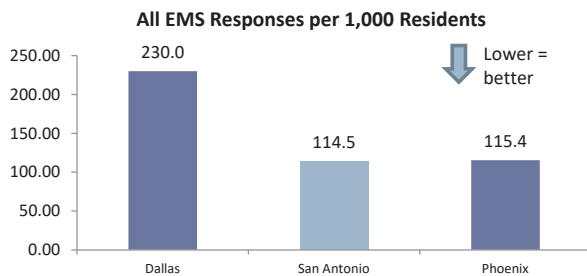
This measure provides a relative indicator of medical incidents within a community. The measure reflects the progress in efforts towards health and wellness throughout the City. It is also an indication of the workload for the Department in terms of medical calls.

What is being done:

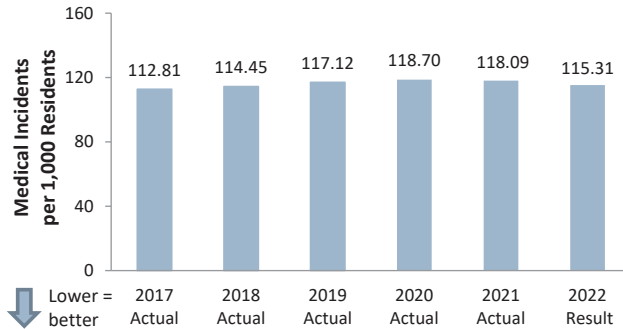
The SAFD Emergency Medical Services Division has initiated a Mobile Integrated Health pilot program with the goal of reducing the number of repeat customers to the EMS system through education, wellness checks, and partnerships with hospitals and healthcare providers.

Responsible Department: Fire

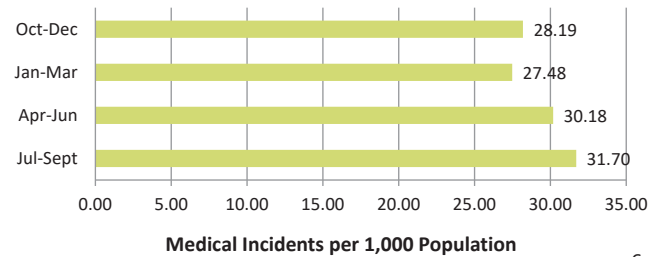
COMPARATIVE ANALYSIS (ICMA 2018 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



6

SERVICE AREA 1: PUBLIC SAFETY

5. POLICE EMERGENCY RESPONSE TIME— PRIORITY CALLS

Target: 6:35

About this measure:

This measure calculates the time from receipt of a priority emergency call to the arrival of an officer on scene. Emergency calls include robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

Why it is important:

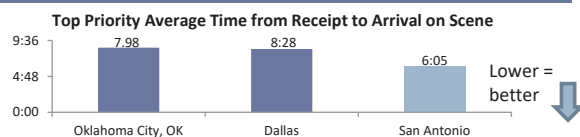
The San Antonio Police Department covers approximately 518 sq. miles. This measure reflects the Department's ability to leverage internal resources to respond to priority calls quickly, while ensuring officer safety.

What is being done:

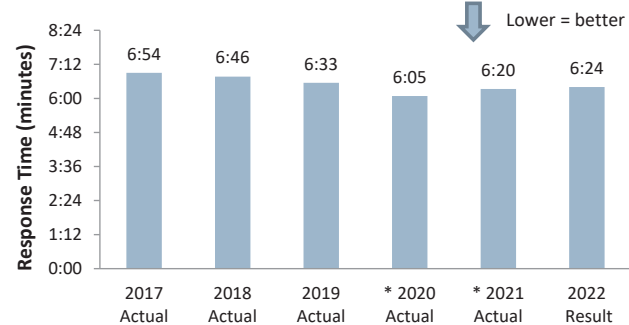
In FY 2022, all available resources continue to be assigned to patrol. In FY 2021, response times fluctuated, with emergency response times increasing slightly by 15 seconds. Despite continued growth in geography and population, the target was decreased to 6:35 for FY2022. To address vacancies, the Police Academy has maintained a rigorous cadet class schedule of 15 classes between FY 2018 - FY 2021, graduating 581 cadets in 14 of those; the 15th class graduated 24 cadets in March 2022. There are currently 83 cadets in two of the 4 planned classes for FY 2022, with 2 remaining classes starting in April and July 2022.

Responsible Department: Police

COMPARATIVE ANALYSIS (ICMA 2020 DATA)

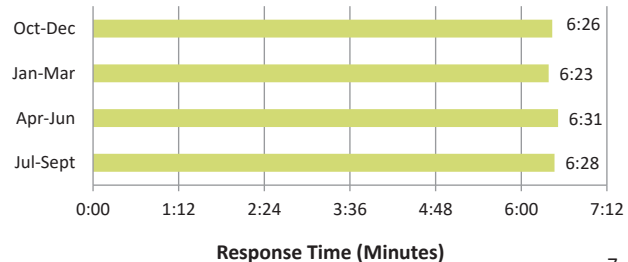


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*The lower response time in FY 2020 and FY 2021 is a result of fewer vehicles due to the pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



7

SERVICE AREA 1: PUBLIC SAFETY

6. VIOLENT CRIME RATE PER 100,000 RESIDENTS

About this measure:

The FBI's Uniform Crime Reporting (UCR) Summary Violent Crime category includes 4 offenses: murder/non-negligent manslaughter, forcible rape, robbery, aggravated assault. It is reported per 100,000 population. In FY 2021, the SAPD began collecting data per the National Incident Based Reporting System, NIBRS, which counts every offense rather than the most egregious. This was a major shift in reporting methodologies; data shown remains in the Summary format but will transition to NIBRS after more data is collected in this format.

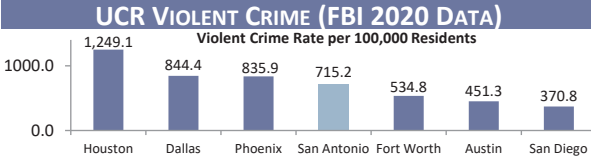
Why it is important:

Other cities are listed as informational. The FBI advises caution in comparisons to other cities as variations in reporting could "lead to simplistic and/or incomplete analyses that often create misleading perceptions." Violent crime rates are a tool for internal comparisons and self assessment.

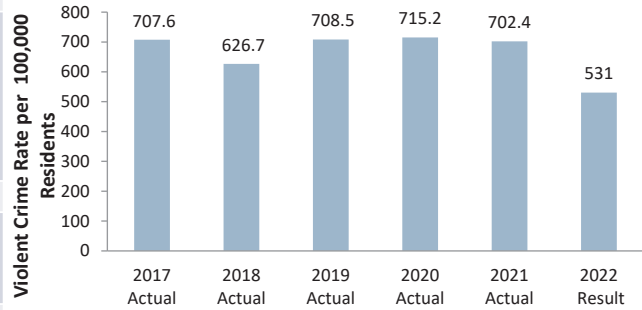
What is being done:

In FY 2022, all available resources continue to be assigned to patrol. In FY 2021, response times fluctuated, with emergency response times increasing slightly by 15 seconds. Despite continued growth in geography and population, the target was decreased to 6:35 for FY22. To address vacancies, the Police Academy has maintained a rigorous cadet class schedule of 15 classes between FY18-FY21, graduating 581 cadets in 14 of those; the 15th class will graduate 25 cadets in March 2022. There are currently 90 cadets in two of the 4 planned classes for FY22.

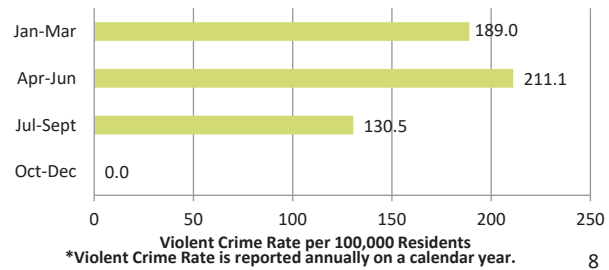
Responsible Department: Police



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



2022 PERFORMANCE (BY CALENDAR YEAR)*



SERVICE AREA 1: PUBLIC SAFETY

7. DRIVING WHILE INTOXICATED (DWI) ARRESTS & ALCOHOL-RELATED TRAFFIC ACCIDENTS

Target: 3,292 arrests/1,484 accidents

About this measure:

This measure reflects the total number of people arrested for driving while intoxicated compared to the number of alcohol-related traffic accidents.

Why it is important:

High numbers of DWI arrests demonstrate the San Antonio Police Department's commitment to safety in our community and emphasize the proactive approach to addressing the issue of drunk driving in the City.

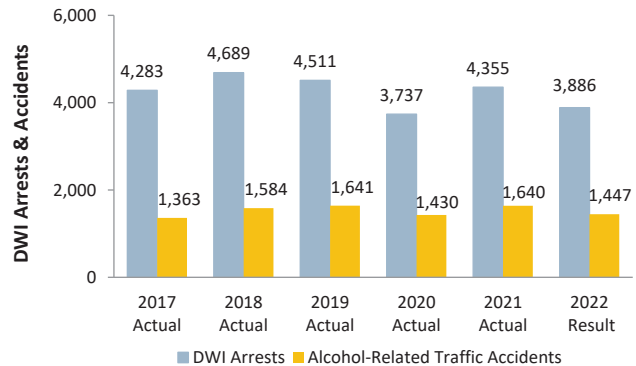
What is being done:

The Department continues to maximize the use of the DWI Unit as well as grant-funded DWI STEP officers to deploy resources at peak times during the week and on specific holidays using a data-driven approach. San Antonio Fear Free Environment officers promote the message of not drinking and driving with community outreach; social media is used to spread the message and encourage followers to stay sober and plan ahead. Fewer DWI arrests are attributed in part to increased community outreach efforts to spread the message of not drinking and driving.

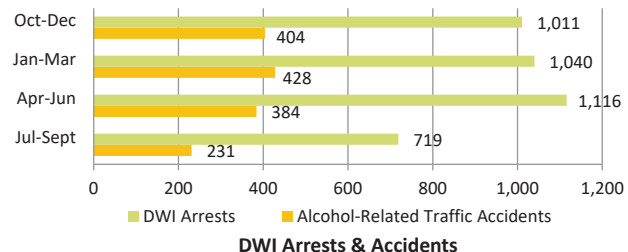
Responsible Department: Police



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

8. TOTAL CALLS FOR POLICE SERVICE

About this measure:

This measure tracks all calls for service from the San Antonio Police Department (SAPD). In FY 2021, continued to grow and SAPD responded to over 1.65 million calls for service. Calls for service have steadily increased yearly, in part due to overall population increase of the City and annexations.

Why it is important:

The majority of police services begin with a call for service which includes reported crimes, traffic accidents, and other requests.

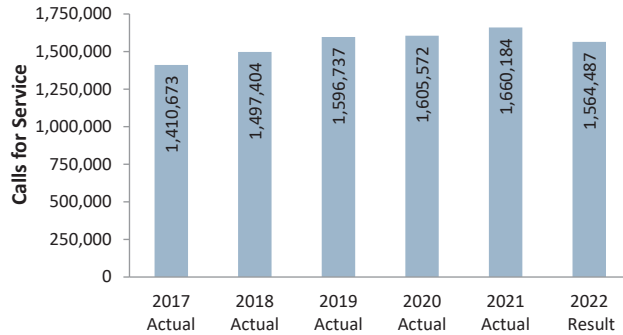
What is being done:

Demand for police services grew by over 3% from FY 2020 to FY 2021. SAPD implemented online reporting for some limited types of police calls, including burglary of vehicles and thefts. The system went live in November 2021 and has generated 1,600 online reports since then, saving time and expense for the City's residents and SAPD.

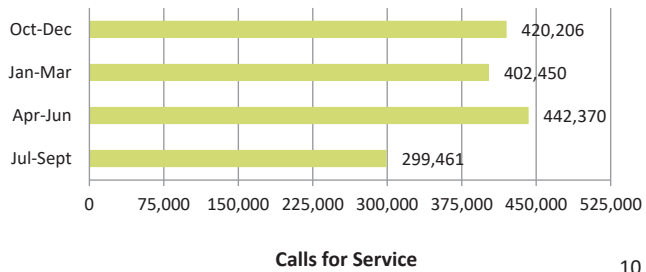
Responsible Department: Police



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



10

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

9. PERCENTAGE OF 2017 BOND PROJECTS COMPLETED OR UNDER CONSTRUCTION

Target: 97%

About this measure:

In May 2017, residents approved the \$850 million 2017-2022 General Obligation Bond Program consisting of 180 projects. This measure shows progress toward fulfilling the Public Works Department's commitment to have all 2017 Bond Program projects in construction or substantially completed by 2021.

Why it is important:

Completing the 2017 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

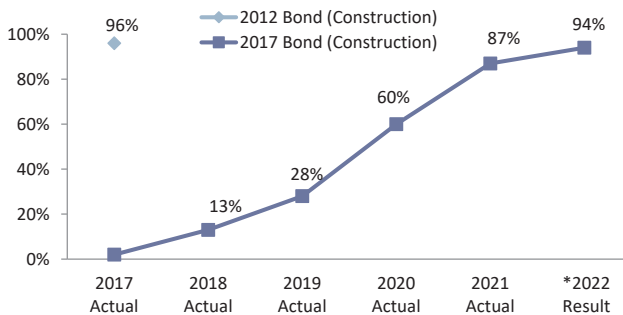
What is being done:

Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the City Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

Responsible Department: Public Works

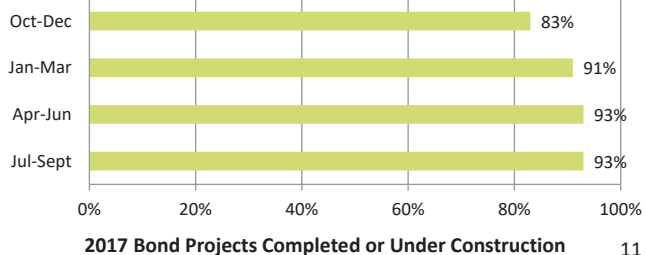


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*By September 30, 2022, 94% of projects will be completed or under construction.

CURRENT YEAR PERFORMANCE (BY QUARTER)



2017 Bond Projects Completed or Under Construction

11

10. PERCENTAGE OF 2017 BOND PROJECTS ON-TIME

Target: 85%

About this measure:

This metric measures how closely the current project is to the original timelines for each step in the project. The schedules include all phases of the project including real estate acquisition, environmental review, design, contract execution, utility work coordination and construction.

Why it is important:

This measure ensures transparency on the current City Bond Program, which is the largest to date. The City made a commitment to voters to keep the Bond Program on-time. This measure shows the City is fulfilling that commitment. It also allows potential problems and solutions to be identified early in projects.

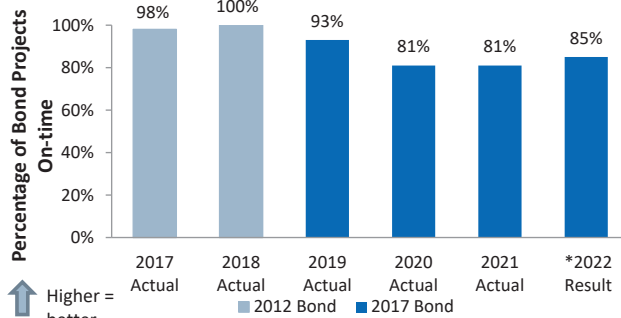
What is being done:

The design phase in several projects are overdue: primarily due to the following: Utility issues, community impact, project scope and coordination efforts. Meetings are held on a monthly basis to review all projects and identify delays and potential solutions. In addition, quarterly meetings are held with all the utilities to ensure progress.

Responsible Department: Public Works

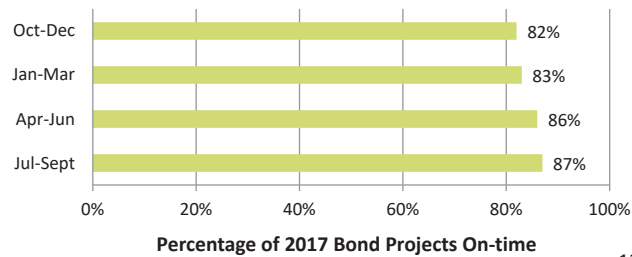


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*By September 30, 2022, estimating 85% of projects will be on time.

CURRENT YEAR PERFORMANCE (BY QUARTER)



12

11. ACRES APPROVED BY COUNCIL AND PROTECTED UNDER EDWARDS AQUIFER PROTECTION PROGRAM

Target: 5,000 acres

About this measure:

This measure shows how much acreage the City has protected through acquisition or with a conservation easement that is established within the Edwards Aquifer recharge and contributing zones as part of the voter approved Edwards Aquifer Protection initiative. To date there have been four elections related to the Edwards Aquifer Program. This measure tracks all of the programs:

- 2000 Prop 3: Acquired 6,538 acres
- 2005 Prop 1: Acquired 90,042 acres
- 2010 Prop 1: Acquired 51,078 acres
- 2015 Prop 1: Acquired 27,446 acres

Why it is important:

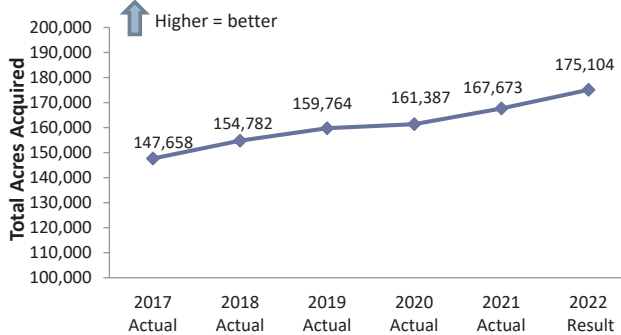
The best way to protect the aquifer is to protect sensitive and irreplaceable land located over its recharge and contributing zones. The Edwards Aquifer provides San Antonio with a pure source of water vital to the livelihood of a growing population and an expanding economy.

What is being done:

Through a 1/8-of-a-cent sales tax, extended in the May 2015 election, the City is collecting \$90 million to acquire and preserve land or land interests in the aquifer's recharge and contributing zones inside Bexar County and other nearby counties. Landowners' participation in the program is voluntary.

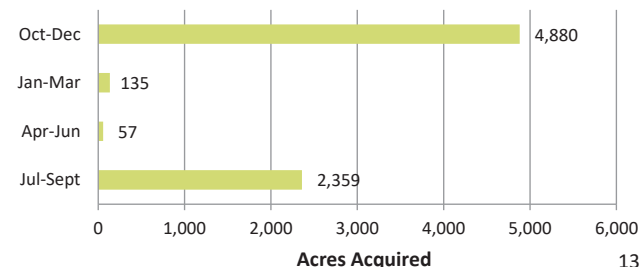
Responsible Department: Parks & Recreation

HISTORICAL PERFORMANCE (BY FISCAL YEAR)*



*Measure shows cumulative acres

CURRENT YEAR PERFORMANCE (BY QUARTER)



13

SERVICE AREA 2: INFRASTRUCTURE

12. MILES OF STREETS MOVING FROM BAD TO EXCELLENT CONDITION

Target: 108.00 miles of streets will be improved

About this measure:

When street pavements are re-surfaced, the pavement condition index score (PCI), a standard measurement of street quality, increases and its categorization changes from bad to excellent. The PCI score ranges from 0 (bad) to 100 (excellent).

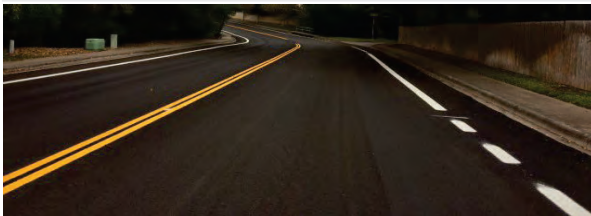
Why it is important:

This measure focuses on street rehabilitation and demonstrates the City's efforts in improving the street network. It is the City's goal to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.

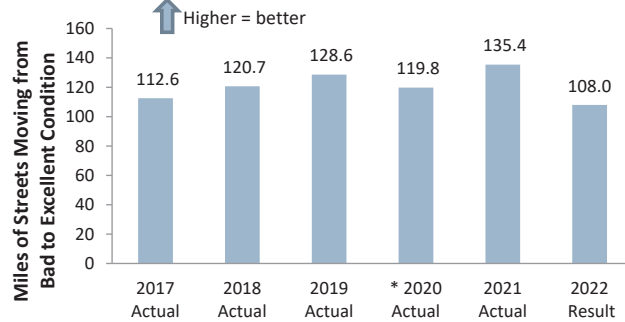
What is being done:

Every year, Public Works develops a five-year maintenance plan for the street network through the Infrastructure Management Program and other City funding mechanisms. Projects identified for a rehabilitation application will be improved from bad to excellent.

Responsible Department: Public Works

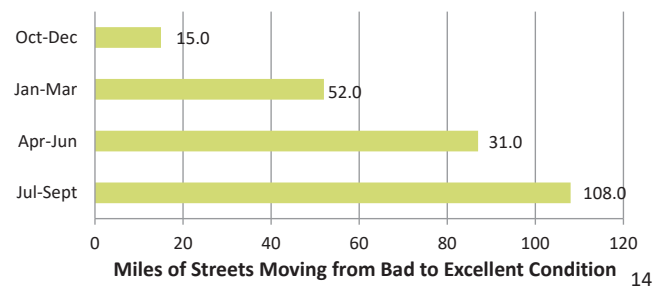


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 2: INFRASTRUCTURE

13. PERCENTAGE OF POTHOLES FILLED WITHIN 2 BUSINESS DAYS

Target: 97%

About this measure:

This measure reports the percentage of potholes filled within 2 business days of receiving notification.

Why it is important:

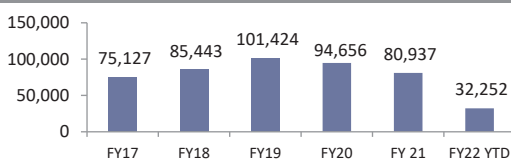
Potholes are safety hazards on the roadway, consequently, it is critical that any known hazards are mitigated immediately. Not only that, potholes also accelerate the deterioration of the roadway, because they allow water intrusion into the underlying base layer. Potholes are a nuisance to drivers and a major concern of the community as evidenced in the past Community Surveys (2010 – 2018). Hence the reason the Public Works Department (PWD) has a targeted rapid response program for the repair of potholes.

What is being done:

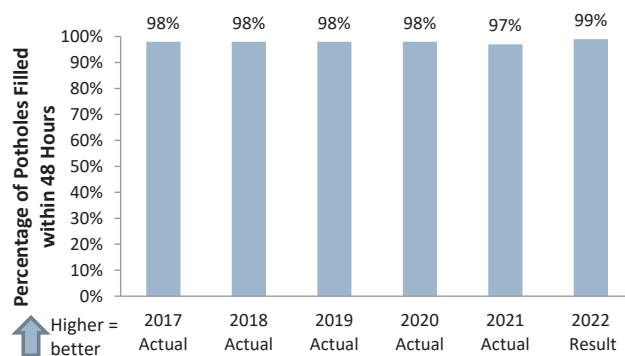
Through a combination of the Street Maintenance Program and pothole patching activities, the City aims to significantly reduce the incidence of potholes on City roadways and improve service delivery by increasing the number of potholes repaired pro-actively.

Responsible Department: Public Works

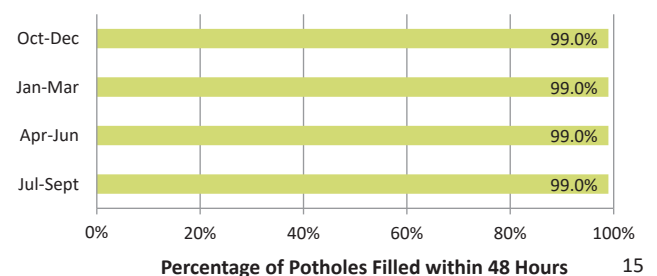
NUMBER OF COMPLETED POTHOLE REPAIRS



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 2: INFRASTRUCTURE

14. FLEET AVAILABILITY ✔

Target: 97% Fleet Availability for Light Vehicles; 90% Fleet Availability for Heavy Equipment

About this measure:

This measure tracks the performance of fleet maintenance activities for light vehicles, which are serviced by the Building & Equipment Service Department (BESD) and include San Antonio Police vehicles, as well as heavy equipment, which are serviced by the Solid Waste Management Department (SWMD). Goals are based on the complexity of repairs by vehicles and equipment type.

Why it is important:

This measure reports the amount of time vehicles and equipment are available to City departments who use the equipment to provide core services to the citizens of San Antonio.

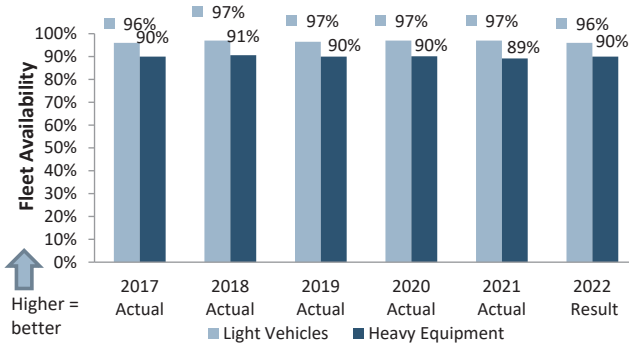
What is being done:

Preventive Maintenance for vehicles and equipment are monitored to ensure vehicles and equipment are operating in good condition. Reducing vehicle repair time minimizes the amount of time equipment is not available to departments.

Responsible Department: Building & Equipment Services; Solid Waste Management

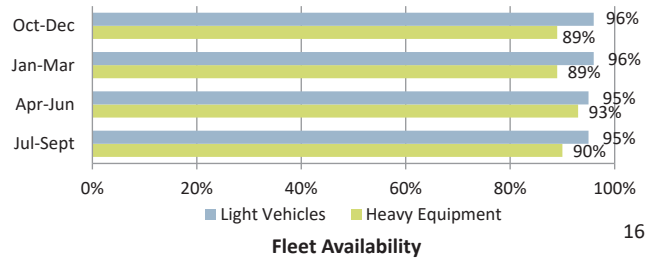


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



Beginning in FY 2015, SWMD assumed responsibility for heavy vehicles & equipment, while BESD continues to service light vehicles. Pre-2015 data reflects combined performance prior to separation of fleet service centers.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 3: NEIGHBORHOODS

15. LIVE RELEASE RATE ✘

Target: 90%

About this measure:

This measure shows the percentage of live outcomes (animals that are adopted by a citizen, rescued by a non-profit group, trapped-neutered-returned [TNR], or returned to their owner) compared to the total shelter outcomes.

Why it is important:

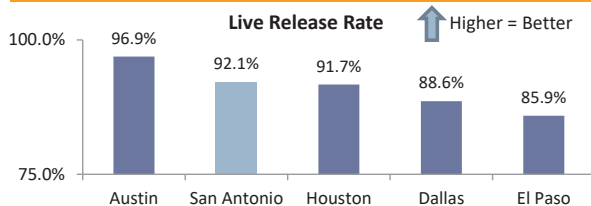
The way a community treats its most vulnerable populations is a reflection of the values of the community. San Antonio is committed to maintaining its live release rate of 90% in FY 2022.

What is being done:

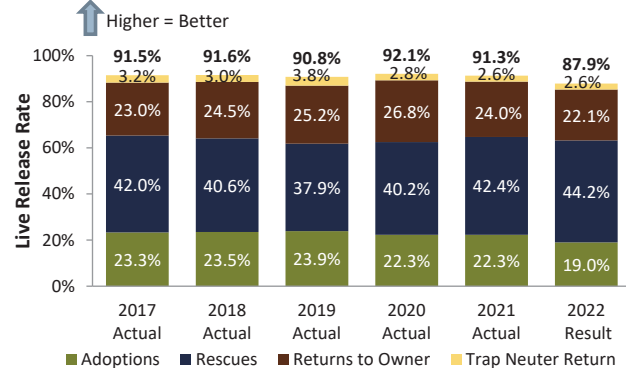
In FY 2022, Animal Care Services will continue highly successful partnerships with non-profit organizations who committed to rescuing approximately 12,000 animals this year. ACS will also continue the High Volume Pet Program (HVPP) that provides additional funding to offset expenses related to the rescue of harder-to-place pets such as pets with mange, ringworm, or other injuries or illnesses.

Responsible Department: Animal Care Services

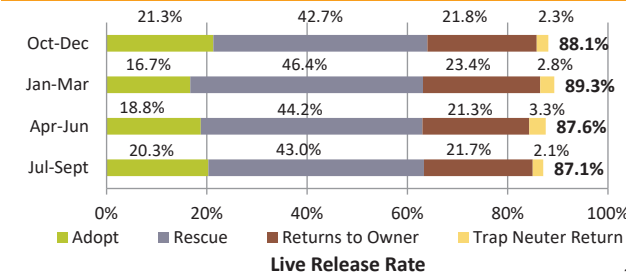
COMPARATIVE ANALYSIS (FY 2020)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)





16. ANIMAL SHELTER INTAKE ✔

Target: 30,000

About this measure:

Animal shelter intake is the number of dogs and cats that enter the City's care each year. Animals enter the shelter either as stray or roaming dogs picked up by Animal Care Services (ACS) Officers, are brought in by the public, or are surrendered by their owners.

Why it is important:

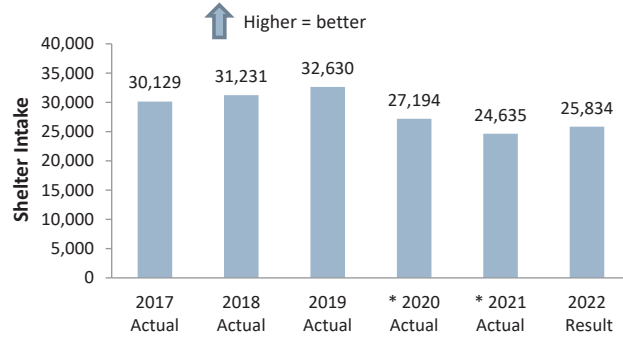
ACS receives over 100,000 calls for service annually. In order to improve public health and safety, the City must be able to respond to these calls and have capacity to impound animals when necessary.

What is being done:

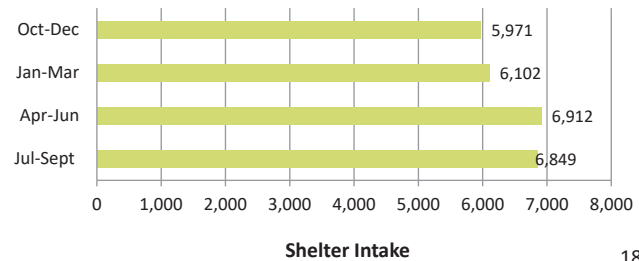
ACS continues to develop innovative solutions to increase kennel capacity. Examples include allowing approved rescue organizations to house impounded animals (at the Paul Jolly Adoption Center at Brackenridge Park and the ACS Stray Kennels Animal Defense League campus), implementing a City-wide Trap Neuter Return (TNR) program for cats, and expanding participation in the Diversion and Foster programs. Additionally, the required registered microchip ordinance and increased department focus on reuniting microchipped pets with their owners alleviates shelter capacity and allows the department to bring in additional animals.

Responsible Department: Animal Care Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



18



17. SPAY & NEUTER SURGERIES PERFORMED ✔

Target: 45,815 Surgeries

About this measure:

This measure shows the number of spay and neuter surgeries performed city-wide as a direct result of City funding, grant funding awarded to the City, and through City-owned spay/neuter clinics at Brackenridge Park and Brooks that are operated by Animal Care Services (ACS) partners. These surgeries may take place at either the ACS clinic prior to animals being released to adopters and rescue partners, or at one of the City's partner agencies and clinics to provide free or low-cost surgeries in targeted areas.

Why it is important:

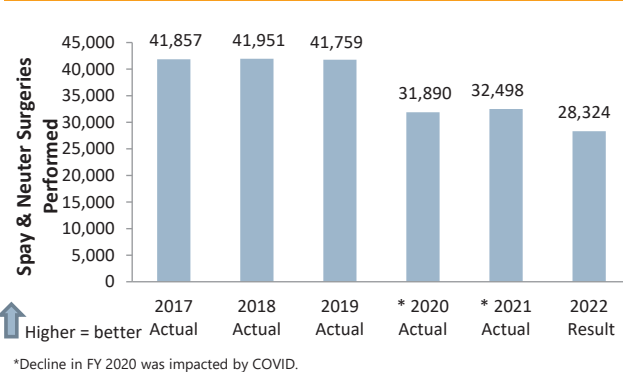
ACS receives nearly 100,000 calls for service annually and impounds approximately 30,000 pets annually. Controlling the stray and roaming animal population is one of the strategic priorities of ACS.

What is being done:

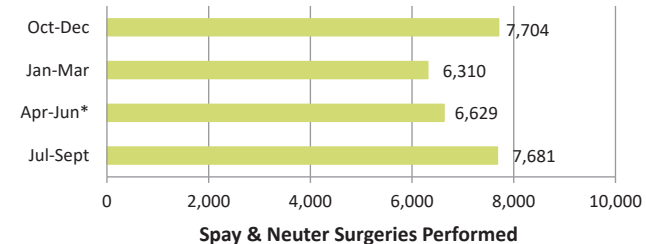
In FY 2022, ACS is providing direct funding for approximately 12,500 free spay/neuter surgeries occurring in the community. The areas targeted for these surgeries are those with the greatest volume of 311 calls-for-service requests and animal impoundments. Additionally, the City of San Antonio is currently collaborating with four organizations (Animal Defense League, Humane Society of San Antonio, Pet Spots, and Spay-Neuter-Inject-Protect San Antonio) to perform these types of surgeries. The facilities for these four organizations are located throughout the city to provide San Antonio residents with more affordable options to spay/neuter their pet.

Responsible Department: Animal Care Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



19



18. AVERAGE RESPONSE IN DAYS FROM INITIAL CODE ENFORCEMENT COMPLAINT TO FIRST INSPECTION ✔

Target: Tier 1 in 2 business days; Tier 2 in 3 business days

About this measure:

This measure tracks the average number of business days it takes to respond to Tier 1 and 2 code enforcement complaints. Violations marked with "*" were escalated to Tier 2 status in FY 2015.

Why it is important:

Responding to cases quickly is an important indication of the level of customer service that is provided to impacted residents.

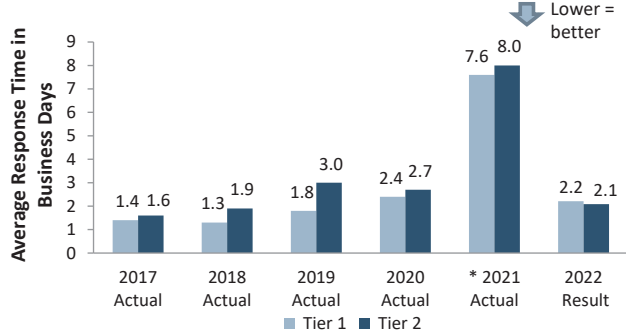
What is being done:

Response times in FY 2021 exceeded goal due to (1) re-direction of 26 Code Officers dedicated to enforcing the Mayor's Emergency Declaration due to COVID-19 rather than addressing 311 calls for first six months; (2) operating with vacant positions; and (3) learning new case management system. Additional positions have been hired. Department is on track to meet response time goals in FY 2022.

Responsible Department: Development Services/Code Enforcement

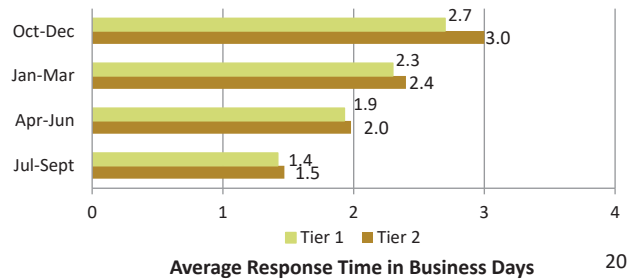
Tier 1 Violations Key Health/Safety Issues	Tier 2 Violations Property Uses & Building Maintenance	
<ul style="list-style-type: none"> Visual obstructions Unsecure structures Overgrown yards/lots Illegal dumping Emergency demolitions Broken sewer lines 	<ul style="list-style-type: none"> Building maintenance Certificate of Occupancy Work without permit Zoning (improper use of property) 	<ul style="list-style-type: none"> Substandard structures Graffiti Junked vehicles Garage sales* Oversized vehicles* Front/side yard parking*

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Increase in FY 2021 was due to code enforcement staff being redirected to emergency declaration enforcement.

CURRENT YEAR PERFORMANCE (BY QUARTER)



19. CODE ENFORCEMENT COMPLIANCE RATES – TIER 1 & 2 ✖

Target: 90% compliance of Tier 1 & 2 violations within 45 calendar days

About this measure:

This measure tracks the percentage of Tier 1 & 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. In FY 2015, three additional violation types escalated from Tier 3 to Tier 2: Oversized vehicles, Front/Side Parking and Garage Sale Permits.

Why it is important:

Prioritizing violations for health, safety & quality of life results in quicker compliance, safer communities & greater resident satisfaction.

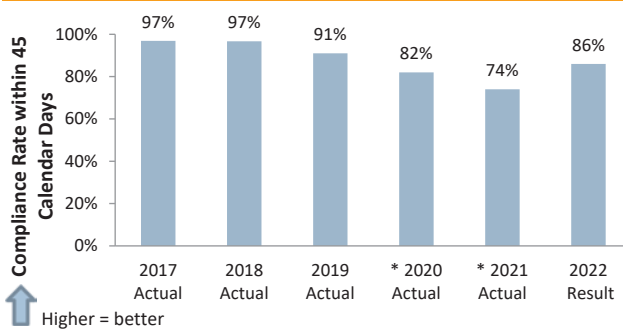
What is being done:

During the first quarter, Code focused on closing out older cases from a backlog which resulted when nearly 30 staff were re-directed to EDE enforcement which ended in March 2021. In addition, compared to FY 2021, Code Enforcement has experienced an increase of 22% in the number of cases tracked for compliance during the first eleven months.

Responsible Department: Development Services/Code Enforcement

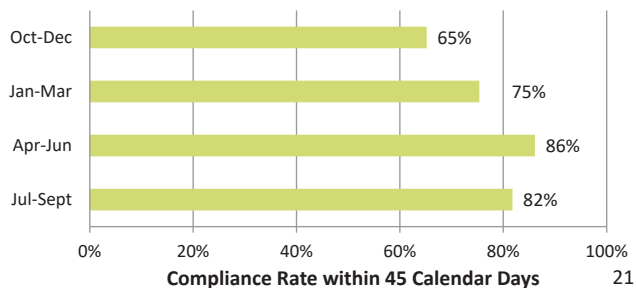


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decrease in FY 2020 and FY 2021 was due to code enforcement staff being redirected to enforce emergency declaration enforcement, and therefore could not address cases.

CURRENT YEAR PERFORMANCE (BY QUARTER)





20. DAYS FOR INITIAL REVIEW OF RESIDENTIAL PLANS ✔

Target: 3 Business Days

About this measure:

This measure tracks the average number of days it takes for initial review of a residential plan by Development Services including review of all new single-family development, single-family additions/renovations and townhome development projects.

Why it is important:

Prompt turnaround time to perform initial review of plans is an important indication of the level of customer service.

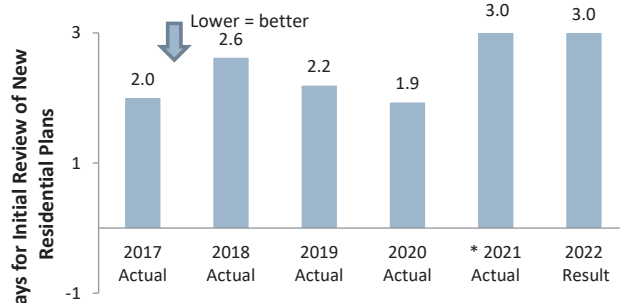
What is being done:

Development Services has seen an increase in the number of permits submitted for new residential homes in the past few years. In FY 2022, three additional positions were approved to be able to keep up with demand and to meet turnaround time for permitting of new residential homes; the new staff have been hired.

Responsible Department: Development Services

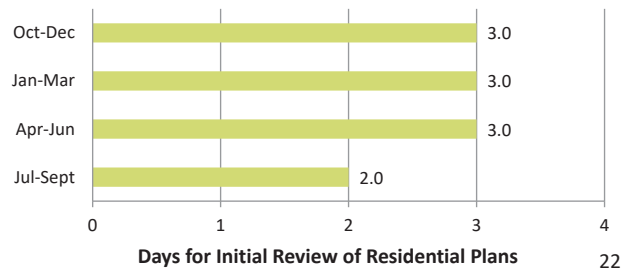


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*FY 2021 had a record number of residential permits submitted causing the number of days to increase.

CURRENT YEAR PERFORMANCE (BY QUARTER)



21. PERCENTAGE OF BUILDING-RELATED INSPECTIONS PERFORMED AS SCHEDULED ✖

Target: 95%

About this measure:

This measure tracks the percentage of building code inspections performed by the scheduled date. These inspections include building, electrical, mechanical, and plumbing for residential and commercial buildings.

Why it is important:

Customers schedule inspections based on construction schedules. Performing inspections as scheduled is important to ensure customers do not encounter delays.

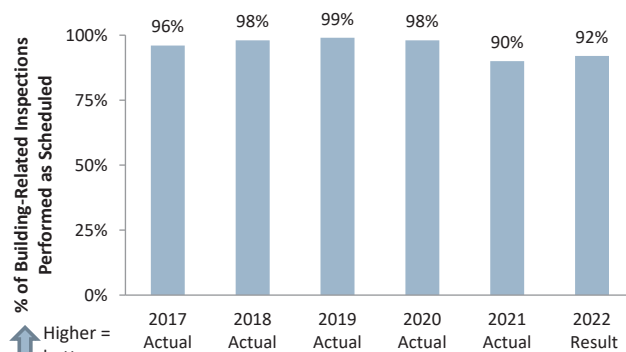
What is being done:

The 95% goal was missed due to operating with 15+ vacant positions in first quarter and experiencing a 15% increase in inspections compared to last fiscal year (in first 11 months). The City continues to actively recruit and attract qualified applicants and utilize overtime to conduct these inspections while vacancies are filled.

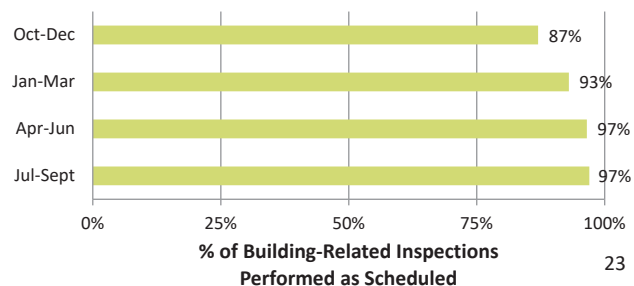
Responsible Department: Development Services



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)





22. PERCENTAGE OF REQUIRED ROUTINE INSPECTIONS COMPLETED ✓

Target: 96%

About this measure:

This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at medium and high risk food serving establishments.

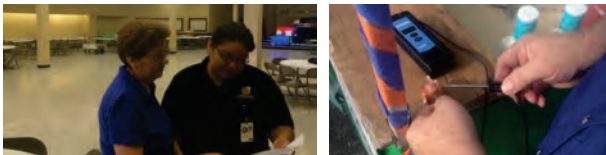
Why it is important:

A food establishment's inspection frequency is determined by the risk of foodborne illness based on the types of foods served, preparation techniques, numbers of employees, number of meals served, and the populations served.

What is being done:

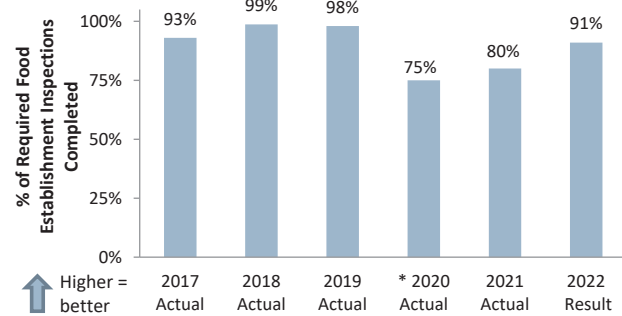
The program streamlines the inspection process and reduces the number of required annual inspections for lower risk establishments, allowing inspectors to concentrate their efforts on medium and high risk food establishments. This measure correlates to the Department of State Health Services requirements and gives management a meaningful method to determine the overall effectiveness of the program. In FY 2022, the Food and Environmental Health Program continues to focus on medium and high risk food establishments.

Responsible Department: Health



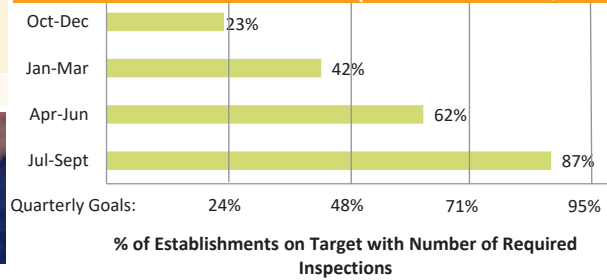
*Why not 100% inspections? Some establishments have a license but cannot receive an inspection because they are: 1) Not open for business; 2) Closed due to a fire code violation; 3) Closed due to a building code violation; 4) Closed due to a fire or other catastrophic event.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID 19 due to redirection of staff.

CURRENT YEAR PERFORMANCE (CUMULATIVE BY QUARTER)



24



23. NUMBER OF PARTICIPANTS IN PRESERVATION OUTREACH PROGRAMS ✓

Target: 12,000 Participants

About this measure:

This is a measure of the total number of participants in Education & Outreach Programs conducted by the Office of Historic Preservation (OHP).

Why it is important:

OHP holds a range of events and initiatives which provide opportunities that focus on building communities, providing educational opportunities, celebrating heritage, and facilitating neighborhood revitalization.

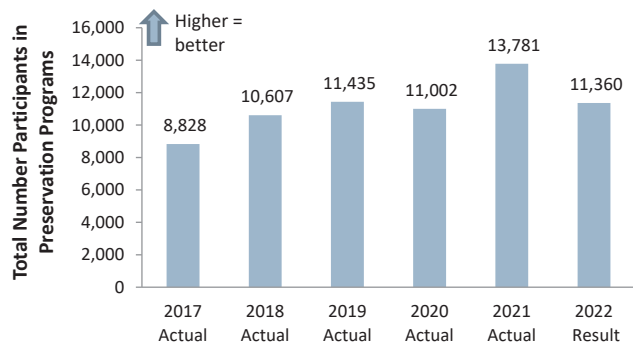
What is being done:

OHP continually looks for collaboration opportunities with other City departments and local groups in order to expand total reach and target new audiences. Staff also promotes events through the use of social media and a regular e-newsletter. OHP maintains a goal to increase Facebook subscribers by 10% each quarter.

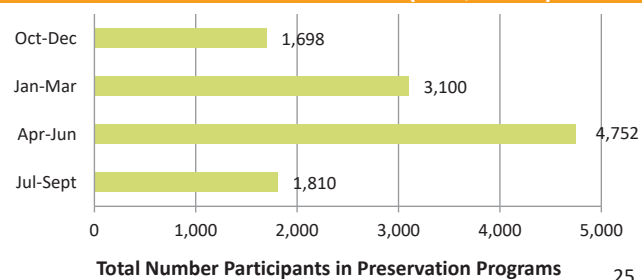
Responsible Department: Office of Historic Preservation



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



25



24. CAFÉCOLLEGE PARTICIPANTS & FAFSA COMPLETION ✔

Target: 30,000 participants and 4,800 students assisted in completing a Free Application for Federal Student Aid (FAFSA)

About this measure:

In an effort to increase college awareness, San Antonio Education Partnership (SAEP) is contracted by the Department of Human Services to operate and manage cafécollege, a one-stop facility that increases college awareness and assists in college enrollment. This measure reflects the number of participants who visit cafécollege and complete a FAFSA/TAFA form.

Why it is important:

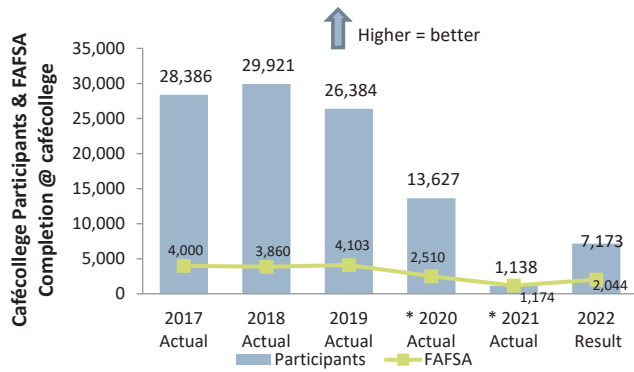
In an effort to increase the number of San Antonio residents that enroll in college, cafécollege opened in September 2010. Although not all cafécollege participants are seeking help with financial aid applications, FAFSA/TAFA completion is an indication of intention to attend college.

What is being done:

Cafécollege collaborates with local schools and San Antonio residents of all ages to provide tailored programming to meet the needs of San Antonio students. The five key services provided by cafécollege include helping students with short- and long-term academic and career goals; increasing awareness of career opportunities and planning a career path; informing about higher education opportunities and assisting with college entry and enrollment; assisting with financial aid applications; and providing guidance and coaching as students transition from high school to college. Student Aid San Antonio events are held to increase awareness. FAFSA/TAFA completion rates are cyclical in nature, with an increase towards the end of the fiscal year.

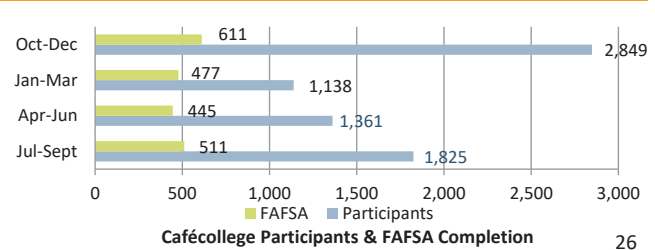
Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 is due to school closures and revised school services due to COVID-19 that impacted in person services at the site as well as the senior centers still being closed in FY 2021.

CURRENT YEAR PERFORMANCE (BY QUARTER)



25. PROSPECTS COURTYARD & HAVEN FOR HOPE GRADUATES ✔

Target: 1,260 Prospects CY, 620 Haven for Hope graduates

About this measure:

These measures reflect the number of individuals who are transitioning from Prospects Courtyard, an outdoor safe – sleeping environment, to the Haven for Hope Campus or other appropriate housing or shelter, and from the Haven for Hope campus into Permanent Housing.

Why it is important:

The Haven for Hope Campus provides a range of services to individuals, male and females, experiencing homelessness in San Antonio and Bexar County. Transformation is achieved through the provision, coordination, and delivery of an efficient system of care. These measures reflect individuals who are beginning a pathway to self-sufficiency.

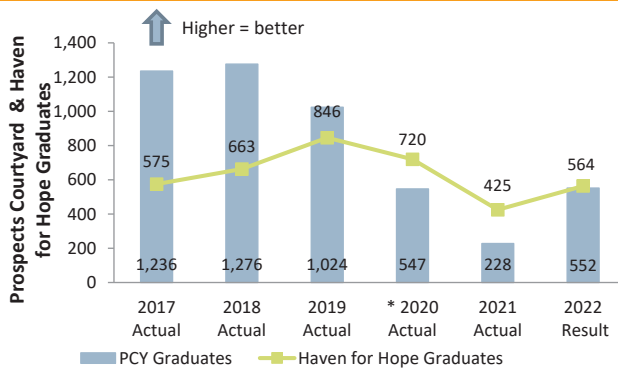
What is being done:

In FY 2019, the City invested \$7.6 million in Haven for Hope and campus partners. This funding is used to support program operations, security, peer navigators, the Prospect Courtyard, mental health residential care and supportive services for homeless individuals and families.

Responsible Department: Human Services

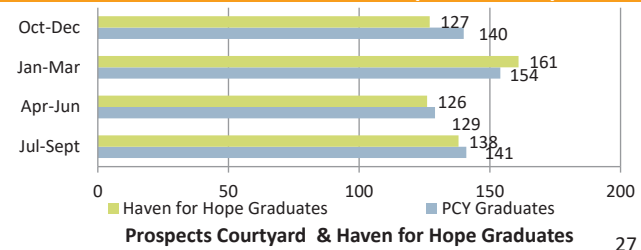


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 is due to closed homeless shelters due to COVID-19.

CURRENT YEAR PERFORMANCE (BY QUARTER)





26. NUMBER OF SENIOR CENTER ENROLLEES ✔

Target: 30,000 enrollees

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage older adults to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the number of participants, aged 60 and older, who attend Senior Centers.

Why it is important:

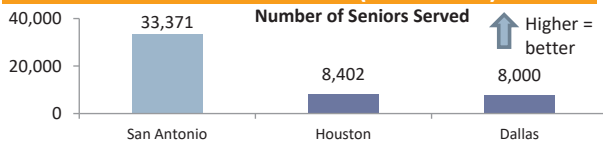
The Program provides an opportunity to inform older adults of available resources and services which focus on improving quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities.

What is being done:

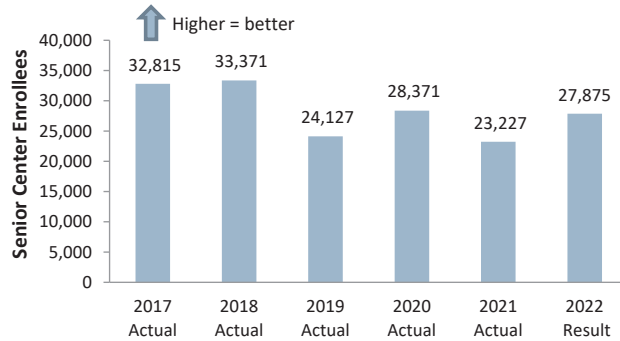
Senior sites have been strategically located to provide services within a 5-mile radius for all City residents. Additionally, the nutrition program was automated at all Senior Centers and Nutrition Sites in FY 2018. In an effort to ensure sites offered inclusive services, Comprehensive Senior Centers offer equipment, including exercise and computer equipment that is accessible for seniors with varied needs. All staff and contractors also received disability and diversity training in FY 2017.

Responsible Department: Human Services

COMPARATIVE ANALYSIS (2018 DATA)

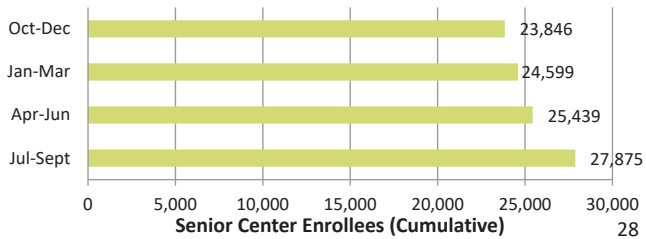


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2019 is due fully to launching an automated system that better tracks participants at the service centers.

CURRENT YEAR PERFORMANCE (BY QUARTER)



27. PERCENTAGE OF SENIORS SATISFIED WITH SERVICES ✔

Target: 97%

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the percent of seniors who have indicated that they are satisfied with services offered at the City of San Antonio's 52 Senior Center locations.

Why it is important:

The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities. Through participant input, DHS is able to gauge the successfulness and quality of program services. This input is used to modify programming and services on an annual basis, as needed.

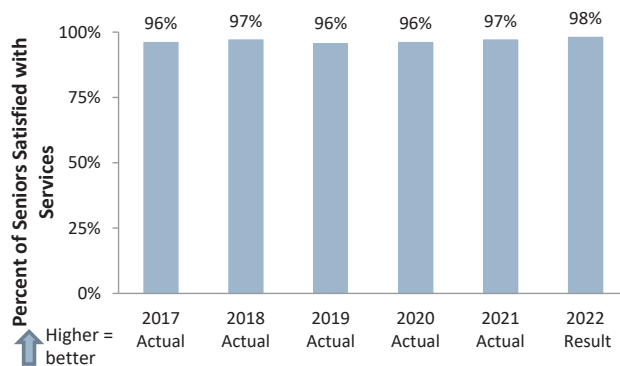
What is being done:

Senior sites have been strategically located to provide services within a 5-mile radius for all City residents. Additionally, the nutrition program was automated at all Senior Centers and Nutrition Sites in FY 2018. In an effort to ensure sites offered inclusive services, Comprehensive Senior Centers offer equipment, including exercise and computer equipment that is accessible for seniors with varied needs. All staff and contractors also received disability and diversity training in FY 2017.

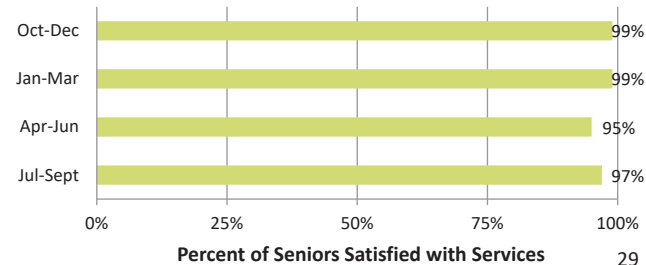
Responsible Department: Human Services



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)





28. ANNUAL VISITS TO LIBRARY ✔

Target: 2,466,449 Visits

About this measure:

This measure shows the number of visits to all library locations to access books, technology, programs, to vote and for other library services.

Why it is important:

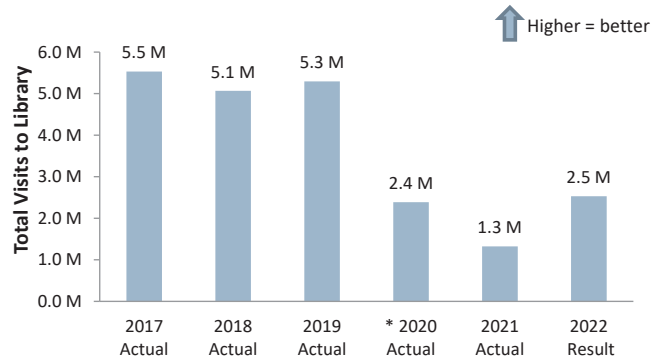
Visits to libraries provide access to educational, cultural, self-directed learning, entertainment, and civic engagement resources and services.

What is being done:

Seven day operations at library locations have been restored in FY 2022. The library is providing full services to the public, including: contact-free pickup, Wi-Fi in library parking lots, and access to public computers continues to be available. In addition, the library continues to provide access to digital content and virtual programming for all age groups.

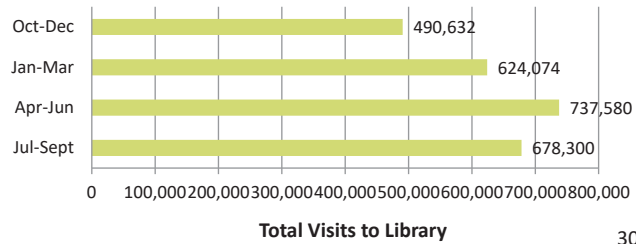
Responsible Department: Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)

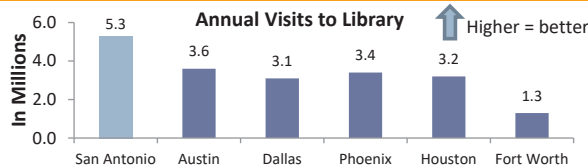


*Decline in FY 2020 is due to Library closures city-wide that took place March 14, 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)



COMPARATIVE ANALYSIS (FY 2019)



29. ANNUAL LIBRARY CIRCULATION ✔

Target: 6,480,996 Items

About this measure:

This measure indicates the number of items checked out by customers of the San Antonio Public Library. Items include physical and digital resources such as print books, eBooks, magazines, CDs and DVDS.

Why it is important:

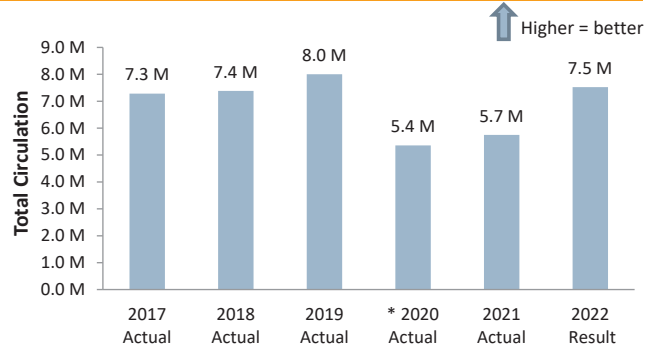
Access to over two million physical and digital materials help advance literacy development, school readiness, self-directed learning, and the transfer of knowledge.

What is being done:

Seven day operations at library locations have been restored in FY 2022. The library is providing full services to the public, including: contact-free pickup, Wi-Fi in library parking lots, and access to public computers continues to be available. In addition, the library continues to provide access to digital content and virtual programming for all age groups.

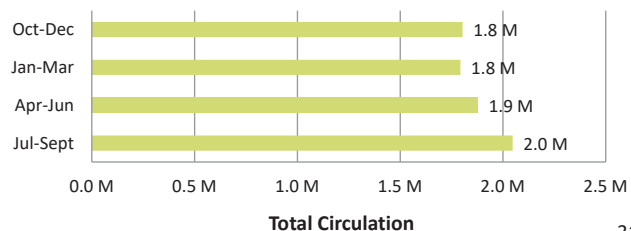
Responsible Department: Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)

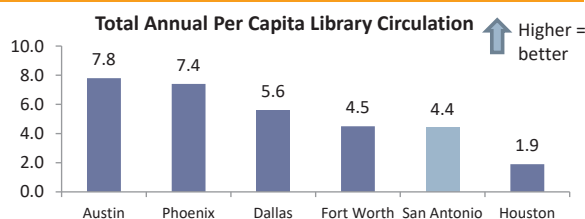


* Decline in FY 2020 is due to Library closures city-wide that took place March 14, 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)



COMPARATIVE ANALYSIS (FY 2019)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS



SERVICE AREA 3: NEIGHBORHOODS



30. HOURS OF COMPUTER & WI-FI USAGE ✔

Target: 1,163,280

About this measure:

This measure reports the number of hours that individuals are utilizing the Library's computers & Wi-Fi at all locations.

Why it is important:

The community is provided consistent and convenient access to public computers and Wi-Fi throughout the library system, which consists of 30 locations. This digital inclusion strategy is available to all in the community and helps bridge the digital divide.

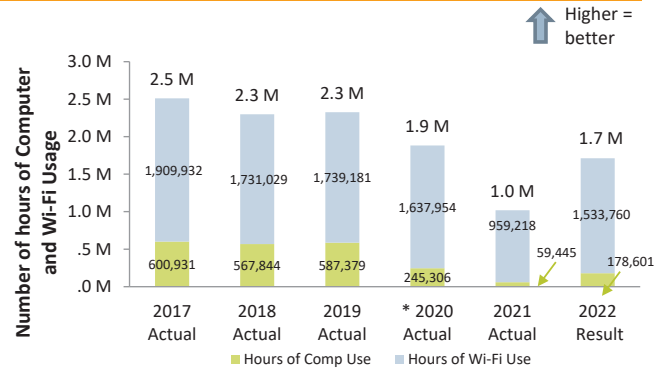
What is being done:

Seven day operations at library locations have been restored in FY 2022. The library is providing full services to the public, including: contact-free pickup, Wi-Fi in library parking lots, and access to public computers continues to be available. In addition, the library continues to provide access to digital content and virtual programming for all age groups.

Responsible Department: Library

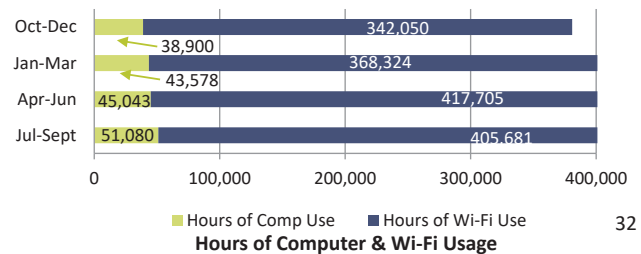


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 is due to Library closures city-wide that took place March 14, 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS



SERVICE AREA 3: NEIGHBORHOODS



31. RECREATION FACILITY PARTICIPATION ✔

Target: 404,281

About this measure:

The measure reflects the total number of adult and youth participants at City community center facilities.

Why it is important:

The measure is important to recognize how many residents are utilizing community center facilities. The facility participation is a measure that staff can use when making recommendations for improvements to facility programs and operations.

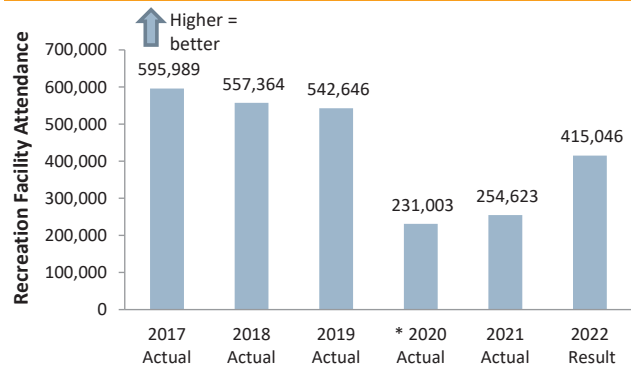
What is being done:

The Department currently uses a variety of methods to promote various programs and events at facilities. The Department uses participation data to determine the community response to programs and events as well as to analyze facility needs.

Responsible Department: Parks & Recreation

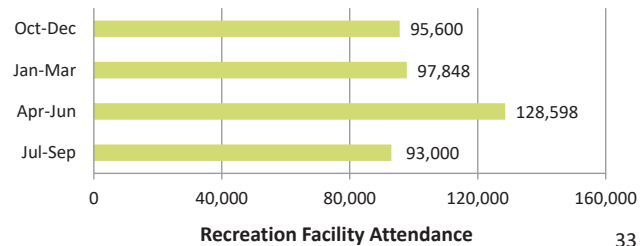


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* In FY 2020, reduced attendance counts was a result of facility closures due to COVID-19.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 4: SUSTAINABILITY

32. MUNICIPAL FACILITY AVOIDED UTILITY COSTS (SAVINGS) ✓

Target: \$100,000 Avoided (Saved) Annually

About this measure:

This measure shows the utility costs that will be avoided (saved) each year as a result of energy conservation projects completed in municipal facilities.

Why it is important:

In accordance with the SA Climate Ready Climate Action and Adaptation Plan (CAAP), the City has committed to improving the efficiency of municipal buildings facilities and reducing CO₂ emissions with a goal of being Net Zero by 2040. The Office of Sustainability implements energy conservation projects to reduce the City's utility costs, improve air quality, and promote environmental stewardship and awareness. Staff select projects that will generate utility cost savings (over the useful life) greater than the project cost.

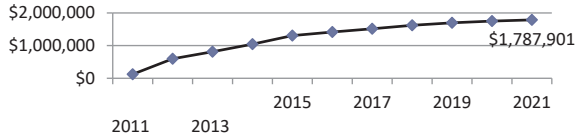
What is being done:

The following municipal energy projects were completed in FY 2022:

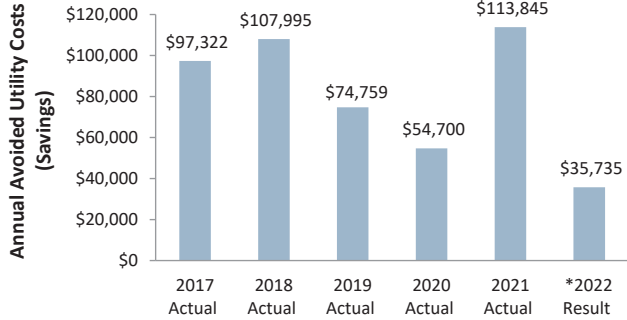
1. Interior LED Lighting Retrofit at Little Carver and Carver Annex
2. Programmable T-stat installation at 3 Carver Facilities
3. Interior LED Lighting Retrofit at Forest Hills Library
4. Interior LED Lighting Retrofit at MCreless Library

CUMULATIVE ANNUAL AVOIDED COST

Responsible Department: Office of Sustainability



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



SERVICE AREA 4: SUSTAINABILITY

33. RECYCLING RATE (LANDFILL DIVERSION RATE) ✓

Target: 40% in FY 2022, 60% by 2025

About this measure:

This measures the percent of solid waste, collected from approximately 368,000 customers, that is recycled. The City's single-family recycling programs include weekly curbside recycling and organics collection, semi-annual curbside brush collection, and two brush recycling drop-off sites.

Why it is important:

Recycling promotes environmental stewardship and long-term sustainability. It is a cost-effective alternative to burying waste in landfills.

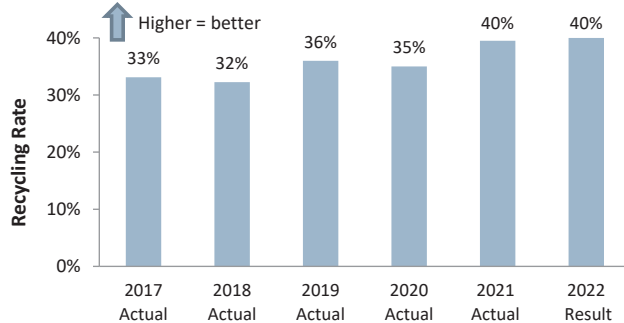
What is being done:

The City continues to offer a lower rate for customers that select a smaller garbage cart. This is an incentive for customers to throw away less and hopefully recycle more. It has become increasingly important for customers to recycle properly. The City promotes recycling properly with a simplified messaging and a robust outreach and educational campaign.

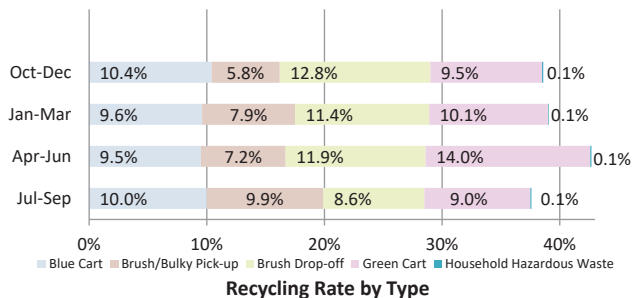
Responsible Department: Solid Waste Management



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 4: SUSTAINABILITY

34. REFUSE AND RECYCLING COLLECTION MISSES PER 10,000 COLLECTION POINTS ✔

Target: 8.50 or Fewer Misses per 10,000 Collection Points

About this measure:

The department provides weekly garbage, recycling, and organics collection services to approximately 368,000 single-family households. This measure tracks the percentage of missed collections for all single-family homes serviced by City crews.

Why it is important:

Ensuring all refuse is collected provides for cleaner neighborhoods. If a collection is missed, customers can call 3-1-1 to report the missed collection and the department will respond accordingly.

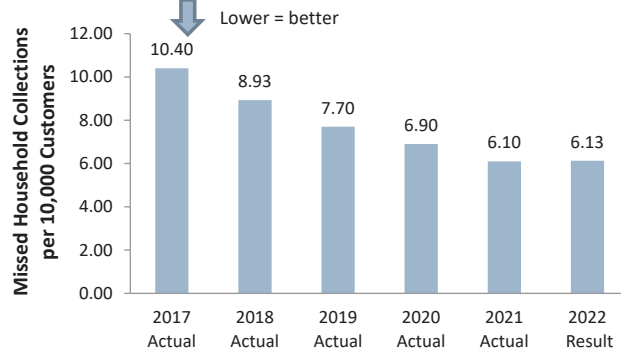
What is being done:

To ensure that the material is collected on time, the department added additional resources and rebalanced the Organics routes. Additionally, the department completed several initiatives to fill driver vacancies, including job fairs and a driver apprentice program.

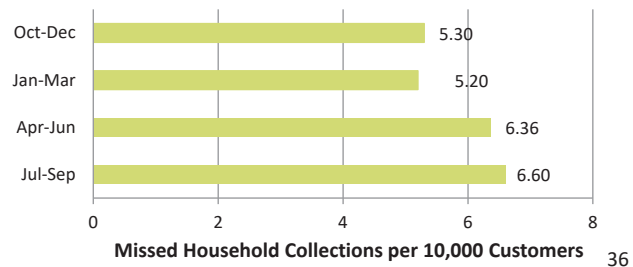
Responsible Department: Solid Waste Management



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 5: ECONOMIC DEVELOPMENT

35. AFFORDABLE HOUSING UNITS FACILITATED THROUGH GENERAL FUND INCENTIVES ✔

Target: 875 housing units

About this measure:

In FY 2019, this measure was implemented to show the number of affordable housing units incentivized through fee waivers and inner city incentive grants/loans. The COSA Fee Waiver Program took effect in January 2019, offering fee waivers for affordable housing units.

Why it is important:

Everyone deserves quality, affordable housing options. Fee waivers provide one tool for incentivizing affordable housing in the city.

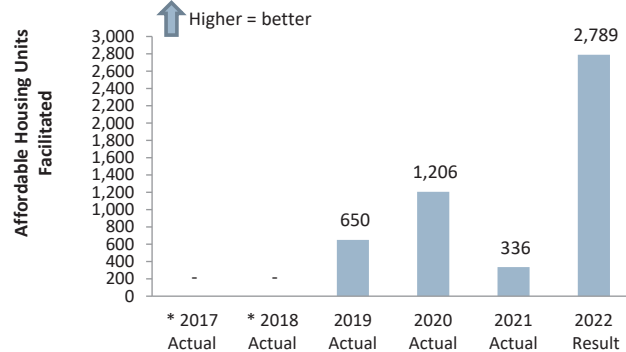
What is being done:

FY 2022 budget allocates \$1,430,000 in City fee waivers, \$2,000,000 in SAWS waivers, and \$400,315 in Inner City Incentive Funds for affordable housing projects. This funding is often layered with other City incentives, including tax increment financing and federal grant programs, for increased impact.

Responsible Department: Neighborhood and Housing Services Department

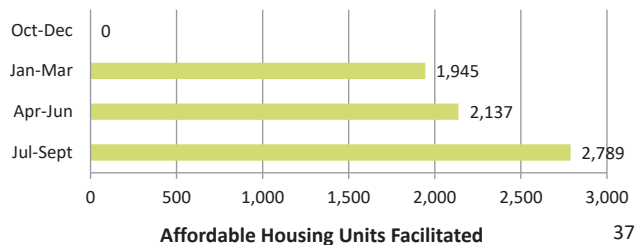


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*This measure was not tracked prior to adoption of the COSA Fee Waiver Program.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 5: ECONOMIC DEVELOPMENT

36. JOBS CREATED/RETAINED THROUGH ECONOMIC DEVELOPMENT ACTIVITIES ✓

Target: 4,811 jobs

About this measure:

This is a measure of all jobs created and retained through company projects that were secured as a result of the efforts of a partnership between the Economic Development Department and the Economic Development Foundation (EDF).

Why it is important:

This measure illustrates San Antonio's economic competitiveness in securing more and better job opportunities for its citizens. An increase in jobs within San Antonio strengthens the City's economy.

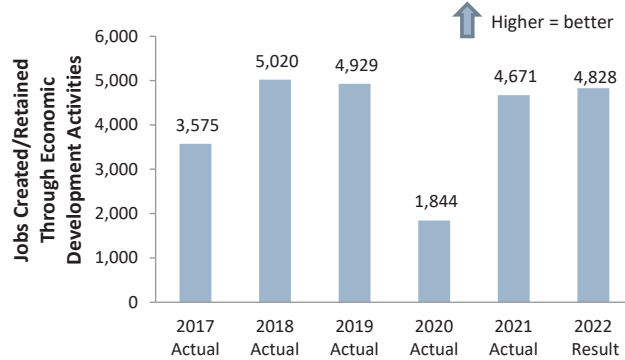
What is being done:

The Economic Development Department utilizes a number of state and local tools and programs to attract and retain jobs. In addition, the department manages a contract with the EDF for marketing; business, retention and expansion (BRE); and attraction services.

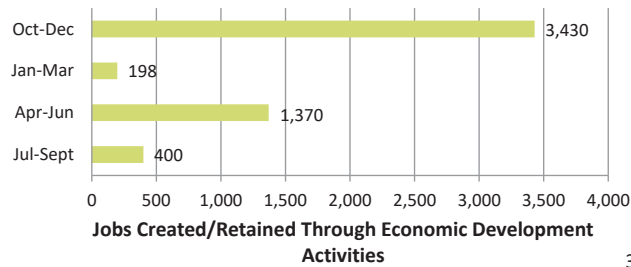
Responsible Department: Economic Development

¹The City entered into a contract with the EDF in FY 2011 to provide coordinated economic development services in an effort to increase the number of jobs created and retained in San Antonio.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



38

SERVICE AREA 5: ECONOMIC DEVELOPMENT

37. TOTAL CORPORATE INVESTMENT ✓

Target: \$636 million in New Investment

About this measure:

This measure shows the amount of planned company investment in projects that were facilitated by the Economic Development Department and the Economic Development Foundation (EDF). Such projects are a result of both local expansion and the recruitment of new businesses to San Antonio.

Why it is important:

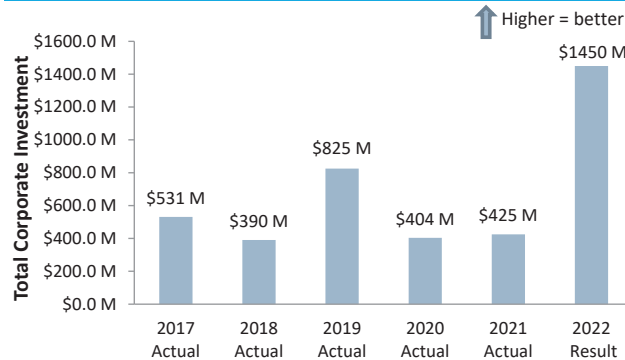
The measure indicates the scale of new capital investment in the community which provides for job creation and business growth.

What is being done:

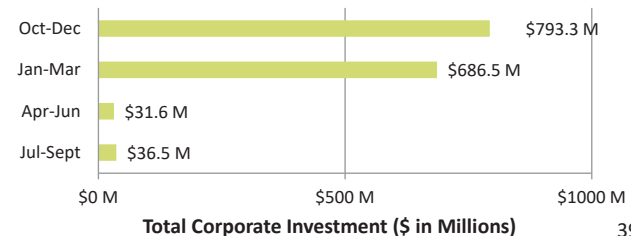
The Economic Development Department utilizes a number of state and local tools and programs to attract new capital investments in San Antonio. In addition, the department manages a contract with the EDF for marketing; business, retention and expansion (BRE); and attraction services.

Responsible Department: Economic Development

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



39



SERVICE AREA 6: CONVENTION, VISITOR & ARTS

38. AIRPORT OVERALL CUSTOMER SATISFACTION ✔

Target: 4.40 (Very Good) out of 5.0 (Excellent)

About this measure:

The Airport Service Quality (ASQ) Survey is the world's leading airport customer satisfaction benchmark program with over 190 airports surveying their passengers monthly. Each quarter, this measure illustrates the overall satisfaction of passengers of the Airport. All airports use the same questionnaire and follow the same methodology.

Why it is important:

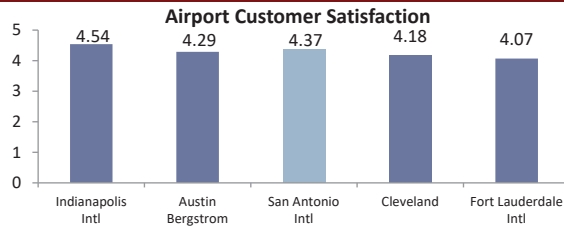
Findings from the ASQ assist the airport in identifying areas for improvement as well as areas where the Airport excels.

What is being done:

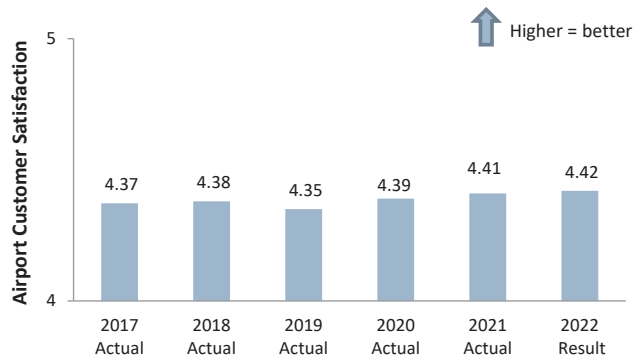
The Aviation Department is focused on improving the customer experience for our passengers. In FY 2019, the Airport continued to expand its arts program that includes rotating art and musical performances and City Council will award contracts for new food, beverage and retail concepts in both pre- and post-security in Terminal A.

Responsible Department: Airport

COMPARATIVE ANALYSIS (2018 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 6: CONVENTION, VISITOR & ARTS

39. INTERNATIONAL AIRPORT OPERATING COST PER PASSENGER ✔

Target: \$15.63

About this measure:

The measure tracks the average operating cost per passenger boarding a flight at San Antonio International Airport. This includes personnel costs, facility operations, fire, and law enforcement costs.

Why it is important:

Cost per passenger is a benchmark measure that is commonly used to compare airports. It is an indication of how efficiently the Airport is operating.

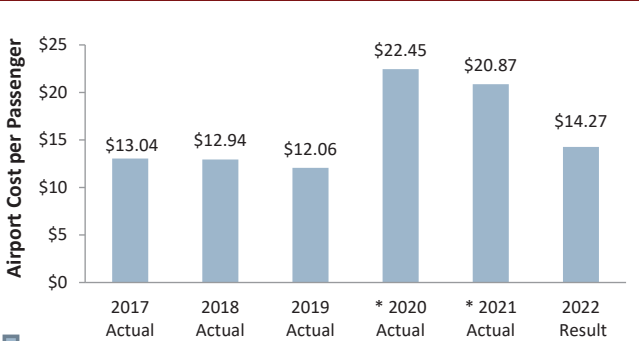
What is being done:

The Airport continues to look for non-airline revenue opportunities year-round. Increases in the cost per passenger are related to costs for improving the customer experience.

Responsible Department: Airport



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*The measure increases because the number of passengers decreased in FY 2020 and FY 2021 due to COVID impacts on passenger traffic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 6: CONVENTION, VISITOR & ARTS

40. EVENT DAYS AT THE ALAMODOME ✓

Target: 108 days

About this measure:

This measure represents the total number of days per year when a contracted event is actually occurring at the Alamodome. This does not include the move in/move out days for events.

Why it is important:

Event days at the Alamodome determine the amount of utility that the facility provides the community by offering a variety of entertainment options. The goal is to bring large, high-revenue yielding events to the Alamodome that would generate a favorable economic impact and experience for the community.

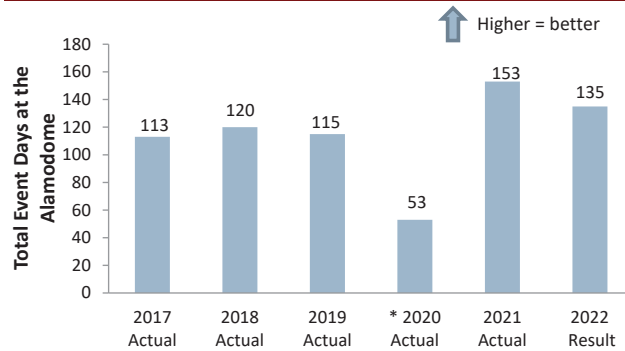
What is being done:

The Alamodome has completed a sales team reorganization that will focus on re-cultivating and developing new relationships in the industry to help bring new events to the Alamodome and the City.

Responsible Department: Convention & Sports Facilities

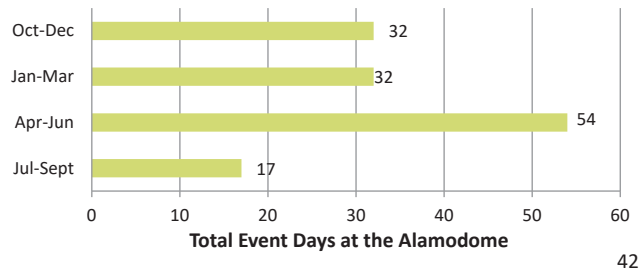


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by event cancellations during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 6: CONVENTION, VISITOR & ARTS

41. AVERAGE REVENUE PER ATTENDEE AT THE ALAMODOME ✓

Target: \$8.92

About this measure:

This measure represents the amount of revenue generated per attendee at the Alamodome on a yearly basis. The ratio is calculated by taking the net revenue and dividing it by total attendance during the fiscal year.

Why it is important:

The measure shows the financial success of the Alamodome events. This measure represents the balance between community events and high-revenue yielding events such as concerts and sporting events.

What is being done:

Revenue per attendee was impacted in 2020/2021 by lower attendance and in some cases, like the NCAA, had no attendance or lower attendance than pre-pandemic. The Sales and In-house marketing team continue to assist promoters and partners with marketing of the events to increase the number of tickets sold and related event revenues. The Alamodome team is targeting events with higher rates of return ensuring maximum value to the department and City.

Responsible Department: Convention & Sports Facilities

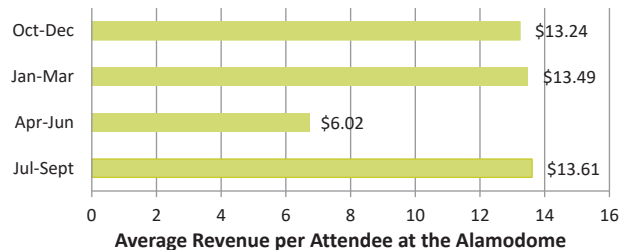


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by event cancellations during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 6: CONVENTION, VISITOR & ARTS

42. REVENUE PER NET SQUARE FOOT OF CONVENTION FACILITY RENTABLE SPACE ✔

Target: \$21.12

About this measure:

This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theatre.

Why it is important:

This measure indicates how well the department is able to convert facility rental opportunities into higher revenues that reduce the net cost of facility operations.

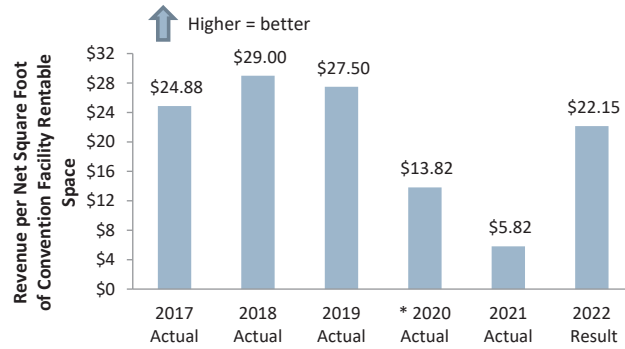
What is being done:

The Convention Center is soliciting new and short-term business to recover to pre-pandemic levels by 2024/2025.

Responsible Department: Convention & Sports Facilities

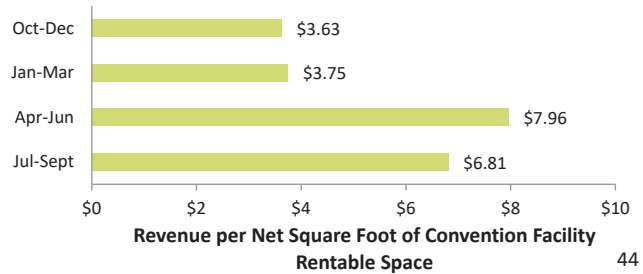


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by event cancellations during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 6: CONVENTION, VISITOR & ARTS

43. EVENTS BOOKED ✔

Target: 305

About this measure:

The measurement represents the sum of overall sales efforts that target group and convention business in current and future years and references Events booked for meeting at the Convention Center and hotel meeting space. The measurement aligns with Visit San Antonio's Citywide Sales Strategy in collaboration with the hotel community, that emphasizes Quality (high economic impact and targeted need periods) bookings vs. only Quantity.

Why it is important:

The City's Hotel Occupancy Tax (HOT) is predicated upon the sale of hotel guest rooms attributable to contracted Events of all parameters. Consequently, the number of high economic impact Events booked by Visit San Antonio positively impacts HOT. This tax is a critical resource for the City of San Antonio and helps to fund Visit San Antonio, the Henry B. Gonzalez Convention Center, arts initiatives, and history and preservation efforts.

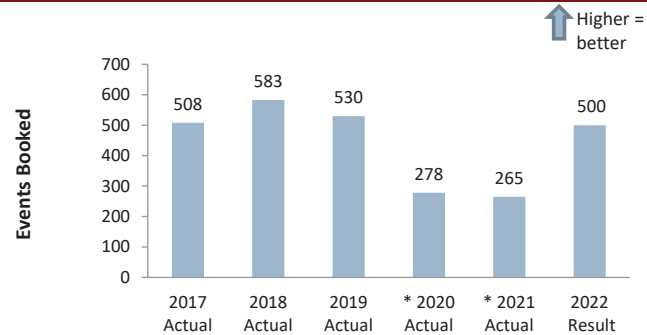
What is being done:

Booked Events historically fluctuate month to month and quarter by quarter, versus a consistent 12-month booking cycle. FY 2022 Q4 actuals are up 16.0% compared to FY 2022 Q4 Target. VSA booked a significant number of short-term business due to the rapid increase of meeting demand as the concern from the pandemic began to reduce. VSA is optimistic that the number of booked events will continue to pace in a positive direction for FY 2023.

Responsible Department: Visit San Antonio



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 and FY 2021 was impacted by economic downturn during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

44. ANNUAL ONLINE ENGAGEMENT ✓

Target: 35,000,000

About this measure:

Visit San Antonio measures the annual interaction with visitors through all online customer engagement properties including visitsanantonio.com website visits and Facebook interaction (likes, shares, comments, etc.).

Why it is important:

Visit San Antonio is a main source of destination information on the city and local events. It is critical to measure the level of interest in San Antonio that can lead ultimately to travelers choosing San Antonio for their destination. This measurement indicates the effectiveness of Visit San Antonio marketing strategy by showing that consumers are considering travel to San Antonio and taking direct action to learn more.

What is being done:

Online engagement interactions are not projected in equal 12-month increments as they are influenced by seasonality and timing of various campaigns. FY 2022 Q4 actuals are up 10.8% compared to FY 2022 Q4 Target. During the summer, VSA launched the new campaign Real & True which has spurred a positive reaction and engagement from our potential visitors. VSA anticipates this solid and steady pace for online engagement to continue for FY 2023.

Responsible Department: Visit San Antonio

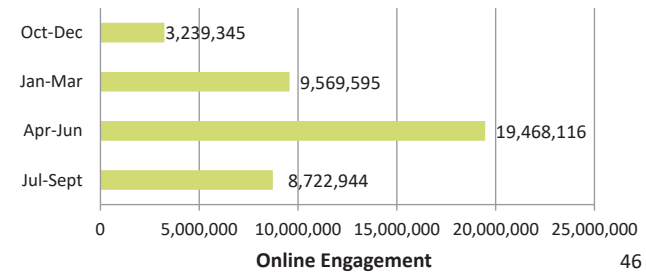


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was primary due to pausing all paid marketing due to the negative impact the pandemic was having on the travel and hospitality industry during this period.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

45. ATTENDANCE AT CULTURAL EVENTS ✓

Target: 1,500,000

About this measure:

This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are supported by the Department of Arts & Culture.

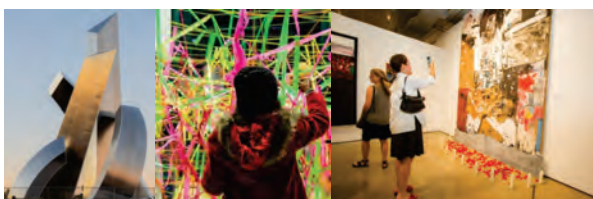
Why it is important:

The Department of Arts & Culture strives to enrich quality of life by leading and investing in San Antonio arts and culture. Increased attendance shows support for local arts organizations and individual artists while helping to make San Antonio an exciting place to live and visit.

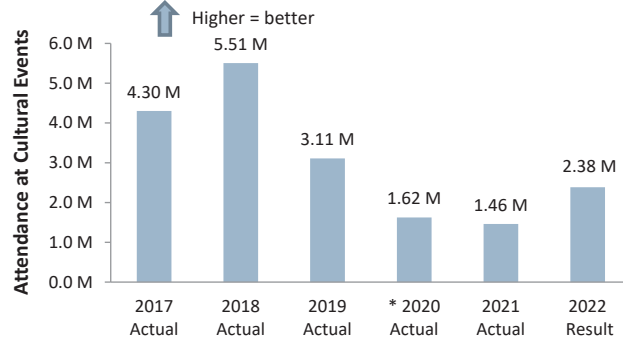
What is being done:

Attendance is increased through a wide range of events that the department promotes, develops, and markets for the residents and visitors of San Antonio. The department stimulates growth and development of arts and culture through support, guidance, and leadership to local partners.

Responsible Department: Arts & Culture

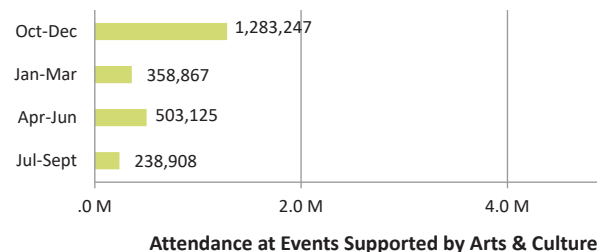


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID, many agencies moved to virtual events.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

46. NON-CITY DOLLARS LEVERAGED FOR ARTS BY FUNDED AGENCIES ✓

Target: \$42 million

About this measure:

This measure gauges how effective the local arts and cultural non-profit community have been in leveraging the dollars invested by the City.

Why it is important:

The City's investment in the arts is an important incentive for our arts and cultural partners. It anchors the message that the arts are important to San Antonio and, in return, it helps organizations stimulate support from private and other public foundations, as well as individual giving. The City's investment also helps augment and support the costs affiliated with running the operations of organizations and the programs they offer to our residents and visitors.

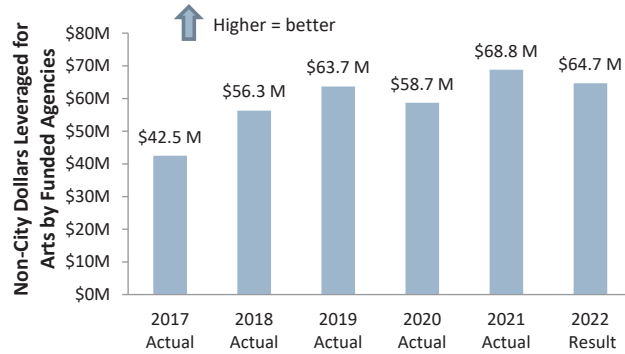
What is being done:

The Department of Arts & Culture is responsible for overseeing the financial and programmatic performance of each funded organization and evaluating the City's investment. The Department also publishes a Creative Economy Impact Study to monitor economic growth and to help stimulate greater interest in private sector investment. The Department provides technical and economic development training to agencies and artists.

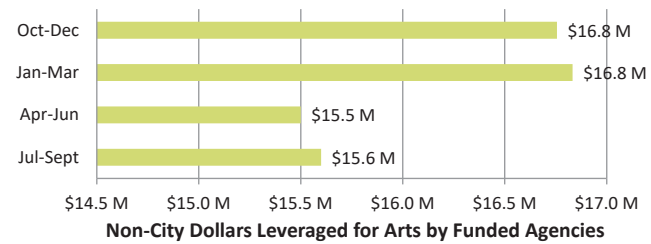
Responsible Department: Arts & Culture



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Data used in calculation was pulled using SMU DataArts beginning FY 2021. Past Fiscal Year's calculation data utilized the Arts Agencies' 990 IRS Filings. Info collected is always 2 years behind due to need for validation. 48

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

47. EVENTS AT DOWNTOWN PARKS AND PLAZAS ✓

Target: 650 events

About this measure:

This measure shows the events held at Travis Park, Milam Park, Houston Street and Marriage Island. This includes weddings, City-sponsored events, corporate events, and private functions.

Why it is important:

Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

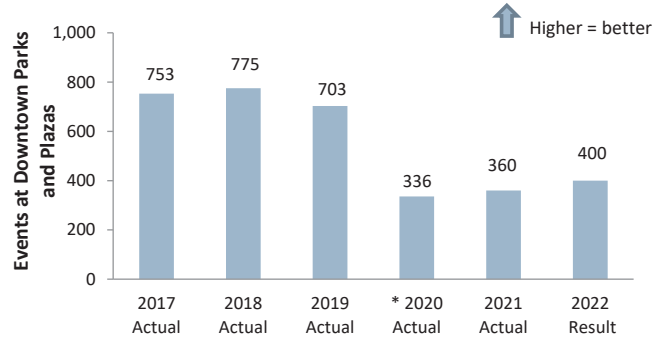
What is being done:

Staff advertises downtown parks and plazas through different media venues including television, radio, written publications, online, and social media. Prior year's performance targets included food trucks at Main Plaza, which are no longer included in the target number of events.

Responsible Department: Center City Development & Operations

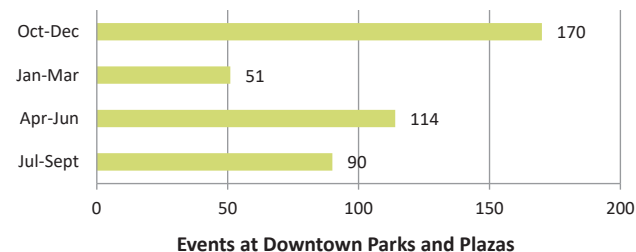


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* Decrease in FY 2020 is due to COVID and gathering restrictions put in place.

CURRENT YEAR PERFORMANCE (BY QUARTER)



49

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

48. SQUARE FEET OF SIDEWALKS PRESSURE WASHED ✔

Target: 17,000,000 square feet

About this measure:

This measure shows the square footage of sidewalks in the downtown area that are pressure washed throughout the year.

Why it is important:

The appearance of downtown is important to creating an inviting locale for visitors. Having clean sidewalks improves that appearance.

What is being done:

Existing pressure washers have been upgraded with hot water reclaim pressure washers. Downtown Operations staff coordinates with Centro San Antonio staff to ensure the sidewalks are cleaned regularly.

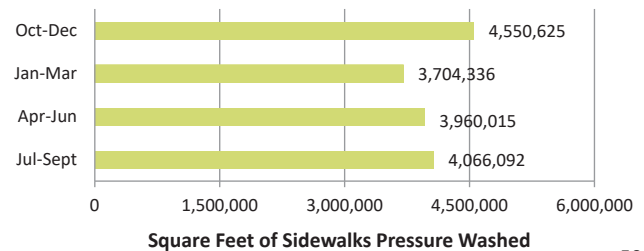
Responsible Department: Center City Development & Operations



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



50

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

49. RIVERBOAT CRUISE PASSENGERS ✔

About this measure:

The City contracts with Go Rio to operate the riverboat tours on the River Walk. This measure notes the number of passengers taking a riverboat tour.

Why it is important:

While the measure is not directly controlled by the City it provides a good indicator of the number of visitors to the River Walk and the overall health of the economy.

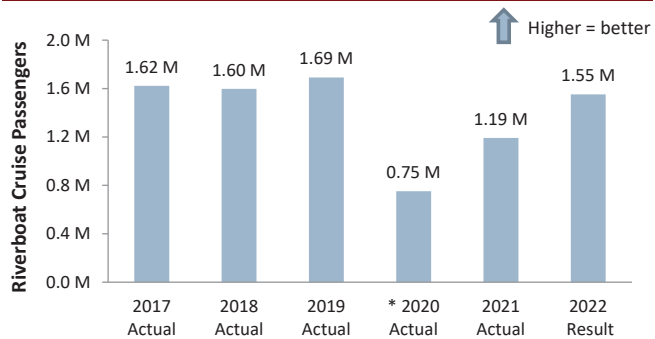
What is being done:

Visit San Antonio staff advertises San Antonio River Walk through various media publications in order to increase tourism. Riverboat cruise passenger ticket sales vary on a seasonal basis. Lower sales occur in the fall and winter months, while more passengers are expected during spring and summer months.

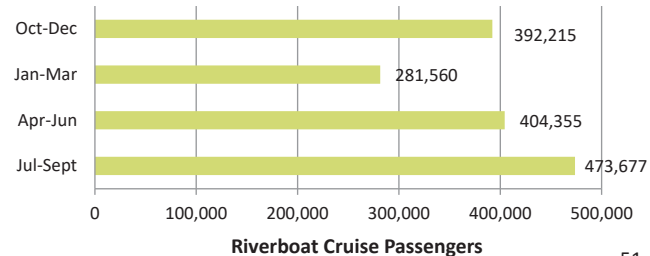
Responsible Department: Center City Development & Operations



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



51



50. GENERAL FUND EXPENDITURE VARIANCE AS PERCENTAGE OF ESTIMATE. FINAL REVISED ESTIMATE DEVELOPED DURING THE BUDGET ANNUAL BUDGET PROCESS ✓

Target: Between 0% and -1% Variance

About this measure:

In September the City adopts the Annual Budget for the next fiscal year, running from October 1 – September 30. This measure calculates how close the City is to spending the amount budgeted. It is tracked on a quarterly basis in comparison to an estimate for that quarter. A negative variance means the expenditures are under budget.

Why it is important:

Accurate estimates are key to maintaining a balanced budget and for forecasting next year's budget.

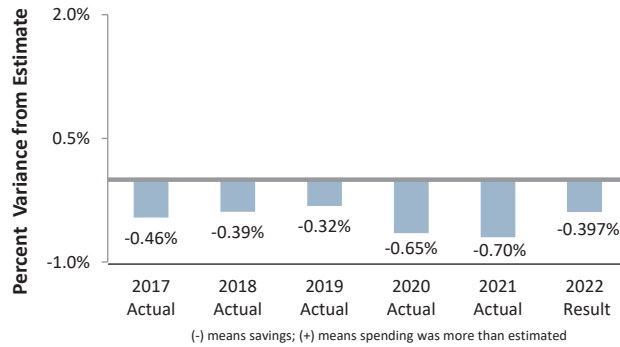
What is being done:

Monthly Reports of expenditures are provided to the City Manager and Quarterly Reports are presented to the City Council (3+9 Financial Report, 6+6 Financial Report, 9+3 Financial Report, and Year End Financial Report).

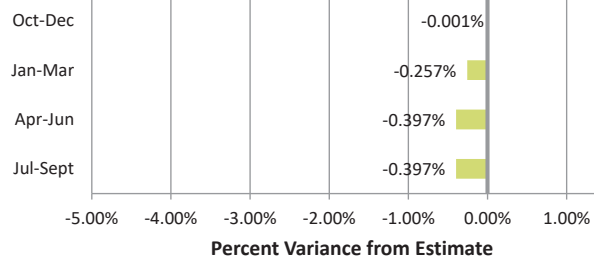
Responsible Departments: Budget, Finance



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



52



51. GENERAL FUND REVENUE VARIANCE AS PERCENTAGE OF ESTIMATE. FINAL REVISED ESTIMATE DEVELOPED DURING THE BUDGET ANNUAL BUDGET PROCESS ✓

Target: Less than 1% of Variance

About this measure:

The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track with the adopted budget.

Why it is important:

Monitoring department revenues is crucial to ensure a balanced current year budget. If revenues are not received at the budgeted amounts, the City will take corrective action to ensure a balanced budget by year end.

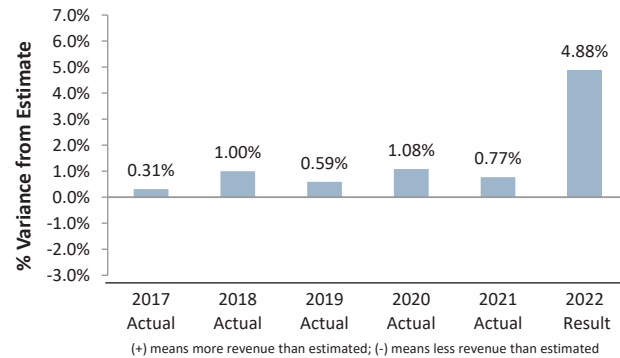
What is being done:

Monthly Reports of revenues are provided to the City Manager and Quarterly Reports are presented to the City Council.

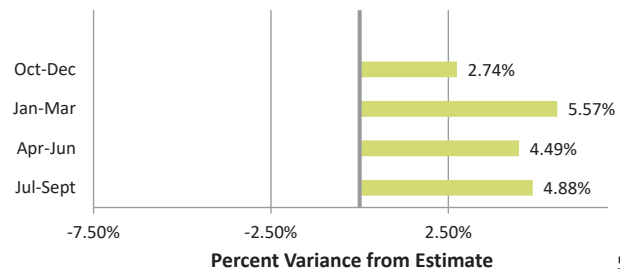
Responsible Department(s): Budget, Finance



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



53



52. ACHIEVE PAYMENT TO VENDORS WITHIN TERMS ✓

Target: 86%

About this measure:

Measures the percentage of payments to vendors in a timely manner.

Why it is important:

Prompt payment of goods and services builds good relationships with the City's suppliers. Paying early may allow the City to take advantage of discounts offered by vendors.

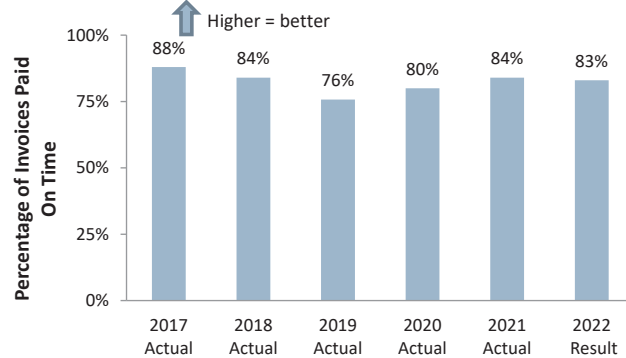
What is being done:

Ongoing training and outreach with departments has resulted in the clean-up of past-due invoices impacting the paid on time percentages. Additionally, departmental vacancies and an increase of city-wide absences during the second quarter, resulting from the Omicron variant, further caused delays in timely processing incoming invoices. With the employee absences subsiding and a mid-year readjustment to pay for positions performing this work, Finance anticipates the paid on time percentages to rebound the remainder of the fiscal year.

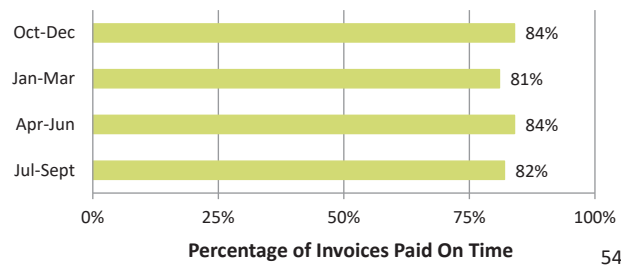
Responsible Department: Finance



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



53. EARNED MEDIA ✓

Target: 90%

About this measure:

This measure indicates the percentage of earned media coverage generated from news releases disseminated.

Why it is important:

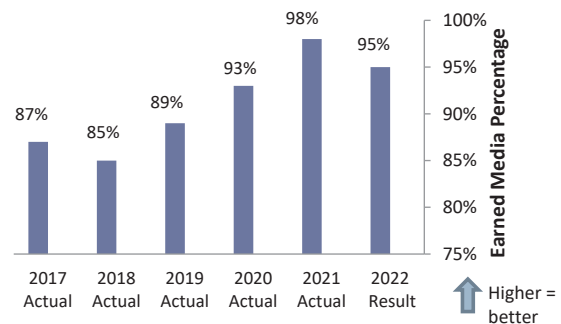
The Communications & Engagement Department is responsible for the City's corporate communications and works with the news media, as one channel of communication, to provide City-related information to the community. One measure of effectiveness is the amount of earned news coverage resulting from City news releases disseminated.

What is being done:

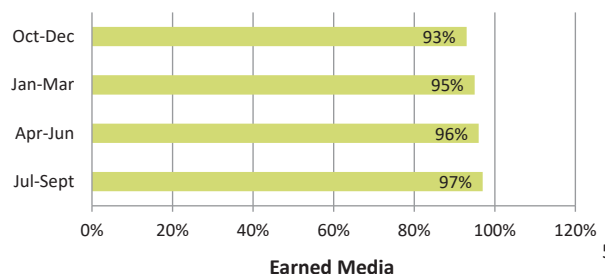
The Communications & Engagement Department proactively works with department PIOs to expand the City's overall news coverage with local, state, national and international media. On a daily basis, the Department coordinates media pitches with departments, develops thoughtful campaigns and story angles, coordinates news interviews, initiates pitch calls and messages to reporters, develops strategic messages, effectively utilizes social media and conducts regular media briefings. News media rely on City sources for accurate information and commentary on major issues, such as the COVID-19 pandemic, infrastructure, community health, public safety and other topics. The City's social media channels have also become a direct source of information for residents and the media with residents viewing and engaging with our content to stay informed but also address and report concerns.

Responsible Department: Communications & Engagement

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



54. VOLUNTARY TURNOVER RATE ✓

Target: 9%

About this measure:

The voluntary turnover rate measures the percentage of full-time, civilian employees who leave the City organization by their own choice. This rate does not include retirements or involuntary separations such as employment terminations.

Why it is important:

This is a useful measure that shows the organization's progress in becoming an employer of choice. Low voluntary turnover typically reflects a workforce in which employees are satisfied with their current jobs and are not leaving for other employment.

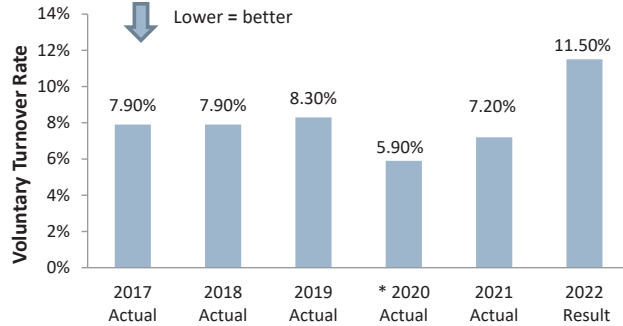
What is being done:

The City strives to increase employee satisfaction throughout the organization by working to provide employees with competitive salaries and a strong benefits package, along with an Employee Wellness Program that rewards healthy behavior.

Responsible Department: Human Resources

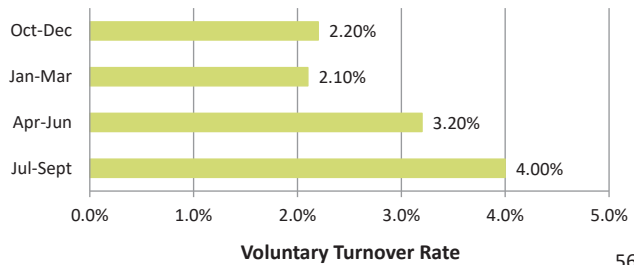


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)



56

55. NUMBER OF BUSINESS DAYS TO FILL A POSITION ✓

Target: 48 Business Days

About this measure:

This metric captures business days to fill standard recruitments (positions posted for 14 calendar days or less). This process begins when the department initiates the request to fill the position and concludes when the new employee begins work.

Why it is important:

Ensuring that positions are filled in a timely manner is critical for all departments' operational needs.

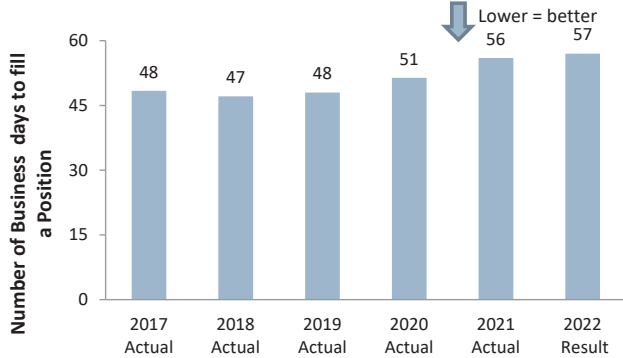
What is being done:

The Human Resources Department has significantly reduced the number of days to fill standard recruitments over the last few years, reducing the average from four to two months. In addition to internal process improvements, the department implemented an E-recruitment tool (NEOGOV) to aid in the recruitment process. This online system automates the hiring and selection process and allows hiring departments to more effectively screen candidates with tailored questions, thereby reducing review time. The department is focused on enhanced coordination with departments to further streamline the hiring process, while also improving the quality and diversity of candidate pools.

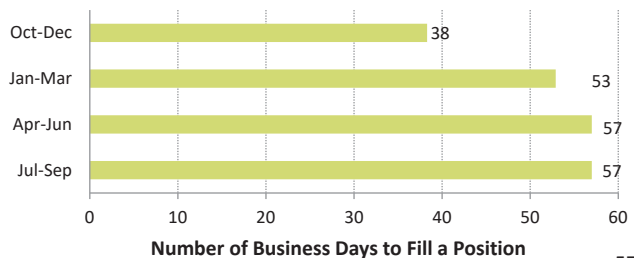
Responsible Department: Human Resources



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



57



56. 311 CALL CENTER ANSWER RATE -

Target: 96% of Calls Answered

About this measure:

This measure tracks the percent of calls answered from those that were received and placed in the 311 queue.

Why it is important:

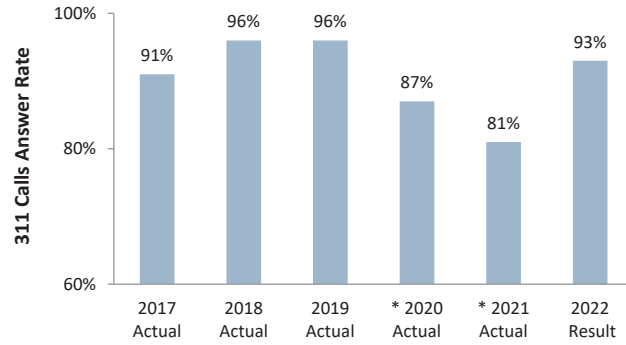
3-1-1 (210-207-6000) is the City's non-emergency phone number designated for residents inquiring about city services or events. 311 Customer Service Representatives are available seven days a week from 7am-7pm to answer questions and register resident concerns regarding a wide range of concerns including stray animals, potholes, garbage collection, overgrown yards, park maintenance, junk vehicles, etc. In FY 21, the 311 Call Center answered more than 877,500 which represents an increase of 22% from FY 2017.

What is being done:

In FY 2022, the department received additional full-time positions to assist with answering more calls made to the 311 Call Center. The 311 Customer Service Office is open seven days a week and receives more than 1 million interactions including phone calls, emails, and requests via the 311 website and the new 311 Mobile App, which is free and available through iTunes and the Google Play markets. These additional channels are integrated with the 311 CRM system and facilitate the ability to submit service requests for departments including Animal Care Services, Development Services/Code Enforcement, Historic Preservation, Metro Health, Parks and Recreation, Public Works, and Solid Waste Management.

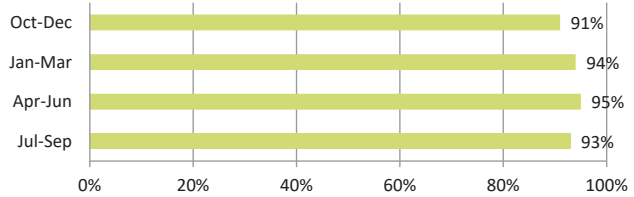
Responsible Department: 311 Customer Service

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)



311 Calls Answered within Service Level

58





CAPITAL IMPROVEMENTS PLAN



SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

The City of San Antonio's FY 2023 – FY 2028 Six-Year Capital Improvement Program (CIP) includes 517 projects totaling \$2.88 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects (see Figure 1).

Figure 1
Capital Improvements Program Costs by Program Category
 (\$ In Thousands)

Program	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	%
Streets	\$210,906	\$288,208	\$187,871	\$211,773	\$201,605	\$64,763	\$1,165,126	40.5%
Parks	84,525	96,037	75,950	84,808	55,523	0	396,843	13.8%
Municipal Facilities	67,795	114,902	32,649	36,880	13,831	24,516	290,573	10.1%
Other Facilities	4,674	7,044	868	1,406	1,341	0	15,333	0.5%
Air Transportation	83,329	94,520	58,300	32,301	14,770	13,769	296,989	10.3%
Drainage	42,607	55,200	33,415	55,362	53,155	3,500	243,239	8.4%
Information Technology	30,482	42,446	31,919	13,207	5,000	0	123,054	4.3%
Law Enforcement	14,617	25,303	17,242	15,428	12,535	0	85,125	3.0%
Neighborhood Improvements	99,870	22,900	15,700	9,700	1,830	0	150,000	5.2%
Libraries	10,005	5,695	7,278	21,872	9,061	0	53,911	1.9%
Fire Protection	2,577	12,992	12,966	20,885	10,058	0	59,478	2.1%
Total	\$651,387	\$765,247	\$474,158	\$503,622	\$378,709	\$106,548	\$2,879,671	100.0%

CAPITAL IMPROVEMENT DEVELOPMENT PROCESS

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changes in priority, current project work progress, and updated cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management and Budget (OMB) with new project requests, updated project schedules, and cost information for ongoing and planned projects. OMB, in coordination with the City's Executive Leadership Team and Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.



The Capital Budget allocates funding for pedestrian improvements.

REVENUES

The Six-Year Program is funded by various local, state, and federal revenues which are categorized into ten major revenue sources (see Figures 2 and 3). The 2022 General Obligation Bond funding totals \$1.2 billion or 41.6% of the Six-Year Spending Plan. The \$1.2 billion represents the 2022-2027 Bond Program that was voted on and approved by San Antonio taxpayers in May 2022. Of the \$1.2 billion, \$472 million is for street improvements, \$170 million for drainage improvements, \$272 million for parks and recreation improvements, \$58 million for library and cultural facilities, \$78 million for public safety improvements, and \$150 million for neighborhood improvements.

The 2017 General Obligation Bond totals \$227 million or 7.9% of the Six-Year Program. The \$227 million represents the remaining balance of the original \$850 million program that was voted on and approved in May of 2017.

The Six-Year Capital Program includes a total of \$297 million of Airport revenues or 10.3% of the total program. Airport revenues are comprised of \$15 million of Airport Improvement Program Grants, \$188 million in Interim Airport Funding, \$7 million from the Airport Improvement and Contingency Fund, \$7 million from the Texas Department of Transportation, \$46 million from the Airport Infrastructure Grant, \$6 million from the Stinson Revolving Fund, \$3 million from the Airport Customer Facility Charge Fund, and \$25 million from the Airport Passenger Facility Charge Fund.

The Six-Year Capital Program includes \$430 million in Certificates of Obligation and Self-Supporting Certificates of Obligation, equivalent to 14.9% of the total Program. The composition of the \$430 million includes \$395 million in Certificates of Obligation and \$35 million in Self-Supporting Certificates of Obligation.

A total of \$433 million is included in other revenues which represents 15% of the Six-Year Capital Program. Examples of the “other” revenues include the General Fund, Advanced Transportation District Fund, the HOT Redemption and Capital Fund, the Storm Water Regional Facilities Fund, Storm Water Operating Fund, the Texas Public Facility Corporation, and Propositions 1 and 2 sales tax initiatives for Edwards Aquifer and Linear Creekways.

Tax Notes are a short-term debt security issued by a municipal government to finance a project that will be repaid with future tax collections. The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. The FY 2023 through FY 2028 capital program includes \$261 million in tax notes funding for projects. This represents about 9.1% of the overall capital budget.

On May 9, 2015, voters re-approved a 1/8th cent sales tax previously approved by the voters in 2000, 2005, and 2010 to provide funds to support aquifer protection and the creation of linear creekway parks. Proposition 1 provides \$100 million for the continuation of Edwards Aquifer protection initiatives to protect and preserve the primary source of water for San Antonio residents.



The Capital Budget allocates funding for parks improvements.

Of the \$100 million, \$90 million was authorized to continue to be used for the purchase of conservation easements and land protection over the sensitive recharge and contributing zones of the aquifer, while \$10 million was dedicated to aquifer protection projects within urbanized areas exclusively in Bexar County. Proposition 2 provided \$80 million in funding to preserve additional open space, to continue the development of hike and bike trails along San Antonio’s creekways and tributaries, and to continue watershed and water quality protection efforts when developing parks improvements. Propositions 1 and 2 for 2010 and 2015 provide \$37 million for the Six-Year Capital Program.

In November 2020, voters approved a redirection of the 1/8th cent sales tax that had been used for linear creekway parks and Edwards Aquifer protection to establish the SA: Ready to Work program an educational and job placement program to help residents improve their quality of life. However, the linear creekways and Edwards Aquifer will continue to be funded. Over \$100 Million is included in the 2022 Bond Program for Linear Greenway Trails and \$10 Million is included in the Capital Program to continue the Edwards Aquifer Program funded through self-supporting Certificates of Obligations.

Figure 2
FY 2023 through FY 2028 Capital Improvements Program by Revenue Source

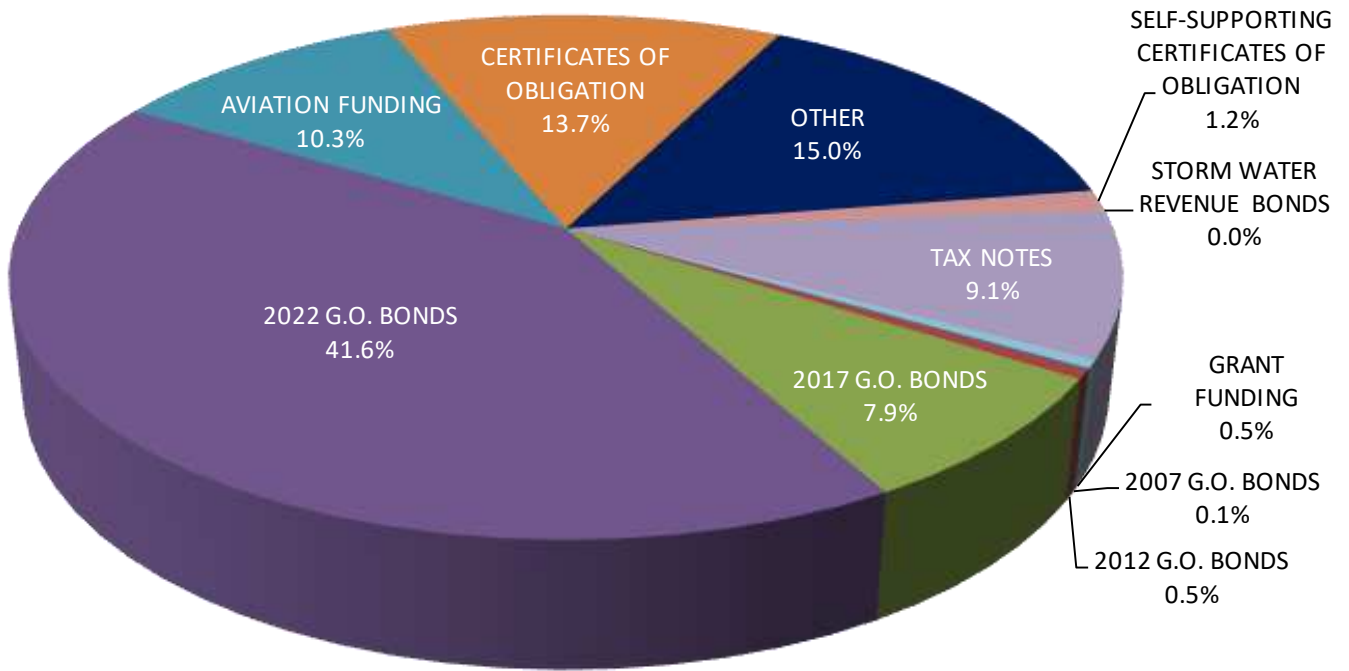


Figure 3
FY 2023 through FY 2028 Capital Improvements Program by Revenue Source
 (\$ In Thousands)

Revenue Source	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	%
2022 G.O. Bonds	\$159,195	\$197,031	\$211,567	\$352,034	\$272,894	\$5,583	\$1,198,304	41.6%
2017 G.O. Bonds	114,285	93,327	14,736	4,509	0	0	226,857	7.9%
Tax Notes	37,539	76,959	46,303	40,207	38,384	22,000	261,392	9.1%
Other ¹	143,232	172,253	57,398	23,987	7,055	28,816	432,741	15.0%
Certificates Of Obligation	78,990	113,486	76,165	49,530	40,477	36,380	395,028	13.7%
Airport Funding	83,329	94,520	58,300	32,301	14,770	13,769	296,989	10.3%
Self-Supporting Certificates Of Obligation	10,113	14,718	6,228	0	4,000	0	35,059	1.2%
2012 G.O. Bonds	10,574	1,875	2,901	0	0	0	15,350	0.5%
2007 G.O. Bonds	3,085	321	0	0	0	0	3,406	0.1%
Storm Water Revenue Bonds	426	319	0	0	0	0	745	0.0%
Grant Funding	10,619	438	560	1,054	1,129	0	13,800	0.5%
Total	\$651,387	\$765,247	\$474,158	\$503,622	\$378,709	\$106,548	\$2,879,671	100.0%

¹Includes General Fund, Edwards Aquifer Program, and Linear Creekway Program.

REVENUE HIGHLIGHTS

The following information provides a brief description of the 2017 and 2022 General Obligation Bond Programs, the Advanced Transportation District Fund, Propositions 1 and 2 sales tax initiatives, selected capital projects, and analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Program. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled “Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District” in the Capital Spending Plan Table section.

2022 GENERAL OBLIGATION BONDS

On May 7, 2022, voters approved the City of San Antonio’s 2022-2027 \$1.2 billion General Obligation Bond Program consisting of six propositions:

Proposition A:	Streets, Bridges & Sidewalk Improvements	62 Projects	\$471,557,000
Proposition B:	Drainage & Flood Control Improvements	23 Projects	\$169,873,000
Proposition C:	Parks & Recreation Improvements	82 Projects	\$271,915,000
Proposition D:	Library & Cultural Facilities Improvements	9 Projects	\$ 58,375,000
Proposition E:	Public Safety Facilities Improvements	6 Projects	\$ 78,280,000
Proposition F:	Affordable Housing	1 Project*	\$150,000,000
Total		183 Projects	\$1,200,000,000

**Includes 5 Priority Funding Categories*



The 2022-2027 GO Bond Program is the largest in the City’s history. The program is 41% larger than the 2017 GO Bond Program, with \$150.0 million towards Affordable Housing, \$100.5 million dedicated to improving Failed “F” Streets, and \$103.4 million towards increasing Linear Greenway Trails. With the addition of the 2022 Bond Program, the City will have invested close to \$3 billion in infrastructure improvements over the past decade of bond programs (including the \$596 million 2012 Bond Program and the \$850 million 2017 Bond Program). In the decade prior to 2012, the City made Bond infrastructure investments totaling less than \$920 million.

Some of the key features of the 2022 Bond Program includes:

- No City Property Tax rate increase associated with the \$1.2 billion Bond Program
- 53% of Bond dollars dedicated to street and drainage infrastructure projects
- \$12 million dedicated to the construction of pedestrian mobility improvements

- Alignment with the City's SA Tomorrow Growth Plan
- At least one proposed bond project within one mile of 90% of residents
- All borrowed money loaned at the lowest interest rates possible due to the City's "AAA" bond rating (the highest credit rating available) - putting more property tax dollars into infrastructure projects
- Completion of General Obligation Bond Programs on time, within budget, and with quality improvements (as seen with the 2012 and 2017 Bond Programs)

The 2022 Bond Program was developed with an extensive public input process. From October to December 2021, 183 residents comprising five Community Bond Committees, appointed by the Mayor and City Council Members, met to review and discuss initial staff-recommended projects. The meetings provided residents an opportunity to offer suggestions for projects, and more than 700 residents attended 20 meetings, providing 572 comments. The Community Bond Committee's recommendations were presented to the City Council on January 12, 2022, and the City Council approved 183 projects to include in the May Bond election.

ADVANCED TRANSPORTATION DISTRICT

On November 2, 2004, San Antonio voters approved the addition of a 1/4th of a cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately \$24 million per year for transportation-related capital improvements. The goals of the ATD include: construction of infrastructure improvements that result in less traffic congestion, improved sidewalks, Americans with Disabilities Act (ADA) compliance, and improved and/or additional crosswalks, pedestrian street markers, and other facilities. The ATD has \$16.5 million programmed to be spent through FY 2023.

PROPOSITION 1 – 2015 EDWARDS AQUIFER RECHARGE ZONE

In May 2015, City of San Antonio voters approved a sales and use tax at the rate of 1/8th of a cent effective through 2016. Proposition 1 provides \$100 million to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones. \$90 million will continue to be used toward the purchase of conservation easements and land protection, while \$10 million is dedicated for aquifer protection projects within urbanized areas exclusively in Bexar County. The FY 2023 through FY 2028 Capital Program includes \$8 million in remaining Proposition 1 funds.



Propositions 1 and 2 provide funding for land acquisitions to create safe, walkable greenways and to protect the Edwards Aquifer.

PROPOSITION 2 – 2015 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 in the May 2015 initiative approved \$80 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways. The funds will also be used for some operating, maintenance, and renovation needs associated with these acquisitions. The FY 2023 through FY 2028 Capital Program includes \$28 million in remaining 2015 Proposition 2 funds.

EXPENDITURES

Each capital project in the Six-Year Program is categorized into one of ten programs. Figures 5 and 6 represent the planned budget activity for each program category in the FY 2023 through FY 2028 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the Highlights section.

Figure 5
FY 2023 through FY 2028 Capital Improvements Program by Program Category

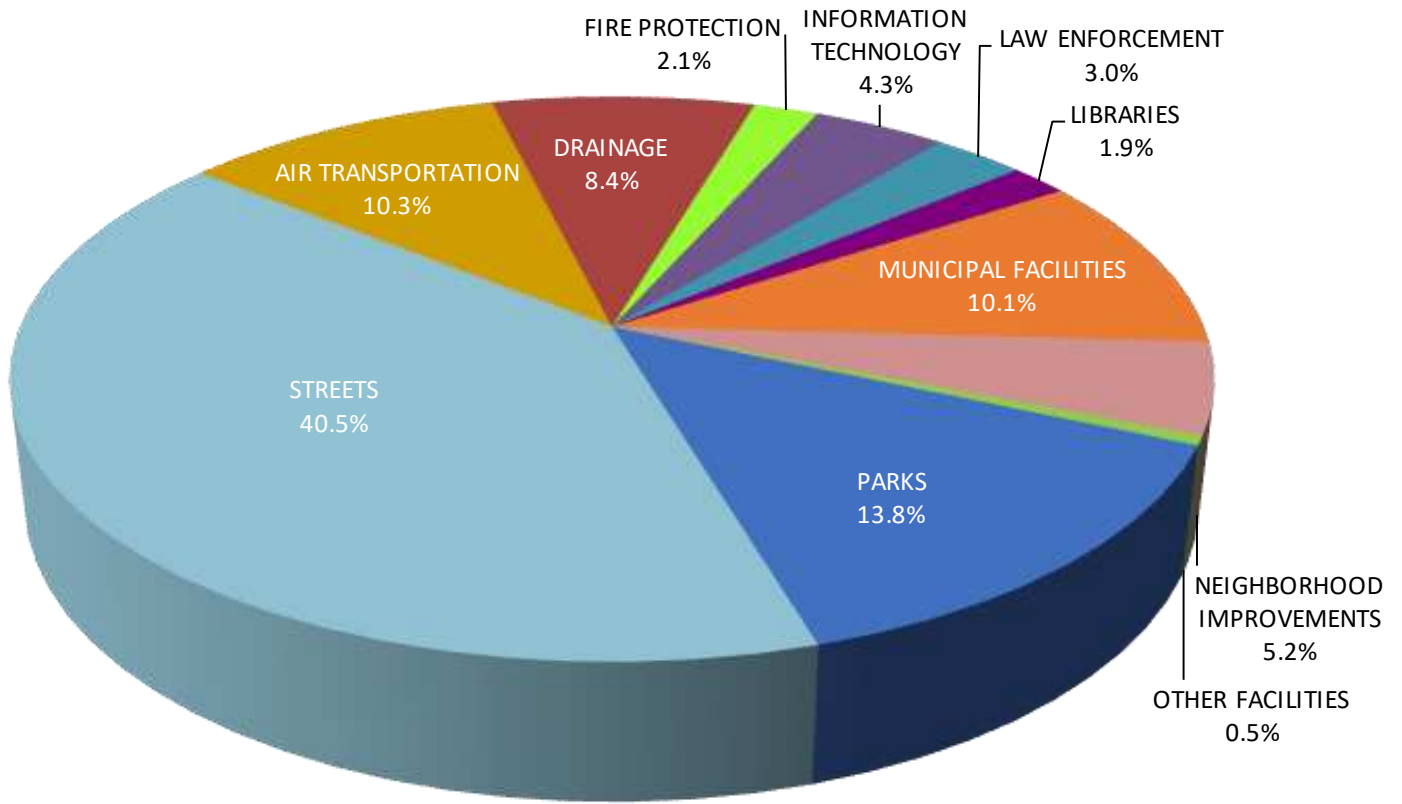


Figure 6
FY 2023 through FY 2028 Capital Improvements Program by Program Category
 (\$ In Thousands)

Program Category	FY 2023 - FY 2028	%
Streets	\$ 1,165,126	40.5%
Parks	396,843	13.8%
Municipal Facilities	290,573	10.1%
Other Facilities	15,333	0.5%
Air Transportation	296,989	10.3%
Drainage	243,239	8.4%
Information Technology	123,054	4.3%
Law Enforcement	85,125	3.0%
Neighborhood Improvements	150,000	5.2%
Libraries	53,911	1.9%
Fire Protection	59,478	2.1%
Total	\$ 2,879,671	100.0%

GENERAL GOVERNMENT

- Information Technology

The Information Technology Program, totaling \$123 million and 7 projects in the Six-Year Plan, addresses improvements to new or updated information technologies, as well as replacement of aging IT infrastructure. Of the \$123 Million, \$55 Million is included to upgrade the City's financial system.

- Municipal and Other Facilities

The Municipal and Other Facilities Programs includes recreation and culture, municipal-owned facilities, and other facilities totaling \$306 million in the Six-Year Program. The \$306 million in Municipal Facilities is made up of 81 improvement projects, such as Tower of Americas Building Renovations, improvements to Alamo Plaza, Henry B. Gonzalez Convention Center and Alamodome improvements and renovations, and funding for the Nelson Wolff Stadium.

PUBLIC HEALTH & SAFETY

- Drainage

There are 61 drainage and flood control projects worth \$243 million programmed in the Six-Year Program. A majority of these drainage projects are funded through the 2007, 2012, 2017, and 2022 General Obligation Bond Programs, Storm Water Revenue Bonds, and Tax Notes. Some examples of drainage projects include the Castleridge/Slick Ranch Flood Plain Improvement Project, S. Gevers Street Drainage Project, and Peggy Drive Area Drainage improvements.

- Fire Protection

The Six-Year Program includes \$59 million to address fire protection needs. The \$59 million includes needs-based replacement at Fire Station #21, #52, and #53 as well as a new Emergency Operations Inventory Warehouse.

- Law Enforcement

The Capital Budget includes \$85 million for 12 law enforcement capital projects. Projects for law enforcement include improvements the driving track and expanding the parking at the training academy.

RECREATION & CULTURE

- Libraries

Consisting of 18 projects, the Libraries Program in the Six-Year Program totals \$54 million.

- Parks

The FY 2023 – FY 2028 Capital Budget includes \$397 million for 127 parks improvements. The majority of funding for the Parks Program comes from the FY 2017 and FY 2022 General Obligation Bonds. Examples of projects in this program include the Edwards Aquifer Protection Program, the Linear Park Expansion Program, improvements to the San Antonio River and Riverwalk, development of recreational and multi-use facilities, and neighborhood park improvements. This program also includes various improvements to Salado and Leon Creeks as well as Culebra Creek.

TRANSPORTATION

- Air Transportation

The Air Transportation Program, totaling \$297 million over the next six years, includes 54 projects planned or currently under construction at the San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the City of San Antonio Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson.

- Streets

Made up of 146 projects, the Streets Program totals \$1.2 billion and is the largest funded category of the Six-Year Program. Examples of street projects include \$71 million for the Broadway Street Corridor, \$23 million for Dolorosa Street Reconstruction, and \$19 million for Prue Road improvements.

ADOPTED FY 2023 CAPITAL BUDGET

OVERVIEW

The FY 2023 Adopted Capital Budget totals \$651 million and is comprised of 517 projects. Below, Figures 7 and 8 show the major revenues in the Adopted Capital Budget. On the following page, Figures 9 and 10 illustrate the planned expenditures for FY 2023 by program category.

Figure 7
FY 2023 Capital Budget by Revenue Source

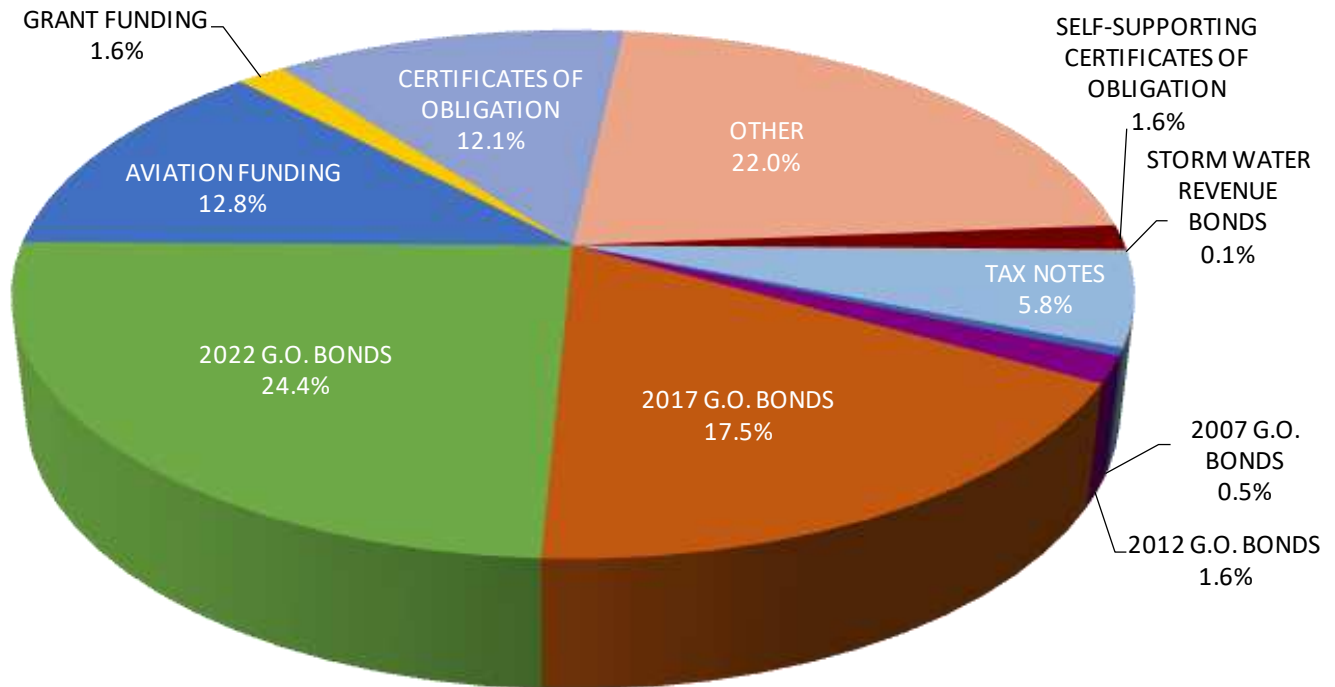


Figure 8
FY 2023 Capital Budget by Revenue Source
(\$ In Thousands)

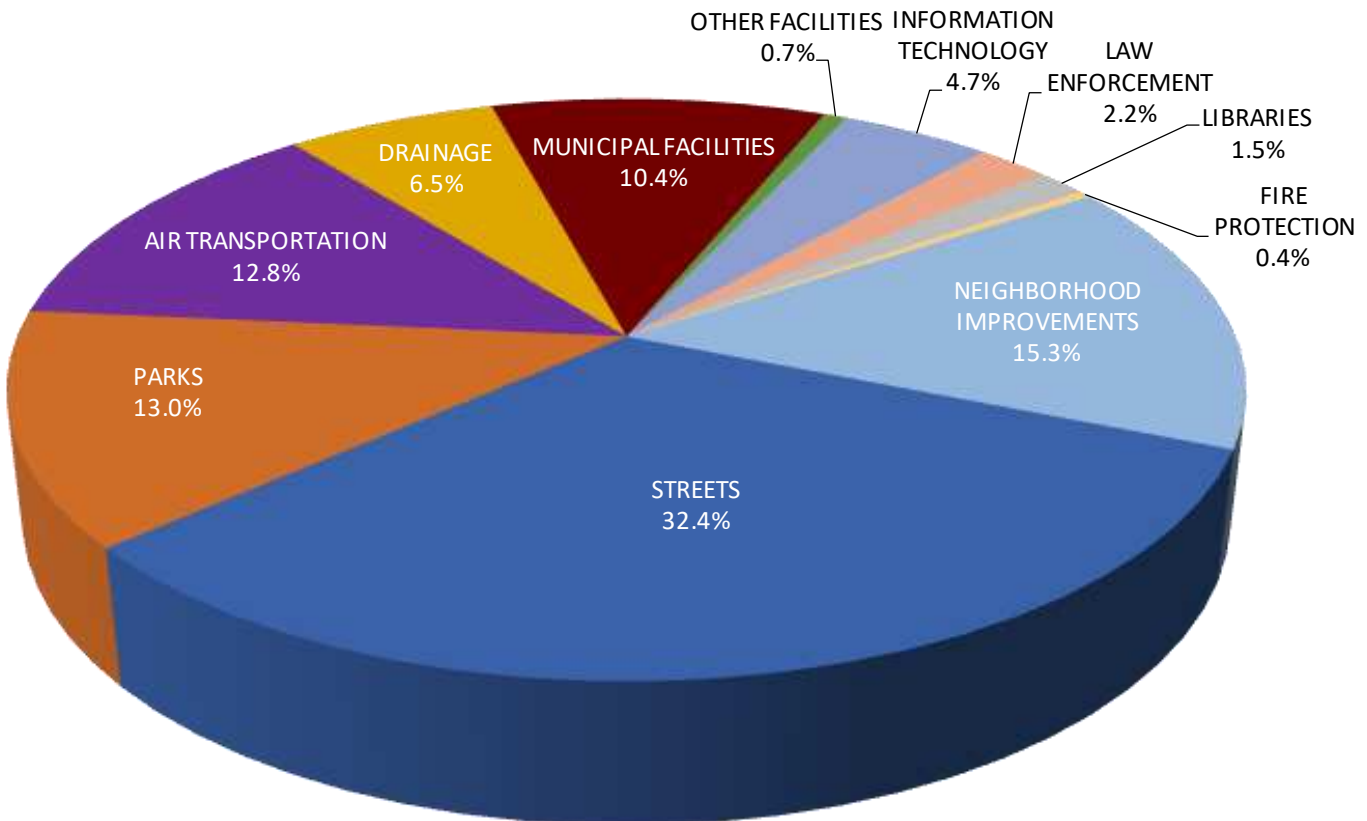
Revenue Source	FY 2023 Budget	%
2022 G.O. Bonds	\$159,195	24.4%
2017 G.O. Bonds	114,285	17.5%
Other ¹	143,232	22.0%
Certificates Of Obligation	78,990	12.1%
Tax Notes	37,539	5.8%
Airport Funding	83,329	12.8%
Self-Supporting Certificates Of Obligation	10,113	1.6%
2012 G.O. Bonds	10,574	1.6%
2007 G.O. Bonds	3,085	0.5%
Storm Water Revenue Bonds	426	0.1%
Grant Funding	10,619	1.6%
Total FY 2023 Revenues	\$651,387	100%

¹Includes Advanced Transportation District, Edwards Aquifer Program, and Linear Creekway Program.

Figure 9
FY 2023 Capital Budget by Program Category
 (\$ In Thousands)

Program Category	FY 2023 Amount	%
Streets	\$210,906	40.5%
Parks	84,525	13.8%
Municipal Facilities	67,795	10.4%
Other Facilities	4,674	0.7%
Drainage	42,607	6.5%
Information Technology	30,482	4.7%
Air Transportation	83,329	12.8%
Libraries	10,005	1.5%
Law Enforcement	14,617	2.2%
Fire Protection	2,577	0.4%
Neighborhood Improvements	99,870	15.3%
Total FY 2023 Program	\$651,387	100%

Figure 10
FY 2023 Capital Budget by Program Category
 (\$ In Thousands)



OPERATING & MAINTENANCE IMPACT

The operating and maintenance of capital projects is reviewed and evaluated as part of the City’s Five-Year Financial Forecast. Operating and maintenance costs for projects scheduled to be completed in the upcoming fiscal year are included in the Operating Budget. The following section summarizes, by function and program, the fiscal impact that projects scheduled to be completed in FY 2023 will have on the City’s Operating and Maintenance Budget.

For FY 2023, \$1,136,508 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2023 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

**FY 2023 OPERATING AND MAINTENANCE COSTS
(One-Year Plan)**

Function	Program	FY 2023
Recreation & Culture	Parks Linear Greenway	\$418,088
Project Scope: This allocation is to support the maintenance of additional miles of greenway and multi-use trails acquired through the sales tax revenue. The City anticipates developing 2.45 trail miles of creekway/multi-use trails, 35 acres, and 187 amenities across 8 locations including trailheads, low water crossings, emergency call boxes, signage, parking areas, water fountains, and lighting at various locations throughout the City.		

Function	Program	FY 2023
Recreation & Culture	Parks Acquisition & Development	\$718,420
Project Scope: This allocation provides staff and equipment for maintenance of additional acres, facilities, and parks developed through bonds issued, grants, and other funds. The City anticipates the addition of 289 park amenities at over 20 locations, 1.97 miles of exercise trail and a total of 181 new acres. Amenities include fitness stations, playgrounds, parking lots, dog parks, restrooms, pavilions, irrigation systems, water fountains, signage, picnic tables and benches, walking trails etc.		

Capital Spending Plan Table

The following schedule follows the projected spending plan for projects approved within the Six-Year FY 2023 - FY 2028 Capital Program

Table 4-Spending Plan

CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S) For FY 2023 Through FY 2028 (Dollars In Thousands)

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
CLOUD SERVICES & OPERATIONS STRATEGY							
UNISSUED TAX NOTES	1,000	1,000	0	0	0	0	2,000
Total	<u>1,000</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>
Council District(s) CW	Project (09-00141) - This project will provide funding to develop a cloud-based redesign to maintain core infrastructure locally within managed datacenters.						
FINANCIAL SYSTEM UPGRADE							
UNISSUED CERTIFICATES OF OBLIGATION	10,000	26,000	19,000	0	0	0	55,000
Total	<u>10,000</u>	<u>26,000</u>	<u>19,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>55,000</u>
Council District(s) CW	Project (09-00137) - This project will provide funding for the upgrade of the City's financial system.						
IT INFRASTRUCTURE REPLACEMENT							
UNISSUED TAX NOTES	3,905	6,634	5,186	5,182	0	0	20,907
Total	<u>3,905</u>	<u>6,634</u>	<u>5,186</u>	<u>5,182</u>	<u>0</u>	<u>0</u>	<u>20,907</u>
Council District(s) CW	Project (09-00099) - This project will provide funding to replace existing Technology Infrastructure.						
NEW TECHNOLOGY PROJECTS							
UNISSUED TAX NOTES	4,500	7,000	5,000	5,000	5,000	0	26,500
Total	<u>4,500</u>	<u>7,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>0</u>	<u>26,500</u>
Council District(s) CW	Project (09-00061) - This project will provide funding for New Technology projects.						
PUBLIC SAFETY FACILITIES INFRASTRUCTURE IMPROVEMENTS							
UNISSUED TAX NOTES	2,425	455	955	1,377	0	0	5,212
Total	<u>2,425</u>	<u>455</u>	<u>955</u>	<u>1,377</u>	<u>0</u>	<u>0</u>	<u>5,212</u>
Council District(s) CW	Project (09-00139) - This project will provide funding to redesign the Public Safety Answering Point (PSAP) 911 facility and replace critical building systems at key public safety facilities to include PSAP, the Emergency Operations Center (EOC), and Public Safety Headquarters (PSHQ).						

GENERAL GOVERNMENT

INFORMATION TECHNOLOGY

RADIO AND SYSTEM REPLACEMENT (ALAMO AREA REGIONAL RADIO SYSTEM REPLACEMENT)

2020 CERTIFICATES OF OBLIGATION	6,806	0	0	0	0	0	6,806
Total	6,806	0	0	0	0	0	6,806

Council District(s)
CW

Project (09-00088) - This project will provide a complete, functioning, and supported P25 radio system including the necessary infrastructure, equipment, software, design and consulting, radio band licensing, personnel, and other professional services, including project management and ancillary services.

SECURITY AND CYBER PROJECTS II

UNISSUED TAX NOTES	1,846	1,357	1,778	1,648	0	0	6,629
Total	1,846	1,357	1,778	1,648	0	0	6,629

Council District(s)
CW

Project (09-00140) - The Security and Cyber Project will assure the physical and logical security environments are fully supported and provide appropriate levels of security protocols to manage City-wide risk for Physical, Cyber and Information Security.

TOTAL INFORMATION TECHNOLOGY	30,482	42,446	31,919	13,207	5,000	0	123,054
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GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ACS EMERGENCY OVERFLOW & TRANSPORT KENNEL

GENERAL FUND	150	800	250	0	0	0	1,200
Total	150	800	250	0	0	0	1,200

Council District(s)
6

Project (23-04066) - This project will be to construct a new building on the ACS campus to stage out-of-state animal transports

ALAMEDA ANNEX PHASE

TAX INCREMENT REINVESTMENT ZONE (TIRZ)	900	0	0	0	0	0	900
Total	900	0	0	0	0	0	900

Council District(s)
1

Project (23-01833) - The project will result in the renovation of the annex property that shall be utilized by Texas Public Radio as its corporate headquarters and broadcasting space.

ALAMO PLAZA

2016 CERTIFICATES OF OBLIGATION	0	6,000	800	0	0	0	6,800
2018 CERTIFICATES OF OBLIGATION	5,000	4,000	900	0	0	0	9,900
Total	5,000	10,000	1,700	0	0	0	16,700

Council District(s)
1

Project (23-01496) - This project will provide funding for Alamo Plaza Improvements.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ALAMODOME ACP SHADE STRUCTURES

HOT REDEMPTION AND CAPITAL FUND	0	0	518	0	0	0	518
Total	<u>0</u>	<u>0</u>	<u>518</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>518</u>

Council District(s)
2

Project (45-00048) - This project will introduce permanent structures to the north and south exterior plaza level areas providing rain and shade cover to patrons and staff. Improvements include elevated signage at these access control check points.

ALAMODOME ARENA FLOOR BOXES

HOT REDEMPTION AND CAPITAL FUND	290	0	0	0	0	0	290
Total	<u>290</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>290</u>

Council District(s)
2

Project (45-00046) - The project will replace existing Arena Floor Boxes with new metal junction boxes allowing for new electrical, data and water runs for efficient distribution of services for events.

ALAMODOME ARENA PA

HOT REDEMPTION AND CAPITAL FUND	1,809	0	0	0	0	0	1,809
Total	<u>1,809</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,809</u>

Council District(s)
2

Project (45-00059) - Replacement of the arena public announcement, corner speakers for main public announcement, outdoor plaza speakers, and concourse speakers.

ALAMODOME BOILER REPLACEMENT

HOT REDEMPTION AND CAPITAL FUND	488	0	0	0	0	0	488
Total	<u>488</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>488</u>

Council District(s)
2

Project (45-00052) - The project includes the installation and replacement of 30-year original equipment. Units have operated beyond their expected service life.

ALAMODOME BOXING IMPROVEMENTS

HOT REDEMPTION AND CAPITAL FUND	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
2

Project (45-00070) - This project includes lighting, truss, and boxing ring along with ancillary equipment to provide a complete turn-key boxing event. This major purchase will improve the ability for the department to better market boxing events.

ALAMODOME CURTAINS

HOT REDEMPTION AND CAPITAL FUND	0	0	0	0	186	0	186
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>186</u>	<u>0</u>	<u>186</u>

Council District(s)
2

Project (45-00075) - This project will replace the curtains leading to the stadium. Existing curtains have exceeded service life.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ALAMODOME DIGITAL DISPLAYS

HOT REDEMPTION AND CAPITAL FUND	0	0	0	0	0	22,013	22,013
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22,013</u>	<u>22,013</u>

Council District(s)
2

Project (45-00063) - The Digital Display upgrade project will replace all audio visual equipment specific to video boards, bowl ribbon boards, the control room and exterior marquee sign. Equipment expected to have operated to its service life and will need to be replaced.

ALAMODOME EXPANSION JOINTS

HOT REDEMPTION AND CAPITAL FUND	0	775	0	0	0	0	775
Total	<u>0</u>	<u>775</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>775</u>

Council District(s)
2

Project (45-00045) - This project will replace original 1993 floor expansion joints. The existing joint covers have deformed over time creating trip hazards for patrons and staff.

ALAMODOME EXTERIOR COLOR SYSTEM

HOT REDEMPTION AND CAPITAL FUND	222	0	0	0	0	0	222
Total	<u>222</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>222</u>

Council District(s)
2

Project (45-00072) - The project will provide LED exterior color wash system to the exterior wall surfaces of the Alamodome.

ALAMODOME FALL ARREST SYSTEM

HOT REDEMPTION AND CAPITAL FUND	273	0	0	0	0	0	273
Total	<u>273</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>273</u>

Council District(s)
2

Project (45-00067) - This project will introduce a new Fall Arrest System which will allow decorators and riggers to secure themselves to the Alamodome's roof structure while loading in for events.

ALAMODOME FIXED SEATING REPLACEMENT

HOT REDEMPTION AND CAPITAL FUND	0	0	0	4,840	0	0	4,840
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,840</u>	<u>0</u>	<u>0</u>	<u>4,840</u>

Council District(s)
2

Project (45-00055) - This project will replace original 1993 seating that have exceeded their useful life. The goal is to match new seating with similar style and brands as what was used for the retractable seating project.

ALAMODOME FOOTBALL IMPROVEMENTS

HOT REDEMPTION AND CAPITAL FUND	0	0	0	1,500	0	0	1,500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>1,500</u>

Council District(s)
2

Project (45-00050) - Improvements to field level offices include flooring, walls and ceiling refinishing. Football locker room improvements included new lockers, floor, wall and ceiling upgrades. Purchase of turf inlays that will replace existing turf inlays.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ALAMODOME FOOTBALL TURF

HOT REDEMPTION AND CAPITAL FUND	0	0	0	1,029	0	0	1,029
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,029</u>	<u>0</u>	<u>0</u>	<u>1,029</u>

Council District(s)
2

Project (45-00074) - This project will replace the existing football turf.

ALAMODOME HEB PLAZA & MEDIA CENTER

HOT REDEMPTION AND CAPITAL FUND	442	0	0	0	0	0	442
Total	<u>442</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>442</u>

Council District(s)
2

Project (45-00061) - This project will introduce additional power at the HEB Plaza & Media Center to reduce trip hazards from running cables to areas and/or eliminating cost of providing portable generators.

ALAMODOME IMPROVEMENTS

2021 TAXABLE SELF-SUPPORTING CERTIFICATES OF OBLIGATION	4,500	14,250	2,228	0	0	0	20,978
HOT REDEMPTION AND CAPITAL FUND	1,546	9,404	518	763	0	0	12,231
Total	<u>6,046</u>	<u>23,654</u>	<u>2,746</u>	<u>763</u>	<u>0</u>	<u>0</u>	<u>33,209</u>

Council District(s)
2

Project (45-00038) - This project will provide funding for additional suites, upgrades to the 5th level, improved ADA accessibility, vertical transportation system improvements, and other requirements related to securing the bid for the 2025 NCAA Men's College Basketball Final Four Tournament.

ALAMODOME LOADING DOCK VEHICULAR GATE

HOT REDEMPTION AND CAPITAL FUND	100	0	0	0	0	0	100
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)
2

Project (45-00051) - Replaces existing vehicular gate with upgraded rolling gate including all hardware that will match existing type of loading dock fencing and provide increased facility security.

ALAMODOME METAL DETECTORS

HOT REDEMPTION AND CAPITAL FUND	0	0	745	0	0	0	745
Total	<u>0</u>	<u>0</u>	<u>745</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>745</u>

Council District(s)
2

Project (45-00073) - This project will replace existing metal detectors with new. Existing metal detectors are at the end of their service life.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ALAMODOME NETWORK PERIMETER EXTENSION

HOT REDEMPTION AND CAPITAL FUND	224	0	0	0	0	0	224
Total	224	0	0	0	0	0	224

Council District(s)
2

Project (45-00060) - Network Perimeter Extension project will provide improved reception and data communication points at level entry locations at Field level and extend same point to areas beyond the building in an effort to better serve patrons attending events.

ALAMODOME OPERATING & MAINTENANCE

HOT REDEMPTION AND CAPITAL FUND	3,514	997	2,051	717	1,805	1,682	10,766
Total	3,514	997	2,051	717	1,805	1,682	10,766

Council District(s)
2

Project (45-00078) - Includes facility maintenance needs such as mechanical, electrical, plumbing, fire suppression, and replacement/repair of building finishes, systems, and technology.

ALAMODOME ROOF REPLACEMENT

HOT REDEMPTION AND CAPITAL FUND	0	650	4,751	5,000	0	0	10,401
Total	0	650	4,751	5,000	0	0	10,401

Council District(s)
2

Project (45-00065) - This project is for the full replacement of Alamodome's entire roof including all accessory fans, exhausts and vents. The metal panels are original 30-year old panels, the single ply roof is near the end of its service life.

ALAMODOME SOCCER TURF

HOT REDEMPTION AND CAPITAL FUND	1,300	0	0	0	0	0	1,300
Total	1,300	0	0	0	0	0	1,300

Council District(s)
2

Project (45-00071) - This project includes the purchase of a FIFA rated soccer field turf to help market and attract more professional soccer games to the Alamodome.

ALAMODOME SOUTH PLAZA LIGHTING

HOT REDEMPTION AND CAPITAL FUND	0	0	0	1,433	0	0	1,433
Total	0	0	0	1,433	0	0	1,433

Council District(s)
2

Project (45-00047) - Project will replace existing light fixtures at the north and south plaza corridors to match linear type LED light fixtures which were part of the 2018 Alamodome improvement project.

ALAMODOME SOUTHWEST LIFT STATIONS

HOT REDEMPTION AND CAPITAL FUND	216	0	0	0	0	0	216
Total	216	0	0	0	0	0	216

Council District(s)
2

Project (45-00053) - This project will replace original 30-year old existing Southwest Lift Station pumps (2) and electrical pumps (2) equipment.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ALAMODOME STAGE REPLACEMENT

HOT REDEMPTION AND CAPITAL FUND	273	0	0	0	0	0	273
Total	<u>273</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>273</u>

Council District(s)
2

Project (45-00066) - This purchase will replace 25+ year old stage with new rolling type multi-use stage.

ALAMODOME STRUCTURAL REPAIRS

HOT REDEMPTION AND CAPITAL FUND	5,533	4,000	0	0	0	0	9,533
Total	<u>5,533</u>	<u>4,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,533</u>

Council District(s)
2

Project (45-00076) - This project will provide repairs to the major structural components at the Alamodome. Work areas include the four corner concrete masts, exterior and interior structural steel trusses and stay cables and masonry walls at Field level.

ALAMODOME TURF COVER

HOT REDEMPTION AND CAPITAL FUND	1,232	0	0	0	0	0	1,232
Total	<u>1,232</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,232</u>

Council District(s)
2

Project (45-00068) - Purchase of a turf cover to protect the turf below allowing other activities to continue. This will reduce conversion time and create more events dates.

ALAMODOME UPPER LEVEL SEATING

HOT REDEMPTION AND CAPITAL FUND	0	0	0	303	0	0	303
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>303</u>	<u>0</u>	<u>0</u>	<u>303</u>

Council District(s)
2

Project (45-00049) - This project will refurbish the original upper level seating. Work may include cleaning, scrubbing of seats and back supports, replacement equipment.

ALAMODOME WAREHOUSE

HOT REDEMPTION AND CAPITAL FUND	0	0	560	0	0	0	560
Total	<u>0</u>	<u>0</u>	<u>560</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>560</u>

Council District(s)
2

Project (45-00077) - Project includes replacing exterior wall and roof panels with new, improve positive drainage off the structure and associated upgrades to extend life of the building.

ALAMODOME WATER HEATER REPLACEMENT

HOT REDEMPTION AND CAPITAL FUND	120	0	0	0	0	0	120
Total	<u>120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>120</u>

Council District(s)
2

Project (45-00054) - This project will replace the domestic water heaters and circulation pump equipment which are both past their service life. Parts to maintain the equipment have become obsolete.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

ALAMODOME WAYFINDING SIGNAGE

HOT REDEMPTION AND CAPITAL FUND	95	0	0	0	0	333	428
Total	95	0	0	0	0	333	428

Council District(s)

2

Project (45-00069) - This project will replace and enhance the current wayfinding system for both interior and exterior areas of the Alamodome. Wayfinding design to compliment facility improvements designated for the 2025 Mens NCAA Final Four.

ALAMODOME WEST SIDE HOT WATER LOOP

ALAMODOME IMPROVEMENT AND CONTINGENCY FUND	600	0	0	0	0	0	600
Total	600	0	0	0	0	0	600

Council District(s)

2

Project (45-00043) - Install new hot water piping system above the corridor ceiling along the west side field level of the Alamodome

ALAMODOME WI-FI REPLACEMENT

HOT REDEMPTION AND CAPITAL FUND	0	0	2,300	0	0	0	2,300
Total	0	0	2,300	0	0	0	2,300

Council District(s)

2

Project (45-00064) - Alamodome wifi project will replace equipment through out the facility. Typical service life of equipment will be due by year 2025

ANIMAL CARE FACILITIES IMPROVEMENTS

2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND	1,296	2,626	1,557	6,865	4,930	0	17,274
Total	1,296	2,626	1,557	6,865	4,930	0	17,274

Council District(s)

CW 6

Project (23-04041) - -- Construct facilities to improve the condition and expansion of veterinarian facilities. Facilities may include an Animal Care Veterinary Hospital and funding in the amount of \$2.25 million to K9s For Warriors - Petco Love K9 Center.

CASA BUILDING RENOVATION

GENERAL FUND	343	457	0	0	0	0	800
Total	343	457	0	0	0	0	800

Council District(s)

1

Project (23-04101) - This project will provide funding for renovation of the Child Advocates of San Antonio building.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

CITY TOWER

GENERAL FUND	300	0	0	0	0	0	300
MUNICIPAL FACILITIES CORPORATION	985	0	0	0	0	0	985
Total	1,285	0	0	0	0	0	1,285

Council District(s)
1

Project (23-01477) - This project provides funding for the purchase, design, demolition/abatement and renovation of the Frost Bank Building to be utilized as the new Downtown City offices.

CITY TOWER - TENANT IMPROVEMENTS

CITY TOWER TENANT IMPROVEMENT FUND	0	1,649	7	0	0	0	1,656
MUNICIPAL FACILITIES CORPORATION	1,000	3,925	0	0	0	0	4,925
Total	1,000	5,574	7	0	0	0	6,581

Council District(s)
1

Project (23-03806) - This project is intended to construct Tennent build outs as the Tennent gets a lease at City Tower.

CITYWIDE FACILITY NEEDS

UNISSUED TAX NOTES	5,000	5,000	5,000	5,000	5,000	0	25,000
Total	5,000	5,000	5,000	5,000	5,000	0	25,000

Council District(s)
CW

Project (35-00001) - This project provides funding for citywide deferred maintenance facility needs.

CITYWIDE PUBLIC HEALTH & SAFETY FACILITY

2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND	1,496	1,526	2,899	8,301	1,586	0	15,808
Total	1,496	1,526	2,899	8,301	1,586	0	15,808

Council District(s)
CW 2

Project (23-04042) - Improve and rehabilitate public health and safety facilities. Facility upgrades to improve the condition, increase sustainability, and extend the lifecycle of public health and safety facilities and building systems. Facilities may include \$1.8M Eastside Branch Clinic, \$904K Northeast Clinic, \$945K Buena Vista Clinic, Public Safety (\$5M Substations & \$6.13M Facility Generators) and other City facilities, including funding in the amount of \$1 million to Meals on Wheels. Council Districts: 2, 5, 7, and 10

DISTRICT 1 FIELD OFFICE

2022 CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
Total	275	0	0	0	0	0	275

Council District(s)
1

Project (23-03840) - Amendment - General improvements at the Field Office.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

FARMERS MARKET & EL MERCADO - BUILDING UPGRADES

MARKET SQUARE OPERATING FUND	400	0	0	0	0	0	400
Total	400	0	0	0	0	0	400

Council District(s)
1

Project (23-01864) - Farmers Market Bldg. and El Mercado Bldg; Electrical panel upgrades along with new Light Circuits and Switches. Replacement of Entry Doors and Hardware. In addition the common areas require the appropriate light circuits and switches. Both buildings also require the replacement of door and hardware at all entry points.

FARMER'S MARKET MOLD REMEDIATION PH 2

GENERAL FUND	257	0	0	0	0	0	257
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	250	0	0	0	0	0	250
Total	507	0	0	0	0	0	507

Council District(s)
1

Project (23-01863) - Removal and Reconstruction of known areas requiring mold remediation. Remediation and reconstruction of wall sections, columns, portions of chillwater pipe insulation, underdeck spray insulation, etc.

FY23 EAST PD UNDERGROUND STORAGE TANK REPLACEMENT

GENERAL FUND	1,100	0	0	0	0	0	1,100
Total	1,100	0	0	0	0	0	1,100

Council District(s)
2

Project (35-00272) - This project replaces the underground fuel storage tanks (USTs), piping, dispensers, and automatic tank gauges at East PD Substation location.

HBGCC DANCE FLOOR

TEXAS PUBLIC FACILITY CORPORATION	114	0	0	0	0	0	114
Total	114	0	0	0	0	0	114

Council District(s)
1

Project (42-00060) - This project will replace existing panel dance floor which is at the end of its useful life.

HBGCC HVAC UNITS

TEXAS PUBLIC FACILITY CORPORATION	2,748	0	0	0	0	0	2,748
Total	2,748	0	0	0	0	0	2,748

Council District(s)
1

Project (42-00057) - This project is an energy efficiency upgrade that will replace both hot and chill water valves from the 1998 HVAC air handling units.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

HBGCC LIGHTING PANELS

TEXAS PUBLIC FACILITY CORPORATION	437	0	0	0	0	0	437
Total	<u>437</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>437</u>

Council District(s)

1

Project (42-00059) - This project will upgrade and modernize current relay lighting panels on the 1998 portion of the facility. Existing systems components are obsolete and difficult for them to communicate with Building Automation system.

HBGCC MERIDA PLAZA RESTROOMS

TEXAS PUBLIC FACILITY CORPORATION	0	85	490	0	0	0	575
Total	<u>0</u>	<u>85</u>	<u>490</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>575</u>

Council District(s)

1

Project (42-00051) - This project will add new men and women accessible restrooms on the river level to support Merida Plaza events.

HBGCC OPERATING & MAINTENANCE

HOT REDEMPTION AND CAPITAL FUND	4,000	9,822	1,385	469	324	82	16,082
Total	<u>4,000</u>	<u>9,822</u>	<u>1,385</u>	<u>469</u>	<u>324</u>	<u>82</u>	<u>16,082</u>

Council District(s)

1

Project (42-00064) - This project includes facility maintenance needs such as mechanical, electrical, plumbing, fire suppression, and replacement/repair of building finishes, systems, and technology.

HBGCC PARK ENTRANCE REMODEL

TEXAS PUBLIC FACILITY CORPORATION	0	0	35	366	0	0	401
Total	<u>0</u>	<u>0</u>	<u>35</u>	<u>366</u>	<u>0</u>	<u>0</u>	<u>401</u>

Council District(s)

1

Project (42-00050) - This project will renovate existing outdoor terraces / south entrance. Work to Include new pavers, landscaping, sprinklers, lighting, power upgrades, painting and new furniture.

HBGCC ROOF REPLACEMENT

2020 CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
Total	<u>275</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>275</u>

Council District(s)

1

Project (42-00047) - Scope of work includes all design, engineering, assessments, and construction related to the replacement of the roof at the Henry B. Gonzalez Convention Center (HBGCC).

HBGCC SKY JACK

TEXAS PUBLIC FACILITY CORPORATION	127	0	0	0	0	0	127
Total	<u>127</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>127</u>

Council District(s)

1

Project (42-00055) - This project will replace our current Sky Jack which is at the end of its service life. The lift is used to service high-level lighting, fixtures and equipment.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

HBGCC SPIDER LIFT

TEXAS PUBLIC FACILITY CORPORATION	0	0	0	0	0	406	406
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>406</u>	<u>406</u>

Council District(s)
1

Project (42-00056) - This purchase will replace the facility's Falcon FS95 Spider Lift which will be at the end of its service life in 2027.

HBGCC UNISEX RESTROOMS

TEXAS PUBLIC FACILITY CORPORATION	0	0	19	105	0	0	124
Total	<u>0</u>	<u>0</u>	<u>19</u>	<u>105</u>	<u>0</u>	<u>0</u>	<u>124</u>

Council District(s)
1

Project (42-00052) - This project will upgrade existing unisex restroom to match similar improvements completed in 2018. Finishes included flooring, walls, ceiling, plumbing fixtures and toilet accessories.

HBGCC VERTICAL TRANSPORTATION

TEXAS PUBLIC FACILITY CORPORATION	2,000	6,806	0	0	0	0	8,806
Total	<u>2,000</u>	<u>6,806</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,806</u>

Council District(s)
1

Project (42-00061) - This project replaces or modernize obsolete elevators and escalators in the 1998 portion of the facility.

HBGCC VIDEO WALL

TEXAS PUBLIC FACILITY CORPORATION	0	0	0	189	0	0	189
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>189</u>	<u>0</u>	<u>0</u>	<u>189</u>

Council District(s)
1

Project (42-00053) - This project will replace existing 8' x 16' video wall components.

HBGCC WEST BUILDING ENCASED SPACE

TEXAS PUBLIC FACILITY CORPORATION	1,750	14,950	1,000	0	0	0	17,700
Total	<u>1,750</u>	<u>14,950</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17,700</u>

Council District(s)
1

Project (42-00062) - This project includes capital improvements to existing West building space including multiple meeting rooms, junior ballroom, catering prep areas, new elevators and escalators, and public restrooms to increase rentable space.

HBGCC WHEEL CHAIR LIFTS

TEXAS PUBLIC FACILITY CORPORATION	152	0	0	0	0	0	152
Total	<u>152</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>152</u>

Council District(s)
1

Project (42-00054) - The project will replace four of the current portable wheel chair lifts (4). Units have been in operating beyond their usable service life.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

LA VILLITA - MAVERICK PLAZA

2018 SELF SUPPORTING CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
2021 CERTIFICATES OF OBLIGATION	1,773	0	0	0	0	0	1,773
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	800	0	0	0	0	0	800
Total	3,573	0	0	0	0	0	3,573

Council District(s)
1

Project (19-00026) - This project will provide funding for public improvements in and around Maverick Plaza, in coordination with the South Alamo Complete Streets Project, to facilitate construction of three new restaurants and support the necessary activation for the Plaza.

LA VILLITA HVAC AND PLUMBING IMPROVEMENTS

2012 GO STREET IMPROVEMENT BOND	345	0	0	0	0	0	345
2020 TAX NOTES	434	191	0	0	0	0	625
Total	779	191	0	0	0	0	970

Council District(s)
1

Project (23-03819) - Design and Construct replacement of 25 air handler units, add HVAC, renovate chillwater pump room equipment, and replace piping at various buildings in La Villita.

LILA COCKRELL THEATRE UPGRADE

TEXAS PUBLIC FACILITY CORPORATION	430	2,611	636	0	0	0	3,677
Total	430	2,611	636	0	0	0	3,677

Council District(s)
1

Project (42-00063) - This project includes rigging structure, finishes, sound, and AV upgrades, improved exterior signage, and new connection point from Theatre to Broken Crust Café.

MARINA DAM

RIVER BARGE IMPROVEMENT FUND	728	0	0	0	0	0	728
Total	728	0	0	0	0	0	728

Council District(s)
1

Project (34-00001) - This project provides funding for a new fiber dam for the City Marina. The fiber dam is essential to protecting boats that are docked in the marina during rain or events.

MITCHELL LAKE AUDUBON CENTER

2022 CERTIFICATES OF OBLIGATION	244	0	0	0	0	0	244
Total	244	0	0	0	0	0	244

Council District(s)
3

Project (23-03843) - Amendment - Renovation of the park's entrance gate.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

NP UNDERGROUND FUEL STORAGE TANK REPLACE

PRIOR DEBT PROCEEDS	1,023	0	0	0	0	0	1,023
Total	1,023	0	0	0	0	0	1,023

Council District(s)
9

Project (35-00235) - This project replaces the underground fuel storage tanks (USTs), piping, dispensers, and automatic tank gauges at Patrol North Substation location.

ONE STOP BUILDING ENHANCEMENTS

DEVELOPMENT SERVICES FUND	682	0	0	0	0	0	682
Total	682	0	0	0	0	0	682

Council District(s)
1

Project (29-00001) - This project provides funding for building maintenance and enhancements of the Cliff Morton Development and Business Services Center.

ONE STOP HVAC REPLACEMENT

DEVELOPMENT SERVICES FUND	1,500	0	0	0	0	0	1,500
Total	1,500	0	0	0	0	0	1,500

Council District(s)
1

Project (35-00274) - This project replaces the chiller system, chilled water pumps, electrical components, adds a new mini-split unit, updates the Building Automated System (BAS) and the HVAC controls at the Cliff Morton Development Services location. The chiller system for this location is approaching its useful life expectancy.

PARKING IMPROVEMENTS FACILITIES

PARKING OPERATING AND MAINTENANCE FUND	881	0	0	0	0	0	881
Total	881	0	0	0	0	0	881

Council District(s)
1

Project (19-00028) - This project provides funding for parking facility improvements and deferred maintenance for existing garages and lots.

PUBLIC SAFETY UNITY PLAZA SANTA ROSA SIDEWALKS

2012 GO STREET IMPROVEMENT BOND	0	162	0	0	0	0	162
2020 CERTIFICATES OF OBLIGATION	0	200	0	0	0	0	200
Total	0	362	0	0	0	0	362

Council District(s)
1

Project (23-03771) - Replace the mosaic tile at Unity Plaza Santa Rosa Sidewalks with digital cut mosaic tiles.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

RESERVE FOR FUTURE CAPITAL PROJECTS

UNISSUED CERTIFICATES OF OBLIGATION	0	7,000	0	0	0	0	7,000
Total	<u>0</u>	<u>7,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,000</u>

Council District(s)
CW

Project (40-00445) - This project will provide funding for capital projects identified throughout the fiscal year.

ROOF REPLACEMENT AND REPAIR

GENERAL FUND	1,000	2,353	0	0	0	0	3,353
INSURANCE PROCEEDS	2,000	4,449	0	0	0	0	6,449
Total	<u>3,000</u>	<u>6,802</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,802</u>

Council District(s)
CW

Project (35-00273) - This project replaces or repairs roofs on various City facilities throughout the City.

**TOWER OF AMERICAS BUILDING RENOVATION
PHASE II**

2013 TAX NOTES	0	133	0	0	0	0	133
2020 TAX NOTES	275	3,081	0	0	0	0	3,356
Total	<u>275</u>	<u>3,214</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,489</u>

Council District(s)
1

Project (23-03828) - The project scope includes necessary consulting and construction for renovating the fire suppression system, fire alarm and emergency egress exits and components. The scope also includes repairs to the plumbing and mechanical support systems located at the utility chases and crawl spaces for the top-house of the tower. It also includes architectural and structural repairs in the way of soffit and exterior finishes for underdeck areas of the top-house. In the interior portion of the top house and bottom house the project will repair and renovate finishes damaged by water leaks. The scope includes mechanical and electrical repairs and renovation to the pump room equipment.

TOWER OF AMERICAS IMPROVEMENTS

2022 GO LIBRARY IMPROVEMENT BOND	0	6,500	3,500	0	0	0	10,000
Total	<u>0</u>	<u>6,500</u>	<u>3,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,000</u>

Council District(s)
REGIONAL

Project (23-04039) - -- Renovate the iconic Hemisfair 1968 Tower of Americas structure to modernize major building systems, improve the facility condition, and extend the structure's life cycle.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

TOWER OF THE AMERICA'S STRUCTURAL IMPROVEMENTS

GENERAL FUND	300	500	500	0	0	0	1,300
Total	300	500	500	0	0	0	1,300

Council District(s)
1

Project (34-00002) - Scope includes necessary design & construction for renovating key life/safety systems such as fire suppression, fire alarm & emergency egress exits & components. This includes concrete repairs to shaft & elevator rail connections, some repairs to plumbing & mechanical support systems, & architectural & structural repairs to underdeck areas of the top-house. Finally, scope includes some mechanical & electrical repairs to pump room equipment located adjacent to the tower.

WESTSIDE EDUCATION AND TRAINING CENTER

GENERAL FUND	500	0	0	0	0	0	500
Total	500	0	0	0	0	0	500

Council District(s)
6

Project (19-00032) - This project provides funding for expanding the Westside Education and Training Center.

WITTE MUSEUM - AUDITORIUM RENOVATION

2020 CERTIFICATES OF OBLIGATION	248	0	0	0	0	0	248
Total	248	0	0	0	0	0	248

Council District(s)
2

Project (23-01841) - This project provides for renovation of the Witte Museum auditorium to include the HVAC and flooring.

TOTAL MUNICIPAL FACILITIES

67,795	114,902	32,649	36,880	13,831	24,516	290,573
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GENERAL GOVERNMENT

NEIGHBORHOOD IMPROVEMENTS

HOME OWNER REHABILITATION & PRESERVATION

2022 GO NEIGHBORHOOD IMPROVEMENT BOND	7,600	14,300	14,300	8,300	500	0	45,000
Total	7,600	14,300	14,300	8,300	500	0	45,000

Council District(s)
CW

Project (23-04047) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes.

GENERAL GOVERNMENT

NEIGHBORHOOD IMPROVEMENTS

HOMEOWNERSHIP PRODUCTION

2022 GO NEIGHBORHOOD IMPROVEMENT BOND	4,790	70	70	70	0	0	5,000
Total	4,790	70	70	70	0	0	5,000

Council District(s)

CW

Project (23-04051) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes.

HOUSING WITH PERMANENT ONSITE SUPPORTIVE HOMELESSNESS SERVICES

2022 GO NEIGHBORHOOD IMPROVEMENT BOND	23,600	350	350	350	350	0	25,000
Total	23,600	350	350	350	350	0	25,000

Council District(s)

CW

Project (23-04049) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes.

RENTAL ACQUISITION, REHAB, & PRESERVATION

2022 GO NEIGHBORHOOD IMPROVEMENT BOND	30,560	7,760	560	560	560	0	40,000
Total	30,560	7,760	560	560	560	0	40,000

Council District(s)

CW

Project (23-04048) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes.

RENTAL HOUSING PRODUCTION & ACQUISITION

2022 GO NEIGHBORHOOD IMPROVEMENT BOND	33,320	420	420	420	420	0	35,000
Total	33,320	420	420	420	420	0	35,000

Council District(s)

CW

Project (23-04050) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes.

TOTAL NEIGHBORHOOD IMPROVEMENTS

99,870	22,900	15,700	9,700	1,830	0	150,000
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TOTAL GENERAL GOVERNMENT

198,147	180,248	80,268	59,787	20,661	24,516	563,627
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PUBLIC HEALTH & SAFETY

DRAINAGE

ANNIE AREA INTERIM DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	24	460	0	0	0	0	484
Total	<u>24</u>	<u>460</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>484</u>

Council District(s)
1

Project (23-03817) - This project will replace the sidewalk bridge on Holland Ave, grade the channel and provide support for the channel wall along Holland Ave, grade the alley between Holland and Annie, and install a berm in the alley.

AULDINE DRIVE & BURR OAK DRIVE (ALLEY TO OUTFALL)

2017 GO DRAINAGE IMPROVEMENT BOND	150	0	0	0	0	0	150
STORM WATER OPERATING FUND	701	0	0	0	0	0	701
Total	<u>851</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>851</u>

Council District(s)
9

Project (23-01622) - This project provides funding to reconstruct alleyways and improvements to existing storm drain system and outfall in the Dreamland Oaks area to include curbs, sidewalks and driveway approaches as needed.

BARBARA DRIVE DRAINAGE PHASE 2

2017 GO DRAINAGE IMPROVEMENT BOND	454	0	0	0	0	0	454
STORM WATER REGIONAL FACILITIES FUND	682	0	0	0	0	0	682
Total	<u>1,136</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,136</u>

Council District(s)
1

Project (23-01623) - This project provides funding to relocate the floodplain away from structures. This proposed phase will replace a section of existing undersized storm drain system to include curbs, sidewalks and driveway approaches as needed.

BARBARA DRIVE DRAINAGE PHASE 3

2022 GO DRAINAGE IMPROVEMENT BOND	235	838	1,155	2,261	2,434	0	6,923
Total	<u>235</u>	<u>838</u>	<u>1,155</u>	<u>2,261</u>	<u>2,434</u>	<u>0</u>	<u>6,923</u>

Council District(s)
1

Project (23-03927) - Construct the upgrade of an existing undersized storm drain system to include curbs, sidewalks and driveway approaches as applicable and within available funding. This is a multi-phase project to relocate the floodplain away from structures.

BIERING LANE INTERIM DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	126	426	0	0	0	0	552
Total	<u>126</u>	<u>426</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>552</u>

Council District(s)
8

Project (23-03818) - This interim project will provide flooding relief for the residents along Brae Park Drive.

PUBLIC HEALTH & SAFETY

DRAINAGE

BREEDEN-W RUSSELL AREA DRAINAGE -PHASE 1B

STORM WATER OPERATING FUND	1,000	796	0	0	0	0	1,796
Total	1,000	796	0	0	0	0	1,796

Council District(s)
1

Project (23-03815) - This project provides funding for an underground drainage system to alleviate flooding issues associated with the lack of a drainage system. The proposed project is the next phase following Phase 1A (Flores, from Ashly to Russell) to connect the underground drainage systems and capture the street flows along W. Russell Place.

BREEDEN-W RUSSELL PL AREA DRAINAGE PHASE I

STORM WATER OPERATING FUND	441	0	0	0	0	0	441
Total	441	0	0	0	0	0	441

Council District(s)
1

Project (23-03794) - The project includes an underground drainage system to alleviate flooding issues associated with the lack of a drainage system. The proposed system will tie-in to an existing drainage system (6'X6' Single Box Culvert) on W. Ashby Place.

BRIARMALL AREA DRAINAGE SYSTEM

STORM WATER OPERATING FUND	1,508	0	0	0	0	0	1,508
Total	1,508	0	0	0	0	0	1,508

Council District(s)
10

Project (23-03796) - This project provides funding to construct a storm water system comprised of channels, inlets, and an underground storm system to better capture, contain, and convey storm water downstream.

BROOKSIDE OUTFALL (ESMA ROADWAY AREA PHASE 2)

2022 GO DRAINAGE IMPROVEMENT BOND	285	506	365	1,266	1,724	0	4,146
Total	285	506	365	1,266	1,724	0	4,146

Council District(s)
3

Project (23-03928) - -- Construct channel improvements, culvert replacements and associated roadway reconstruction, curbs, and driveway approaches at culvert crossings as applicable and within available funding. This is a multi-phase and Hazard Mitigation Action Plan project.

CASTLERIDGE/GLICK RANCH FLOOD PLAIN IMPROVEMENT

2005 STORM WATER REVENUE BOND	289	0	0	0	0	0	289
STORM WATER REGIONAL FACILITIES FUND	4,496	5,073	0	0	0	0	9,569
Total	4,785	5,073	0	0	0	0	9,858

Council District(s)
6

Project (23-01484) - This project provides funding for design and environmental phase of 3,100 linear foot section of Slick Ranch Creek to deepen and widen earthen channel to remove approximately 395 properties from the 100-year floodplain.

PUBLIC HEALTH & SAFETY

DRAINAGE

CD10 DRAINAGE IMPROVEMENTS

2022 CERTIFICATES OF OBLIGATION	40	200	525	0	0	0	765
Total	40	200	525	0	0	0	765

Council District(s)
10

Project (23-03862) - This project provides funding for the installation of a underground drainage system to relieve property flooding to residents on Fox Head, including street reconstruction on Fox Head from the cul-de-sac to Willow Run.

CHURCHILL AVE AREA DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	808	1,902	0	0	0	0	2,710
Total	808	1,902	0	0	0	0	2,710

Council District(s)
2

Project (23-03797) - The proposed project will include a drainage system comprised of culvert crossings and an earthen channel.

CONCEPCION CREEK PHASE 1

STORM WATER REGIONAL FACILITIES FUND	1,050	1,794	0	0	0	0	2,844
Total	1,050	1,794	0	0	0	0	2,844

Council District(s)
5

Project (23-01756) - This project will provide funding to design a detention pond, determine its location, and to perform public outreach to improve the creek to accommodate flood waters.

CONCEPCION CREEK PHASE 1 - CONSTRUCTION

STORM WATER REGIONAL FACILITIES FUND	0	5,500	0	0	0	0	5,500
Total	0	5,500	0	0	0	0	5,500

Council District(s)
5

Project (23-01787) - This project will provide funding to purchase the properties needed for the detention pond, relocation assistance, and structural demolition.

CONTESSA DR. DRAINAGE IMPROVEMENT

STORM WATER OPERATING FUND	235	1,382	1,067	0	0	0	2,684
Total	235	1,382	1,067	0	0	0	2,684

Council District(s)
1

Project (23-03821) - This project provides funding to add underground storm drainage infrastructure to provide relief of street flooding. Also included is street reconstruction for Contessa Dr. with new curbs, sidewalks, and driveways where needed.

PUBLIC HEALTH & SAFETY

DRAINAGE

CRESTFIELD AREA DRAINAGE IMPROVEMENT

2012 GO STREET IMPROVEMENT BOND	60	189	0	0	0	0	249
STORM WATER OPERATING FUND	0	300	0	0	0	0	300
Total	60	489	0	0	0	0	549

Council District(s)
6

Project (23-03836) - This project will construct a rectangular concrete channel in place of the existing undersized pipe as well as a sidewalk bridge with railings over the entrance to the channel.

DISTRICT 5 DRAINAGE IMPROVEMENTS

UNISSUED TAX NOTES	350	0	0	0	0	0	350
Total	350	0	0	0	0	0	350

Council District(s)
5

Project (23-04095) - Preliminary Engineering report to determine flood mitigation alternative for Elmendorf Lake and Apache Creek.

EISENHAUER RD NORTHWOOD-DEVONSHIRE DR AREA DRAINAGE PH 1 A

2022 GO DRAINAGE IMPROVEMENT BOND	605	839	1,275	5,124	3,296	0	11,139
Total	605	839	1,275	5,124	3,296	0	11,139

Council District(s)
10

Project (23-03929) - Install an underground storm drain system and channel improvements to include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a multi-phase and Hazard Mitigation Action Plan project.

EISENHAUER ROAD/NORTHWOOD-DEVONSHIRE DRIVE AREA PHASE 1

2017 GO DRAINAGE IMPROVEMENT BOND	771	0	0	0	0	0	771
Total	771	0	0	0	0	0	771

Council District(s)
10

Project (23-01628) - This project provides funding for Channel improvements to relieve flooding to affected areas during major storm events at street crossings. Project allows for future phases to address street flooding along Devonshire Drive, Seidel Road, Vandiver Road and Eisenhauer Road to include curbs, sidewalks and driveway approaches as needed.

ELMIRA AREA DRAINAGE (CAMARON ST.: ELMIRA TO SANTA ROSA ST.)

2022 GO DRAINAGE IMPROVEMENT BOND	335	505	715	1,779	2,711	0	6,045
Total	335	505	715	1,779	2,711	0	6,045

Council District(s)
1

Project (23-03930) - Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a Hazard Mitigation Action Plan project.

PUBLIC HEALTH & SAFETY

DRAINAGE

EVANS ROAD DRAINAGE PHASE 1 (EAST ELM CREEK TO MASONWOOD)

2022 GO DRAINAGE IMPROVEMENT BOND	416	916	1,556	2,620	2,934	0	8,442
Total	416	916	1,556	2,620	2,934	0	8,442

Council District(s)
9

Project (23-03931) - Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding.

FOX RUN AREA DRAINAGE (BETWEEN FOX PEAK DRIVE AND FOX CREEK)

2022 GO DRAINAGE IMPROVEMENT BOND	42	157	617	182	0	0	998
Total	42	157	617	182	0	0	998

Council District(s)
10

Project (23-03932) - Install an interceptor drainage channel and associated improvements as applicable and within available funding.

FRIO CITY ROAD OUTFALL PHASE 1

2022 GO DRAINAGE IMPROVEMENT BOND	613	1,510	1,897	3,287	3,978	0	11,285
Total	613	1,510	1,897	3,287	3,978	0	11,285

Council District(s)
5

Project (23-03933) - -- Upgrade an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches, as applicable and within available funding. This is a Hazard Mitigation Action Plan project.

FY 2021 WOODLAWN LAKE DAM STUDY

STORM WATER REGIONAL FACILITIES FUND	149	0	0	0	0	0	149
Total	149	0	0	0	0	0	149

Council District(s)
7

Project (23-01868) - Preliminary Engineering Report (PER) to include an analysis and modifications to the existing spillway, along with a downstream analysis. The study should have recommendations to the dam structure, a dam breach analysis to the existing and proposed spillway systems, and any further analysis to the Woodlawn Lake upstream drainage system.

FY 2022 CMP REHABILITATION

STORM WATER OPERATING FUND	1,999	0	0	0	0	0	1,999
Total	1,999	0	0	0	0	0	1,999

Council District(s)
CW

Project (23-03814) - This project provides funding to use trenchless applications to rehabilitate degrading Corrugated Metal Pipe (CMP) throughout the city.

PUBLIC HEALTH & SAFETY

DRAINAGE

FY 2023 CORRUGATED METAL PIPE (CMP) PROGRAM

STORM WATER OPERATING FUND	1,000	1,000	0	0	0	0	2,000
Total	1,000	1,000	0	0	0	0	2,000

Council District(s)
CW

Project (23-04081) - This project provides funding to use trenchless applications to rehabilitate degrading Corrugated Metal Pipe (CMP) throughout the city.

GARDENDALE DRAINAGE (WURZBACH ROAD TO BLUEMEL ROAD)

2022 GO DRAINAGE IMPROVEMENT BOND	205	387	242	1,027	1,495	0	3,356
Total	205	387	242	1,027	1,495	0	3,356

Council District(s)
8

Project (23-03934) - -- Install an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding.

GEORGE ROAD LOW WATER CROSS (HUNTERS BOW TO NW MILITARY HWY)

2022 GO DRAINAGE IMPROVEMENT BOND	182	502	220	1,212	1,579	0	3,695
Total	182	502	220	1,212	1,579	0	3,695

Council District(s)
8

Project (23-03935) - Construct low water crossing and associated improvements as applicable and within available funding.

INTERIM PEMBROKE DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	754	113	0	0	0	0	867
Total	754	113	0	0	0	0	867

Council District(s)
7

Project (23-03816) - This project provides funds to provide flooding relief along Pembroke Rd and comprises of an earthen berm, an earthen pilot channel, and an outfall.

JO MARIE AREA DRAINAGE IMPROVEMENT

2005 STORM WATER REVENUE BOND	137	0	0	0	0	0	137
2012 GO DRAINAGE IMPROVEMENT BOND	1,102	0	0	0	0	0	1,102
STORM WATER OPERATING FUND	0	1,000	0	0	0	0	1,000
Total	1,239	1,000	0	0	0	0	2,239

Council District(s)
3

Project (23-01789) - This project will provide funding for drainage road side swales with concrete to collect and convey storm runoff to a proposed outfall located southwest of Jo Marie.

PUBLIC HEALTH & SAFETY

DRAINAGE

LOWER FRENCH CREEK DRAINAGE (LOW BID LANE TO LEON CREEK)

2022 GO DRAINAGE IMPROVEMENT BOND	241	896	1,046	2,042	2,269	0	6,494
Total	241	896	1,046	2,042	2,269	0	6,494

Council District(s)
6 7

Project (23-03936) -- Construct improved low water crossings, driveway culverts, and channel improvements as applicable and within available funding. This is a Hazard Mitigation Action Plan project to increase creek conveyance.

MARBACH ROAD AREA DRAINAGE (IH-410 TO HORAL DRIVE)

2022 GO DRAINAGE IMPROVEMENT BOND	802	1,734	1,473	4,488	5,289	2,000	15,786
Total	802	1,734	1,473	4,488	5,289	2,000	15,786

Council District(s)
4 6

Project (23-03937) -- Upgrade an undersized existing storm drain system which may include associated road reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a Hazard Mitigation Action Plan project.

MENCHACA STREET DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	20	280	0	0	0	0	300
Total	20	280	0	0	0	0	300

Council District(s)
5

Project (23-04083) - This project provides funding for Improvements to alleviate flooding on Menchaca Streets

MICHAEL DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	31	0	0	0	0	0	31
STORM WATER REVENUE BONDS	0	319	0	0	0	0	319
Total	31	319	0	0	0	0	350

Council District(s)
3

Project (23-04082) - This project provides funding for channel reconstruction and easement acquisition

MOSS BROOK COVE DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	274	366	0	0	0	0	640
Total	274	366	0	0	0	0	640

Council District(s)
8

Project (23-03827) - The proposed project will reconstruct the existing concrete V-shaped channel located between 7310 and 7312 Moss Brook Cove.

PUBLIC HEALTH & SAFETY

DRAINAGE

N. NEW BRAUNFELS (AUSTIN HWY TO LARKWOOD) DESIGN ONLY

2022 GO DRAINAGE IMPROVEMENT BOND	147	839	0	0	0	0	986
UNISSUED CERTIFICATES OF OBLIGATION	200	450	350	0	0	0	1,000
Total	347	1,289	350	0	0	0	1,986

Council District(s)
10

Project (23-03938) - -- Complete preliminary project development which may include schematic design and plans for drainage and associated improvements as applicable and within available funding.

OAK HAVEN AREA DRAINAGE (KENTWOOD PHASE 2)

2022 GO DRAINAGE IMPROVEMENT BOND	300	983	1,314	2,555	2,740	0	7,892
Total	300	983	1,314	2,555	2,740	0	7,892

Council District(s)
9

Project (23-03939) - -- Install an underground storm drain system which may include associated reconstruction of the roadway, curbs, sidewalks, and driveway approaches as applicable and within available funding.

OLMOS DAM IMPROVEMENTS

STORM WATER REGIONAL FACILITIES FUND	258	0	0	0	0	0	258
Total	258	0	0	0	0	0	258

Council District(s)
1

Project (23-03799) - This project will provide funding for improvements to the dam, to include sand blasting a total area of 260,000 square feet, containment and disposal hauling of used sand material, patching of holes and cracks with Dural Prep and Vericoat Supreme Waterproofing application of seal coat on stucco finish, and replacement of the roof and windows of Olmos Dam Pump House.

ORSINGER LWC#35

STORM WATER REGIONAL FACILITIES FUND	2,273	1,000	0	0	0	0	3,273
Total	2,273	1,000	0	0	0	0	3,273

Council District(s)
8

Project (23-03803) - This project will improve Low Water Crossing (LWC) #35 by reducing the frequency of overtopping. Property acquisitions are anticipated.

PEGGY DRIVE AREA DRAINAGE (EASTGATE SUBDIVISION)

2022 GO DRAINAGE IMPROVEMENT BOND	1,314	2,709	1,813	5,470	7,167	1,500	19,973
Total	1,314	2,709	1,813	5,470	7,167	1,500	19,973

Council District(s)
2

Project (23-03940) - -- Complete the regrading of an existing earthen channel and installation of an underground storm drain system and associated roadway reconstruction with curbs, sidewalks, and driveway approaches as applicable and within available funding.

PUBLIC HEALTH & SAFETY

DRAINAGE

PERENNIAL DRIVE AREA DRAINAGE (HEIMER ROAD TO DUTCH MYRTLE)

2022 GO DRAINAGE IMPROVEMENT BOND	89	386	194	1,326	751	0	2,746
Total	89	386	194	1,326	751	0	2,746

Council District(s)
9

Project (23-03941) - -- Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding.

PINN ROAD LOW WATER CROSSING

2022 CERTIFICATES OF OBLIGATION	60	400	0	0	0	0	460
Total	60	400	0	0	0	0	460

Council District(s)
6

Project (23-03851) - Amendment - Construction of safety feature improvements at Pinn Road low water crossing.

PRELIMINARY DRAINAGE REPORT

2022 CERTIFICATES OF OBLIGATION	175	0	0	0	0	0	175
Total	175	0	0	0	0	0	175

Council District(s)
8

Project (23-03857) - Amendment - Preliminary engineering report to determine flood mitigation alternatives for Southwell Road, Hollyhock, Verbena, and Encino Park.

PUBLIC ART - 2017 BOND PROGRAM

2017 GO DRAINAGE IMPROVEMENT BOND	840	0	0	0	0	0	840
Total	840	0	0	0	0	0	840

Council District(s)
CW

Project (23-01640) - This project provides funding for the construction, improvement and installation of public art.

PUBLIC ART (DRAINAGE)

2022 GO DRAINAGE IMPROVEMENT BOND	204	1,033	1,229	84	0	0	2,550
Total	204	1,033	1,229	84	0	0	2,550

Council District(s)
CW

Project (23-03942) - Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures.

QUENTIN DRIVE ALLEY INTERIM IMPROVEMENTS

2022 GO DRAINAGE IMPROVEMENT BOND	48	148	235	540	0	0	971
Total	48	148	235	540	0	0	971

Council District(s)
7

Project (23-03943) - -- Reconstruct the alley and associated improvements between Leming Drive and Quentin Drive as applicable and within available funding.

PUBLIC HEALTH & SAFETY

DRAINAGE

RIVERWALK GATE 5 REPLACEMENT

STORM WATER REGIONAL FACILITIES FUND	625	3,575	0	0	0	0	4,200
Total	625	3,575	0	0	0	0	4,200

Council District(s)
1

Project (23-03823) - This project will replace the double-gated structure of Flood Gate #5, located along the San Antonio River Loop main channel.

S. FOSTER RD (RIGSBY TO 4000' N.)

2014B TAX NOTES	150	0	0	0	0	0	150
STORM WATER REGIONAL FACILITIES FUND	1,000	0	0	0	0	0	1,000
Total	1,150	0	0	0	0	0	1,150

Council District(s)
2

Project (23-03749) - This project provides funding for roadway enhancements to South Foster Road between Rigsby and 4,000 North in preparation for the future HEB Distribution Center to be developed in that area.

S. GEVERS STREET DRAINAGE IMPROVEMENT

PRIOR DEBT PROCEEDS	4,590	0	0	0	0	0	4,590
STORM WATER OPERATING FUND	0	4,440	0	0	0	0	4,440
Total	4,590	4,440	0	0	0	0	9,030

Council District(s)
3

Project (23-03757) - This project provides funding for an installation of a main underground system along S. Gevers Street.

SAN PEDRO AND SAN ANTONIO TUNNEL PROJECT

STORM WATER REGIONAL FACILITIES FUND	1,074	0	0	0	0	0	1,074
Total	1,074	0	0	0	0	0	1,074

Council District(s)
1

Project (23-01752) - This project provides funding for inspection of the San Antonio River tunnel and determine the current condition for possible needed repairs or cleaning.

SEELING CHANNEL DRAINAGE IMPROVEMENT - PHASE 4

2012 GO DRAINAGE IMPROVEMENT BOND	500	500	2,901	0	0	0	3,901
STORM WATER REGIONAL FACILITIES FUND	13	0	1,531	0	0	0	1,544
Total	513	500	4,432	0	0	0	5,445

Council District(s)
7

Project (23-01843) - This project provides funding for continuation of a multi-phase floodplain improvement project of Seeling Channel include curbs, sidewalks and driveway approaches as needed.

PUBLIC HEALTH & SAFETY

DRAINAGE

SEELING CHANNEL PHASE 3

2017 GO DRAINAGE IMPROVEMENT BOND	982	481	1,250	0	0	0	2,713
Total	982	481	1,250	0	0	0	2,713

Council District(s)

7

Project (23-01635) - This project provides funding for continuation of a multi-phase floodplain improvement project of Seeling Channel from Morning Glory to upstream of St. Cloud to include curbs, sidewalks and driveway approaches as needed.

SEELING DRAINAGE PH 4 (LOWERY DR-ST CLOUD & PLACID DR-SAGE-PARDO)

2022 GO DRAINAGE IMPROVEMENT BOND	290	968	1,387	2,380	2,847	0	7,872
Total	290	968	1,387	2,380	2,847	0	7,872

Council District(s)

7

Project (23-03944) - -- Install an underground storm drain system and associated roadway reconstruction to include curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a multi-phase and Hazard Mitigation Action Plan project.

SOUTH PINE ROADWAY DRAINAGE PHASE 2

2022 GO DRAINAGE IMPROVEMENT BOND	402	1,516	1,829	3,974	3,266	0	10,987
Total	402	1,516	1,829	3,974	3,266	0	10,987

Council District(s)

3

Project (23-03945) - -- Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a multi-phase project.

SOUTHWELL NORTH AREA DRAINAGE

2022 GO DRAINAGE IMPROVEMENT BOND	218	886	1,315	3,504	0	0	5,923
Total	218	886	1,315	3,504	0	0	5,923

Council District(s)

8

Project (23-03946) - -- Install an underground storm drain system and an earthen channel outfall to include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a Hazard Mitigation Action Plan project.

THOUSAND OAKS EROSION PROTECTION

2022 CERTIFICATES OF OBLIGATION	195	0	0	0	0	0	195
STORM WATER OPERATING FUND	493	0	0	0	0	0	493
Total	688	0	0	0	0	0	688

Council District(s)

10

Project (23-01749) - This project provides funding for erosion protection for the bluff along Thousand Oaks near Morgan's Wonderland.

PUBLIC HEALTH & SAFETY

DRAINAGE

UPPER LEON CREEK RSWF

2007 GO DRAINAGE IMPROVEMENT BOND	1,449	321	0	0	0	0	1,770
Total	1,449	321	0	0	0	0	1,770

Council District(s)
8

Project (40-00065) - This project will provide funding to acquire properties necessary for the construction of regional stormwater facilities.

VALLEY HI AREA DRAINAGE - MEDINA BASE PHASE 1

2022 GO DRAINAGE IMPROVEMENT BOND	635	632	1,303	2,422	700	0	5,692
Total	635	632	1,303	2,422	700	0	5,692

Council District(s)
4

Project (23-03947) - Install an underground storm drain system which may include improvements to two low water crossings, reconstruction of existing roadside earthen ditches and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding.

W BROADVIEW DR & OAKWOOD DR DRAINAGE PH1

2022 GO DRAINAGE IMPROVEMENT BOND	516	1,408	2,042	3,579	2,841	0	10,386
Total	516	1,408	2,042	3,579	2,841	0	10,386

Council District(s)
7

Project (23-03948) - -- Install an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding.

WILCOX AVENUE AREA DRAINAGE

2022 GO DRAINAGE IMPROVEMENT BOND	955	2,485	2,569	4,240	5,134	0	15,383
Total	955	2,485	2,569	4,240	5,134	0	15,383

Council District(s)
5

Project (23-03949) - Install an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. (Quintana Road from Kings Avenue to Wilcox Avenue and Wilcox Avenue from Quintana Road to Dead End)

WOLLER ROAD DRAINAGE

2022 CERTIFICATES OF OBLIGATION	0	150	0	0	0	0	150
Total	0	150	0	0	0	0	150

Council District(s)
8

Project (23-03858) - Amendment - Improve drainage and add curbs and sidewalks on Woller Road.

TOTAL DRAINAGE

42,607	55,200	33,415	55,362	53,155	3,500	243,239
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PUBLIC HEALTH & SAFETY

FIRE PROTECTION

FIRE STATION #10 FACILITY REPLACEMENT

2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND	517	1,448	1,138	6,175	3,210	0	12,488
Total	517	1,448	1,138	6,175	3,210	0	12,488

Council District(s)

1

Project (23-04043) - -- Construct new fire station to replace the existing Fire Station #10.

FIRE STATION #33 FACILITY REPLACEMENT

2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND	493	1,471	1,540	5,360	3,626	0	12,490
Total	493	1,471	1,540	5,360	3,626	0	12,490

Council District(s)

5

Project (23-04044) - -- Construct new fire station to replace the existing Fire Station #33.

FIRE STATION 21 REPLACEMENT

UNISSUED CERTIFICATES OF OBLIGATION	517	1,448	1,138	6,175	3,222	0	12,500
Total	517	1,448	1,138	6,175	3,222	0	12,500

Council District(s)

3

Project (23-04054) - Replacement of the station built in 1929. acquire property, design, and construct.

FIRE STATION 52 REPLACEMENT

UNISSUED CERTIFICATES OF OBLIGATION	300	2,750	3,000	450	0	0	6,500
Total	300	2,750	3,000	450	0	0	6,500

Council District(s)

4

Project (23-04055) - Replacement of the modular living quarters with the addition of permanent living quarters and EMS bay to the existing apparatus bay on the existing sites.

FIRE STATION 53 REPLACEMENT

UNISSUED CERTIFICATES OF OBLIGATION	300	2,750	3,000	450	0	0	6,500
Total	300	2,750	3,000	450	0	0	6,500

Council District(s)

3

Project (23-04056) - Replacement of the modular living quarters with the addition of permanent living quarters and EMS bay to the existing apparatus bay on the existing sites.

PUBLIC SAFETY WAREHOUSE

GENERAL FUND	450	3,125	3,150	2,275	0	0	9,000
Total	450	3,125	3,150	2,275	0	0	9,000

Council District(s)

6

Project (23-04057) - Construct a 30,000 sf - 40,000 sf. Warehouse to store personal protective equipment (PPE), decontamination equipment and supplies, response vehicles and trailers, portable shelters and other items related to major disasters in the region.

TOTAL FIRE PROTECTION

2,577	12,992	12,966	20,885	10,058	0	59,478
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PUBLIC HEALTH & SAFETY

LAW ENFORCEMENT

D3 POLICE SUBSTATION

2020 CERTIFICATES OF OBLIGATION	420	0	0	0	0	0	420
Total	420	0	0	0	0	0	420

Council District(s)
3

Project (23-01848) - Feasibility study and preliminary design work for a Police Substation in CD3 in preparation for the 2022 Bond Program.

HELICOPTER REPLACEMENT

UNISSUED TAX NOTES	0	6,384	6,384	0	6,384	0	19,152
Total	0	6,384	6,384	0	6,384	0	19,152

Council District(s)
CW

Project (17-00044) - This project will replace three H120 helicopters that have reached end of life with H125 Helicopters.

NEW POLICE SUBSTATION

2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND	712	1,538	2,079	9,389	5,276	0	18,994
Total	712	1,538	2,079	9,389	5,276	0	18,994

Council District(s)
3

Project (23-04045) - -- Construct a new police substation on the City's southeast side.

POLICE STATION AT ST. MARY'S

2012 GO PARKS IMPROVEMENT BOND	61	0	0	0	0	0	61
2016 CERTIFICATES OF OBLIGATION	0	571	0	0	0	0	571
2017 GO PUBLIC SAFETY IMPROVEMENT BOND	6,666	7,476	0	0	0	0	14,142
2021 CERTIFICATES OF OBLIGATION	2,000	200	0	0	0	0	2,200
GENERAL FUND	0	1,400	0	0	0	0	1,400
Total	8,727	9,647	0	0	0	0	18,374

Council District(s)
CW 1

Project (23-01735) - This project provides funding for the construction of a new facility that will include a City Police Substation for the central city area and Park Police headquarters for city-wide service.

PSHQ TRAINING ROOMS AV EQUIPMENT

UNISSUED TAX NOTES	250	0	0	0	0	0	250
Total	250	0	0	0	0	0	250

Council District(s)
CW

Project (17-00043) - This project will update all the audio and video equipment in the training rooms

PUBLIC HEALTH & SAFETY

LAW ENFORCEMENT

PUBLIC ART (PUBLIC SAFETY FACILITIES)

2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND	94	522	517	39	0	0	1,172
Total	<u>94</u>	<u>522</u>	<u>517</u>	<u>39</u>	<u>0</u>	<u>0</u>	<u>1,172</u>

Council District(s)

CW

Project (23-04046) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures.

PUBLIC ART (PUBLIC SAFETY)

2017 GO PUBLIC SAFETY IMPROVEMENT BOND	262	4	0	0	0	0	266
Total	<u>262</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>266</u>

Council District(s)

CW

Project (23-01737) - This project provides funding for the construction, improvement and installation of public art that is accessible to the general public and within the city limits.

SAPD ACADEMY - TACTICS & FIREARMS BLDG

UNISSUED CERTIFICATES OF OBLIGATION	500	3,313	1,187	0	0	0	5,000
Total	<u>500</u>	<u>3,313</u>	<u>1,187</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,000</u>

Council District(s)

3

Project (23-04060) - Construct a large multi-function structure to accommodate the many demands of police/tactical training.

SAPD K9 FACILITY RELOCATION

UNISSUED TAX NOTES	800	1,400	0	0	0	0	2,200
Total	<u>800</u>	<u>1,400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,200</u>

Council District(s)

3

Project (23-04086) - This project will construct a new facility at the SAPD Training Academy (Council District 3), comprised of office and outdoor space sufficient to accommodate the K9 unit. The facility will include office, indoor training, rest/locker room facilities, while the outdoor space will include a training field, kennels, and dog wash/relief areas.

TEZEL ROAD CITY FACILITY

2017 GO PUBLIC SAFETY IMPROVEMENT BOND	1,563	145	0	0	0	0	1,708
GENERAL FUND	489	0	0	0	0	0	489
Total	<u>2,052</u>	<u>145</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,197</u>

Council District(s)

6

Project (23-01736) - This project provides funding for the development of a City facility for various uses including Park Bike Patrol Substation adjacent to the Howard W. Peak Greenway Trails System.

PUBLIC HEALTH & SAFETY

LAW ENFORCEMENT

TRAINING ACADEMY - DRIVING TRACK IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	600	1,650	6,875	6,000	875	0	16,000
Total	600	1,650	6,875	6,000	875	0	16,000

Council District(s)
3

Project (23-04058) - Repairs and improvements for the Police Academy driving track and the addition of a skid car platform.

TRAINING ACADEMY - PARKING EXPANSION

UNISSUED CERTIFICATES OF OBLIGATION	200	700	200	0	0	0	1,100
Total	200	700	200	0	0	0	1,100

Council District(s)
3

Project (23-04059) - Expand existing parking area at the training academy

TOTAL LAW ENFORCEMENT

	14,617	25,303	17,242	15,428	12,535	0	85,125
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TOTAL PUBLIC HEALTH & SAFETY

	59,801	93,495	63,623	91,675	75,748	3,500	387,842
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RECREATION & CULTURE

LIBRARIES

BROOK HOLLOW HVAC REPLACEMENT

2016 CERTIFICATES OF OBLIGATION	112	0	0	0	0	0	112
Total	112	0	0	0	0	0	112

Council District(s)
9

Project (04-00063) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system.

BROOK HOLLOW LIBRARY PARKING LOT

GENERAL FUND	142	550	100	0	0	0	792
Total	142	550	100	0	0	0	792

Council District(s)
9

Project (23-04067) - This project is to expand the parking lot at the Brook Hollow Branch Library

CARVER BRANCH LIBRARY RENOVATION

2022 GO LIBRARY IMPROVEMENT BOND	379	1,251	1,327	5,562	3,974	0	12,493
Total	379	1,251	1,327	5,562	3,974	0	12,493

Council District(s)
2

Project (23-04032) - -- Renovate, improve and expand Carver Branch Library.

RECREATION & CULTURE

LIBRARIES

CENTRAL LIBRARY

2017 GO LIBRARY IMPROVEMENT BOND	981	0	0	0	0	0	981
Total	981	0	0	0	0	0	981

Council District(s)
CW

Project (23-01720) - This project provides funding for the renovations and upgrades to the Central Library.

CENTRAL LIBRARY RENOVATION

2022 GO LIBRARY IMPROVEMENT BOND	192	624	623	2,654	1,903	0	5,996
Total	192	624	623	2,654	1,903	0	5,996

Council District(s)
CW 1

Project (23-04033) - Renovate and improve the Central Library. This is a multi-phased project.

CITY-OWNED CULTURAL FACILITIES IMPROVEMENTS

2022 GO LIBRARY IMPROVEMENT BOND	245	655	1,443	3,650	0	0	5,993
GENERAL FUND	700	0	0	0	0	0	700
Total	945	655	1,443	3,650	0	0	6,693

Council District(s)
CW 1

Project (23-04034) - Improve and rehabilitate municipal cultural facilities. Facility upgrades to improve the condition, increase sustainability, and extend the lifecycle of city facilities and building systems. Facilities may include: \$2.5M Spanish Governor's Palace, \$2M San Antonio Records and Archives, \$1.5M International Center and other City facilities.

ELLA AUSTIN COMMUNITY CENTER RENOVATION

2022 GO LIBRARY IMPROVEMENT BOND	651	1,211	2,631	7,000	0	0	11,493
Total	651	1,211	2,631	7,000	0	0	11,493

Council District(s)
2

Project (23-04035) - -- Renovate the Ella Austin Community Center Campus to include, but not limited to, building envelopes, interior modifications, upgrades to major building systems and site improvements. Additional funding will be leveraged from Inner City Tax Increment Reinvestment Zone (TIRZ).

GREATER LOVE MULTI-GENERATIONAL CULTURAL/COMMUNITY CENTER

2017 GO LIBRARY IMPROVEMENT BOND	1,702	0	0	0	0	0	1,702
2022 CERTIFICATES OF OBLIGATION	750	0	0	0	0	0	750
Total	2,452	0	0	0	0	0	2,452

Council District(s)
2

Project (23-01722) - This project provides funding for the construction of a new community facility to provide services which may include pre-school and after-school programming, adult education and senior day care.

RECREATION & CULTURE

LIBRARIES

GUERRA LIBRARY IMPROVEMENTS

PRIOR DEBT PROCEEDS	279	0	0	0	0	0	279
UNISSUED TAX NOTES	600	0	0	0	0	0	600
Total	879	0	0	0	0	0	879

Council District(s)
6

Project (04-00064) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system, and replacement/improvements to the existing parking lot. The parking lot asphalt is failing in several locations, and will need major replacement/repair work.

JOHNSTON HVAC REPLACEMENT

2017 CERTIFICATES OF OBLIGATION	237	0	0	0	0	0	237
UNISSUED TAX NOTES	200	0	0	0	0	0	200
Total	437	0	0	0	0	0	437

Council District(s)
4

Project (04-00065) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system.

LAS PALMAS BRANCH LIBRARY

2017 GO LIBRARY IMPROVEMENT BOND	1,097	0	0	0	0	0	1,097
Total	1,097	0	0	0	0	0	1,097

Council District(s)
5

Project (23-01724) - This project provides funding for renovations, improvements and space reconfiguration to the Las Palmas Branch Library.

LAS PALMAS BRANCH LIBRARY RENOVATION

2022 GO LIBRARY IMPROVEMENT BOND	171	555	540	2,318	1,663	0	5,247
Total	171	555	540	2,318	1,663	0	5,247

Council District(s)
5

Project (23-04036) - -- Renovate and improve the Las Palmas Branch Library and adjacent public gathering plazas/spaces in support of a unified campus based on the Las Palmas Westside Strategic Area Study. This is a multi-phased project.

MAGIK THEATER RENOVATION

2022 GO LIBRARY IMPROVEMENT BOND	88	252	229	659	1,521	0	2,749
Total	88	252	229	659	1,521	0	2,749

Council District(s)
REGIONAL

Project (23-04037) - -- Renovate and improve the building envelope, major building systems, and interior renovations.

RECREATION & CULTURE

LIBRARIES

MEMORIAL BRANCH LIBRARY

2017 GO LIBRARY IMPROVEMENT BOND	250	0	0	0	0	0	250
GENERAL FUND	125	175	0	0	0	0	300
Total	375	175	0	0	0	0	550

Council District(s)
5

Project (23-01727) - This project provides funding for renovations, improvements and space reconfiguration to the Memorial Branch Library.

PAN AMERICAN HVAC REPLACEMENT

2017 CERTIFICATES OF OBLIGATION	248	0	0	0	0	0	248
UNISSUED TAX NOTES	200	0	0	0	0	0	200
Total	448	0	0	0	0	0	448

Council District(s)
3

Project (04-00066) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system.

PUBLIC ART (LIBRARIES FACILITIES)

2022 GO LIBRARY IMPROVEMENT BOND	70	391	385	29	0	0	875
Total	70	391	385	29	0	0	875

Council District(s)
CW

Project (23-04038) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures.

PUBLIC ART (LIBRARY & CULTURAL FACILITIES)

2017 GO LIBRARY IMPROVEMENT BOND	141	0	0	0	0	0	141
Total	141	0	0	0	0	0	141

Council District(s)
CW

Project (23-01732) - This project provides funding for the construction, improvement and installation of public art that is accessible to the general public and within city limits.

TEXANA RESOURCE CENTER

2017 GO LIBRARY IMPROVEMENT BOND	445	31	0	0	0	0	476
Total	445	31	0	0	0	0	476

Council District(s)
CW 1

Project (23-01728) - Leverage funding for renovations and improvements for accessibility to Texana Collection materials, archives and services located at the Central Library.

TOTAL LIBRARIES

10,005	5,695	7,278	21,872	9,061	0	53,911
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RECREATION & CULTURE

OTHER FACILITIES

NELSON WOLFF STADIUM

UNISSUED CERTIFICATES OF OBLIGATION	1,500	4,250	500	0	0	0	6,250
Total	1,500	4,250	500	0	0	0	6,250

Council District(s)

6

Project (45-00044) - Project will upgrade existing building support spaces to meet current MLB player development standards. Improvements include locker room, shower and bathroom, training and weight, and coach areas within the existing baseball stadium facility.

WORLD HERITAGE

2017 GO LIBRARY IMPROVEMENT BOND	1,684	1,684	0	0	0	0	3,368
TRICENTENNIAL DONATION	0	845	0	0	0	0	845
Total	1,684	2,529	0	0	0	0	4,213

Council District(s)

CW 3

Project (23-01730) - This project provides funding for an orientation center, community space and other facility spaces.

WORLD HERITAGE CENTER PHASE 2 IMPROVEMENTS

2022 GO LIBRARY IMPROVEMENT BOND	119	265	368	1,406	1,341	0	3,499
Total	119	265	368	1,406	1,341	0	3,499

Council District(s)

CW 3

Project (23-04040) - -- Develop the World Heritage Center located at the Mission Marquee Plaza to include enhancements to existing structures, expanded parking, comprehensive campus signage package, and construction of an outdoor open air pavilion. This is a multi-phased project.

ZERONA BLACK MULTI-GENERATIONAL CULTURAL/COMMUNITY CENTER

2017 GO LIBRARY IMPROVEMENT BOND	1,371	0	0	0	0	0	1,371
Total	1,371	0	0	0	0	0	1,371

Council District(s)

2

Project (23-01731) - This project provides funding for construction of a new community facility which may include pre-school and after-school programming, adult education and senior day care.

TOTAL OTHER FACILITIES

4,674	7,044	868	1,406	1,341	0	15,333
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RECREATION & CULTURE

PARKS

2022 EDWARDS AQUIFER PROTECTION PROGRAM

MUNICIPAL FACILITIES CORPORATION	10,000	0	0	0	0	0	10,000
Total	10,000	0	0	0	0	0	10,000

Council District(s)

CW

Project (26-00701) - This project provides funding for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone as well as provides funding for low impact development projects.

RECREATION & CULTURE

PARKS

AL FORGE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	<u>0</u>	<u>72</u>	<u>77</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
5

Project (23-03950) - -- Construct general park improvements within available funding which may include a new playground with shade enhancements.

AL RHODE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	68	109	311	0	0	0	488
Total	<u>68</u>	<u>109</u>	<u>311</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>488</u>

Council District(s)
8

Project (23-03951) - -- Construct general park and rehabilitation improvements within available funding.

APACHE CREEK - WESTSIDE CREEK TRAIL

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	176	0	0	0	0	0	176
Total	<u>176</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>176</u>

Council District(s)
5

Project (26-00687) - This project provides funding for installation of security lighting at the Apache Creek Park.

AQUATIC CENTER AT PALO ALTO COLLEGE

2017 GO PARKS IMPROVEMENT BOND	0	1,812	1,648	830	0	0	4,290
Total	<u>0</u>	<u>1,812</u>	<u>1,648</u>	<u>830</u>	<u>0</u>	<u>0</u>	<u>4,290</u>

Council District(s)
4

Project (23-01641) - This project provides funding for improvements to the natatorium, potentially to include new roof, HVAC, scoreboard, bleachers, interior and exterior renovations.

ARNOLD PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	<u>0</u>	<u>72</u>	<u>77</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
4

Project (23-03952) - -- Construct general park and rehabilitation improvements within available funding.

BEACON HILL PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	223	265	0	0	0	488
Total	<u>0</u>	<u>223</u>	<u>265</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>488</u>

Council District(s)
1

Project (23-03953) - -- Construct general park improvements within available funding which may include lighting at the basketball court and a dog park.

RECREATION & CULTURE

PARKS

BEITEL CREEK (SALADO TO BRIARGLEN)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,200	238	0	0	0	0	1,438
Total	1,200	238	0	0	0	0	1,438

Council District(s)
2 10

Project (26-00661) - This project provides funding for the development of a hike and bike trail project along Beitel Creek from the Salado Creek Greenway to Briar Glen.

BELMEADE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	175	116	0	0	0	291
Total	0	175	116	0	0	0	291

Council District(s)
10

Project (23-03954) - -- Construct general improvements within available funding which may include a dog park and improved park access.

BENAVIDES PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	135	178	486	0	0	799
Total	0	135	178	486	0	0	799

Council District(s)
5

Project (23-03955) - -- Construct general park improvements within available funding in support of the Park's Master Plan which may include basketball court shade and a skate plaza.

BLOSSOM PARK LOOP TRAIL

2022 CERTIFICATES OF OBLIGATION	300	50	0	0	0	0	350
Total	300	50	0	0	0	0	350

Council District(s)
9

Project (23-03859) - Amendment - Construction of a loop trail at Blossom Park.

BRACKENRIDGE PARK 2017

2017 GO PARKS IMPROVEMENT BOND	2,553	3,607	377	0	0	0	6,537
Total	2,553	3,607	377	0	0	0	6,537

Council District(s)
CW 1

Project (23-01644) - This project provides funding for general park improvements and rehabilitation which may include historic river wall, restroom, trails, and historic structures.

BRACKENRIDGE PARK 2022

2022 GO PARKS & REC IMPROVEMENT BOND	306	1,491	682	0	0	0	2,479
Total	306	1,491	682	0	0	0	2,479

Council District(s)
CW 1

Project (23-03957) - Complete construction of 2017 Bond projects and further development of the adopted Park Master Plan within available funding.

RECREATION & CULTURE

PARKS

BRACKENRIDGE PARK FACILITIES

2022 GO PARKS & REC IMPROVEMENT BOND	0	248	265	2,611	1,873	0	4,997
Total	<u>0</u>	<u>248</u>	<u>265</u>	<u>2,611</u>	<u>1,873</u>	<u>0</u>	<u>4,997</u>

Council District(s)

CW 1

Project (23-03956) - -- Construct general park improvements which may include leveraged funding towards the renovation of the historic Sunken Garden Theater Facility and Brackenridge Park within available funding.

CALDERON CLUBHOUSE (BOYS AND GIRLS CLUBS OF SAN ANTONIO)

2022 GO PARKS & REC IMPROVEMENT BOND	0	3,724	7	0	0	0	3,731
Total	<u>0</u>	<u>3,724</u>	<u>7</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,731</u>

Council District(s)

5

Project (23-03958) - -- Complete structural assessment and construct improvements within available funding.

CARACOL CREEK PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	<u>0</u>	<u>72</u>	<u>77</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)

4

Project (23-03959) - -- Complete general park development improvements within available funding in support of the Park's Master Plan which may include a picnic and seating area, parking area and amenities.

CASSIANO PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	325	950	2,473	0	0	3,748
Total	<u>0</u>	<u>325</u>	<u>950</u>	<u>2,473</u>	<u>0</u>	<u>0</u>	<u>3,748</u>

Council District(s)

5

Project (23-03960) - -- Construct general park improvements within available funding which may include pool house improvements, a new aquatic amenity, and playground.

CASSIANO PARK MASTER PLAN

2022 CERTIFICATES OF OBLIGATION	189	0	0	0	0	0	189
Total	<u>189</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>189</u>

Council District(s)

5

Project (23-03849) - -- Conceptual master plan for Cassiano Park.

CATHEDRAL ROCK PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	<u>0</u>	<u>72</u>	<u>77</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)

6

Project (23-03961) - -- Construct general park improvements within available funding which may include playground shade enhancements and lighting.

RECREATION & CULTURE

PARKS

CD7 PARK IMPROVEMENTS

2022 CERTIFICATES OF OBLIGATION	174	0	0	0	0	0	174
Total	174	0	0	0	0	0	174

Council District(s)
7

Project (23-03854) - Amendment - General park improvements and rehabilitation.

CIELO VISTA PARK

2022 CERTIFICATES OF OBLIGATION	400	72	0	0	0	0	472
Total	400	72	0	0	0	0	472

Council District(s)
6

Project (23-03852) - Amendment - Land acquisition and park trail development.

CITYWIDE BICYCLE RECREATIONAL FACILITIES

2022 GO PARKS & REC IMPROVEMENT BOND	164	302	532	1,200	1,050	0	3,248
Total	164	302	532	1,200	1,050	0	3,248

Council District(s)
CW 4

Project (23-03962) - -- Develop and construct new bicycle facilities to include BMX and Mountain Bike recreational opportunities located at O.P. Schnabel Park, Eisenhower Park and Pearsall Park within available funding. Council Districts 4,7,8,9

CITYWIDE CREEKWAY TRAIL DEVELOPMENT

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	230	0	0	0	0	0	230
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	270	1,500	2,131	0	0	0	3,901
Total	500	1,500	2,131	0	0	0	4,131

Council District(s)
CW

Project (26-00603) - This project provides funding for the acquisition of land to design and construct hike & bike trails along San Antonio creekways.

CLASSEN-STEUBING RANCH PARK

2022 GO PARKS & REC IMPROVEMENT BOND	252	494	952	1,857	1,441	0	4,996
Total	252	494	952	1,857	1,441	0	4,996

Council District(s)
9

Project (23-03963) - -- Construct Phase 2 general park improvements within available funding as part of the Park's Master Plan.

RECREATION & CULTURE

PARKS

CLASSEN-STEUBING RANCH PARK PROPERTY ACQUISITION & DEVELOPMENT

2017 GO PARKS IMPROVEMENT BOND	1,250	0	0	0	0	0	1,250
2021 CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	300
TREE PRESERVATION FUND	71	0	0	0	0	0	71
Total	<u>1,621</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,621</u>

Council District(s)
CW 9

Project (23-01648) - This project provides funding for Land Acquisition and Phase 1 development of Classen- Steubing Ranch property for park improvements.

COMANCHE LOOKOUT PARK

2022 GO PARKS & REC IMPROVEMENT BOND	33	140	191	552	333	0	1,249
Total	<u>33</u>	<u>140</u>	<u>191</u>	<u>552</u>	<u>333</u>	<u>0</u>	<u>1,249</u>

Council District(s)
10

Project (23-03964) - -- Construct general park and rehabilitation improvements within available funding which may include trail improvements, fencing and preservation of the historic tower structure.

CONCEPCION PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	95	84	420	0	0	599
Total	<u>0</u>	<u>95</u>	<u>84</u>	<u>420</u>	<u>0</u>	<u>0</u>	<u>599</u>

Council District(s)
3

Project (23-03965) - -- Construct general park improvements within available funding which may include a new dog park.

CREEKWAY LOW IMPACT DEVELOPMENT PROJECT

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,500	200	166	0	0	0	1,866
Total	<u>1,500</u>	<u>200</u>	<u>166</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,866</u>

Council District(s)
CW

Project (26-00653) - This project provides funding for the incorporation of Low Impact Development features into trail projects where feasible.

CUELLAR PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	144	221	385	0	0	750
Total	<u>0</u>	<u>144</u>	<u>221</u>	<u>385</u>	<u>0</u>	<u>0</u>	<u>750</u>

Council District(s)
6

Project (23-03966) - -- Construct general park improvements within available funding which may include trail and basketball court improvements.

RECREATION & CULTURE

PARKS

CULEBRA CREEK GRNWAY (CATHEDRAL ROCK PRK TO GRISSOM RD)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	450	0	0	0	0	0	450
Total	450	0	0	0	0	0	450

Council District(s)
6

Project (26-00624) - This project provides funding for the purchase of land to design and construct the Culebra Creek Greenway from Cathedral Rock Park to Grissom Rd.

DELLVIEW PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	0	72	77	350	0	0	499

Council District(s)
1

Project (23-03967) - -- Construct general park improvements within available funding which may include a sitting area at the playground, shade enhancements at the pool, and additional park lighting.

DISTRICT 1 PARKS

2022 GO PARKS & REC IMPROVEMENT BOND	195	355	584	1,474	1,389	0	3,997
Total	195	355	584	1,474	1,389	0	3,997

Council District(s)
1

Project (23-03968) - -- Construct general park and rehabilitation improvements of park facilities within available funding. Parks may include Kenwood and Olympia Parks.

DISTRICT 1 PARKS & MULTIGENERATIONAL RECREATION FACILITY

2022 GO PARKS & REC IMPROVEMENT BOND	216	928	1,008	3,539	2,304	0	7,995
Total	216	928	1,008	3,539	2,304	0	7,995

Council District(s)
1

Project (23-03969) - -- Renovate, rehabilitate and construct additions to the West End Park Senior Center and West End Park as applicable and within available funding. To create a multigenerational facility that will support senior and constituent services, meeting space and other recreational services.

DISTRICT 1 WESTFALL CAMPUS

UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
1

Project (23-04088) - Renovate, rehabilitate, and construct additions to the city facility located at 1310 Vance Jackson to potentially include area improvements adjacent to Westfall Branch Library to support constituent services, meeting space and other campus related enhancements.

RECREATION & CULTURE

PARKS

DISTRICT 2 COMMUNITY GARDEN

UNISSUED TAX NOTES	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

Council District(s)
2

Project (26-00707) - Development of land for community use.

DISTRICT 2 PARKS

2022 GO PARKS & REC IMPROVEMENT BOND	86	162	273	545	433	0	1,499
Total	<u>86</u>	<u>162</u>	<u>273</u>	<u>545</u>	<u>433</u>	<u>0</u>	<u>1,499</u>

Council District(s)
2

Project (23-03970) - -- Construct general park and rehabilitation improvements of park facilities within available funding. Parks may include: Milam Wesley Tealer Park and Dellcrest Park.

DISTRICT 2 PROPERTY ACQUISITION

UNISSUED TAX NOTES	750	0	0	0	0	0	750
Total	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750</u>

Council District(s)
2

Project (23-04089) - Development of a new City facility for community use including the property acquisition of land.

DISTRICT 3 AQUATICS FACILITY

2022 GO PARKS & REC IMPROVEMENT BOND	235	442	540	2,222	1,558	0	4,997
Total	<u>235</u>	<u>442</u>	<u>540</u>	<u>2,222</u>	<u>1,558</u>	<u>0</u>	<u>4,997</u>

Council District(s)
3

Project (23-03971) - -- Develop and construct a new aquatics facility within available funding to include a swimming pool and associated amenities such as a splash pad.

DISTRICT 3 PARKS

2022 GO PARKS & REC IMPROVEMENT BOND	0	186	254	459	0	0	899
Total	<u>0</u>	<u>186</u>	<u>254</u>	<u>459</u>	<u>0</u>	<u>0</u>	<u>899</u>

Council District(s)
3

Project (23-03972) - -- Construct general park and rehabilitation improvements of park facilities within available funding which may include restroom improvements as applicable. Parks may include: Bellaire Park and Highland Park.

DISTRICT 4 HERITAGE COMMUNITY CENTER

2017 GO PARKS IMPROVEMENT BOND	4,967	0	0	0	0	0	4,967
2018 CERTIFICATES OF OBLIGATION	653	115	0	0	0	0	768
Total	<u>5,620</u>	<u>115</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,735</u>

Council District(s)
4

Project (23-01655) - This project provides funding for construction of a new community center near existing Heritage pool site to include land acquisition, amenities and parking.

RECREATION & CULTURE

PARKS

DISTRICT 4 MULTIGENERATIONAL REC FACILITY (PALO ALTO COLLEGE)

2022 GO PARKS & REC IMPROVEMENT BOND	53	1,946	3,502	4,485	0	0	9,986
Total	53	1,946	3,502	4,485	0	0	9,986

Council District(s)
4

Project (23-03973) -- Facilitate construction of a new facility to support senior and constituent services, meeting space and other recreational services.

DISTRICT 4 PARKS

2022 GO PARKS & REC IMPROVEMENT BOND	94	171	273	654	607	0	1,799
Total	94	171	273	654	607	0	1,799

Council District(s)
4

Project (23-03974) -- Construct general park and rehabilitation improvements of park facilities within available funding which may include shade enhancements as applicable. Parks may include: Palo Alto Terrace Park, Medina Base Park, Spicewood Park and Gateway Terrace Park.

DISTRICT 4 PEARSALL PARK SOLAR WAL

UNISSUED TAX NOTES	350	0	0	0	0	0	350
Total	350	0	0	0	0	0	350

Council District(s)
4

Project (26-00708) - Construct a solar system walk at Pearsall Park that demonstrates a scale model of the solar system for educational and recreational purposes.

DISTRICT 5 PARKS

2022 GO PARKS & REC IMPROVEMENT BOND	113	217	390	803	650	0	2,173
Total	113	217	390	803	650	0	2,173

Council District(s)
5

Project (23-03975) -- Construct general park and rehabilitation improvements of park facilities within available funding. Parks may include: Collins Gardens Park, Kennedy Park, Clarissa Alderete Park, Escobar Park and Frank Tejada Park.

DISTRICT 7 PARKS

2022 GO PARKS & REC IMPROVEMENT BOND	0	157	186	388	168	0	899
Total	0	157	186	388	168	0	899

Council District(s)
7

Project (23-03976) -- Construct general park rehabilitation improvements of park facilities within available funding at parks on the City's northwest side including Lee's Creek Park.

DISTRICT 7 PARKS SHADE ENHANCEMENTS

2022 GO PARKS & REC IMPROVEMENT BOND	105	174	461	0	0	0	740
Total	105	174	461	0	0	0	740

Council District(s)
7

Project (23-03977) -- Construct shade enhancements and associated improvements as applicable and within available funding at parks on the City's northwest side including Joe Ward Park and Sunset Hills Park.

RECREATION & CULTURE

PARKS

DISTRICT 9 GREENWAY TRAIL PROJECT

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	500	1,500	1,000	0	0	0	3,000
Total	<u>500</u>	<u>1,500</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,000</u>

Council District(s)
9

Project (26-00674) - This project provides funding for the development of a hike and bike trail within Council District 9.

EASTSIDE CLUBHOUSE (BOYS AND GIRLS CLUBS OF SAN ANTONIO)

2022 GO PARKS & REC IMPROVEMENT BOND	557	3,167	7	0	0	0	3,731
Total	<u>557</u>	<u>3,167</u>	<u>7</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,731</u>

Council District(s)
2

Project (23-03978) - -- Complete a structural assessment and improvements within available funding.

EDWARDS AQUIFER PROTECTION PROGRAM

PROP 1 - FY 2015 EDWARDS AQUIFER RECHARGE ZONE	7,513	372	41	0	0	0	7,926
Total	<u>7,513</u>	<u>372</u>	<u>41</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,926</u>

Council District(s)
CW

Project (26-00638) - This project provides funding for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone as well as provides funding for low impact development projects.

EISENHOWER PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	133	169	498	0	0	800
Total	<u>0</u>	<u>133</u>	<u>169</u>	<u>498</u>	<u>0</u>	<u>0</u>	<u>800</u>

Council District(s)
8

Project (23-03979) - -- Construct general park and rehabilitation improvements within available funding to the existing park and recent land acquisition areas which may include additional trails, a bicycle skills area, and a new playground.

FEATHER RIDGE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	156	87	0	0	0	243
Total	<u>0</u>	<u>156</u>	<u>87</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>243</u>

Council District(s)
10

Project (23-03980) - -- Construct general park and rehabilitation improvements within available funding.

FLORIDA STREET PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	161	82	0	0	0	243
Total	<u>0</u>	<u>161</u>	<u>82</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>243</u>

Council District(s)
1

Project (23-03981) - -- Construct general park and rehabilitation improvements within available funding.

RECREATION & CULTURE

PARKS

FRENCH CREEK - (LEON CREEK GREENWAY TO NANI FALCONE PARK)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	300	145	0	0	0	0	445
Total	300	145	0	0	0	0	445

Council District(s)
7

Project (26-00669) - This project provides funding for the development of a hike and bike trail project along French Creek from Leon Creek Greenway to Nani Falcone Park.

FRIEDRICH PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	175	225	399	0	0	799
Total	0	175	225	399	0	0	799

Council District(s)
8

Project (23-03982) - -- Construct general park improvements within available funding which may include an expansion to the parking lot.

FRIESENHAHN PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	133	169	498	0	0	800
Total	0	133	169	498	0	0	800

Council District(s)
10

Project (23-03983) - -- Construct general park improvements within available funding which may include improvements at the pond and parking lot expansion.

FT. SAM HOUSTON TRAIL (JOHN JAMES PARK TO JACK WHITE PARK)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	800	1,000	3,126	0	0	0	4,926
Total	800	1,000	3,126	0	0	0	4,926

Council District(s)
2

Project (26-00612) - This project provides funding for purchasing land to design and construct hike & bike trails and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park.

FY23 SCHEDULE MAINTENANCE FOR PARKS

GENERAL FUND	2,000	3,000	0	0	0	0	5,000
Total	2,000	3,000	0	0	0	0	5,000

Council District(s)
CW

Project (26-00706) - "FY 2023 Schedule Maintenance for Parks This project provides one time supplemental funding for the FY 2023 Parks and Recreation scheduled maintenance program."

RECREATION & CULTURE

PARKS

GILBERT GARZA PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	151	225	423	0	0	799
Total	0	151	225	423	0	0	799

Council District(s)
7

Project (23-03984) - -- Construct general park improvements within available funding in support of the Park's Master Plan which may include walking trail upgrades throughout the park, pedestrian bridge enhancements, and development of amenities east of the creek.

GOLD CANYON PARK

2022 CERTIFICATES OF OBLIGATION	348	0	0	0	0	0	348
Total	348	0	0	0	0	0	348

Council District(s)
9

Project (23-03860) - Amendment - General park improvements which may include additional trail development and feature improvements.

GOLF COURSE IMPROVEMENTS

UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION	4,000	0	4,000	0	4,000	0	12,000
Total	4,000	0	4,000	0	4,000	0	12,000

Council District(s)
CW

Project (26-00703) - MGA-SA Golf Course Improvements - This project will provide improvements to various city golf courses managed by MGA-SA to ensure their continued viabilities and usage for City residents.

GREATER LOVE MULTIGENERATIONAL AND RECREATION CENTER

2022 GO PARKS & REC IMPROVEMENT BOND	491	0	0	0	0	0	491
Total	491	0	0	0	0	0	491

Council District(s)
2

Project (23-03985) - -- Construct Phase 2 facility improvements within available funding which may include the addition of a children's playground.

HARLANDALE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	108	111	530	0	0	749
Total	0	108	111	530	0	0	749

Council District(s)
3

Project (23-03986) - -- Construct general park improvements within available funding which may include playground shade enhancements, parking improvements, and pedestrian bridge enhancements.

RECREATION & CULTURE

PARKS

HAY ST. BRIDGE PARK

2022 TAX NOTES	3,151	249	0	0	0	0	3,400
Total	3,151	249	0	0	0	0	3,400

Council District(s)

2

Project (23-01865) - This project will provide funding for the design and development of a new park, the Berkley V. & Vincent M. Dawson Park, located adjacent to the Hays St. Bridge. This new park will feature site elements to include an entry plaza, signage highlighting historical information of the surrounding area, skate plazas, a playground, restrooms, lighting, new shade trees, picnic seating, and green space allowing for views of the bridge and downtown.

HEMISFAIR CIVIC PARK

2016 CERTIFICATES OF OBLIGATION	0	9,248	0	0	0	0	9,248
2017 GO PARKS IMPROVEMENT BOND	14,000	0	0	0	0	0	14,000
TREE PRESERVATION FUND	147	462	0	0	0	0	609
Total	14,147	9,710	0	0	0	0	23,857

Council District(s)

CW 1

Project (23-01670) - This project provides funding for development of Hemisfair Civic Park. Improvements may include urban plazas, water features, promenades, open green spaces and courtyards.

HEMISFAIR CIVIC PARK 2022

2022 GO PARKS & REC IMPROVEMENT BOND	1,276	7,442	9,279	0	0	0	17,997
Total	1,276	7,442	9,279	0	0	0	17,997

Council District(s)

REGIONAL

Project (23-03987) - -- Construct improvements within available funding in support of the Park's Master Plan which may include the Source Plaza, Zocalo and the Mural Plaza.

HEMISFAIR PARK PHASE 2

2016 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION	613	468	0	0	0	0	1,081
Total	613	468	0	0	0	0	1,081

Council District(s)

5

Project (23-03746) - This project provides funding for continuing the restoration of historic buildings, a civic park, landscaping, and other improvements. This project is based on the park's master plan.

HERITAGE NEIGHBORHOOD PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	178	229	392	0	0	799
Total	0	178	229	392	0	0	799

Council District(s)

4

Project (23-03988) - -- Construct general park improvements within available funding which may include trail development, basketball court shade enhancements, lighting, and other improvements.

RECREATION & CULTURE

PARKS

JAPANESE TEA GARDEN INFRASTRUCTURE

GENERAL FUND	225	0	0	0	0	0	225
Total	<u>225</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>225</u>

Council District(s)
1

Project (26-00702) - Infrastructure for new waterline to service the Japanese Tea Garden waterfall and future leveraged funding bathroom.

JUPE MANOR NEIGHBORHOOD PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	107	142	250	0	0	499
Total	<u>0</u>	<u>107</u>	<u>142</u>	<u>250</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
3

Project (23-03989) - -- Construct general park improvements within available funding which may include shade enhancements, dog park, lighting, walking trail, parking expansion, and community garden.

LABOR STREET PARK

2022 CERTIFICATES OF OBLIGATION	383	118	0	0	0	0	501
Total	<u>383</u>	<u>118</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>501</u>

Council District(s)
1

Project (23-03839) - Amendment - General park improvements and rehabilitation.

LADY BIRD JOHNSON PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	197	249	552	251	0	1,249
Total	<u>0</u>	<u>197</u>	<u>249</u>	<u>552</u>	<u>251</u>	<u>0</u>	<u>1,249</u>

Council District(s)
10

Project (23-03990) - -- Construct general park improvements within available funding which may include shade enhancements and improved accessibility to recreational features.

LEE'S CREEK PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	117	77	0	0	0	194
Total	<u>0</u>	<u>117</u>	<u>77</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>194</u>

Council District(s)
7

Project (23-03991) - -- Construct general park improvements within available funding which may include low impact development parking upgrades.

LEON CREEK (QUINTANA RD TO I-35)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	250	1,500	2,500	0	0	0	4,250
Total	<u>250</u>	<u>1,500</u>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,250</u>

Council District(s)
4

Project (26-00665) - This project provides funding for the development of a hike and bike trail project along Leon Creek from Quintana Rd. to I-35.

RECREATION & CULTURE

PARKS

LEON CREEK (THE RIM TO RAYMOND RUSSELL PARK)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,316	2,500	0	0	0	0	3,816
Total	1,316	2,500	0	0	0	0	3,816

Council District(s)
8

Project (26-00671) - This project provides funding for the development of a hike and bike trail project along Leon Creek from the Rim to Raymond Russell County Park.

LINEAR GREENWAY TRAILS

2022 GO PARKS & REC IMPROVEMENT BOND	2,949	15,198	20,310	32,529	32,441	0	103,427
Total	2,949	15,198	20,310	32,529	32,441	0	103,427

Council District(s)
CW 1

Project (23-04053) - -- Acquire and preserve open space for the development of multi-use trails along San Antonio creekways, greenways and urban corridors within available funding.

LOCKWOOD AND DIGNOWITY PARKS 2017

2017 GO PARKS IMPROVEMENT BOND	513	0	0	0	0	0	513
Total	513	0	0	0	0	0	513

Council District(s)
2

Project (23-01676) - This project will provide funding for general park rehabilitation and improvements which may include closure of Burnet Street and development of public plazas.

LOCKWOOD AND DIGNOWITY PARKS 2022

2022 GO PARKS & REC IMPROVEMENT BOND	0	157	199	442	201	0	999
Total	0	157	199	442	201	0	999

Council District(s)
2

Project (23-03993) - -- Construct general park improvements within available funding in support of the Park's Master Plan, which may include development of a splash pad with shade enhancements.

MAIN PLAZA

UNISSUED CERTIFICATES OF OBLIGATION	405	1,710	2,310	75	0	0	4,500
Total	405	1,710	2,310	75	0	0	4,500

Council District(s)
1

Project (23-04068) - Inspection, assessment and repair or replacement of all associated infrastructure to the interactive water features and pump rooms requires upgrade to industry standards and Texas Department of Health and Safety codes

MARTIN LUTHER KING PARK

2017 GO PARKS IMPROVEMENT BOND	147	0	0	0	0	0	147
Total	147	0	0	0	0	0	147

Council District(s)
CW 2

Project (23-01677) - This project will provide funding for general park improvements and rehabilitation which may include park amenities, upgrade to park access and security lighting.

RECREATION & CULTURE

PARKS

MARTIN LUTHER KING PARK 2022

2022 GO PARKS & REC IMPROVEMENT BOND	0	181	241	578	0	0	1,000
Total	<u>0</u>	<u>181</u>	<u>241</u>	<u>578</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
2

Project (23-03994) -- Construct general park improvements within available funding in support of the Master Plan which may include shade enhancements at the basketball court and additional parking.

MAVERICK PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	112	170	318	0	0	600
Total	<u>0</u>	<u>112</u>	<u>170</u>	<u>318</u>	<u>0</u>	<u>0</u>	<u>600</u>

Council District(s)
1

Project (23-03995) -- Construct general park improvements within available funding which may include security lighting, a pavilion, playground, sidewalk renovations, the underground conversion of electrical services, planting trees, and pavilion rehabilitation.

MCALLISTER PARK

2022 GO PARKS & REC IMPROVEMENT BOND	112	219	479	1,187	0	0	1,997
Total	<u>112</u>	<u>219</u>	<u>479</u>	<u>1,187</u>	<u>0</u>	<u>0</u>	<u>1,997</u>

Council District(s)
9 10

Project (23-03996) -- Construct general park improvements within available funding to include mountain bike trails and rehabilitation of park features as applicable.

MEDINA RIVER NATURAL AREA

2022 GO PARKS & REC IMPROVEMENT BOND	0	187	225	387	0	0	799
Total	<u>0</u>	<u>187</u>	<u>225</u>	<u>387</u>	<u>0</u>	<u>0</u>	<u>799</u>

Council District(s)
4

Project (23-03997) -- Construct general park improvements within available funding which may include restroom improvements and parking lot expansion.

MILLERS POND PARK (COMMUNITY RECREATION CENTER)

2022 GO PARKS & REC IMPROVEMENT BOND	0	133	169	498	0	0	800
Total	<u>0</u>	<u>133</u>	<u>169</u>	<u>498</u>	<u>0</u>	<u>0</u>	<u>800</u>

Council District(s)
4

Project (23-03998) -- Construct general park improvements within available funding which may include restroom expansion and improvements, parking lot improvements and playground shade enhancements.

MITCHELL LAKE AUDUBON CENTER

2022 GO PARKS & REC IMPROVEMENT BOND	320	1,325	2,992	1,356	0	0	5,993
Total	<u>320</u>	<u>1,325</u>	<u>2,992</u>	<u>1,356</u>	<u>0</u>	<u>0</u>	<u>5,993</u>

Council District(s)
CW 3

Project (23-03999) -- Construct facility improvements and rehabilitation of the birding center within available funding.

RECREATION & CULTURE

PARKS

MONTERREY PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	133	169	498	0	0	800
Total	<u>0</u>	<u>133</u>	<u>169</u>	<u>498</u>	<u>0</u>	<u>0</u>	<u>800</u>

Council District(s)
5

Project (23-04000) -- Construct general park improvements within available funding which may include a splash pad and other recreational amenities.

NANI FALCONE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	124	158	467	0	0	749
Total	<u>0</u>	<u>124</u>	<u>158</u>	<u>467</u>	<u>0</u>	<u>0</u>	<u>749</u>

Council District(s)
7

Project (23-04001) -- Construct general park improvements within available funding.

NEW BUCHSENSCHUTZ PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	252	206	371	170	0	999
Total	<u>0</u>	<u>252</u>	<u>206</u>	<u>371</u>	<u>170</u>	<u>0</u>	<u>999</u>

Council District(s)
10

Project (23-04002) -- Facilitate the development and construction of a new park which may include land acquisition and site amenities within available funding.

NEW DISTRICT 6 PARK (NEAR CIELO VISTA)

2022 GO PARKS & REC IMPROVEMENT BOND	0	99	113	287	0	0	499
Total	<u>0</u>	<u>99</u>	<u>113</u>	<u>287</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
6

Project (23-04003) -- Facilitate the development and construction of a new park near Cielo Vista roadway which may include parking, security lighting, trail, and other passive outdoor recreational development within available funding.

NEW MEDICAL CENTER AREA PARK

2022 GO PARKS & REC IMPROVEMENT BOND	940	1,874	414	0	0	0	3,228
Total	<u>940</u>	<u>1,874</u>	<u>414</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,228</u>

Council District(s)
8

Project (23-04004) -- Facilitate the development and construction of a new park which may include land acquisition, park connectivity and site amenities within available funding.

NEW PARK AT ORR DRIVE AND SUZETTE AVENUE

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	<u>0</u>	<u>72</u>	<u>77</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
6

Project (23-04005) -- Facilitate the development and construction a new pocket park in support of the Park's Master Plan within available funding.

RECREATION & CULTURE

PARKS

NEW PARKS AT NOPAL STREET AND SOUTH GEVERS STREET

2022 GO PARKS & REC IMPROVEMENT BOND	0	175	225	399	0	0	799
Total	<u>0</u>	<u>175</u>	<u>225</u>	<u>399</u>	<u>0</u>	<u>0</u>	<u>799</u>

Council District(s)
3

Project (23-04006) -- Facilitate the development and construction of two new potential parks in conjunction with storm drainage structures along Nopal Street and South Gevers Street which may include walking trails and site furnishings within available funding.

NEW REGIONAL PARK PHASE 1 (DISTRICT 6)

2022 GO PARKS & REC IMPROVEMENT BOND	336	651	397	2,597	2,936	0	6,917
Total	<u>336</u>	<u>651</u>	<u>397</u>	<u>2,597</u>	<u>2,936</u>	<u>0</u>	<u>6,917</u>

Council District(s)
5

Project (23-04007) -- Facilitate the development of a Master Plan of a new regional park located in Council District 6 and Phase I development which may include new recreational amenities such as a playground, walking trail, and active community spaces within available funding.

NEW REGIONAL PARK PHASE 1 AND NORMOYLE PARK EXPANSION (D5)

2022 GO PARKS & REC IMPROVEMENT BOND	347	664	406	2,495	2,833	0	6,745
Total	<u>347</u>	<u>664</u>	<u>406</u>	<u>2,495</u>	<u>2,833</u>	<u>0</u>	<u>6,745</u>

Council District(s)
6

Project (23-04008) -- Facilitate the development of a Master Plan for a new regional park located in Council District 5 and Phase I expansion which may include land acquisition, new recreational amenities, and active community spaces within available funding.

NORTH SAN ANTONIO HILLS PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	125	70	0	0	0	195
Total	<u>0</u>	<u>125</u>	<u>70</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>195</u>

Council District(s)
6

Project (23-04009) -- Construct general park and rehabilitation improvements within available funding.

O.P. SCHNABEL PARK

2022 GO PARKS & REC IMPROVEMENT BOND	104	191	476	903	0	0	1,674
Total	<u>104</u>	<u>191</u>	<u>476</u>	<u>903</u>	<u>0</u>	<u>0</u>	<u>1,674</u>

Council District(s)
7

Project (23-04010) -- Construct general park improvements within available funding which may include roadway improvements to expand access to park areas, bicycle park, and playground amenities.

RECREATION & CULTURE

PARKS

OLMOS BASIN PARK

2022 GO PARKS & REC IMPROVEMENT BOND	55	141	245	543	265	0	1,249
Total	55	141	245	543	265	0	1,249

Council District(s)

1

Project (23-04011) - -- Construct general park improvements within available funding which may include the installation of a permanent restroom to service the walking trail area of the park and improvements of the Farmer's Market area.

PEARSALL PARK

2022 GO PARKS & REC IMPROVEMENT BOND	116	222	460	1,101	0	0	1,899
Total	116	222	460	1,101	0	0	1,899

Council District(s)

4

Project (23-04012) - -- Construct general park improvements and development within available funding in support of the Park's Master Plan which may include lighting, shade enhancements, recreational improvements, and park connectivity.

PERRIN HOMESTEAD HISTORIC CENTER

2017 GO PARKS IMPROVEMENT BOND	404	0	0	0	0	0	404
Total	404	0	0	0	0	0	404

Council District(s)

10

Project (23-01696) - This project provides funding for rehabilitation and adaptive reuse of the historic homestead and property owned by the City of San Antonio.

PICKLEBALL RECREATIONAL IMPROVEMENTS

2022 GO PARKS & REC IMPROVEMENT BOND	83	150	298	666	302	0	1,499
Total	83	150	298	666	302	0	1,499

Council District(s)

CW 2

Project (23-04013) - -- Construct improvements at available City facilities within available funding to allow for pickleball.

PICKWELL PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	82	112	305	0	0	499
Total	0	82	112	305	0	0	499

Council District(s)

3

Project (23-04014) - -- Construct general park improvements within available funding which may include the addition of shade enhancements and the rehabilitation of a sport court.

PIPER'S MEADOW PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	69	70	360	0	0	499
Total	0	69	70	360	0	0	499

Council District(s)

6

Project (23-04015) - -- Construct general park improvements within available funding which may include lighting, signage, and other site amenities.

RECREATION & CULTURE

PARKS

PUBLIC ART (PARKS)

2022 GO PARKS & REC IMPROVEMENT BOND	1,000	2,900	170	0	0	0	4,070
Total	1,000	2,900	170	0	0	0	4,070

Council District(s)

CW

Project (23-04016) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures.

RENOVATION OF CREEKWAY PROJECT IMPROVEMENT

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	340	200	215	0	0	0	755
Total	340	200	215	0	0	0	755

Council District(s)

CW

Project (26-00611) - This project provides funding for replacing aged or damaged creekway hike & bike trail and associated improvements along San Antonio creekways.

ROSEDALE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	137	228	0	0	0	365
Total	0	137	228	0	0	0	365

Council District(s)

5

Project (23-04017) - -- Construct general park and rehabilitation improvements of existing facilities within available funding which may include trail improvements.

SALADO CREEK - PARK, LANDSCAPE AND URBAN

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	400	425	0	0	0	0	825
TREE PRESERVATION FUND	48	0	0	0	0	0	48
Total	448	425	0	0	0	0	873

Council District(s)

2

Project (26-00660) - This project provides funding for designing and building enhancements to the existing Salado Creek Greenway trail system within District 2.

SALADO CREEK (SE MILITARY TO MOUNT VIEJO)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,246	0	0	0	0	0	1,246
TREE PRESERVATION FUND	300	0	0	0	0	0	300
Total	1,546	0	0	0	0	0	1,546

Council District(s)

3

Project (26-00663) - This project provides funding for the development of a hike and bike trail project along Salado Creek from SE Military to Mount Viejo.

RECREATION & CULTURE

PARKS

SALADO CREEK (SOUTHSIDE LIONS PARK TO SE MILITARY DRIVE)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	350	0	0	0	0	0	350
Total	350	0	0	0	0	0	350

Council District(s)
3

Project (26-00616) - This project provides funding for purchasing land for the design and construction of hike & bike trails and associated amenities along Salado Creek from Southside Lions Park to Southeast Military Drive.

SAN ANTONIO BOTANICAL CENTER

2022 GO PARKS & REC IMPROVEMENT BOND	393	2,101	0	0	0	0	2,494
Total	393	2,101	0	0	0	0	2,494

Council District(s)
CW 2

Project (23-04018) - Facilitate the construction of improvements which may include restoration of existing structures such as the Lucille Halsell Conservatory and Greenhouses.

SAN ANTONIO ZOO

2022 GO PARKS & REC IMPROVEMENT BOND	2,416	5,671	1,896	0	0	0	9,983
Total	2,416	5,671	1,896	0	0	0	9,983

Council District(s)
1

Project (23-04019) - Facilitate the construction of general and rehabilitation improvements which may include a new visitor's entrance.

SAN PEDRO SPRINGS PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	235	294	651	318	0	1,498
Total	0	235	294	651	318	0	1,498

Council District(s)
1

Project (23-04020) - -- Construct general park and rehabilitation improvements within available funding in support of the Park's Master Plan which may include rehabilitation of the historic grotto and historic acequia.

SOUTHSIDE LIONS PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	238	316	695	0	0	1,249
Total	0	238	316	695	0	0	1,249

Council District(s)
3

Project (23-04021) - Construct general park improvements within available funding which may include a playground with shade enhancements, splash pad, lighting, and other recreational amenities.

SPRING TIME PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	142	211	397	0	0	750
Total	0	142	211	397	0	0	750

Council District(s)
8

Project (23-04022) - -- Construct general park improvements within available funding which may include a splash pad.

RECREATION & CULTURE

PARKS

STINSON PARK (FIVE DIAMONDS LITTLE LEAGUE)

2022 GO PARKS & REC IMPROVEMENT BOND	0	130	288	81	0	0	499
Total	<u>0</u>	<u>130</u>	<u>288</u>	<u>81</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
3

Project (23-04023) - -- Construct general park and rehabilitation improvements to the existing Sports Complex within available funding.

STINSON PARK/5 DIAMONDS LITTLE LEAGUE

2022 CERTIFICATES OF OBLIGATION	347	0	0	0	0	0	347
Total	<u>347</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>347</u>

Council District(s)
3

Project (23-03845) - Amendment - General park improvements, rehabilitation and amenities.

STONE OAK PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	142	211	397	0	0	750
Total	<u>0</u>	<u>142</u>	<u>211</u>	<u>397</u>	<u>0</u>	<u>0</u>	<u>750</u>

Council District(s)
9

Project (23-04024) - -- Construct general park improvements within available funding which may include trail rehabilitation and improvements.

THE ALAMO AREA PLAZA

2017 GO PARKS IMPROVEMENT BOND	582	425	0	0	0	0	1,007
Total	<u>582</u>	<u>425</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,007</u>

Council District(s)
CW 1

Project (23-01711) - This project provides funding for construction of improvements within the Alamo Plaza area that facilitate the implementation of The Alamo Master Plan. Funds will be leveraged with the Texas General Land Office and private donations.

THE PUBLIC THEATER OF SAN ANTONIO (AT SAN PEDRO SPRINGS PARK)

2022 GO PARKS & REC IMPROVEMENT BOND	0	152	221	627	0	0	1,000
Total	<u>0</u>	<u>152</u>	<u>221</u>	<u>627</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
1

Project (23-04025) - -- Facilitate the construction of general and rehabilitation improvements of the historic public theater located in San Pedro Springs Park within available funding.

TIMBER RIDGE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	72	77	350	0	0	499
Total	<u>0</u>	<u>72</u>	<u>77</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>499</u>

Council District(s)
6

Project (23-04026) - -- Construct general park improvements within available funding which may include a splash pad and other site amenities.

RECREATION & CULTURE

PARKS

TOM SLICK PARK

2022 GO PARKS & REC IMPROVEMENT BOND	0	124	158	467	0	0	749
Total	0	124	158	467	0	0	749

Council District(s)
6

Project (23-04027) - -- Construct general park improvements within available funding which may include trail connections, lighting, and parking lot expansion.

TRAIL CONNECTIONS, PARKING AND OTHER ENHANCEMENTS

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	450	393	150	0	0	0	993
Total	450	393	150	0	0	0	993

Council District(s)
CW

Project (26-00675) - This project provides funding for trail connections, parking and other minor enhancements to existing hike and bike trail systems in various council districts.

UTSA ATHLETICS FACILITIES

2022 GO PARKS & REC IMPROVEMENT BOND	965	3,200	826	0	0	0	4,991
Total	965	3,200	826	0	0	0	4,991

Council District(s)
REGIONAL

Project (23-04028) - -- Facilitate the construction of a new Women's and Men's Basketball and Women's Volleyball practice facility on UTSA main campus.

WALKER RANCH PARK

2022 GO PARKS & REC IMPROVEMENT BOND	68	109	311	0	0	0	488
Total	68	109	311	0	0	0	488

Council District(s)
9

Project (23-04029) - -- Construct general park and rehabilitation improvements within available funding which may include park connectivity improvements .

WHEATLEY HEIGHTS SPORTS COMPLEX 2017

2018 CERTIFICATES OF OBLIGATION	123	0	0	0	0	0	123
2019 CERTIFICATES OF OBLIGATION	28	0	0	0	0	0	28
Total	151	0	0	0	0	0	151

Council District(s)
2

Project (23-01715) - This project provides funding for renovations and improvements to include new locker rooms and other amenities.

WHEATLEY HEIGHTS SPORTS COMPLEX 2022

2022 GO PARKS & REC IMPROVEMENT BOND	0	190	253	556	0	0	999
Total	0	190	253	556	0	0	999

Council District(s)
2

Project (23-04030) - -- Construct general and rehabilitation improvements to the existing Sports Complex within available funding.

RECREATION & CULTURE

PARKS

WOODLAWN LAKE PARK

2022 GO PARKS & REC IMPROVEMENT BOND	113	221	484	1,200	0	0	2,018
Total	113	221	484	1,200	0	0	2,018

Council District(s)

7

Project (23-04031) -- Construct general park and rehabilitation improvements within available funding which may include trail improvements, lighting, shade enhancements, and other amenities.

WORLD HERITAGE PARK & LAND ACQUISITION

2017 GO PARKS IMPROVEMENT BOND	1,702	1,500	0	0	0	0	3,202
Total	1,702	1,500	0	0	0	0	3,202

Council District(s)

CW 3

Project (23-01717) - This project provides funding for general park improvements, land acquisition and rehabilitation which may include projects at Concepción and Stinson Parks.

TOTAL PARKS

84,525	96,037	75,950	84,808	55,523	0	396,843
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TOTAL RECREATION & CULTURE

99,204	108,776	84,096	108,086	65,925	0	466,087
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TRANSPORTATION

AIR TRANSPORTATION

AIRFIELD PACKAGE 6-7

AIRPORT IMPROVEMENT PROGRAM GRANT	1,000	2,632	0	0	0	0	3,632
INTERIM AIRPORT FINANCING	495	0	0	0	0	0	495
Total	1,495	2,632	0	0	0	0	4,127

Council District(s)

CW

Project (33-00316) - Pkg 6: Taxiway R Rehab Phases 2 & 3. Constructs a new taxiway bypass to connect to TW RC to TW R. Install new FAA communications duct bank in order to remove the in-ground bridge. Pkg 7: Removes a bridge and MSW and constructs a new Taxiway R on grade.

AIRFIELD PMMP UPDATE-FY2022

AIRPORT IMPROVEMENT & CONTINGENCY FUND	16	0	0	0	0	0	16
AIRPORT INFRASTRUCTURE GRANT	48	0	0	0	0	0	48
Total	64	0	0	0	0	0	64

Council District(s)

CW

Project (33-00317) - This project provides a Pavement Maintenance Management Program, which evaluates the pavement of runways and taxiways to determine the lifespan of the pavement. This is a FAA requirement to evaluate airfield pavement condition every three years. This plan will be used as a planning and programming tool for future capital development.

TRANSPORTATION

AIR TRANSPORTATION

AIRPORT EVIDS

INTERIM AIRPORT FINANCING	953	0	0	0	0	0	953
Total	953	0	0	0	0	0	953

Council District(s)

CW

Project (33-00059) - This project installs new MUFIDS monitors in Terminal B, and adds monitors in new locations throughout the campus. In addition, a new MUFIDS system will be installed, including electrical and infrastructure components.

AIRPORT LIGHTING CONTROL AND MONITORING SYSTEM

INTERIM AIRPORT FINANCING	147	0	0	0	0	0	147
Total	147	0	0	0	0	0	147

Council District(s)

CW

Project (33-00099) - This project designs and installs a new Airport Lighting Control & Monitoring System.

AIRPORT PLANNING SERVICES

INTERIM AIRPORT FINANCING	3,319	295	213	0	0	0	3,827
Total	3,319	295	213	0	0	0	3,827

Council District(s)

CW

Project (33-03336) - This project provides airfield, terminal, and landside on-call planning support services.

BAGGAGE HANDLING SYSTEM EXPANSION

INTERIM AIRPORT FINANCING	3,808	19,554	22,636	6,874	0	0	52,872
Total	3,808	19,554	22,636	6,874	0	0	52,872

Council District(s)

CW

Project (33-03312) - This project develops an area to accommodate up to three in-line security processing lanes, Checked Baggage Inspection System (CBIS) room, mechanical support space, equipment (conveyors) electrical motor apparatus, distribution systems, and other critical devices and systems. The scope includes modifying of existing line and systems to meet the demand for a comprehensive complex passing all system test. The scope will include surveillance, access control, electrical notification, mechanical (HVAC), and IT infrastructure.

BAGGAGE HANDLING UPGRADES (HIGH LEVEL CONTROLS)

AIRPORT IMPROVEMENT & CONTINGENCY FUND	185	0	0	0	0	0	185
Total	185	0	0	0	0	0	185

Council District(s)

CW

Project (33-00333) - This project installs two redundant servers, Installing new workstations, Installing new PanelViews, Upgrading FactoryTalk HMI software, Installing Brock's SmartSort High Level Controls software, Modifications for external interfaces (low level PLCs, BSMS, FIDS etc.), Electrical Installation, In-house software development testing and customer Factory Acceptance Test (FAT), Commissioning and operator training and Standby support.

TRANSPORTATION

AIR TRANSPORTATION

CCTV/ACS SYSTEM REPLACEMENT

INTERIM AIRPORT FINANCING	1,192	0	1,034	0	0	0	2,226
Total	<u>1,192</u>	<u>0</u>	<u>1,034</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,226</u>

Council District(s)

CW

Project (33-00250) - This project installs a new Access Control S system ("ACS") and Closed Circuit Television ("CCTV") system at SAT. The head end servers, software, field panels, and client workstations will be installed, as well as new cameras and door hardware.

COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM

INTERIM AIRPORT FINANCING	2,060	0	0	0	0	0	2,060
Total	<u>2,060</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,060</u>

Council District(s)

CW

Project (33-00322) - This software enhances the tracking capabilities for critical assets for accurate reporting of maintenance and performance.

CONRAC UPGRADES

CUSTOMER FACILITY CHARGE	1,915	542	0	0	0	0	2,457
Total	<u>1,915</u>	<u>542</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,457</u>

Council District(s)

CW

Project (33-03324) - This project resolves numerous structural and systems issues that need to be addressed to preserve customer service and safety for both passengers and stakeholders in the Consolidated Rental Car Facility.

DEMO AND RELOCATE ATC AND TRACON

AIRPORT IMPROVEMENT & CONTINGENCY FUND	255	0	0	0	0	0	255
Total	<u>255</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>255</u>

Council District(s)

CW

Project (33-03319) - This project starts a Site confirmation planning study and environmental coordination to relocate the FAA Air Traffic Control Tower.

EXECUTIVE PROGRAM MANAGER

AIRPORT INFRASTRUCTURE GRANT	0	0	0	387	1,003	1,030	2,420
INTERIM AIRPORT FINANCING	902	1,263	1,316	934	334	343	5,092
Total	<u>902</u>	<u>1,263</u>	<u>1,316</u>	<u>1,321</u>	<u>1,337</u>	<u>1,373</u>	<u>7,512</u>

Council District(s)

CW

Project (33-00344) - This project includes program management support for the overall Terminal C program to support delivery of the program.

TRANSPORTATION

AIR TRANSPORTATION

GIS REPOSITORY

AIRPORT IMPROVEMENT & CONTINGENCY FUND	41	0	0	0	0	0	41
Total	41	0	0	0	0	0	41

Council District(s)
CW

Project (33-03338) - The San Antonio Airport System would like to migrate to a single repository utilizing GIS (Geographic Information Systems) as the platform to capture, store, update, and create maps and drawings for all airport property, facilities and infrastructure. SAAS has a desire to move in this same direction as the industry and establish GIS as the single platform for georeferenced and graphical information and data.

MASTER ARCHITECT

INTERIM AIRPORT FINANCING	5,684	11,368	6,974	5,509	5,509	4,744	39,788
Total	5,684	11,368	6,974	5,509	5,509	4,744	39,788

Council District(s)
CW

Project (33-00346) - This project includes the program design oversight of a Master Architect to coordinate elements of the projects under the Terminal C program.

NETWORK EOL REPLACEMENT

INTERIM AIRPORT FINANCING	2,260	1,980	1,980	2,700	0	0	8,920
Total	2,260	1,980	1,980	2,700	0	0	8,920

Council District(s)
CW

Project (33-03339) - This project will replace end of life technology such as data networks, storage, and server IT infrastructure for the San Antonio International Airport and Stinson Municipal Airport.

OUTSIDE PLANT CAMPUS IT RING

INTERIM AIRPORT FINANCING	368	331	2,732	4,303	0	0	7,734
Total	368	331	2,732	4,303	0	0	7,734

Council District(s)
CW

Project (33-00044) - This project will complete the Outside Plant Communication Ring around the San Antonio International Airport. This work will provide the connectivity to all remaining distribution nodes.

**PASSENGER FLOW MANAGEMENT SYSTEM
EXPANSION TO TB**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	132	0	0	0	0	0	132
Total	132	0	0	0	0	0	132

Council District(s)
CW

Project (33-03314) - This project extends the Queue management system from Terminal A into Terminal B at the Terminal B check point.

TRANSPORTATION

AIR TRANSPORTATION

PERIMETER ROAD RECONSTRUCTION-PKG 4

AIRPORT INFRASTRUCTURE GRANT	4,014	1,003	0	0	0	0	5,017
INTERIM AIRPORT FINANCING	1,338	334	0	0	0	0	1,672
Total	5,352	1,337	0	0	0	0	6,689

Council District(s)
CW

Project (33-00292) - This project constructs approximately 63,000 sq. ft. of new airfield perimeter road pavement per 2017 Perimeter Road Pavement Maintenance Management Plan.

PROGRAM MANAGEMENT SERVICES

AIRPORT IMPROVEMENT & CONTINGENCY FUND	750	750	750	750	375	0	3,375
Total	750	750	750	750	375	0	3,375

Council District(s)
CW

Project (33-03335) - This project enables expertise in management, oversight and implementation of Airport projects ranging from capital planning through occupancy.

PROGRAM MANAGEMENT/CONSTRUCTION MANAGEMENT

AIRPORT INFRASTRUCTURE GRANT	0	0	0	2,017	5,587	5,739	13,343
INTERIM AIRPORT FINANCING	3,365	7,067	7,358	7,368	1,862	1,913	28,933
Total	3,365	7,067	7,358	9,385	7,449	7,652	42,276

Council District(s)
CW

Project (33-00345) - This project includes extension of staff for additional Project Management support to deliver projects under the Terminal C program.

RECONSTRUCT & DECOUPLE RUNWAY 13R/31L

AIRPORT INFRASTRUCTURE GRANT	5,064	0	0	0	0	0	5,064
INTERIM AIRPORT FINANCING	1,688	0	0	0	0	0	1,688
Total	6,752	0	0	0	0	0	6,752

Council District(s)
CW

Project (33-00342) - This project includes the reimburseable agreement required to initiate FAA involvement with the Runway 13R extension project to increase airfield safety.

RECONSTRUCT KEEL SECTION OF RW 13R/31L

AIRPORT IMPROVEMENT PROGRAM GRANT	2,000	1,425	0	0	0	0	3,425
Total	2,000	1,425	0	0	0	0	3,425

Council District(s)
CW

Project (33-03303) - This project completes the reconstruction of center panels of Runway 13R/31L with select reconstruction and rehabilitation of outboard panels and cross taxiway pavement within the Runway Safety Area. This includes the restriping of the runway.

TRANSPORTATION

AIR TRANSPORTATION

REHABILITATE WEST CARGO FACILITIES

INTERIM AIRPORT FINANCING	240	0	0	0	0	0	240
Total	240	0	0	0	0	0	240

Council District(s)
CW

Project (33-00075) - The project scope includes a new roof of the building, new exterior metal siding of building including soffits and fascia, security camera and cabling upgrades, new overhead and pedestrian doors, plumbing improvements (water and sewer), electrical installation, ADA access ramps to landside loading docks, and new interior CMU walls between tenant areas.

RELOCATE EMPLOYEE PARKING

INTERIM AIRPORT FINANCING	495	156	82	0	0	0	733
Total	495	156	82	0	0	0	733

Council District(s)
CW

Project (33-00347) - This project includes the design of the relocation employee parking areas to accommodate Terminal C.

RELOCATION OF VEHICLE GATE 20

AIRPORT INFRASTRUCTURE GRANT	1,044	1,096	0	0	0	0	2,140
INTERIM AIRPORT FINANCING	436	365	0	0	0	0	801
Total	1,480	1,461	0	0	0	0	2,941

Council District(s)
CW

Project (33-03322) - The project consists of the demolition of existing vehicle Gate 20 and construction of a new access-controlled gate on the south side of the airfield.

RON AIRCRAFT PARKING

INTERIM AIRPORT FINANCING	513	287	201	106	0	0	1,107
Total	513	287	201	106	0	0	1,107

Council District(s)
CW

Project (33-00348) - This project includes the design of new RON parking positions that will be removed once construction begins on Terminal C.

RTR-F

INTERIM AIRPORT FINANCING	340	3,102	0	0	0	0	3,442
Total	340	3,102	0	0	0	0	3,442

Council District(s)
CW

Project (33-00341) - This project will include relocation of the existing Remote Transmitter Receiver (RTR) facility to accommodate future development opportunities on the northside of the Airport.

TRANSPORTATION

AIR TRANSPORTATION

RUNWAY 13L/31R MILL & OVERLAY

AIRPORT IMPROVEMENT PROGRAM GRANT	3,370	2,000	0	0	0	0	5,370
Total	3,370	2,000	0	0	0	0	5,370

Council District(s)

CW

Project (33-00336) - The project will mill and overlay Runway 13L and taxiway connectors in the runway safety area and re-stripe the runway. The millings from the runway will be placed on FAA access roads within the Airport Operations Area to provide all weather access to their facilities.

RUNWAY 13R-31L SAFETY ENHANCEMENTS

AIRPORT IMPROVEMENT PROGRAM GRANT	2,525	0	0	0	0	0	2,525
INTERIM AIRPORT FINANCING	900	1,671	0	0	0	0	2,571
Total	3,425	1,671	0	0	0	0	5,096

Council District(s)

CW

Project (33-03305) - This project includes Runway 31L Extension (340 feet), Taxiway G Extension, Runway Safety Area. This project is a 340 ft. extension of Runway 31L to allow for the elimination of an existing runway intersection. The project includes a minimum of 340 ft extension and a standard 600 ft. Engineered Materials Arresting System (EMAS) bed assumed for the Runway Safety Area.

RW 4/22 CENTERLINE LIGHTING CIRCUIT REPLACEMENT

AIRPORT INFRASTRUCTURE GRANT	380	0	0	0	0	0	380
INTERIM AIRPORT FINANCING	127	0	0	0	0	0	127
Total	507	0	0	0	0	0	507

Council District(s)

CW

Project (33-03307) - This project consists of the removal and replacement of two 31-year-old Runway Centerline Circuits and Transformers from the East Electrical vault home runs and safety area of Runway 4-22. These systems have exceeded their life span and are the oldest Airfield Lighting circuits we have in service on our Air Carrier Runways.

SAT, AIRPORT DESIGN STANDARD MANUAL

AIRPORT IMPROVEMENT & CONTINGENCY FUND	379	0	0	0	0	0	379
Total	379	0	0	0	0	0	379

Council District(s)

CW

Project (33-00286) - This project provides funding for a Design Standards Manual for the San Antonio Airport System. The goal is to establish a cohesive design standard to create consistency and efficiency between projects. The San Antonio Airport System (SAAS) currently does not have a Design Standard Criteria Manual (DSCM) for the Aviation Department, consultants, contractors, or tenants. The goal for developing and adopting a DSCM is to define uniform design and construction standards, code requirements, details, products, and practices for new construction, additions/alterations, renovations and improvement projects. This document would facilitate current and future proposals and disputes on types of material used, type of design and processes and procedures.

TRANSPORTATION

AIR TRANSPORTATION

SKYPLACE ROAD RECONSTRUCTION

AIRPORT INFRASTRUCTURE GRANT	492	3,422	1,258	0	0	0	5,172
INTERIM AIRPORT FINANCING	164	1,141	419	0	0	0	1,724
Total	656	4,563	1,677	0	0	0	6,896

Council District(s)
CW

Project (33-03321) - This Project consists of the reconstruction of Skyplace Blvd, from Nakoma Rd. to the tie in of the most recent reconstruction of Skyplace behind M7 aerospace hangar.

STINSON - AIRFIELD GENERATOR BLDG RECONSTRUCTION

AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,220	583	0	0	0	0	2,803
Total	2,220	583	0	0	0	0	2,803

Council District(s)
CW

Project (33-00287) - This project installs a new roof, wall, doors, and building footing of the Stinson airport airfield generator building. The electrical generator building failed around 2013, causing major cracks in the building wall. The building houses the airfield electrical regulators, fire suppression equipment, and the electrical generator. There is no way to get the electrical generator in/out of building if it needs to be replaced.

STINSON - BUILDING MODIFICATIONS-FY23

AIRPORT IMPROVEMENT & CONTINGENCY FUND	50	0	0	0	0	0	50
STINSON REVOLVING FUND	50	0	0	0	0	0	50
Total	100	0	0	0	0	0	100

Council District(s)
CW

Project (33-03327) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - BUILDING MODIFICATIONS-FY24

STINSON REVOLVING FUND	0	50	0	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	50	0	0	0	0	50
Total	0	100	0	0	0	0	100

Council District(s)
CW

Project (33-03328) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

TRANSPORTATION

AIR TRANSPORTATION

STINSON - BUILDING MODIFICATIONS-FY25

STINSON REVOLVING FUND	0	0	50	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	50	0	0	0	50
Total	<u>0</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)
CW

Project (33-03329) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - BUILDING MODIFICATIONS-FY26

STINSON REVOLVING FUND	0	0	0	50	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	50	0	0	50
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)
CW

Project (33-03330) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - BUILDING MODIFICATIONS-FY27

STINSON REVOLVING FUND	0	0	0	0	50	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	0	50	0	50
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>

Council District(s)
CW

Project (33-03331) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - TAXIWAY DELTA

AIRPORT IMPROVEMENT & CONTINGENCY FUND	50	0	501	0	0	0	551
TEXAS DEPARTMENT OF TRANSPORTATION	450	0	4,505	0	0	0	4,955
Total	<u>500</u>	<u>0</u>	<u>5,006</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,506</u>

Council District(s)
CW

Project (33-00334) - As identified during the master planning process, the centerline-to-centerline separation between Runway 09-27 and Taxiway D will be increased to 240 feet in order to bring Runway 09-27 in compliance with ARC B-II standards. This project will involve construction of new pavement, removal of existing pavement, and modification of the existing connector taxiways along Runway 09-27 to properly align with the relocated Taxiway D pavement.

TRANSPORTATION

AIR TRANSPORTATION

STINSON - TERMINAL ROOF REPLACEMENT

STINSON REVOLVING FUND	1,603	1,676	0	0	0	0	3,279
Total	1,603	1,676	0	0	0	0	3,279

Council District(s)
CW

Project (33-00091) - Install a new roof and second floor patio area in the Terminal Building of the Stinson Municipal Airport.

STINSON DRAINAGE PLAN

AIRPORT IMPROVEMENT & CONTINGENCY FUND	210	0	0	0	0	0	210
Total	210	0	0	0	0	0	210

Council District(s)
CW

Project (33-00275) - This project provides a Drainage Master Plan for Stinson Airport. This plan will be used as a planning and programming tool for future capital development.

STINSON LAND ACQ. RW 14/32 RPZ

STINSON REVOLVING FUND	150	0	0	0	0	0	150
TEXAS DEPARTMENT OF TRANSPORTATION	1,350	0	0	0	0	0	1,350
Total	1,500	0	0	0	0	0	1,500

Council District(s)
CW

Project (33-00272) - The project will include Environmental and archeological investigation to support land acquisition efforts, followed by land acquisition. This is a Texas Department of Transportation managed project.

STINSON-SSF 9/27 SEALANT

STINSON REVOLVING FUND	1,511	0	0	0	0	0	1,511
Total	1,511	0	0	0	0	0	1,511

Council District(s)
CW

Project (33-00297) - This project installs Seal Coat and Airfield Pavement Marking to Runway 9/27 at Stinson Airport.

SYSTEMS INTEGRATION PROJECT (AODB)

INTERIM AIRPORT FINANCING	1,857	0	0	0	0	0	1,857
Total	1,857	0	0	0	0	0	1,857

Council District(s)
CW

Project (33-00232) - Installs a new harmonized system for the storing, managing, and dissemination of data associated with the systems and applications that are used to support the Airport's operational or administrative functions. The operational database provides for data exchange and database that serves the limited needs of Resource Management System (RMS), Flight Information Display Systems (FIDS), and Common Use Passenger Processing System (CUPPS).

TRANSPORTATION

AIR TRANSPORTATION

TA-PHASE III-TA ROOF

INTERIM AIRPORT FINANCING	2,873	0	0	0	0	0	2,873
Total	2,873	0	0	0	0	0	2,873

Council District(s)

CW

Project (33-00328) - This project installs a new barrel roof, installs a new flat roof on the concourses, and installs new barrel roof windows at Terminal A of the San Antonio International Airport (SAT).

TAXIWAY H RECONSTRUCTION

AIRPORT IMPROVEMENT PROGRAM GRANT	161	0	0	0	0	0	161
INTERIM AIRPORT FINANCING	20	0	0	0	0	0	20
Total	181	0	0	0	0	0	181

Council District(s)

CW

Project (33-00094) - As identified during the master planning process, the centerline-to-centerline separation between Runway 09-27 and Taxiway D will be increased to 240 feet in order to bring Runway 09-27 in compliance with ARC B-II standards. This project will involve construction of new pavement, removal of existing pavement, and modification of the existing connector taxiways along Runway 09-27 to properly align with the relocated Taxiway D pavement.

TERMINAL A ELECTRICAL SYSTEM EXPANSION

AIRPORT INFRASTRUCTURE GRANT	2,167	4,335	2,167	0	0	0	8,669
INTERIM AIRPORT FINANCING	542	1,084	542	0	0	0	2,168
Total	2,709	5,419	2,709	0	0	0	10,837

Council District(s)

CW

Project (33-00253) - Installation of new 4,000 amp Fuse Type Switch Boards with Breaker Type Switch Boards. Currently no space for any Electrical Connections to the Switch Board and there is no available room on the walls or floor space to add any Electrical and meet the NEC Code. This project will install new Switch Boards to new Breaker Type Boards, thus allowing room to expand with new Breakers for future projects.

TERMINAL A GATE EXPANSION

INTERIM AIRPORT FINANCING	1,875	0	0	0	0	0	1,875
Total	1,875	0	0	0	0	0	1,875

Council District(s)

CW

Project (33-00296) - The project constructs a new airline Gate A16 and passenger boarding bridge in Terminal A, including adjustment to adjacent aircraft parking positions, relocation of the GSE service road and associated terminal improvement to activate gate A16. Additionally, a new Passenger Boarding Bridge (PBB) at A9 is included.

TERMINAL A GROUND LOADING FACILITY

AIRPORT PASSENGER FACILITY CHARGE	1,612	21,049	2,339	0	0	0	25,000
Total	1,612	21,049	2,339	0	0	0	25,000

Council District(s)

CW

Project (33-00340) - Project includes 3 new ground loading gates to provide additional gate capacity during the design and construction of Terminal C.

TRANSPORTATION

AIR TRANSPORTATION

TERMINAL A NEW IDF ROOM

INTERIM AIRPORT FINANCING	546	435	1,193	1,253	0	0	3,427
Total	546	435	1,193	1,253	0	0	3,427

Council District(s)

CW

Project (33-00331) - This project will construct a new communications room located on the nonsecure side of the ticketing lobby. This project will install new horizontal cabling routed to new communications rooms, and decommissions legacy communications rooms.

TERMINAL B EXPANSION

INTERIM AIRPORT FINANCING	4,147	2,000	0	0	0	0	6,147
Total	4,147	2,000	0	0	0	0	6,147

Council District(s)

CW

Project (33-00295) - This project installs new boilers, constructs new airline gates B9 & B10 and passenger boarding bridge in Terminal B, an additional passenger screening lane at the security screening checkpoint (SSCP), additional concessions and airline lounge space at the central marketplace, and additional office space at the ramp level.

TERMINAL DEVELOPMENT PROGRAM ENVIRONMENT

INTERIM AIRPORT FINANCING	1,858	0	0	0	0	0	1,858
Total	1,858	0	0	0	0	0	1,858

Council District(s)

CW

Project (33-00343) - This project includes federal National Environmental Policy Act (NEPA) documentation required for the Terminal C program.

UNIT 1902 ARFF VEHICLE R3 REPLACEMENT

AIRPORT INFRASTRUCTURE GRANT	0	1,474	0	0	0	0	1,474
Total	0	1,474	0	0	0	0	1,474

Council District(s)

CW

Project (33-00294) - This project procures a new 3000 gallon Aircraft Rescue Fire Fighting (ARFF) Vehicle. The ARFF vehicles are a federal requirement mandated for SAT to maintain the ARFF index of C (based on the largest aircraft size utilizing SAT) as prescribed by Federal Aviation Regulation Part 139, the Airport Certification Manual, and the Airport Emergency Plan.

WEST APRON TAXILANE RECONSTRUCTION

AIRPORT INFRASTRUCTURE GRANT	2,717	0	0	0	0	0	2,717
INTERIM AIRPORT FINANCING	906	0	0	0	0	0	906
Total	3,623	0	0	0	0	0	3,623

Council District(s)

CW

Project (33-00339) - This project will include replacement of a portion of failing apron pavement on the west apron taxilane. New pavement will consist of new concrete cement pavement.

TOTAL AIR TRANSPORTATION

83,329

94,520

58,300

32,301

14,770

13,769

296,989

**TRANSPORTATION
STREETS**

ABE LINCOLN SHARED USE PATH

GENERAL FUND	420	246	234	0	0	0	900
Total	420	246	234	0	0	0	900

Council District(s)
7 8

Project (23-04065) - Abe Lincoln (Horn to Eckert : Construction of 2-way bike path in residential area using available ROW on east side of road. Install connecting Bike Lane on Spring Time/Horn.

ALAMO (COMMERCE TO CESAR CHAVEZ)

2007 GO DRAINAGE IMPROVEMENT BOND	1,636	0	0	0	0	0	1,636
Total	1,636	0	0	0	0	0	1,636

Council District(s)
1

Project (40-00263) - This project provides funding for streets and drainage improvements associated with Hemisfair Park. Alamo and Cesar Chavez will be a complete streets and low impact development project.

ATD FY 2022 BIKE FACILITIES

ADVANCED TRANSPORTATION DISTRICT	500	500	0	0	0	0	1,000
Total	500	500	0	0	0	0	1,000

Council District(s)
CW

Project (46-00005) - This project provides funding for the planning, design and construction of bike facilities; educational awareness about bicycle transportation alternatives and bicycle safety; and bicycle studies for SA Tomorrow activity centers and neighborhood area plans.

ATD FY 2022 BIKE NETWORK PLAN 10-YEAR UPDATE

ADVANCED TRANSPORTATION DISTRICT	1,000	1,600	100	0	0	0	2,700
Total	1,000	1,600	100	0	0	0	2,700

Council District(s)
CW

Project (46-00007) - This project provides funding for a comprehensive update of the 2011 Bicycle Master Plan including strategies to implement SA Tomorrow Guiding Principles as they relate to bike master planning; existing and future conditions assessment and inventory of bicycle facilities; public engagement; development of bicycle and trailway design guidelines and typologies; cost estimates for future infrastructure; and a phased implementation plan.

ATD FY 2023 AUDIBLE PEDS

ADVANCED TRANSPORTATION DISTRICT	170	0	0	0	0	0	170
Total	170	0	0	0	0	0	170

Council District(s)
CW

Project (23-04074) - This project provides funding for voice indication for improved safety of sight-impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal. Installs seven Audible Peds.

TRANSPORTATION

STREETS

ATD FY 2023 BIKE FACILITIES

ADVANCED TRANSPORTATION DISTRICT	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
CW

Project (46-00009) - This project provides funding for the planning, design, and construction of bike facility projects.

ATD FY 2023 INTELLIGENT TRAFFIC SYSTEM

ADVANCED TRANSPORTATION DISTRICT	600	0	0	0	0	0	600
Total	600	0	0	0	0	0	600

Council District(s)
CW

Project (23-04073) - Annual maintenance of KITS Central Traffic Management System and to perform traffic signal studies related to weather and event management.

ATD FY 2023 ITSD TRAFFIC SIGNAL COMMUNICATIONS

ADVANCED TRANSPORTATION DISTRICT	700	0	0	0	0	0	700
Total	700	0	0	0	0	0	700

Council District(s)
CW

Project (23-04072) - This project provides funding for upgrades to Traffic Signal Communications System hardware.

ATD FY 2023 SIDEWALKS

ADVANCED TRANSPORTATION DISTRICT	9,250	3,250	0	0	0	0	12,500
GENERAL FUND	0	6,000	0	0	0	0	6,000
Total	9,250	9,250	0	0	0	0	18,500

Council District(s)
CW

Project (23-04071) - This project provides funding for the construction of sidewalks where there are gaps in sidewalk coverage.

BABCOCK ROAD (WEST HAUSMAN TO UTSA BOULEVARD)

2022 GO STREETS IMPROVEMENT BOND	484	1,068	727	3,150	4,560	0	9,989
Total	484	1,068	727	3,150	4,560	0	9,989

Council District(s)
8

Project (23-03865) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

BRAUN ROAD SIDEWALKS (TEZEL ROAD TO NORTHWEST LOOP 1604)

2022 GO STREETS IMPROVEMENT BOND	234	389	371	1,225	775	0	2,994
Total	234	389	371	1,225	775	0	2,994

Council District(s)
7

Project (23-03866) - -- Construct a shared-use path on the northside of Braun Road from Tezel Road to Northwest Loop 1604 within available funding.

TRANSPORTATION

STREETS

BROADWAY STREET CORRIDOR (EAST HOUSTON STREET TO EAST HILDEBRAND AVENUE)

2017 GO STREET IMPROVEMENT BOND	6,138	14,596	6,000	0	0	0	26,734
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	0	24,500	18,500	0	0	0	43,000
TREE CANOPY FUND	0	965	0	0	0	0	965
Total	6,138	40,061	24,500	0	0	0	70,699

Council District(s)
CW

Project (23-01561) - This project provides funding to reconstruct Broadway from E. Houston to E. Hildebrand with curbs, sidewalks, driveway approaches, trees, bicycle amenities, lighting, drainage, and traffic improvements as appropriate and within available funds. City funding will leverage state and federal funding.

BULVERDE ROAD (GREEN SPRING DRIVE TO REDLAND ROAD)

2022 GO STREETS IMPROVEMENT BOND	977	760	3,140	3,918	4,206	0	13,001
Total	977	760	3,140	3,918	4,206	0	13,001

Council District(s)
10

Project (23-03867) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding. This is a multi-phased project.

BULVERDE ROAD PHASE 1 (BUTTERLEIGH DRIVE TO NORTH OF QUIET MEADOW STREET)

2017 GO STREET IMPROVEMENT BOND	2,710	5,011	1,000	0	0	0	8,721
Total	2,710	5,011	1,000	0	0	0	8,721

Council District(s)
10

Project (23-01565) - This project provides funding to reconstruct and widen Bulverde Road with curbs, sidewalks, driveway approaches, traffic signal and drainage improvements, as appropriate and within available funding. This is a continuation of Bexar County's Street and Drainage Improvements Project to realign Jung Road to Quiet Meadow.

BYNUM AVE PH2 (WEST MAYFIELD BLVD TO WEST GERALD AVE)

2022 GO STREETS IMPROVEMENT BOND	1,221	2,417	1,312	0	0	0	4,950
Total	1,221	2,417	1,312	0	0	0	4,950

Council District(s)
4

Project (23-03868) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, bicycle facilities, drainage, traffic improvements, and other improvements as applicable and within available funding. This is a multi-phased project.

TRANSPORTATION

STREETS

BYNUM AVENUE (WEST GERALD AVENUE TO SOUTHWEST MILITARY DRIVE)

2017 GO STREET IMPROVEMENT BOND	725	0	0	0	0	0	725
Total	725	0	0	0	0	0	725

Council District(s)
4

Project (23-01566) - Reconstruct Bynum from W. Gerald to S.W. Military with curbs, sidewalks, driveway approaches, drainage and other improvements as appropriate and within available funding.

CAMARON STREET (WEST HOUSTON STREET TO FOX TECH HIGH SCHOOL)

2017 GO STREET IMPROVEMENT BOND	1,500	0	0	0	0	0	1,500
TREE PRESERVATION FUND	197	0	0	0	0	0	197
Total	1,697	0	0	0	0	0	1,697

Council District(s)
CW 1

Project (23-01567) - This project provides funding for development of pedestrian corridor improvements on Camaron and Kingsbury from W. Houston to Flores near Fox Tech High School.

CD5 SIDEWALKS

2022 CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	450	0	0	0	0	0	450

Council District(s)
5

Project (23-03850) - Amendment - Construction of sidewalks for pedestrian mobility and safety in council district 5.

CD7 MOBILITY IMPROVEMENTS

2022 CERTIFICATES OF OBLIGATION	445	0	0	0	0	0	445
Total	445	0	0	0	0	0	445

Council District(s)
7

Project (23-03853) - Amendment - Construct pedestrian mobility projects.

CITYWIDE BICYCLE FACILITIES

2022 GO STREETS IMPROVEMENT BOND	426	1,082	2,182	2,144	4,156	0	9,990
Total	426	1,082	2,182	2,144	4,156	0	9,990

Council District(s)
CW

Project (23-03869) - -- Construct bicycle and associated multi-modal improvement projects citywide as applicable and within available funding.

TRANSPORTATION

STREETS

CITYWIDE BRIDGE IMPROVEMENTS

2022 GO STREETS IMPROVEMENT BOND	188	133	170	320	343	0	1,154
STATE AND LOCAL FISCAL RECOVERY FUNDS	619	438	560	1,054	1,129	0	3,800
Total	807	571	730	1,374	1,472	0	4,954

Council District(s)
CW

Project (23-03870) - -- Improve and rehabilitate existing deficient and deteriorated bridge structures and/or build new bridges within City Limits within available funding.

CITYWIDE BRIDGE PROGRAM

2012 GO STREET IMPROVEMENT BOND	698	0	0	0	0	0	698
Total	698	0	0	0	0	0	698

Council District(s)
CW

Project (40-00294) - This project provides funding to replace existing deficient and deteriorated bridges and/or build new bridges within the City limits. City will pay costs associated with larger hydraulic capacity, right of way acquisition, utility adjustments, environmental due diligence and construction beyond each bridge. This project may include acquisition of necessary right of way.

CITYWIDE THREE HISTORICAL BRIDGE REHABS

2022 TAX NOTES	320	0	0	0	0	0	320
Total	320	0	0	0	0	0	320

Council District(s)
CW

Project (23-01858) - Structural improvements to the Augusta, Crockett and S. Presa bridges. Improvements include replacing and reinforcing cracked and misaligned steel structure plates to extend the structural life of these historic bridges and allow vehicular, pedestrian and bicyclist safe use to continue. Bridge improvements will be completed as directed by the Texas Department of Transportation professional engineer's recommendation to ensure the safety of the traveling public.

CLASSEN ROAD (CLASSEN SPUR TO KNOLLCREEK DRIVE)

2022 GO STREETS IMPROVEMENT BOND	708	1,377	895	2,889	4,117	0	9,986
Total	708	1,377	895	2,889	4,117	0	9,986

Council District(s)
10

Project (23-03871) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding.

COMMERCE STREET (FRIO STREET TO SANTA ROSA STREET)

2017 GO STREET IMPROVEMENT BOND	2,000	6,914	1,579	0	0	0	10,493
TREE PRESERVATION FUND	399	266	0	0	0	0	665
Total	2,399	7,180	1,579	0	0	0	11,158

Council District(s)
CW 1

Project (23-01569) - This project provides funding to reconstruct Commerce from Santa Rosa to Frio. Includes pedestrian amenities, and streetscape improvements as appropriate and within available funding. This is a continuation of the 2012 Bond Program project.

TRANSPORTATION

STREETS

COMMERCE STREET (ST. MARY'S STREET TO SANTA ROSA STREET)

2017 GO STREET IMPROVEMENT BOND	3,668	0	0	0	0	0	3,668
TREE CANOPY FUND	600	0	0	0	0	0	600
Total	4,268	0	0	0	0	0	4,268

Council District(s)
CW 1

Project (23-01568) - This project provides funding to reconstruct Commerce Street from St. Mary's to Santa Rosa. Includes wayfinding signage, pedestrian amenities, trees, and streetscape improvements as appropriate and within available funding. These funds will supplement the 2012 Bond Program project.

COUNCIL DISTRICT 2 INFRASTRUCTURE IMPROVEMENTS

2019 CERTIFICATES OF OBLIGATION	347	0	0	0	0	0	347
Total	347	0	0	0	0	0	347

Council District(s)
2

Project (23-03774) - This project will support infrastructure improvements throughout Council District 2.

COVEL ROAD (RAY ELLISON BOULEVARD TO OLD PEARSALL ROAD)

2022 GO STREETS IMPROVEMENT BOND	269	1,318	1,637	3,164	3,602	0	9,990
Total	269	1,318	1,637	3,164	3,602	0	9,990

Council District(s)
4

Project (23-03872) - -- Construct roadway improvements to include driveway approaches, drainage, and other improvements as applicable and within available funding.

CULEBRA PARK (AREA STREETS)

2022 GO STREETS IMPROVEMENT BOND	292	932	1,205	2,260	2,305	0	6,994
Total	292	932	1,205	2,260	2,305	0	6,994

Council District(s)
7

Project (23-03873) - -- Construct area roadways to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

CULEBRA ROAD (IH-10 TO CALLAGHAN ROAD)

2022 GO STREETS IMPROVEMENT BOND	710	1,618	1,270	5,682	8,700	0	17,980
Total	710	1,618	1,270	5,682	8,700	0	17,980

Council District(s)
1 5

Project (23-03874) - -- Construct pedestrian safety improvements to include roadway, sidewalks, curbs, driveways approaches, bicycle facilities, and other improvements as applicable and within available funding.

TRANSPORTATION

STREETS

**D9 TRAFFIC AND MOBILITY IMPROVEMENTS
(HARDY OAK & STONE OAK AREA)**

2022 GO STREETS IMPROVEMENT BOND	319	651	472	1,459	2,094	0	4,995
Total	319	651	472	1,459	2,094	0	4,995

Council District(s)
9

Project (23-03896) -- Construct intersection improvements at Stone Oak Parkway at Evans Road and Hardy Oak, and other Stone Oak area intersections to include turn lanes, curbs, sidewalks, driveway approaches, drainage, and traffic improvements as applicable and within available funding.

DISTRICT 1 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	675	1,700	2,250	3,500	3,370	0	11,495
Total	675	1,700	2,250	3,500	3,370	0	11,495

Council District(s)
1

Project (23-03875) -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 1 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
1

Project (23-03876) -- Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 1 PEDESTRIAN MOBILITY & STREETS

2017 GO STREET IMPROVEMENT BOND	1,678	399	0	0	0	0	2,077
Total	1,678	399	0	0	0	0	2,077

Council District(s)
1

Project (23-01571) - This project provides funding to construct pedestrian mobility and street improvement projects.

DISTRICT 10 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	675	1,700	2,250	3,500	3,616	0	11,741
Total	675	1,700	2,250	3,500	3,616	0	11,741

Council District(s)
10

Project (23-03897) -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

TRANSPORTATION

STREETS

DISTRICT 10 INFRASTRUCTURE IMPROVEMENTS

GENERAL FUND	69	91	0	0	0	0	160
UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,069	91	0	0	0	0	1,160

Council District(s)
10

Project (23-04100) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements.

DISTRICT 10 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
10

Project (23-03898) - -- Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 2 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	675	1,700	2,500	4,000	3,105	0	11,980
Total	675	1,700	2,500	4,000	3,105	0	11,980

Council District(s)
2

Project (23-03877) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 2 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
2

Project (23-03878) - Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 3 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	675	1,700	2,250	3,500	3,087	0	11,212
Total	675	1,700	2,250	3,500	3,087	0	11,212

Council District(s)
3

Project (23-03879) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 3 INFRASTRUCTURE IMPROVEMENTS

UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
3

Project (23-04091) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements.

TRANSPORTATION

STREETS

DISTRICT 3 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
3

Project (23-03880) - Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 4 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	525	1,100	2,000	3,000	3,084	0	9,709
Total	525	1,100	2,000	3,000	3,084	0	9,709

Council District(s)
4

Project (23-03881) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 4 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
UNISSUED TAX NOTES	650	0	0	0	0	0	650
Total	829	250	335	151	83	0	1,648

Council District(s)
4

Project (23-04093) - Construct pedestrian mobility projects which may include new sidewalks, pedestrian crossings, ramps and other associated pedestrian improvements.

DISTRICT 5 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	675	1,700	2,000	3,000	3,145	0	10,520
Total	675	1,700	2,000	3,000	3,145	0	10,520

Council District(s)
5

Project (23-03883) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 5 PED MOBILITY & AREA ST IMPV

UNISSUED TAX NOTES	650	0	0	0	0	0	650
Total	650	0	0	0	0	0	650

Council District(s)
5

Project (23-04094) - Construct pedestrian mobility projects which may include new sidewalks, pedestrian crossings, ramps and other associated pedestrian enhancements within available funding located near Rosedale Park, and at the intersections of Quintana and W. Southcross and Brazos Street and Frio City Road.

DISTRICT 5 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	367	750	985	641	253	0	2,996
Total	367	750	985	641	253	0	2,996

Council District(s)
5

Project (23-03884) - Construct pedestrian mobility improvement projects as applicable and within available funding.

TRANSPORTATION

STREETS

DISTRICT 6 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	525	1,100	1,750	2,500	3,043	0	8,918
Total	525	1,100	1,750	2,500	3,043	0	8,918

Council District(s)
6

Project (23-03885) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 6 INFRASTRUCTURE IMPROVEMENTS

UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
6

Project (23-04096) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements.

DISTRICT 6 INTERSECTION IMPROVEMENTS

2022 GO STREETS IMPROVEMENT BOND	268	566	387	1,567	2,208	0	4,996
Total	268	566	387	1,567	2,208	0	4,996

Council District(s)
6 4

Project (23-03886) - -- Construct intersection improvements in Council District 6 to include roadway widening and traffic signal upgrades as applicable and within available funding.

DISTRICT 6 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
6

Project (23-03887) - Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 6 PEDESTRIAN MOBILITY & STREETS

2017 GO STREET IMPROVEMENT BOND	477	0	0	0	0	0	477
Total	477	0	0	0	0	0	477

Council District(s)
6

Project (23-01576) - This project provides funding to construct pedestrian mobility and street improvement projects.

DISTRICT 7 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	525	1,100	2,000	3,000	3,316	0	9,941
Total	525	1,100	2,000	3,000	3,316	0	9,941

Council District(s)
7

Project (23-03888) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

TRANSPORTATION

STREETS

DISTRICT 7 NEIGHBORHOOD SIDEWALK IMPROVEMENTS

2022 GO STREETS IMPROVEMENT BOND	513	1,572	1,944	4,703	7,253	0	15,985
Total	513	1,572	1,944	4,703	7,253	0	15,985

Council District(s)
7 1

Project (23-03889) - Construct sidewalk improvements including curbs and driveway approaches as applicable and within available funding.

DISTRICT 7 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
7

Project (23-03890) - Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 7 ST. CLOUD IMPROVEMENTS

UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
7

Project (23-04097) - Construct infrastructure improvements on St. Cloud (Bandera Road to Babcock Road) to include roadway rehabilitation/reprofiling, sidewalks, and other pedestrian amenities and enhancements.

DISTRICT 8 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	525	1,100	1,500	2,000	2,515	0	7,640
Total	525	1,100	1,500	2,000	2,515	0	7,640

Council District(s)
8

Project (23-03891) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

DISTRICT 8 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,179	250	335	151	83	0	1,998

Council District(s)
8

Project (23-04098) - Construct pedestrian mobility projects which may include new sidewalks, pedestrian crossings, ramps and other associated pedestrian enhancements within available funding on Orsinger Lane, Donroe Place, Tupelo Lane and Kyle Seale Parkway.

DISTRICT 9 F-STREETS RECONSTRUCTION

2022 GO STREETS IMPROVEMENT BOND	525	1,100	1,500	2,000	2,219	0	7,344
Total	525	1,100	1,500	2,000	2,219	0	7,344

Council District(s)
9

Project (23-03893) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

TRANSPORTATION

STREETS

DISTRICT 9 INFRASTRUCTURE IMPROVEMENTS

UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
9

Project (23-04099) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements.

DISTRICT 9 PEDESTRIAN MOBILITY

2022 GO STREETS IMPROVEMENT BOND	179	250	335	151	83	0	998
Total	179	250	335	151	83	0	998

Council District(s)
9

Project (23-03894) - Construct pedestrian mobility improvement projects as applicable and within available funding.

DISTRICT 9 TRAFFIC & MOBILITY IMPROVEMENTS (BITTERS RD AREA)

2022 GO STREETS IMPROVEMENT BOND	274	546	400	1,147	1,629	0	3,996
Total	274	546	400	1,147	1,629	0	3,996

Council District(s)
9

Project (23-03895) - -- Construct intersection improvements at Bitters Road at Ashton Village Drive - Cutter Green Drive and Bitters Road at Inwood Cove Drive and Rogers Wood to include turn lanes, curbs, sidewalks, driveway approaches, drainage, and traffic improvements as applicable and within available funding.

DOLOROSA STREET RECON (FLORES TO LEON)

2020 TAX NOTES	153	75	0	0	0	0	228
2021 TAX NOTES	500	0	0	0	0	0	500
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	5,000	15,000	2,000	0	0	0	22,000
Total	5,653	15,075	2,000	0	0	0	22,728

Council District(s)
1

Project (23-03763) - Design and construction of Dolorosa to include pedestrian amenities and streetscape improvements. The additional TIRZ dollars pays for construction.

DORSEY DRIVE (MOURSUND BOULEVARD TO GARNETT AVENUE)

2022 GO STREETS IMPROVEMENT BOND	195	785	971	1,898	1,146	0	4,995
Total	195	785	971	1,898	1,146	0	4,995

Council District(s)
3

Project (23-03899) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage and other improvements as applicable and within available funding.

TRANSPORTATION

STREETS

EASTSIDE AREA STREETS

2022 GO STREETS IMPROVEMENT BOND	434	838	504	2,037	3,029	0	6,842
Total	434	838	504	2,037	3,029	0	6,842

Council District(s)

2

Project (23-03900) - -- Construct area roadway improvements to include bicycle facilities, sidewalks, lighting, streetscape for multimodal connections to eastside parks, and other improvements as applicable and within available funding. Roadways may include: McCullough Avenue, Brooklyn Avenue, Burnet Street, 9th Street, 10th Street and Burleson Street.

ENRIQUE M. BARRERA PARKWAY PHASE 1 (OLD HWY 90 AREA)

2017 GO STREET IMPROVEMENT BOND	566	0	0	0	0	0	566
Total	566	0	0	0	0	0	566

Council District(s)

6

Project (23-01579) - This project provides funding to improve Enrique M. Barrera Parkway corridor with street, drainage and sidewalk improvements as appropriate and within available funding.

EVANS ROAD PHASE 1 (EAST ELM CREEK TO MASONWOOD)

2022 GO STREETS IMPROVEMENT BOND	480	981	1,611	2,718	3,050	0	8,840
Total	480	981	1,611	2,718	3,050	0	8,840

Council District(s)

9

Project (23-03901) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

FLOYD CURL DRIVE (HUEBNER ROAD TO CHARLES KATZ)

2022 GO STREETS IMPROVEMENT BOND	1,170	2,285	4,085	4,450	0	0	11,990
Total	1,170	2,285	4,085	4,450	0	0	11,990

Council District(s)

REGIONAL

Project (23-03902) - -- Construct roadway improvements to include curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

FREDERICKSBURG ROAD (NORTH FLORES STREET TO WEST WOODLAWN AVENUE)

2017 GO STREET IMPROVEMENT BOND	1,547	0	0	0	0	0	1,547
Total	1,547	0	0	0	0	0	1,547

Council District(s)

CW 1

Project (23-01582) - This project provides funding to construct corridor improvements on Fredericksburg from Flores to Woodlawn. Includes drainage, pedestrian amenities and enhancements as appropriate and within available funding.

TRANSPORTATION

STREETS

F-STREET RECONSTRUCTION

STATE AND LOCAL FISCAL RECOVERY FUNDS	10,000	0	0	0	0	0	10,000
Total	10,000	0	0	0	0	0	10,000

Council District(s)
CW

Project (23-04087) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.

FY 2021 VISION ZERO

GENERAL FUND	900	0	0	0	0	0	900
Total	900	0	0	0	0	0	900

Council District(s)
CW

Project (46-00001) - This project will provide public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.

FY 2022 NON SERVICE ALLEY INVENTORY

RIGHT OF WAY FUND	448	0	0	0	0	0	448
Total	448	0	0	0	0	0	448

Council District(s)
CW

Project (23-03813) - One-time funding for a city-wide non-service alley ROW inventory assessment to verify ownership, utility use and condition, resulting in a maintenance plan in partnership with utility companies and property owners.

FY 2022 SCHOOL PEDESTRIAN SAFETY

GENERAL FUND	102	0	0	0	0	0	102
Total	102	0	0	0	0	0	102

Council District(s)
CW

Project (23-03834) - This project provides funding for the installation or maintenance of School Zone Markings, School Zone Signs, School Zone Flashers, and installation of new School Zone Flashers across San Antonio.

FY 2022 TRAFFIC CALMING

GENERAL FUND	644	0	0	0	0	0	644
Total	644	0	0	0	0	0	644

Council District(s)
CW

Project (23-03835) - This project will provide funding to implement a comprehensive Traffic Calming Program including planning, design, and construction of traffic calming projects.

FY 2022 VISION ZERO

GENERAL FUND	675	225	0	0	0	0	900
Total	675	225	0	0	0	0	900

Council District(s)
CW

Project (46-00006) - This project provides funding for public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.

TRANSPORTATION

STREETS

FY 2023 SCHOOL PEDESTRIAN SAFETY

GENERAL FUND	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
CW

Project (23-04079) - This project provides funding for the installation or maintenance of School Zone Markings, School Zone Signs, School Zone Flashers, and installation of new School Zone Flashers across San Antonio.

FY 2023 TRAFFIC CALMING

GENERAL FUND	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
CW

Project (23-04080) - This project will provide funding to implement a comprehensive Traffic Calming Program including planning, design, and construction of traffic calming projects.

FY 2023 VISION ZERO

GENERAL FUND	1,000	0	0	0	0	0	1,000
Total	1,000	0	0	0	0	0	1,000

Council District(s)
CW

Project (46-00010) - This project will provide public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.

FY 2023 WARRANTED SIGNALS

UNISSUED CERTIFICATES OF OBLIGATION	2,760	0	0	0	0	0	2,760
Total	2,760	0	0	0	0	0	2,760

Council District(s)
CW

Project (23-04084) - Construction of 6 signals warranted in FY 2021 and designed in FY 2022 and the design of 4 signals warranted in FY 2022.

GARDENDALE STREET (WURZBACH ROAD TO BLUEMEL ROAD)

2022 GO STREETS IMPROVEMENT BOND	171	341	228	922	1,335	0	2,997
Total	171	341	228	922	1,335	0	2,997

Council District(s)
8

Project (23-03903) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage and other improvements as applicable and within available funding.

GOLIAD ROAD (FAIR AVENUE TO EAST SOUTHCROSS BOULEVARD)

2017 GO STREET IMPROVEMENT BOND	2,988	0	0	0	0	0	2,988
Total	2,988	0	0	0	0	0	2,988

Council District(s)
3

Project (23-01583) - This project provides funding to reconstruct Goliad from Fair to Southcross with curbs, sidewalks, driveway approaches, drainage and other improvements as appropriate and within available funding.

TRANSPORTATION

STREETS

HAMILTON WOLF CYCLE TRACK

2012 GO STREET IMPROVEMENT BOND-A	823	872	0	0	0	0	1,695
Total	823	872	0	0	0	0	1,695

Council District(s)
CW

Project (23-01836) - This project provides funding for the city match for the Congestion Mitigation and Air Quality program for the Hamilton Wolf Cycle Track.

HARRY WURZBACH (AUSTIN HWY IMPROVEMENT)

2022 TAX NOTES	1,831	0	0	0	0	0	1,831
Total	1,831	0	0	0	0	0	1,831

Council District(s)
2 10

Project (40-00464) - This project provides funding for improvements to the entrance and exit ramps from Harry Wurzbach to Austin Highway, to include improvements to roadway, bridge, retaining walls, sidewalks, utilities, pavement markings, signage, traffic signals and storm drainage. This project will receive a contribution from TXDOT for \$11.7M

HARRY WURZBACH RD /AUSTIN HWY CONNECTORS

2017 GO STREET IMPROVEMENT BOND	1,857	0	0	0	0	0	1,857
Total	1,857	0	0	0	0	0	1,857

Council District(s)
10

Project (23-01586) - This project provides funding to construct two traffic ramps at Harry Wurzbach/Austin Highway. Project design and initial construction was funded through the City of San Antonio and Texas Department of Transportation.

HAYS STREET BRIDGE STRUCTURAL REPAIRS

GENERAL FUND	600	0	0	0	0	0	600
Total	600	0	0	0	0	0	600

Council District(s)
2

Project (23-04070) - This project provides funding for structural repairs to Hays St Bridge

HEATH ROAD/GRISSOM ROAD INTERSECTION

2017 GO STREET IMPROVEMENT BOND	108	0	0	0	0	0	108
Total	108	0	0	0	0	0	108

Council District(s)
6

Project (23-01587) - This project provides funding to reconstruct and widen Heath to accommodate turning at the intersection of Grissom. Includes curbs, sidewalks, driveway approaches and traffic signals as appropriate and within available funding.

TRANSPORTATION

STREETS

HEMISFAIR AREA STREET REDEVELOPMENT

2012 GO STREET IMPROVEMENT BOND	225	0	0	0	0	0	225
Total	<u>225</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>225</u>

Council District(s)
CW

Project (40-00421) - This project provides funding to construct and reconfigure Dakota Street, North Street, South Street, Tower of the Americas Way, Indianola Street, Matagorda Street, Santa Clara Place, and Water Street within the HemisFair Park area to include bicycle and pedestrian connectivity as appropriate. This project may include acquisition of necessary right of way.

HEMISFAIR BOULEVARD PHASE 3

2022 GO STREETS IMPROVEMENT BOND	370	789	650	2,903	4,282	0	8,994
Total	<u>370</u>	<u>789</u>	<u>650</u>	<u>2,903</u>	<u>4,282</u>	<u>0</u>	<u>8,994</u>

Council District(s)
REGIONAL

Project (23-03904) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi-phased project.

HEMISFAIR PARK STREETS PHASE 2

2012 GO STREET IMPROVEMENT BOND	0	152	0	0	0	0	152
2017 GO STREET IMPROVEMENT BOND	2,076	1,361	0	0	0	0	3,437
Total	<u>2,076</u>	<u>1,513</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,589</u>

Council District(s)
CW 1

Project (23-01588) - This project provides funding to reconstruct Hemisfair internal streets to include but not limited to Hemisfair Boulevard. This is a continuation of 2012 Bond Program projects.

JONES MALTSBERGER RD (AUTRY POND RD - REDLAND RD) DESIGN ONLY

2022 GO STREETS IMPROVEMENT BOND	173	817	0	0	0	0	990
Total	<u>173</u>	<u>817</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>990</u>

Council District(s)
10

Project (23-03905) - -- Complete preliminary project development which may include schematic design and plans for roadway and associated improvements as applicable and within available funding.

LONE STAR BOULEVARD (AREA STREETS)

2017 GO STREET IMPROVEMENT BOND	1,826	2,017	0	0	0	0	3,843
Total	<u>1,826</u>	<u>2,017</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,843</u>

Council District(s)
CW 5

Project (23-01592) - This project provides funding to reconstruct and widen Lone Star Boulevard. Includes pedestrian and bicycle facilities amenities as well as intersection improvements as appropriate and within available funding.

TRANSPORTATION

STREETS

MARBACH ROAD AREA STREETS (LOOP 410 TO HORAL DRIVE)

2022 GO STREETS IMPROVEMENT BOND	935	1,699	1,293	4,182	5,875	1,000	14,984
Total	935	1,699	1,293	4,182	5,875	1,000	14,984

Council District(s)
4 6

Project (23-03906) -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

MARKET ST CYCLE TRACK (MKT - IH35 - IH37)

GENERAL FUND	544	696	248	402	0	0	1,890
Total	544	696	248	402	0	0	1,890

Council District(s)
1

Project (23-04062) - Construct 2 way Cycle track.

MID BLOCK CROSSINGS - VISION ZERO

GENERAL FUND	1,390	0	0	0	0	0	1,390
UNISSUED CERTIFICATES OF OBLIGATION	0	3,760	0	0	0	0	3,760
Total	1,390	3,760	0	0	0	0	5,150

Council District(s)
CW

Project (46-00008) - This project provides funding for the design and construction of 26 mid-block crossings across nine council districts to address severe pedestrian injury areas. These streets include Zarzamora (Cincinnati to Guadalupe), Culebra (General McMullen to Navidad), WW White (Hunnicutt to Creekmoor), Pleasanton (Kendalia to Amber), Zarzamora (Culberson to Military), Marbach (Horal to Loop 410), Fredericksburg (Bluemel to Winnetka), and Blanco (Patricia to Parliament).

MILITARY DRIVE (SEQUOIA HEIGHT TO EAST OF REED ROAD)

2022 GO STREETS IMPROVEMENT BOND	543	1,465	564	4,386	4,531	0	11,489
Total	543	1,465	564	4,386	4,531	0	11,489

Council District(s)
6

Project (23-03907) -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding.

MONTICELLO PARK (AREA STREETS)

2017 GO STREET IMPROVEMENT BOND	452	0	0	0	0	0	452
Total	452	0	0	0	0	0	452

Council District(s)
7

Project (23-01596) - This project provides funding to reconstruct area streets to include curbs, sidewalks, driveway approaches and other improvements as appropriate and within available funding.

TRANSPORTATION

STREETS

N FRIO BIKE AND PED IMPROVEMENTS

GENERAL FUND	366	366	732	296	440	0	2,200
Total	366	366	732	296	440	0	2,200

Council District(s)
5

Project (23-04063) - Frio (Houston to IH110) : Construct bike lane or cycle track, sidewalks and improved pedestrian connections to Centro Park.

**NORTH MAIN AVENUE & SOLEDAD STREET
(PECAN STREET TO NAVARRO STREET)**

2017 GO STREET IMPROVEMENT BOND	4,036	1,145	0	0	0	0	5,181
Total	4,036	1,145	0	0	0	0	5,181

Council District(s)
CW 1

Project (23-01598) - This project provides funding for reconstruct Main and Soledad between Pecan and Navarro. Includes pedestrian amenities and streetscape improvements as appropriate and within available funding. This is a continuation of the 2012 Bond Program project.

**NORTH NEW BRAUNFELS AV PH 2 (E HOUSTON
ST. - PASO HONDO ST.)**

2022 GO STREETS IMPROVEMENT BOND	455	794	1,333	2,050	1,861	0	6,493
Total	455	794	1,333	2,050	1,861	0	6,493

Council District(s)
2

Project (23-03908) - -- Construct roadway improvements to include sidewalks, driveway approaches, drainage and other improvements as applicable and within available funding.

**NORTH NEW BRAUNFELS AVENUE PHASE 1
(EAST HOUSTON STREET TO BURLESON
STREET)**

2017 GO STREET IMPROVEMENT BOND	2,565	2,656	0	0	0	0	5,221
Total	2,565	2,656	0	0	0	0	5,221

Council District(s)
2

Project (23-01599) - This project provides funding for improvements to N. New Braunfels corridor from E. Houston to Burleson with construction of new sidewalks and other street amenities as appropriate and within available funding.

**NORTH ST. MARY'S STREET (EAST MISTLETOE
AVENUE TO WEST JOSEPHINE STREET)**

2017 GO STREET IMPROVEMENT BOND	1,727	348	0	0	0	0	2,075
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	2,500	0	0	0	0	0	2,500
Total	4,227	348	0	0	0	0	4,575

Council District(s)
1

Project (23-01600) - This project provides funding for improvements to N. St. Mary's from Mistletoe to Josephine including sidewalk connectivity, intersection improvements and signal enhancements as appropriate and within available funding.

TRANSPORTATION

STREETS

OAK HAVEN AREA STREETS (KENTWOOD PHASE 2)

2022 GO STREETS IMPROVEMENT BOND	321	993	1,302	2,542	2,734	0	7,892
Total	321	993	1,302	2,542	2,734	0	7,892

Council District(s)
9

Project (23-03909) -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

OLD HWY 90 PHASE 2 (STATE HWY 151 TO US HWY 90 WEST)

2022 GO STREETS IMPROVEMENT BOND	887	1,173	2,125	1,803	2,102	0	8,090
Total	887	1,173	2,125	1,803	2,102	0	8,090

Council District(s)
6

Project (23-03910) -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding. This is a multi-phased project.

PERENNIAL AREA STREETS (HEIMER ROAD TO DUTCH MYRTLE)

2022 GO STREETS IMPROVEMENT BOND	88	386	195	1,326	751	0	2,746
Total	88	386	195	1,326	751	0	2,746

Council District(s)
9

Project (23-03911) -- Reconstruct area roadways, to include sidewalks, curbs, driveway approaches and other improvements as applicable and within available funding.

PINN ROAD SHARED USE

GENERAL FUND	586	344	330	0	0	0	1,260
Total	586	344	330	0	0	0	1,260

Council District(s)
6

Project (23-04064) - Pinn Road(SH 151 to US 90) Construct shared use path with markings and signage.

PORT SAN ANTONIO AREA STREETS

2022 GO STREETS IMPROVEMENT BOND	644	1,482	4,977	4,977	2,899	0	14,979
Total	644	1,482	4,977	4,977	2,899	0	14,979

Council District(s)
REGIONAL

Project (23-03912) -- Construct roadway improvements at Port San Antonio to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi-phased project. Roadways may include: Billy Mitchell Boulevard, General McMullen and General Hudnell.

TRANSPORTATION

STREETS

PROBANDT STREET (SOUTH ALAMO STREET TO US HIGHWAY 90)

2017 GO STREET IMPROVEMENT BOND	400	842	1,179	1,179	0	0	3,600
Total	400	842	1,179	1,179	0	0	3,600

Council District(s)
5

Project (23-01602) - This project provides funding to Corridor improvements on Probandt from S. Alamo to Hwy 90. Includes pedestrian amenities, drainage, traffic and other improvements as appropriate and within available funding. City funding will leverage State funding.

PROBANDT STREET PHASE 2

2022 GO STREETS IMPROVEMENT BOND	302	236	1,231	1,763	1,467	0	4,999
Total	302	236	1,231	1,763	1,467	0	4,999

Council District(s)
5

Project (23-03913) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, intersection improvements at South Alamo, and other improvements as applicable and within available funding. This is a multi-phased project.

PRUE ROAD (BABCOCK ROAD TO LAUREATE DR)

2012 GO DRAINAGE IMPROVEMENT BOND	2,600	0	0	0	0	0	2,600
2017 GO STREET IMPROVEMENT BOND	2,802	13,986	0	0	0	0	16,788
Total	5,402	13,986	0	0	0	0	19,388

Council District(s)
8

Project (23-01603) - This project provides funding to reconstruct and widen Prue from Babcock to Laureate. Includes curbs, sidewalks, driveway approaches, signal modifications and drainage improvements as appropriate and within available funding.

PUBLIC ART - 2017 BOND PROGRAM

2017 GO STREET IMPROVEMENT BOND	2,322	69	0	0	0	0	2,391
Total	2,322	69	0	0	0	0	2,391

Council District(s)
CW

Project (23-01621) - This project provides funding for bond proposition allocates one percent of funding for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, and in accordance with City Council adopted policies and procedures.

PUBLIC ART (STREETS)

2022 GO STREETS IMPROVEMENT BOND	622	2,750	3,446	233	0	0	7,051
Total	622	2,750	3,446	233	0	0	7,051

Council District(s)
CW

Project (23-03914) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures.

TRANSPORTATION

STREETS

RIVER WALK - SIDEWALKS RENOVATION

GENERAL FUND	1,600	0	0	0	0	0	1,600
Total	1,600	0	0	0	0	0	1,600

Council District(s)
1

Project (19-00036) - Renovation of sidewalks in North channel of River Walk, refurbishing to ADA compliance standards

RIVER WALK - STAIR CASE RENOVATION

GENERAL FUND	850	0	0	0	0	0	850
Total	850	0	0	0	0	0	850

Council District(s)
1

Project (19-00037) - Renovation of staircase on the River Walk, behind Mexican Manhattan, to include structural integrity assessment, accessibility and restoration of staircase.

ROOSEVELT AVENUE (I-10 TO SOUTH ST. MARY'S STREET)

2017 GO STREET IMPROVEMENT BOND	2,301	978	0	0	0	0	3,279
Total	2,301	978	0	0	0	0	3,279

Council District(s)
5

Project (23-01605) - This project provides funding for Corridor improvements on Roosevelt and S. St. Mary to include bicycle facilities, sidewalks, landscaping and ADA access under the Union Pacific Railroad bridge.

ROOSEVELT AVENUE (US HIGHWAY 90 TO SOUTHEAST LOOP 410)

2017 GO STREET IMPROVEMENT BOND	2,138	3,868	147	0	0	0	6,153
Total	2,138	3,868	147	0	0	0	6,153

Council District(s)
CW 3

Project (23-01606) - This project provides funding for improvements from Hwy 90 to Mission San Jose (north of SE Military). Includes pedestrian amenities and enhancements as appropriate and within available funding. City funding will leverage State funding.

ROOSEVELT AVENUE (VFW BOULEVARD TO HARDING BOULEVARD)

2022 GO STREETS IMPROVEMENT BOND	380	1,611	1,974	3,862	4,160	0	11,987
Total	380	1,611	1,974	3,862	4,160	0	11,987

Council District(s)
3

Project (23-03915) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, bicycle facilities, drainage, traffic improvements, and other improvements as applicable and within available funding. This is a multi-phased project.

TRANSPORTATION

STREETS

S ALAMO (MARKET STREET TO E CESAR E. CHAVEZ BOULEVARD)

2017 GO STREET IMPROVEMENT BOND	5,666	10,000	0	0	0	0	15,666
TREE PRESERVATION FUND	450	300	0	0	0	0	750
Total	6,116	10,300	0	0	0	0	16,416

Council District(s)
CW 1

Project (23-01609) - This project provides funding for reconstruct Alamo St. from Market to César E. Chávez. Includes pedestrian amenities and enhancements as appropriate and within available funding.

S ZARZAMORA ST. OVERPASS AT UNION PACIFIC RAILROAD PHASE 2

2022 GO STREETS IMPROVEMENT BOND	0	0	57	557	803	1,083	2,500
Total	0	0	57	557	803	1,083	2,500

Council District(s)
5

Project (23-03919) - -- Facilitate construction of a railroad overpass on South Zarzamora within available funding. This is a multi-phased project.

S. FOSTER RD PHASE II

2012 GO STREET IMPROVEMENT BOND	2,366	0	0	0	0	0	2,366
Total	2,366	0	0	0	0	0	2,366

Council District(s)
2

Project (23-01862) - Scope includes reconstruction of Houston/Foster intersection and construct 2,100 linear feet of roadway north of Phase 1 from two lanes to four lanes.

SAN SABA STREET (NUEVA STREET TO MARTIN STREET)

2017 GO STREET IMPROVEMENT BOND	1,426	1,400	0	0	0	0	2,826
TREE PRESERVATION FUND	139	93	0	0	0	0	232
Total	1,565	1,493	0	0	0	0	3,058

Council District(s)
CW 1

Project (23-01607) - This project provides funding for roadway improvements on San Saba from Nueva to Martin. Includes pedestrian amenities and enhancements as appropriate and within available funding.

SANTA ROSA STREET (CÉSAR E. CHÁVEZ BOULEVARD TO MARTIN STREET)

2017 GO STREET IMPROVEMENT BOND	3,550	4,248	1,065	0	0	0	8,863
TREE PRESERVATION FUND	507	338	0	0	0	0	845
Total	4,057	4,586	1,065	0	0	0	9,708

Council District(s)
CW 1

Project (23-01608) - This project provides funding for reconstruction of Santa Rosa from César E. Chávez to Martin. Includes pedestrian amenities and enhancements as appropriate and within available funding.

TRANSPORTATION

STREETS

SIDEWALK BROADBENT AVE (STEVES TO HAGGEN)

2022 CERTIFICATES OF OBLIGATION	125	0	0	0	0	0	125
Total	125	0	0	0	0	0	125

Council District(s)
3

Project (23-03847) - Amendment - Sidewalk reconstruction on Broadbent Avenue.

SIDNEY BROOKS DR (CITY BASE LANDING TO SOUTH NEW BRAUNFELS)

2022 GO STREETS IMPROVEMENT BOND	434	2,010	2,688	5,274	4,578	0	14,984
Total	434	2,010	2,688	5,274	4,578	0	14,984

Council District(s)
REGIONAL

Project (23-03916) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding. This is a multi-phased project.

SONTERRA ROAD EXTENSION (SONTERRA TO LOOP 1604)

2022 GO STREETS IMPROVEMENT BOND	934	1,566	3,495	0	0	0	5,995
Total	934	1,566	3,495	0	0	0	5,995

Council District(s)
9

Project (23-03917) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

SONTERRA/GOLD CANYON EXTENSION

2020 CERTIFICATES OF OBLIGATION	166	0	0	0	0	0	166
Total	166	0	0	0	0	0	166

Council District(s)
9

Project (23-01849) - Design funding in preparation for 2022 Bond of a \$5.1 million road extension project from Sonterra to 1604.

SOUTH BRAZOS STREET (ALAZAN CREEK TO APACHE CREEK)

2022 GO STREETS IMPROVEMENT BOND	279	1,062	1,644	4,507	0	0	7,492
Total	279	1,062	1,644	4,507	0	0	7,492

Council District(s)
5

Project (23-03918) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, bicycle facilities, drainage and traffic improvements as applicable and within available funding.

TRANSPORTATION

STREETS

SOUTH PRESA STREET (SOUTHEAST MILITARY DRIVE TO SOUTHCROSS BOULEVARD)

2017 GO STREET IMPROVEMENT BOND	1,971	478	0	0	0	0	2,449
Total	1,971	478	0	0	0	0	2,449

Council District(s)
CW

Project (23-01610) - This project provides funding for the construction of improvements from Military to Southcross. Includes pedestrian amenities and enhancements as appropriate and within available funding.

SOUTH ZARZAMORA STREET OVERPASS AT UNION PACIFIC RAILROAD/FRIO CITY ROAD

2017 GO STREET IMPROVEMENT BOND	1,000	2,475	491	2,501	0	0	6,467
Total	1,000	2,475	491	2,501	0	0	6,467

Council District(s)
5

Project (23-01612) - This project provides funding to develop an overpass at Union Pacific Railroad tracks. Cost reflects City of San Antonio's contribution to proposed Federally funded project.

SOUTHCROSS BOULEVARD PHASE 2

2022 GO STREETS IMPROVEMENT BOND	166	710	1,120	2,999	0	0	4,995
Total	166	710	1,120	2,999	0	0	4,995

Council District(s)
3

Project (23-03920) - -- Construct pedestrian improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding. This is a multi-phased project.

STREET MAINTENANCE PROGRAM

ADVANCED TRANSPORTATION DISTRICT	3,300	4,300	4,300	4,300	4,300	4,300	24,800
RIGHT OF WAY FUND	1,000	0	0	0	0	0	1,000
UNISSUED CERTIFICATES OF OBLIGATION	36,380	36,380	36,380	36,380	36,380	36,380	218,280
UNISSUED TAX NOTES	0	44,000	22,000	22,000	22,000	22,000	132,000
Total	40,680	84,680	62,680	62,680	62,680	62,680	376,080

Council District(s)
CW

Project (23-01480) - This project provides funding for the Annual Street Maintenance Program.

TEXAS A&M UNIVERSITY AREA STREETS

2022 GO STREETS IMPROVEMENT BOND	352	1,534	2,343	4,859	1,500	0	10,588
Total	352	1,534	2,343	4,859	1,500	0	10,588

Council District(s)
REGIONAL

Project (23-03921) - -- Construct roadway improvements to include sidewalks, driveway approaches, drainage and other improvements as applicable and within available funding. This project includes phased improvements to Perimeter Loop Road and a connector road to Mauermann Road.

TRANSPORTATION

STREETS

THE ALAMO (AREA STREETS)

2017 GO STREET IMPROVEMENT BOND	1,341	3,372	0	0	0	0	4,713
Total	1,341	3,372	0	0	0	0	4,713

Council District(s)
CW

Project (23-01614) - The project provides funding to for the design and construction of improvements in the area around The Alamo as appropriate and as identified in The Alamo Master Plan and within available funding.

TOEPPERWEIN ROAD (NACOGDOCHES ROAD TO RAIN TREE FOREST)

2022 GO STREETS IMPROVEMENT BOND	650	1,936	2,893	5,035	3,968	0	14,482
Total	650	1,936	2,893	5,035	3,968	0	14,482

Council District(s)
10

Project (23-03922) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.

TXDOT ROW PROJECTS

GENERAL FUND	200	0	0	0	0	0	200
Total	200	0	0	0	0	0	200

Council District(s)
8

Project (23-04061) - In accordance with Texas Administrative Code Title 43, Part 1, Chapter 15 Subchapter E, Rule 15.52 & 15.55 a joint participation agreement and monetary contribution is required on certain State highway improvement projects that require acquisition of right of way or utility adjustments.

VANCE JACKSON (LOOP 410 TO ADRIAN DRIVE)

2022 GO STREETS IMPROVEMENT BOND	470	1,380	2,174	3,770	2,195	0	9,989
Total	470	1,380	2,174	3,770	2,195	0	9,989

Council District(s)
1

Project (23-03923) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and traffic improvements as applicable and within available funding.

VANCE JACKSON ROAD (HUEBNER ROAD TO WURZBACH ROAD)

2022 GO STREETS IMPROVEMENT BOND	943	1,945	3,375	5,125	4,593	0	15,981
Total	943	1,945	3,375	5,125	4,593	0	15,981

Council District(s)
8 1

Project (23-03924) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle infrastructure, and other improvements as applicable and within available funding.

TRANSPORTATION

STREETS

WATSON RD (SH 16 TO EAST OF VERANO PKWY)

2022 CERTIFICATES OF OBLIGATION	942	0	0	0	0	0	942
Total	<u>942</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>942</u>

Council District(s)
4

Project (23-03848) - Amendment - Design, engineering, planning, right-of-way acquisition, environmental studies, public input, and utility requirements on Watson Road from SH 16 to east of Verano Parkway.

WATSON RD PHASE 1 (VERANO PARKWAY TO WEST OF PALO ALTO ROAD)

2022 GO STREETS IMPROVEMENT BOND	822	1,687	2,570	3,855	3,049	0	11,983
Total	<u>822</u>	<u>1,687</u>	<u>2,570</u>	<u>3,855</u>	<u>3,049</u>	<u>0</u>	<u>11,983</u>

Council District(s)
4

Project (23-03925) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi-phased project.

WEST COMMERCE STREET (FRIO STREET TO COLORADO STREET)

2017 GO STREET IMPROVEMENT BOND	2,124	0	0	0	0	0	2,124
Total	<u>2,124</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,124</u>

Council District(s)
5

Project (23-01617) - This project provides funding for improvements to Commerce corridor from Frio to Colorado. Includes reconfiguring lanes on bridge, wider sidewalks, bike facilities and other improvements.

WORLD HERITAGE TRAIL SIGNAGE & WAYFINDING

2017 GO STREET IMPROVEMENT BOND	1,617	0	0	0	0	0	1,617
Total	<u>1,617</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,617</u>

Council District(s)
CW 3

Project (23-01619) - This project provides funding for comprehensive World Heritage Trail signage and wayfinding to include additions, architectural features, kiosks, related infrastructure and other improvements.

WURZBACH (NORTHWEST MILITARY HIGHWAY TO FREDERICKSBURG ROAD)

2017 GO STREET IMPROVEMENT BOND	1,504	0	0	0	0	0	1,504
Total	<u>1,504</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,504</u>

Council District(s)
CW 8

Project (23-01620) - This project provides funding to Leverage for improvements at key intersections along the Wurzbach Corridor. Cost reflects City of San Antonio's contribution to a proposed federal and state funded project.

TRANSPORTATION

STREETS

WURZBACH I-10 OPERATIONAL IMPROVEMENT

2016 CERTIFICATES OF OBLIGATION	750	0	0	0	0	0	750
Total	750	0	0	0	0	0	750

Council District(s)
8

Project (23-01502) - This project provides funding for a match to MPO proposed improvements at Wurzbach and I-10, to include extension of u-turn and addition of a right turn lane.

WURZBACH ROAD AT VANCE JACKSON (INTERSECTION IMPROVEMENTS)

2022 GO STREETS IMPROVEMENT BOND	1,083	2,604	2,066	0	0	0	5,753
Total	1,083	2,604	2,066	0	0	0	5,753

Council District(s)
8 1

Project (23-03926) - -- Construct intersection improvements at Wurzbach Road and Vance Jackson Road to include roadway widening and traffic signal upgrades as applicable and within available funding.

ZARZAMORA PEDESTRIAN IMPROVEMENTS

2012 GO STREET IMPROVEMENT BOND-A	1,794	0	0	0	0	0	1,794
Total	1,794	0	0	0	0	0	1,794

Council District(s)
5

Project (23-01782) - Provides for pedestrian improvements on Zarzamora from Fredericksburg Road to SW Military (Loop 13) to include but not limited to: sidewalk reconstruction, improved pedestrian and school crossings as well as Americans with Disabilities Act (ADA) ramps.

TOTAL STREETS	210,906	288,208	187,871	211,773	201,605	64,763	1,165,126
TOTAL TRANSPORTATION	294,235	382,728	246,171	244,074	216,375	78,532	1,462,115
GRAND TOTAL	651,387	765,247	474,158	503,622	378,709	106,548	2,879,671



Debt Management Plan

DEBT MANAGEMENT PLAN

OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects for specific uses. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, certificates of obligation, tax notes, public property finance contractual obligations and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Public property finance contractual obligations are typically secured by a pledge of ad valorem taxes and utilized for funding equipment. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds provide the financing required for improvements to the City's Airport System and the City's Municipal Drainage Utility System ("Stormwater System").

Types of Debt

- General Obligation Bonds
- Certificates of Obligation
- Tax Notes
- Public Property Finance Contractual Obligations
- Revenue Bonds

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes financing projects that have a short average life. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Ad Valorem Tax-Supported Debt

City debt funded by property taxes. An example would be general obligation bonds.

Utilizing comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. Analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AA+" by S&P Global Ratings, ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings, Inc. ("Fitch"), respectively.

DEBT AUTHORIZATION

At September 30, 2022, the City had \$3,444 million in outstanding debt. This debt includes various types of debt, including property tax supported debt such as general obligation bonds, certificates of obligation, and tax notes, as well as other types of debt such as airport, stormwater, and other revenue bonds. See Table 1 for all of the City's Outstanding Debt as of September 30, 2022.

Table 1
(in millions)

Outstanding Debt As of September 30, 2022	Outstanding Principal
G.O./C.O./Tax Notes (Ad Valorem Debt)	\$2,371
Airport Revenue Bonds	139
Airport - Passenger Facility Charge	93
Airport – ConRAC	120
Stormwater Bonds	40
Contract Revenue Bonds – Starbright (Toyota)	14
PFC Lease Revenue Bonds: - Convention Center Expansion	549
Municipal Facilities Corporation (MFC)	
Lease Revenue Bonds – Police and Fire Emergency Dispatch Center	22
Contract Revenue Notes – Brooks	5
Fixed Rate Revenue Bonds – City Tower	60
Variable Rate Revenue Bonds – City Tower	31
Total	\$3,444

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City currently has \$1,200,000,000 ad valorem tax-supported debt, which was approved by its voters on May 7, 2022, and \$1,035,479,087 remains unissued. For the fiscal year ended September 30, 2022, the City had \$1,620,430,000 general obligation bonds outstanding.

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Table 2
(in millions)

2022 General Obligation Bond Program Improvements	Amount Authorized	Debt Issued To Date^{1,2}	Unissued Debt
Streets, Bridges, and Sidewalks	\$472	\$31	\$441
Drainage and Flood Control	170	9	161
Parks and Recreation	272	17	255
Library and Cultural Arts Facilities	58	2	56
Public Health and Safety Facilities	78	5	73
Affordable Housing	150	101	49
Total	\$1,200	\$165	\$1,035

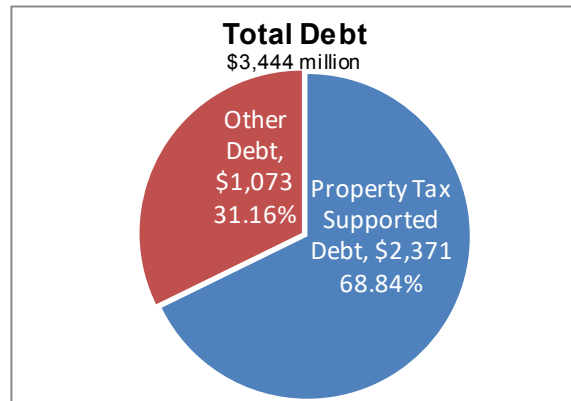
¹ Represents the issuance of the 2022 Bonds.

² Includes a portion of the 2022 Bonds original issue reoffering premium in the amount of \$6,320,913 allocated against voter authorization.

On August 9, 2022, the City sold \$57,680,000 City of San Antonio, Texas General Improvement Bonds, Series 2022 (the “2022 Bonds”) and \$100,520,000 City of San Antonio, Texas General Improvement Bonds, Taxable Series 2022 (the “2022 Taxable Bonds”). The 2022 Bonds were issued to finance improvements to streets, bridges, and sidewalks; drainage and flood control; parks and recreation; library and cultural facilities; public health and safety facilities; and affordable housing. The 2022 Taxable Bonds were issued to finance affordable housing. The 2022 Bonds and 2022 Taxable Bonds represent the first issuances of the 2022 Bond authorization.

- CERTIFICATES OF OBLIGATION**

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligation are issued for various purposes to include financing revenue-producing capital improvements and for infrastructure support and development. For the fiscal year ended September 30, 2022, the City had \$593,760,000 certificates of obligation outstanding, which comprise 25.04% of the total outstanding ad valorem tax-supported debt.



On August 9, 2022, the City sold \$79,830,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2022 (the “2022 Certificates”). The 2022 Certificates were issued to provide the funds for streets, sidewalks, drainage, parks, and municipal facility improvements.

- TAX NOTES**

The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For the fiscal year ended September 30, 2022, the City had \$150,010,000 tax notes outstanding.

On August 9, 2022, the City sold \$47,910,000 City of San Antonio, Texas, Tax Notes Series 2022 (the “2022 Notes”). The 2022 Notes were issued to finance improvements to streets, parks, information technology improvements, and municipal facilities.

- PUBLIC PROPERTY FINANCE CONTRACTUAL OBLIGATIONS

The City is authorized to issue public property finance contractual obligations under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The public property finance contractual obligations are payable from ad valorem taxes. For the fiscal year ended September 30, 2022, the City had \$6,895,000 public property finance contractual obligations outstanding.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. For the fiscal year ended September 30, 2022, the City's outstanding revenue bonds were: Airport System Revenue Bonds ("Airport Bonds") in the aggregate principal amount of \$139,030,000; Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds ("PFC Bonds") in the aggregate principal amount of \$92,665,000; Customer Facility Charge Revenue Bonds ("CFC Bonds") in the principal amount of \$119,650,000; Municipal Drainage Utility System Bonds ("Stormwater Bonds") in the aggregate principal amount of \$39,765,000; Municipal Facilities Corporation Fixed Rate Bonds in the aggregate principal amount of \$59,760,000; and Municipal Facilities Corporation Variable Rate Taxable Bonds in the aggregate principal amount of \$30,550,000.

The Airport Bonds and Stormwater Bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the Airport System and Stormwater System, respectively. The PFC Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 1, 2001. The CFC Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a customer facility charge, which was approved by the City Council, with collection beginning April 1, 2012.

- REVENUE NOTES

The City is authorized to issue revenue notes under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The revenue notes are not secured by ad valorem taxes and are limited obligations of the City, payable solely from any lawfully available revenues generated by the City and subject to annual appropriation by the City Council. For the fiscal year ended September 30, 2022, the City had \$5,075,000 revenue notes outstanding.

- REFUNDINGS

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- PRIVATE PLACEMENT LOANS

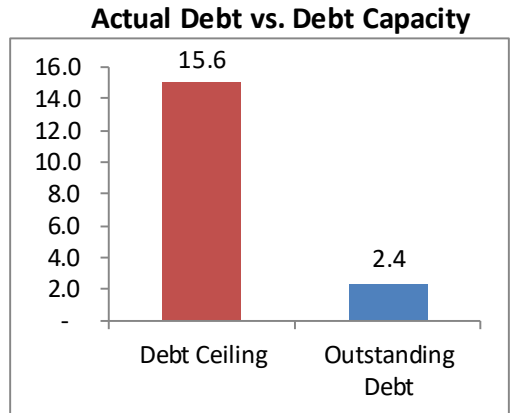
On November 14, 2017, the City approved a \$100,000,000 authorization in taxable tax notes with Bank of America to serve as interim financing for Airport capital improvements to be issued and delivered in installments as funds are required. On November 14, 2017, the City requested a draw of \$36,000,000. The Tax Notes, Series 2017 represent the first draw on the authorization and are backed by ad valorem taxes and paid with Airport revenues. On July 30, 2021, the City requested a second draw in the amount of \$26,000,000. The Tax Notes are backed by ad valorem taxes and paid with Airport revenues. The Tax Notes are planned to be refunded with Airport Revenue Bonds once the Airport Master Plan and financing plan are developed and finalized. For the fiscal year ended September 30, 2022, the City had \$62,000,000 outstanding.

On May 12, 2021, the City sold through private placement \$15,955,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Taxable Series 2021 (the "Certificates"). The Certificates were issued to provide funding for the Witte to pay off the Loan by providing consideration to

the Witte for its return to the City of previously transferred real property. For the fiscal year ended September 30, 2022, the City had \$15,955,000 outstanding.

DEBT LIMITATIONS

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The estimated total assessed valuation for the fiscal year 2022 was \$156 billion, which provides a debt ceiling of \$15.6 billion. As indicated in the graph to the right, as of FY 2022 the City has only utilized 15%, or \$2.4 billion, of the City's \$15.6 billion capacity.



The State Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal of and interest on the City's indebtedness must not exceed \$2.50 for each \$100 of assessed valuation of taxable property.

There is no constitutional or statutory limitation within the \$2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from \$1.50 of the foregoing \$2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model, which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions in the FY 2022-2023 Debt Management Plan include: (i) assessed valuation growth at 5.11% in FY 2022, a projected growth rate of 9.82% in FY 2023, a projected growth rate of 5.00% in FY 2024, a projected growth rate of 4.50% in FY 2025, and a projected growth rate of 3.00% in FY 2026 and thereafter; (ii) tax collections at 98.0%; (iii) tax freeze for elderly and disabled; (iv) the adopted debt service tax rate which remains constant at 21.15 cents through FY 2037; and (v) authorizations in 2027 of \$1,200,000,000 and \$1,000,000,000 in 2032.

NEW MONEY ISSUES

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; and environmental clean-up and land acquisition. Tax notes have been utilized to fund short-term projects and interim financing of seven years or less.

The FY 2022-2023 Debt Management Plan includes the sale of general obligation bonds. The bonds will be sold to finance improvements to streets, bridges, and sidewalks; drainage and flood control; parks and recreation; libraries and cultural arts facilities; public health and safety facilities; and affordable housing. The FY 2022-2023 Debt Management Plan also includes the proposed sale of certificates of obligation and tax notes. The certificates of obligation are anticipated to be sold to fund improvements to municipal facilities, streets, public safety, capital projects, parks and recreation, and information technology. The tax

notes are anticipated to be sold to fund street improvements, municipal facilities infrastructure, and information technology.

DEBT SERVICE TAXRATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales occurring between FY 1992 and FY 2022 has resulted in a decrease in the projected maximum debt service tax rate of \$0.3049 per \$100 valuation prior to FY 1992 to a projected maximum debt service tax rate of \$0.2115 per \$100 through FY 2037.



APPENDIX



Demographic Statistics – Last Ten Fiscal Years

Year	Population ¹	Per Capita Income ²	Median Age ¹	Population (age 25+) with a Bachelor's Degree or Greater ¹	Unemployment Rate
2011	1,357,807	22,333	32.6	23.9%	9.1%
2012	1,383,810	22,568	32.7	24.2%	8.1%
2013	1,409,091	22,619	32.7	24.6%	5.0%
2014	1,436,214	22,784	32.9	24.9%	3.9%
2015	1,464,839	23,960	32.9	25.0%	3.9%
2016	1,488,500	23,581	33.1	25.2%	3.7%
2017	1,511,566	24,625	33.6	26.5%	3.2%
2018	1,530,829	24,684	33.7	25.8%	3.2% ³
2019	1,547,256	25,091	33.4	25.9%	3.1% ³
2020	1,434,625 ⁵	26,328	33.8	26.4%	7.4% ³

¹ American Community Survey (ACS) 1-Year Estimates

² U.S. Census Bureau, 2014-2018 American Community Survey 5-Year Estimates as of July 1, 2019 data uses 2018 American Community Survey 1-Year Estimates.

³ U.S. Department of Labor, Bureau of Labor Statistics for San Antonio-New Braunfels MSA

⁴ Per Capita Income, Median Age, Education, and Population information for 2021 was not released prior to the publishing of this document

⁵ U.S. Census Bureau, 2020 Decennial Census of Population and Housing

Miscellaneous Statistical Data

General Information

Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	518 square miles

Fire Protection and Emergency Medical Services

Number of Fire Stations	54
Number of EMS Units	35
Number of Firefighters and EMS Paramedics	1,796

Police Protection

Number of Stations	6 Substations & 1 Headquarters
Number of Police Officers (all ranks)	2,581
Number of School Crossing Guards	256

Parks and Recreation

Parks Acreage	16,385
Number of Parks and Recreation Areas over One Acre	213
Number of Municipal Golf Courses ¹	8
Number of Municipal Swimming Pools ²	25
Number of Recreation Centers	30

Sewer Service³

Miles of Storm Sewers	800
Miles of Sanitary Sewers	5,856
Number of Sewer Customers	496,268

Water Service³

Miles of Water Main	7,588
Number of Water Customers	554,774

Building Permits⁴

Permits Issued	25,047
Estimated Cost	\$2,999,961,959

¹ Golf Courses are under management of Municipal Golf Association-San Antonio

² Figure consists of 24 outdoor pools and one natatorium. Palo Alto natatorium will be closed in FY 23

³ Provided by San Antonio Water System (SAWS). Data is as of July 31, 2022

⁴ Figures reported are from FY 2022

Education¹

(There are Fifteen School Districts Wholly or Partly Within San Antonio City Limits)

Number of Teachers	31,737
Number of Students Registered	472,635
Attendance Rate	98.0%

Election²

Registered Voters in San Antonio	841,944
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Population

Year	Population ³	Change
1910	96,614	81.2%
1920	161,379	67.03%
1930	231,542	43.48%
1940	253,854	9.64%
1950	408,442	60.90%
1960	587,718	43.89%
1970	654,153	11.30%
1980	786,023	20.16%
1990	935,933	19.07%
2000	1,144,646	22.30%
2010	1,327,407	15.97%
2015	1,464,531	10.33%
2016	1,488,512	1.64%
2017	1,511,409	1.54%
2018	1,532,212	1.38%
2019	1,547,253 ⁴	0.98%
2020	1,434,625 ⁵	-7.28%
2021	1,451,853 ⁶	1.20%

¹ Texas Education Agency, 2020-2021 Texas Academic Performance Report, Region 20

² City of San Antonio, Office of the City Clerk; Registered voters as of September 2, 2020. Contact Bexar County Elections Administration for actual number of registered voters after that date

³ U. S. Census Bureau, 2014-2018 American Community Survey 5-Year Estimates as of July 1, 2019 data uses 2018 American Community Survey 1-Year Estimates

⁴ U.S. Census Bureau, 2019 American Community Survey 1-Year Estimates

⁵ U.S. Census Bureau, 2020 Decennial Census of Population and Housing

⁶ U.S. Census Bureau, American Community Survey 1-Year Estimates, Vintage Year 2021

Principal Taxpayers

Taxpayer	Type of Business	Principal Taxpayer Taxable Valuation (\$000)	Percentage To Net Taxable Valuation
H.E.Butt Grocery Company	Retail/Grocery	\$1,500,413	1.18%
Microsoft International, Inc.	Technology	944,125	0.74%
United Services Automobile Association	Insurance/Banking	886,657	0.70%
Methodist Healthcare System	Hospital/Healthcare	709,200	0.56%
Toyota Motor Manufacturing Texas, Inc.	Automobile Manufacturing	593,466	0.47%
VHS San Antonio Partners LP	Hospital/Healthcare	577,190	0.45%
Wal-Mart Stores, Inc.	Retail/Grocery	566,539	0.44%
General Growth Properties, Inc.	Real Estate	555,105	0.44%
Frankel Family Trust	Apartments/Real Estate	381,647	0.30%
Hyatt Hotels Corporation	Hospitality	328,768	0.26%
TOTALS		\$7,043,110	5.54%

Source: Finance Department, City of San Antonio, Texas. Data as reported in the FY 2021 Annual Comprehensive Financial Report (ACFR).

2022 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

Form 50-856

City of San Antonio

(210) 207-5734

Taxing Unit Name

Phone (area code and number)

100 West Houston St, San Antonio, Texas 78205

www.sanantonio.gov/Finance

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	2021 total taxable value. Enter the amount of 2021 taxable value on the 2021 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$ 125,230,577,692
2.	2021 tax ceilings. Counties, cities and junior college districts. Enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$ 13,099,378,629
3.	Preliminary 2021 adjusted taxable value. Subtract Line 2 from Line 1.	\$ 112,131,199,063
4.	2021 total adopted tax rate.	\$ 0.55827 /\$100
5.	2021 taxable value lost because court appeals of ARB decisions reduced 2021 appraised value.	
	A. Original 2021 ARB values:	\$ 10,762,772,065
	B. 2021 values resulting from final court decisions:	-\$ 10,107,293,511
	C. 2021 value loss. Subtract B from A. ³	\$ 655,478,554
6.	2021 taxable value subject to an appeal under Chapter 42, as of July 25.	
	A. 2021 ARB certified value:	\$ 5,444,493,936
	B. 2021 disputed value:	-\$ 331,582,699
	C. 2021 undisputed value. Subtract B from A. ⁴	\$ 5,112,911,237
7.	2021 Chapter 42 related adjusted values. Add Line 5C and Line 6C.	\$ 5,768,389,791

¹ Tex. Tax Code § 26.012(14)

² Tex. Tax Code § 26.012(14)

³ Tex. Tax Code § 26.012(13)

⁴ Tex. Tax Code § 26.012(13)

Line	Description	Amount	Plus	Minus	Amount
8.	2021 taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$			117,899,588,854
9.	2021 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2021. Enter the 2021 value of property in deannexed territory. ⁵	\$			0
10.	2021 taxable value lost because property first qualified for an exemption in 2022. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2022 does not create a new exemption or reduce taxable value.				
	A. Absolute exemptions. Use 2021 market value:.....	\$			192,818,257
	B. Partial exemptions. 2022 exemption amount or 2022 percentage exemption times 2021 value:.....	+	\$		6,676,535,376
	C. Value loss. Add A and B. ⁶	\$			6,869,353,633
11.	2021 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2022. Use only properties that qualified in 2022 for the first time; do not use properties that qualified in 2021.				
	A. 2021 market value:	\$			388,046
	B. 2022 productivity or special appraised value:	-	\$		5,130
	C. Value loss. Subtract B from A. ⁷	\$			382,916
12.	Total adjustments for lost value. Add Lines 9, 10C and 11C.	\$			6,869,736,549
13.	2021 captured value of property in a TIF. Enter the total value of 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2021 taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$			5,494,848,710
14.	2021 total value. Subtract Line 12 and Line 13 from Line 8.	\$			105,535,003,595
15.	Adjusted 2021 total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$			589,170,264
16.	Taxes refunded for years preceding tax year 2021. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2021. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. ⁹	\$			7,647,008
17.	Adjusted 2021 levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰	\$			596,817,272
18.	Total 2022 taxable value on the 2022 certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹¹				
	A. Certified values:	\$			133,495,417,166
	B. Counties: Include railroad rolling stock values certified by the Comptroller's office:.....	+	\$		
	C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property:.....	-	\$		0
	D. Tax increment financing: Deduct the 2022 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2022 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. ¹²	-	\$		6,894,038,126
	E. Total 2022 value. Add A and B, then subtract C and D.	\$			126,601,379,040

⁵ Tex. Tax Code § 26.012(15)
⁶ Tex. Tax Code § 26.012(15)
⁷ Tex. Tax Code § 26.012(15)
⁸ Tex. Tax Code § 26.03(c)
⁹ Tex. Tax Code § 26.012(13)
¹⁰ Tex. Tax Code § 26.012(13)
¹¹ Tex. Tax Code § 26.012, 26.04(c-2)
¹² Tex. Tax Code § 26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	Total value of properties under protest or not included on certified appraisal roll. ¹³	
A.	2022 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴	\$ 11,328,767,384
B.	2022 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵	+ \$ 0
C.	Total value under protest or not certified. Add A and B.	\$ 11,328,767,384
20.	2022 tax ceilings. Counties, cities and junior colleges enter 2022 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁶	\$ 11,380,760,270
21.	2022 total taxable value. Add Lines 18E and 19C. Subtract Line 20. ¹⁷	\$ 126,549,386,154
22.	Total 2022 taxable value of properties in territory annexed after Jan. 1, 2021. Include both real and personal property. Enter the 2022 value of property in territory annexed. ¹⁸	\$ 1,296,250
23.	Total 2022 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2021. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to exist-ing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2021 and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2022. ¹⁹	\$ 2,531,104,121
24.	Total adjustments to the 2022 taxable value. Add Lines 22 and 23.	\$ 2,532,400,371
25.	Adjusted 2022 taxable value. Subtract Line 24 from Line 21.	\$ 124,016,985,783
26.	2022 NNR tax rate. Divide Line 17 by Line 25 and multiply by \$100. ²⁰	\$ 0.48123 /\$100
27.	COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the 2022 county NNR tax rate. ²¹	\$ /\$100

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	2021 M&O tax rate. Enter the 2021 M&O tax rate.	\$ 0.34677 /\$100
29.	2021 taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 117,899,588,854

¹³ Tex. Tax Code § 26.01(c) and (d)
¹⁴ Tex. Tax Code § 26.01(c)
¹⁵ Tex. Tax Code § 26.01(d)
¹⁶ Tex. Tax Code § 26.012(6)(B)
¹⁷ Tex. Tax Code § 26.012(6)
¹⁸ Tex. Tax Code § 26.012(17)
¹⁹ Tex. Tax Code § 26.012(17)
²⁰ Tex. Tax Code § 26.04(c)
²¹ Tex. Tax Code § 26.04(d)

Line	Description	Amount	Rate
30.	Total 2021 M&O levy. Multiply Line 28 by Line 29 and divide by \$100	\$	408,840,404
31.	Adjusted 2021 levy for calculating NNR M&O rate.		
A.	M&O taxes refunded for years preceding tax year 2021. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021.	+ \$	4,749,962
B.	2021 taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2022 captured appraised value in Line 18D, enter 0.	- \$	18,032,648
C.	2021 transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0.	+/- \$	0
D.	2021 M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function.	\$	-13,282,686
E.	Add Line 30 to 31D.	\$	395,557,718
32.	Adjusted 2022 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$	124,016,985,783
33.	2022 NNR M&O rate (unadjusted). Divide Line 31E by Line 32 and multiply by \$100.	\$	0.31895 /\$100
34.	Rate adjustment for state criminal justice mandate. ²¹		
A.	2022 state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$		0
B.	2021 state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies.	- \$	0
C.	Subtract B from A and divide by Line 32 and multiply by \$100.	\$	0 /\$100
D.	Enter the rate calculated in C. If not applicable, enter 0.	\$	0 /\$100
35.	Rate adjustment for indigent health care expenditures. ²⁴		
A.	2022 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state assistance received for the same purpose.	\$	0
B.	2021 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose.	- \$	0
C.	Subtract B from A and divide by Line 32 and multiply by \$100.	\$	0.00000 /\$100
D.	Enter the rate calculated in C. If not applicable, enter 0.	\$	0 /\$100

²¹ [Reserved for expansion]
²² Tex. Tax Code § 26.044
²⁴ Tex. Tax Code § 26.0441

Line	Taxpayer Approval & Tax Rate Worksheet	Amount/Tax
36. Rate adjustment for county indigent defense compensation. ²⁵		
A.	2022 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state grants received by the county for the same purpose	\$ 0
B.	2021 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose.	\$ 0
C.	Subtract B from A and divide by Line 32 and multiply by \$100.....	\$ 0 /\$100
D.	Multiply B by 0.05 and divide by Line 32 and multiply by \$100.....	\$ 0 /\$100
E.	Enter the lesser of C and D. If not applicable, enter 0.	\$ 0 /\$100
37. Rate adjustment for county hospital expenditures. ²⁶		
A.	2022 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2021 and ending on June 30, 2022.	\$ 0
B.	2021 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021.	\$ 0
C.	Subtract B from A and divide by Line 32 and multiply by \$100.....	\$ 0 /\$100
D.	Multiply B by 0.08 and divide by Line 32 and multiply by \$100.....	\$ 0 /\$100
E.	Enter the lesser of C and D, if applicable. If not applicable, enter 0.	\$ 0 /\$100
38. Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code 26.0444 for more information.		
A.	Amount appropriated for public safety in 2021. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year	\$ 0
B.	Expenditures for public safety in 2021. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year	\$ 0
C.	Subtract B from A and divide by Line 32 and multiply by \$100	\$ 0 /\$100
D.	Enter the rate calculated in C. If not applicable, enter 0.	\$ 0 /\$100
39. Adjusted 2022 NNR M&O rate. Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.		\$ 0.31895 /\$100
40. Adjustment for 2021 sales tax specifically to reduce property values. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2021 should complete this line. These entities will deduct the sales tax gain rate for 2022 in Section 3. Other taxing units, enter zero.		
A.	Enter the amount of additional sales tax collected and spent on M&O expenses in 2021, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent	\$ 0
B.	Divide Line 40A by Line 32 and multiply by \$100	\$ 0 /\$100
C.	Add Line 40B to Line 39.	\$ 0.31895 /\$100
41. 2022 voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below.		\$ 0.33011 /\$100
Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08.		
- or -		
Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.		

²⁵ Tex. Tax Code § 26.0442
²⁶ Tex. Tax Code § 26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41. Disaster Line 41 (D41): 2022 voter-approval M&O rate for taxing unit affected by disaster declaration.	If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of 1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or 2) the third tax year after the tax year in which the disaster occurred If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08. ²⁷ If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).	\$ 0 /\$100
42. Total 2022 debt to be paid with property taxes and additional sales tax revenue.	Debt means the interest and principal that will be paid on debts that: (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year, and (4) are not classified in the taxing unit's budget as M&O expenses. A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here. ²⁸ Enter debt amount \$ 304,633,551 B. Subtract unencumbered fund amount used to reduce total debt. - \$ 0 C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ 0 D. Subtract amount paid from other resources - \$ 38,052,207 E. Adjusted debt. Subtract B, C and D from A. \$ 266,581,344	
43. Certified 2021 excess debt collections.	Enter the amount certified by the collector. ²⁹	\$ 0
44. Adjusted 2022 debt.	Subtract Line 43 from Line 42E.	\$ 266,581,344
45. 2022 anticipated collection rate.	A. Enter the 2022 anticipated collection rate certified by the collector. ³⁰ 99.60 % B. Enter the 2021 actual collection rate. 99.60 % C. Enter the 2020 actual collection rate. 98.73 % D. Enter the 2019 actual collection rate. 98.68 % E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%. ³¹ 99.60 %	
46. 2022 debt adjusted for collections.	Divide Line 44 by Line 45E.	\$ 267,651,951
47. 2022 total taxable value.	Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 126,549,386,154
48. 2022 debt rate.	Divide Line 46 by Line 47 and multiply by \$100.	\$ 0.21150 /\$100
49. 2022 voter-approval tax rate.	Add Lines 41 and 48.	\$ 0.54161 /\$100
D49. Disaster Line 49 (D49): 2022 voter-approval tax rate for taxing unit affected by disaster declaration.	Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.	\$ /\$100

²⁷ Tex. Tax Code § 26.042(a)
²⁸ Tex. Tax Code § 26.012(7)
²⁹ Tex. Tax Code § 26.012(10) and 26.04(b)
³⁰ Tex. Tax Code § 26.04(b)
³¹ Tex. Tax Code §§ 26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2022 county voter-approval tax rate.	\$ 0 /\$100

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue. This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	Taxable Sales. For taxing units that adopted the sales tax in November 2021 or May 2022, enter the Comptroller's estimate of taxable sales for the previous four quarters. ¹² Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2021, enter 0.	\$ 0
52.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ¹³ Taxing units that adopted the sales tax in November 2021 or in May 2022. Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ¹⁴ - or - Taxing units that adopted the sales tax before November 2021. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 0
53.	2022 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 126,549,386,154
54.	Sales tax adjustment rate. Divide Line 52 by Line 53 and multiply by \$100.	\$ 0 /\$100
55.	2022 NNR tax rate, unadjusted for sales tax. ¹⁵ Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.48123 /\$100
56.	2022 NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2021 or in May 2022. Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2021.	\$ 0.48123 /\$100
57.	2022 voter-approval tax rate, unadjusted for sales tax. ¹⁶ Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.54161 /\$100
58.	2022 voter-approval tax rate, adjusted for sales tax. Subtract Line 54 from Line 57.	\$ 0.54161 /\$100

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ¹⁷ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ¹⁸	\$ 0
60.	2022 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 126,549,386,154
61.	Additional rate for pollution control. Divide Line 59 by Line 60 and multiply by \$100.	\$ 0 /\$100
62.	2022 voter-approval tax rate, adjusted for pollution control. Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	\$ 0.54161 /\$100

¹² Tex. Tax Code § 26.041(d)
¹³ Tex. Tax Code § 26.041(i)
¹⁴ Tex. Tax Code § 26.041(d)
¹⁵ Tex. Tax Code § 26.04(c)
¹⁶ Tex. Tax Code § 26.04(c)
¹⁷ Tex. Tax Code § 26.045(d)
¹⁸ Tex. Tax Code § 26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years.³⁹ In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020;⁴⁰
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁴¹ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁴²

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.⁴³

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	2021 unused increment rate. Subtract the 2021 actual tax rate and the 2021 unused increment rate from the 2021 voter-approval tax rate. If the number is less than zero, enter zero.	\$ 0.00895 /\$100
64.	2020 unused increment rate. Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero.	\$ 0.00580 /\$100
65.	2019 unused increment rate. Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	\$ 0 /\$100
66.	2022 unused increment rate. Add Lines 63, 64 and 65.	\$ 0.01475 /\$100
67.	2022 voter-approval tax rate, adjusted for unused increment rate. Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	\$ 0.55636 /\$100

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴⁴

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴⁵

Line	De Minimis Rate Worksheet	Amount/Rate
68.	Adjusted 2022 NNR M&O tax rate. Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i>	\$ 0.31895 /\$100
69.	2022 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 126,549,386,154
70.	Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 69 and multiply by \$100.	\$ 0.00039 /\$100
71.	2022 debt rate. Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.21150 /\$100
72.	De minimis rate. Add Lines 68, 70 and 71.	\$ 0.00000 /\$100

SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁴⁶

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.⁴⁷

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

³⁹ Tex. Tax Code § 26.013(a)
⁴⁰ Tex. Tax Code § 26.013(c)
⁴¹ Tex. Tax Code §§ 26.0501(a) and (c)
⁴² Tex. Local Gov't Code § 120.007(d), effective Jan. 1, 2022
⁴³ Tex. Tax Code § 26.063(a)(1)
⁴⁴ Tex. Tax Code § 26.012(b-a)
⁴⁵ Tex. Tax Code § 26.063(a)(1)
⁴⁶ Tex. Tax Code § 26.042(b)
⁴⁷ Tex. Tax Code § 26.042(f)

This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
73.	2021 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.55827 /\$100
74.	Adjusted 2021 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2021 and the taxing unit calculated its 2021 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2021 worksheet due to a disaster, enter the 2021 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. - or - If a disaster occurred prior to 2021 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2021, complete the separate <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2021 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. ⁴⁸ Enter the final adjusted 2021 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2021 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ 0 /\$100
75.	Increase in 2021 tax rate due to disaster. Subtract Line 74 from Line 73.	\$ 0.55827 /\$100
76.	Adjusted 2021 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 105,535,003,595
77.	Emergency revenue. Multiply Line 75 by Line 76 and divide by \$100.	\$ 589,170,264
78.	Adjusted 2022 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 124,016,985,783
79.	Emergency revenue rate. Divide Line 77 by Line 78 and multiply by \$100. ⁴⁹	\$ 0 /\$100
80.	2022 voter-approval tax rate, adjusted for emergency revenue. Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	\$ 0.55636 /\$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

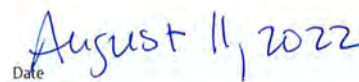
No-new-revenue tax rate.	\$ 0.48123 /\$100
As applicable, enter the 2022 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax). Indicate the line number used: <u>26</u>	
Voter-approval tax rate.	\$ 0.55636 /\$100
As applicable, enter the 2022 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue). Indicate the line number used: <u>67</u>	
De minimis rate.	\$ 0.00000 /\$100
If applicable, enter the 2022 de minimis rate from Line 72.	

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in Tax Code.⁵⁰

print here ▶ Tina Murillo, RTA Tax Assessor/Collector Administrator
Printed Name of Taxing Unit Representative

sign here ▶ 
Taxing Unit Representative


Date

⁴⁸ Tex. Tax Code §26.042(c)
⁴⁹ Tex. Tax Code §26.042(b)
⁵⁰ Tex. Tax Code §§ 26.04(c-2) and (d-2)



Glossary

Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting Basis: Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs a modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Ad Valorem Tax: The tax that is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

Affordable Housing Locator: An online affordable housing tool called *Housing Base* that assists residents who are looking for affordable housing options that meet their budget and lifestyle needs. Users can search for an apartment based on their desired part of town, amenities, and even screening criteria.

African American Business Enterprise (AABE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: Divides an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Arbitration: An alternative dispute resolution method where the parties in dispute agree to have their case heard and decided by a qualified arbitrator.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

Assets: Property owned by the City, which has monetary value.

Audit: A comprehensive examination and written report of the way the government's resources were utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Balanced Budget: A budget in which planned expenditures can be met by current revenue from taxation and other government receipts.

Bank Depository Agreement: A contract between a municipality and a depository negotiated and entered in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: The on-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bexar Appraisal District: The governmental entity responsible for appraising all real and business

personal property within Bexar County for ad valorem purposes.

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

Bond – General Obligation (G.O.): A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond – Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond – Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Amendments: Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager, or through an Ordinance submitted to City Council.

Budget Basis: Rules for preparation of budgets, which can include cash, full accrual, or modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust and Agency Funds are prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Controls: Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council that establishes the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Expenditure: Construction, renovation, purchase, or lease of an asset (land, buildings, infrastructure, improvements, machinery, and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year

over a period of six future years in order to provide long-lasting physical improvements by setting forth each capital project, its scope of work, City Council District location, the amount to be expended in each year, and the method of financing those expenditures.

Capital Improvement Program Budget: A financial plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large-scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering:* Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis and conceptual design alternatives.
- *Right-of-Way Acquisition:* Inclusive of this group are the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.
- *Construction:* Inclusive of this group are costs for construction or reconstruction of capital improvements, such as buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.
- *Other:* Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Capital Outlay: See Capital Equipment Budget.

Capitalization Threshold: Represents the minimum value established for each piece of office or industrial equipment. This threshold allows for the depreciation of the equipment over the life of the product.

Cash Accounting (Cash Basis): A basis of accounting which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (depending on the project) which is authorized by the City Council and does not require prior voter approval.

Certified Tax Roll: The certified values of all real and business personal property accounts approved by the Appraisal Review Board.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personnel Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven-digit account code used to identify line items.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

CPS Energy: San Antonio municipally owned electric and gas utilities provider. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "CPS Energy Board of Trustees". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of CPS energy revenues, which represent a return to the City of its equity investment in the utility.

Client-Initiated Professional Learning Trainings: A comprehensive program that measurably increases the number of highly skilled Pre-K – 3rd grade early childhood educators in San Antonio. Services provided include coaching, trainings, conferences, class assessment and training (PK-3), child development associate credentialing, Saturday Academies, and other lecture series. Client-Initiated Professional Learning Trainings denote trainings that educators, administrators, and early childhood education providers requested for professional learning throughout the year.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Code Enforcement: The division of the Development Services Department that enforces City codes and regulations that result in the protection of the health, safety, and welfare of all citizens.

The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front and side yard parking, garage sales, alley and right-of-way violations, and vendors, hawkers, and peddlers.

Collective Bargaining: A written legal contract between an employer and a union representing employees resulting from an extensive negotiation process between the parties regarding topics such as wages, hours, and terms and conditions of employment.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office and janitorial supplies are examples of commodities.

Conservation Easements: A restriction that landowners voluntarily place on specified parts of their property to protect natural, productive, or cultural features. The City of San Antonio uses conservation easements to protect the Edwards Aquifer water supply.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of \$50,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Cost of Living Adjustment (COLA): An adjustment to salary to compensate for increases in the cost of a certain standard of living.

Council's Goals and Objectives Session: The methods by which the City Council plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities.

Current Taxes: Taxes that are levied and due within one year.

Debt Limitations: Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

Debt Service Fund: Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short-term contractual obligation certificates.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: See Property Tax Rate.

Debt Service Reserve: The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deferred Maintenance: Repairs to infrastructure and capital assets that were previously delayed or backlogged because of budget, funding, or other constraints.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period or, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

Direct Cost: Costs that can be specifically and directly identified with a specific objective or program.

Disadvantaged Business Enterprise (DBE): A corporation, partnership, sole proprietorship, or other legal entity that qualifies as a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Effective Tax Rate: See No New Revenue Rate.

Emergency: An unexpected occurrence, e.g., damaging weather conditions, that requires the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enplaned Passenger: An airline passenger that is departing San Antonio.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Development Services, and Solid Waste Management Services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Budget Summary: Describes the policies affecting the budget and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expendable Trust Fund: Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Fiduciary Funds: Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These include Pension Trust and Retiree Health Care Trust.

Fiscal Year: The 12-month period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to

September 30th as its fiscal year.

Five-Year Financial Forecast: Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases, or decrease in the amount of services provided.

Full Time Equivalent (FTE): Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Fund Schedule: A financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Funding Source: The specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: A detailed breakdown of revenue or expenditures such as grants, and other awards.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting.

Generally Accepted Government Auditing Standards (GAGAS): Also known as the Yellow Book issued by the U.S. Government Accountability Office (GAO), a framework for conducting high quality audits with competence, integrity, objectivity, and independence.

General and Administrative Cost: Cost associated with the administration of City services.

General Aviation Revenue Bonds (GARB): Debt service instrument utilized by the Airport for capital projects and funded by Aviation airline revenues.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

General Residence Homestead Exemption: A tax break for qualifying homeowners that exempts a percentage of the homestead's value when calculating that homeowner's property taxes.

Government Finance Officers Association (GFOA): A professional organization of state, provincial, and local government finance officers in the U.S. and Canada that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose, or intent based on the needs of the community. A goal is general and often timeless; that is, it is not typically concerned with a special achievement in a specific time period.

GoodSam App: A telemedicine application that allows eligible 911 callers the opportunity to engage with a clinical dispatcher who can assess their situation via a video link sent to any smart phone.

Government Funds: Includes General Fund, Special Revenue Funds (excluding HOME Program, Categorical Grant-In-Aid, HUD 108 Loan Program Community Development Program, American Recovery and Reinvestment Act, and most Community Service Funds), Debt Service Funds, Capital Projects Funds, and Permanent Funds.

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Grassroots Outreach: the use of collective action at the local level to effect change, typically communicating with the general public to engage elected officials.

Gross Ending Balance: Represents the amount of funding remaining after total appropriations have been subtracted from the total available balance.

High Injury Network: Streets identified to have a relatively high number of serious injury and fatal vehicular and pedestrian crashes.

Hotel Occupancy Tax (HOT): Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention, and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History and Preservation activities, and not more than 15% may be used to support Arts and Cultural Programming.

Housing Policy Framework: A 2018 report produced by the Mayor's Housing Policy Taskforce identifying the need for affordable housing in the San Antonio community and providing action items, policy priorities, and strategies to address that need.

Impervious Cover: Roads, parking areas, buildings, pools, patios, and other construction covering or blocking natural land surface. Impervious area does not allow water to be readily absorbed into the ground and contributes to greater storm water flow.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization that cannot be directly assigned to one service.

Infrastructure Management Program (IMP): A five-year rolling program which focuses on the maintenance of San Antonio's infrastructure. Service needs are identified citywide and are scheduled for street maintenance, alley maintenance, drainage maintenance, sidewalks, traffic signals, pavement markings, and Advanced Transportation District (ATD) related projects.

Interfund Transfers: Amounts transferred from one fund to another.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department within the City on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Equipment Renewal and Replacement, Employee Benefits, and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions, values of the property, units of measure, and unit prices.

Investment: Securities and real estate purchased and held to produce revenues in the form of interest, dividends, rentals, or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: An act of levying or imposing a tax, fee, or fine.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed, or refunded at some future date. Note: The term does not include encumbrances.

Line-Item Budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Live Release: The number of impounded animals that exit the shelter through adoptions, returns to owners, or transfers to rescue agencies.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year and must employ a minimum of 10 residents of Bexar County or employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: See Property Tax Rate.

Mandate: Changes to the current level of services which will be required to comply with Federal, State, and Local laws/Ordinances; a contractual obligation; or the operation and maintenance requirement for a completed capital improvement.

Master Data: The core data that is essential to operations in a specific business or business unit.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who has at least 51% ownership.

Minority Corporation: A legal entity where 51% of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African Americans, Hispanic Americans, Asian Americans, American Indians, and Handicapped Individuals that are citizens of and legally residing in the United States

or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation or partnership owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time or shall be doing business in a locality or localities from which the City regularly solicits, receives bids on, or proposals for City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable, and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

NextDoor (App): A digital platform allowing neighbors within the same geographical area to communicate and share information.

No New Revenue Rate: (Formerly called the Effective Tax Rate) It is the rate which will generate the same tax levy next year from the properties on this year's tax roll.

Non-Departmental: Refers to a group of activities, which are not associated with or can be allocated to any single department. These activities include outside agency contributions; boards, committees, and commissions; intergovernmental contracts; general government contingency; and liability expenses.

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Online Accountability Dashboard: A digital dashboard hosted by the Neighborhood & Housing Services Department (NHSD) that includes information about the City and our partner's progress towards the affordable housing production and preservation goals in the Strategic Housing Implementation Plan (SHIP).

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Funds: Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self-Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency (Delegate Agency): A governmental unit or other organization which requests funding from the City for a specified purpose. Examples include AVANCE, P16 Plus, Project QUEST, Inc., Ella Austin Community Center, YMCA/YWCA, and the Battered Women's and Children's Shelter.

Partnership: A formal arrangement by two or more parties to manage, operate, and share profits of a business or enterprise.

Pavement Condition Index: A numerical index between 0 and 100 which is used to indicate the general condition of a pavement. It is widely used in transportation civil engineering. It is a statistical measure and requires manual survey of the pavement.

Pension: A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected to assess the efficiency of services. Typical data collected might include miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man-hour, or cost per man-hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life

insurance.

Positions Authorized: Full-Time and Part-Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Changes: Refers to the listing of Program Improvements, Mandates, and Reductions found in the budget document.

Program Improvement: A program improvement is the addition of *new* equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements—the Maintenance and Operation Rate and the Debt Service Rate. The maintenance and operation rate includes revenues received from this element that are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate more than 8% is subject to a voter-initiated rollback election. The debt service rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Credit Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's, Standard and Poor's, or Fitch.

Re-appropriation: By City Council action, Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-

appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Redirection: Transfer of dollars within a fund to utilize resources more effectively.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate that a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Residential Energy Assistance Partnership (REAP): A non-profit foundation that helps eligible families in need pay their utility bills throughout the year and educates them on energy-saving conservation measures to help them save money.

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the enterprise funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers; and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions, and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. 2) The term designates an increase to a fund's assets which: does not increase a liability (e.g., proceeds from a loan); does not represent a repayment of an expenditure already made; does not represent a cancellation of certain liabilities; and does not represent an increase in contributed capital. 3)

(Resources) An increase in assets due to the performance of a service or the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue – Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenue(s) – Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Revenue Bonds: When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases, and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

San Antonio Water System (SAWS): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District, and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation, it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Scheduled Preventive Building Maintenance: Planned maintenance done on facility systems, such as HVAC, to ensure efficient and reliable operation of said systems.

Self-Insured: A risk management method utilized by the City. To be self-insured is to set aside an amount of money to compensate for potential future loss and pay for claims and payments the City may otherwise not have an insurance policy for.

Shelter Intake: The number of animals impounded through field pickup, strays delivered to the shelter, animals surrendered by their owner, or confiscated due to a bite or cruelty investigation.

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments, therefore, are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit which is independently owned and operated, and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below \$1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered an SBE.

Sole Proprietorship: An unincorporated business or enterprise with a single owner who pays personal income tax on business profits.

Source of Revenue: Revenues are classified according to their source or point of origin.

Spay/Neuter Surgeries: The surgical removal of part or all of an animal's reproductive organ to prevent the overpopulation, homelessness, and euthanasia of pets.

Special Revenue Fund: A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Storm Water Operating Fund.

Storm Water Utility Fee: A user fee that is charged to residents on their monthly utility bill from SAWS. Revenue from this fee funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and other storm water systems.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The

limit may apply to taxes raised for a particular purpose or a general purpose.

Taxable Value: The assessed value of a property, less any exemption amount.

Transfers: Transfers are the authorized exchanges of cash or other resources between funds. The General Fund supports central services for other funds or departments, the reimbursement of these services to the General Fund is called an Administrative Transfer.

Trial Budget: A preliminary allocation of resources for the next two fiscal years of the City used to incorporate City Council and Community priorities in the development of the annual budget.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unified Development Code: A document that consolidates all development-related regulations including zoning requirements, subdivision regulations, design and development standards, and review procedures. The City of San Antonio's UDC is outlined in Chapter 35 of the City Code.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Variable Rate Pricing: A Solid Waste program where customers choose between different sizes of garbage carts. The larger the garbage cart selected, the larger the monthly fee will be. The program is designed to incentivize customers to recycle more of their waste.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time or shall be doing business in a locality or localities from which the City regularly solicits, receives bids on, or proposals for City contracts within the women business enterprise's category of contracting for at least one year.

Work Breakdown Structure (WBS): Financial component of a fund used for managing capital projects.

Yield: The rate earned on a monetary investment.



Acronym Glossary

The FY 2023 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

A

AACOG – Alamo Area Council of Governments
AAMPO – Alamo Area Metropolitan Planning Organization
ACH – Automated Clearing House
ACCD – Alamo Community College District
ACFR – Annual Comprehensive Financial Report
ACI – Airports Council International
ACIP – Advisory Committee on Immunization Practices
ACN – Autism Community Network
ACS – Animal Care Services Department
ADA – Americans with Disabilities Act
AF – Artist Foundation
AGA – Avenida Guadalupe Association
AIT – American Indians in Texas
ALS – Advanced Life Support
ASC – After School Challenge
ASQ – Air Service Quality
ATD – Advanced Transportation District
AVL – Automated Vehicle Locator

B

BAD – Bexar Appraisal District
BESD – Building and Equipment Services Department
BHS – Bihl Haus Arts
BRAC – Base Realignment and Closure
BRE – Business Retention and Expansion
BRWM – Bexar Regional Watershed Management
BWCS – Battered Women and Children’s Shelter

C

CA – Cooperative Agreement
CAB – Cultural Arts Board
CAD – Computer Aided Dispatch
CAM – Contemporary Art Month
CAR – Completeness and Review Team
CASA – Child Advocates of San Antonio
CCDO – Center City Development and Operations Department
CCHIP – Center City Housing Incentive Policy
CDBG – Community Development Block Grant
CDC – Centers for Disease Control and Prevention
CCSA – Children’s Chorus of San Antonio
CCTV – Closed Circuit Television
CFC – Customer Facility Charge
CHP – Community Health Projects
CIED – Community Infrastructure and Economic Development
CIP – Capital Improvement Program
CLIA – Clinical Labor Improvement Act
CMP – Corrugate Metal Pipe
CMS – Capital Management Services
CNI – Choice Neighborhood Initiative
COLA – Cost of Living Adjustment
CONRAC – Consolidated Rental Car Facility
COSA – City of San Antonio
COPS – Community Oriented Policing Services
CPE – Cost per Enplanement
CPI – Consumer Price Index
CPMF – Cactus Pear Music Festival
CPS – Child Protective Services

C

CPS (Energy) – City Public Service Energy
CRAG – Community Revitalization Action Group
CS – Congenital Syphilis
CSBG – Community Service Block Grant
CSF – Convention and Sports Facilities
CT/GC – Chlamydia Trachomatis/Gonorrhea
Chlamydia
CTPs – Certified Telecommunications Providers
CVB – Convention and Visitors Bureau
CVF – Community and Visitor Facilities
CW – Citywide
CWC – Community Writing Classes

D

DAC – Department of Arts and Culture
DFA – Department Fiscal Administrator
DFPS – Department of Family Protective Services
DHMO – Dental Health Maintenance
Organization
DHS – Department of Human Services
DOJ – Department of Justice
DRH – Davidson Respite House
DSD – Development Services Department
DSHS – Department of State Health Services
DSRIP – Delivery System Reform Incentive
Payment
DWI – Driving While Intoxicated

E

EAID – Emerging and Acute Infectious Disease
EAP – Employee Assistance Program
EDF – Economic Development Foundation
EDI – Economic Development Initiative
EDIF – Economic Development Incentive Fund
EEO – Equal Employment Opportunity
EFA – Emergency Financial Assistance
EMC – Employee Management Committee
EMD – Environmental Management Division

EMPG – Emergency Management Preparedness
Grant
EMS – Emergency Medical Services
EOTO – Each One Teach One
EPA – Environmental Protection Agency
EPN – Eastside Promise Neighborhood
EPZ – Eastside Promise Zone
ESG – Emergency Solutions Grant
ETJMPA – Extraterritorial Jurisdiction Military
Protection Area
ETJ – Extraterritorial Jurisdiction

F

FAA – Federal Aviation Administration
FAFSA – Free Application for Federal Student Aid
FBI – Federal Bureau of Investigation
FEMA – Federal Emergency Management
Agency
FILO – Fee In-Lieu Of (storm water detention)
FIS – Federal Inspection Services
FMLA – Family Medical Leave Act
FSA – Family Service Association
FTE – Full-time Equivalent
FY – Fiscal Year

G

GAAP – Generally Accepted Accounting
Principles
GAGAS – Generally Accepted Government
Auditing Standards
GAO – Government Accountability Office
GASB – Governmental Accounting Standards
Board
GCAC – Guadalupe Cultural Arts Center
GED – General Education Development
GFOA – Government Finance Officers
Association
GIS – Geographic Information Systems
GO – General Obligations
GSLE – Girl Scout Leadership Experience

H

HBGCCCE – Henry B. Gonzalez Convention Center Expansion
HDRC – Historic and Design Review Commission
HHW – Household Hazardous Waste
HIDTA – High Intensity Drug Trafficking Area
HIP – Homeownership Incentive Program
HIV – Human Immunodeficiency Virus
HMO – Health Maintenance Organization
HOME – Home Investment Partnership Grant
HOPE – Healthy Options Program for the Elderly
HOPE – Homeownership Program for Employees
HOPWA – Housing Opportunities for Persons with AIDS
HOT – Hotel Occupancy Tax
HPARC – HemisFair Park Area Redevelopment Corporation
HPP – Hospital Preparedness Program
HPTV – Historic Preservation Television
HQ – Headquarters
HR – Human Resources Department
HRIS – Human Resources Information System
HSA – Health Savings Account
HUD – Housing and Urban Development
HVAC – Heating, Ventilation, and Air-Conditioning

I

ICC – Integrated Control Center
ICIF – Inner City Incentive Fund
ICMA – International City/County Management Association
ICRIP – Inner City Reinvestment/Infill Policy
IDC – Infectious Disease Control
IDCU/FDBN INV – Infectious Disease Control Unit/Foodborne Associated Infectious Interviews
IGRA – Interferon Gamma Release Assays
IMP – Infrastructure Management Program

IRS – Internal Revenue Service
ISD – Independent School District
IT – Information Technology
ITS – Intelligent Transportation System
ITSD – Information Technology Services Department

J

JAG – Justice Assistance Grant
JISD – Judson Independent School District
JOC – Job Order Contract

L

LED - Light-Emitting Diode
LEED – Leadership in Energy and Environmental Design
LETPP – Law Enforcement Terrorism Protection Program
LYMY – Learning That Moves You

M

MAPP – Mobilizing for Action through Planning and Partnership
MBAW – Musical Bridges Around the World
MCF – Thousand Cubic Feet
M & O – Maintenance and Operations
MLK – Martin Luther King Jr.
MS4 – Municipal Separate Storm Sewer System
MOF – Medic Officer
MOU – Memorandum of Understanding
MPA – Military Protection Area
MPO – Metropolitan Planning Organization
MWB – Music Without Borders

N

NAFTA – North American Free Trade Agreement
NALAC – National Association of Latino Arts and Cultures
NAMP – Neighborhood Accessibility and Mobility Program

NAPE – National Association of Public Employees

N

NASA – National Aeronautics and Space Agency

NFIP – National Flood Insurance Program

NHSD – Neighborhood and Housing Services Department

NIP – National Immunization Program

NPDES – National Pollutant Discharge Elimination Systems

NYA – Network for Young Artists

O

O & M – Operations and Maintenance

OASIS – Older Adult Services and Information System

OCR – Optical Character Recognition

OEP – Office of Environmental Policy

OHP – Office of Historical Preservation

OMA – Office of Military Affairs

OMB – Office of Management and Budget

OUR SA – Office of Urban Revitalization San Antonio

P

P3 – Public Private Partnership

PACT – Parents and Children Together

PASA – Public Art San Antonio

PCEH – Public Center for Environmental Health

PCI – Pavement Condition Index

PCR – Public Center for Environmental Health

PDRA – Paseo del Rio Association

PEG – Public Education and Government

PFC – Passenger Facility Charges

PHEP – Public Health Emergency Preparedness

PICC – Program for Intensive Care Coordination

PLHP – Public Local Health Program

PM 2.5 – Particulate Matter 2.5

PMATCH – Pediatric Managing Asthma through Care Management in Homes

POP – Problem-Oriented Policing

PPO – Preferred Provider Organization

Pre-K 4 SA – Prekindergarten for San Antonio

PREP – Pre-Freshman Engineering Program

R

RDA – Regional Dance America

ReACT – Regional Auto Crimes Taskforce

RFI – Request for Information

RT – Real Time

RMS – Records Management System

RON – Return Over Night

RPR – Rapid Plasma Reagents

RSWF – Regional Storm Water Facilities Fund; see also SWRF

RSWMP – Regional Storm Water Management Program

ROW – Right of Way or the Right of Way Management Fund

S

SA OHP – San Antonio Head Start Oral Health Program

SAAS – San Antonio Airport System

SABCA – San Antonio Building Codes Academy

SABF – San Antonio Book Festival

SACA – San Antonio Cultural Arts

SACM – San Antonio's Children's Museum

SAEDC – San Antonio Economic Development Corporation

SAEDF – San Antonio Economic Development Foundation

SAePS – San Antonio eProcurement System

SAFE – San Antonio Flood Emergency Program

SAGE – San Antonio Growth on the East Side

SAHA – San Antonio Housing Authority

SAILS – San Antonio Independent Living Services

SAISD – San Antonio Independent School District

SALDC – San Antonio Latin Dance Celebration

SAMA – San Antonio Museum of Art

SAMB – San Antonio Metropolitan Ballet
SAMCo – San Antonio Mobility Coalition

S

SAMHD – San Antonio Metropolitan Health District
SAMB – San Antonio Metropolitan Ministries
SAOEM – San Antonio Office of Emergency Management
SAPD – San Antonio Police Department
SAPL – San Antonio Public Library
SARIC – San Antonio Regional Intelligence Center
SAWS – San Antonio Water System
SAYL – San Antonio Youth Literacy
SBEDA – Small Business Economic Development Advocacy
SCM – Spanish Colonial Missions
SCTRCA – South Central Texas Regional Certification Agency
SEAT – San Antonio Export Assistance Team
SEED – Self Employment for Economic Development
SEIU – Service Employees International Union
SHSP – State Homeland Security Program
SIB – Sistas in Business
SKILLS – Southside Kids Involved in Learning Leadership Skills
SMART – Strategic Management for Accelerated Response Time
SMP – Street Maintenance Program
SMS – Airport’s Safety Management System
SNP – Senior Nutrition Program
STRAC – Southwest Texas Regional Advisory Council
SSPM – Senior Special Projects Manager
STAAR – State of Texas Assessments of Academic Readiness
STAR – Students Together Achieving Revitalization
STD – Sexually Transmitted Disease

STEM – Science, Technology, Engineering, and Mathematics
STEP – Selective Traffic Enforcement Program
STR – Short-Term Rental
SWMD – Solid Waste Management Department
SWO – Storm Water Operating/Operations Fund
SWRF – Storm Water Regional Facilities Fund;
see also RSWF

T

Tac-Ops – Tactical Operations
TACT – Ticketing Aggressive Cars and Trucks
TAG – Texas Anti-Gang
TB – Tuberculosis
TBRA – Tenant Based Rental Assistance
TCEQ – Texas Commission on Environmental Quality
TCI – Transportation and Capital Improvements Department
TDHCA – Texas Department of Housing & Community Affairs
TDM – Transportation Demand Management
TDSHS – Texas Department of State Health Services
TIF – Tax Increment Financing
TIRZ – Tax Increment Reinvestment Zone
TML – Texas Municipal League
TTOR – Texas Targeted Opioid Response
TNR – Trap Neuter Release
TMC – Traffic Management Center
TMRS – Texas Municipal Retirement System
TSA – Transportation Security Administration
TSSM – Traffic Signal Synchronization/Modernization
TWC – Texas Workforce Commission
TxDOT – Texas Department of Transportation

U

UASI – Urban Area Security Initiative
UCR – Uniform Crime Reporting
UDC – Unified Development Cod

UHS – University Health System

UNESCO – United Nations Educational, Scientific,
and Cultural Organization

U

USDA – United States Department of Agriculture

USDN – Urban Sustainability Directors Network

USGBC – United States Green Building Council

UTSA – University of Texas at San Antonio

UV – Ultraviolet

V

VFC – Vaccines for Children

VITA – Volunteer Income Tax Assistance

VRP – Variable Rate Pricing

W

WDC – Westside Development Corporation

WIC – Writers in Communities

WIC – Women, Infants, and Children

WSA – Workforce Solutions Alamo

Y

YAGA – Youth Against Gang Activity

YMCA – Young Men’s Christian Association

YOSA – Youth Orchestras of San Antonio

YTP – Youth Training Project

YWCA – Young Women’s Christian Association

Performance Measure Definitions

Departmental Performance Measure Definitions

This list of definitions reflects key performance measures for the City of San Antonio’s departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

311 Customer Service	
Service Level (Percentage of calls answered within 45 seconds):	This measure tracks the percentage of calls answered within 45 seconds or less.
Answer Rate (Percentage of call answered)	This measure tracks the percentage of calls answered.
Calls answered	This measure tracks the total calls answered from those received in the 311 queue.
Total interactions (Phone calls, answered, emails, web services, and mobile)	This measure tracks the phone calls answered, emails responded to, and service requests received by the web portal and 311SA mobile app.
Airport	
Airport overall customer satisfaction:	This measure represents quarterly satisfaction levels of our passengers and guests measure by surveys conducted by the San Antonio International Airport in collaboration with the Airport Council International.
Debt service coverage:	This measure represents the ratio of net revenues to debt service requirements.
Airport operating cost per enplaned passenger:	This measure represents the Airport’s operating cost on a per passenger basis by dividing the total operating expenditure budget for the San Antonio International Airport by the total annual number of enplaned passengers (passengers departing San Antonio).
Percentage of non-airline revenues:	This measures the percent of total revenues from parking, concessions, property leases and other sources not paid by the airlines.
Parking and concession revenue per enplaned passenger:	This measure represents the amount of revenue earned by the San Antonio International Airport from Parking Fees and Concession Revenues on a per passenger basis. This is calculated by totaling the revenues earned from parking fees and concession operations and dividing by the total annual number of enplaned passengers.
Passenger airline cost per enplaned passenger:	This measure represents the cost for the Airlines to operate at San Antonio International Airport on a per passenger basis. This measure is calculated by dividing the total amount of fees and charges paid by the airlines by the total annual number of enplaned passengers.

Animal Care Services

Animals impounded This measure represents the number animals taken in by Animal Care Services.

Pets returned to owners: This measure represents the number of dogs and cats that are reunited with their owners after Animal Care Services has taken possession of the animal.

Microchips: This measure represents the number of microchips issued and registered by Animal Care Services and free/low-cost microchipping programs provided by Animal Care Services.

Spay/neuter surgeries performed: This measure represents the number of spay/neuter surgeries that are performed at Animal Care Services or through city-funded community partnerships.

Resident-initiated calls for service This measure represents the number of calls that residents place with 311 requesting services from Animal Care Services.

Follow-up field visits and investigations This measure represents the number of additional contacts and in-person visits by Animal Care Officers to resolve an incident.

Live release rate: This measure represents the percentage of pets with positive placement including returned to owner, adoption, transfer to rescue, and trap-neuter-return to total number of pet outcomes at Animal Care Services.

Arts & Culture

Attendance at cultural events promoted by the Department of Arts & Culture: This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are promoted by Arts & Culture.

Building and Equipment Services

Percentage of schedule preventative building maintenance completed on time: This measure represents the rate of completion for facility preventative maintenance that had been scheduled.

Maintain building cleanliness in accordance with established custodial quality control program: This measure represents the level of building cleanliness attained at each City facility serviced by Building and Equipment Services Department.

Schedule preventative maintenance completed within 30 minutes for police cruisers: This measure provides the percentage of Preventive Maintenance (PMA) completed within 30 minutes for Police Cruisers. A PMA includes oil change, fluid level check, and tire and safety visual inspections.

Percentage of Police and light duty fleet available to users: This measure represents the percentage of time Police and light duty vehicles are available for use.

Convert 20% of the City's hybrid administrative sedan fleet to all electric vehicles by 2025 This measure provides information as to how much of the City's hybrid administrative sedan fleet is categorized as battery electric vehicles.

Center City Development and Operations

Revenue per parking space: This measure represents the total revenue from a single parking space to include factors of parking rates, average turnover per space and average operating expenses.

Plants planted on the river annually: This measure tracks and records the number of annual / perennial plantings along the Riverwalk

Events at Downtown Parks and Plazas This measure tracks the number of events at Downtown Parks and Plazas.

Customer satisfaction rating for River Walk landscaping This measure represents the customer and stakeholder satisfaction rating of the River Walk landscaping as obtained through a survey.

City Attorney

Client satisfaction percentage regarding overall services: This measure represents the average cumulative response from client departments to a City Attorney’s Office survey question requesting a rating of overall City Attorney’s Office services and other specific matters.

Client satisfaction rating for training City staff: This measures the relevance and effectiveness of trainings provided to City staff, boards, committees, and organizations by gathering feedback from attendees.

City Auditor

Audit Reports Issued: This measure represents the number of Audit reports issued.
Percentage of Auditor Direct to Available Time: This measure represents Direct time + indirect time = available time. Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time is a component of indirect time and includes vacation, holiday and sick leave, and other paid leave. The percentage calculation is total staff direct time over total staff direct and indirect time.

Percentage of Audit Recommendations Accepted: This measure represents audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. This measure calculates the percentage of recommendations management has accepted and has developed corrective action plans to address the recommendations compared to the total number of recommendations made.

Percentage of Staff with Professional Certification: This measure represents the percent of staff with professional certifications such as Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor and Certified Fraud Examiner.

City Clerk

Customer service satisfaction (Council Support, Passport Service, Accessibility of Digital Data): This measure represents customer satisfaction with the following: support provided to the City Council with Honorariums, Ceremonials, City Council Committees, Board and Commission Appointments, Elections, Archives, and Legislative Actions; Records Management and Archives Training, Municipal Leadership Institute, Campaign Finance, Facility Tours, and Board presentations to various organizations; and accessibility of the Digital Collections, Historical Archived and Vital Records available through the Office of the City Clerk website, Accessibility to the Citizen Registration, Written Testimony and Election Information.

Support provided for legislative meetings (Council Meetings, Council Committees, and Ad Hoc Meetings): This measure represents the number of meetings attended by Office of the City Clerk Staff to provide support to the City Council. The meetings include City Council Meetings, Council Committee Meetings, and Ethics Review Board Meetings.

Revenue generated from Passport Acceptance Facility: This measure represents the revenue collected from passport applications and photos processed and mailed.

Revenue generated from birth certificate sales: This measure represents the revenue collected from birth certificate applications processed and issued; and immunization records requested.

Revenue generated from Death Certificate sales This measure represents the revenue collected from death certificates processed and issued.

City of San Antonio records registration for each birth record: This measure represents the births registered with the Office of the City Clerk. A birth record is not official until the birth is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.

City of San Antonio records registration for each death record: This measure represents the deaths registered with the Office of the City Clerk. A death record is not official until the death is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.

Communications & Engagement

Percentage of citywide news releases and press conferences that result in earned media coverage This quantifies the effectiveness of media relations strategy by measuring the percentage of City news releases and press conference that result in TV, radio, print or online media coverage.

Satisfaction rate of survey of Communications & Engagement clients and stakeholders This measures the percentage of survey responses from Communication & Engagement Department stakeholders that indicate they are very satisfied or satisfied with the department's customer service and performance.

Average monthly social media reach across all Communication & Engagement Social Media channels This measure indicates the monthly average number of unique users who view the City's social media content across all Communication & Engagement social media channels.

Convention and Sports Facilities

Revenue per attendee at the Alamodome:	This measure represents the amount of revenue earned by the Alamodome on a per attendee basis. This is calculated by dividing the total facility revenues by the number of people attending events held at the Alamodome.
Convention Center exhibit hall occupancy level:	This measure represents the percentage of available days occupied at the four exhibit halls of the Henry B. Gonzalez Convention Center.
Achieve a good or excellent rating on customer survey at the Convention Center:	This measure represents the percent of responses rated good and excellent on the Convention Center portion of the City-wide Survey administered by Visit San Antonio.
Revenue per square foot at the Convention Center	This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theatre.
Alamodome Event Days:	This measure represents the total number of days per year when an event is taking place at the Alamodome (excluding days used for set-up and tear-down).
Alamodome occupancy level:	This measure is the percentage of available days occupied at the Alamodome.
Number of events at the Convention Center:	This measure tracks the number of individual events that take place at the Convention Center.
Number of attendees at Alamodome events:	This measure tracks the number of patrons that attend events at the Alamodome.

Development Services

Percentage of Building inspections performed as scheduled:	This measure represents the percentage of building and trade inspections performed as scheduled.
Calendar days to provide complex commercial plan review:	This measures the average number of days it takes for a new commercial plan to complete initial review by Development Services.
Business days to provide initial residential plan review:	This measures the average number of days it takes for a new residential plan to complete initial review by Development Services.
Calendar days to provide major plats technical review:	This measures the average number of days it takes for technical review of Major Plats by Development Services.
Number of Graffiti sites abated:	This measure represents the number of locations where graffiti is abated throughout the City.
Turnaround time from initial call to clean up of all graffiti on the public right-of-way:	This measure represents the average number of days to abate graffiti on the public right-of-way from the day of the initial call requesting service.
Percentage of Tier 1 and Tier 2 cases proactively identified:	This measure represents the portion of Tier 1 and Tier 2 cases which the Department has identified out of the total number of cases it addresses. The total number consists of (a) cases identified by the Department and (b) cases reported as requests for service through 311, a Council Office, or other means.

Development Services (Continued)

Business days to respond to Tier 1 code complaint: This measure represents the average number of business days to respond to Tier 1 code complaints. Tier 1 calls for service include key health and safety issues including emergency demolitions, visual obstructions, unsecure vacant structures, overgrown lots, and illegal dumping.

Business days to respond to Tier 2 code complaint: This measure represents the average number of business days to respond to Tier 2 code complaints. Tier 2 calls for service include property uses and building maintenance issues, certificate of occupancy, work without permit, front yard parking, garage sale permits, and oversized vehicles.

Percentage of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation: This measure tracks the percent of Tier 1 and Tier 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. This does not include zoning or substandard structure violations, which are more complex and take longer to resolve.

Economic Development

Jobs created and retained by economic development efforts by the City and its partners: This measure mirrors the job creation measurement required of the Economic Development Foundation service contract with COSA. It ensures that San Antonio is aggressive enough to secure job creation projects annually and is working with partners to effectively promote San Antonio.

Total corporate investment: This measurement ensures that COSA exercises a prudent incentive policy that maximally leverages private investment.

Number of Sister City-related activities involving hosting or travel benefiting San Antonio Sister Cities Program: This measure calculates the number of projects involving visitation from sister and friendship cities as well as official and non-official travel from San Antonio to its sister and friendship cities in support of continued citizen diplomacy initiatives. It also includes sister city-related community outreach and cultural engagement.

Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA: This measure calculates payments made to Minority/Women Owned Business Enterprises against the availability of such Enterprise.

Finance

Achieve Payment to Vendor Within Terms: This measures the percentage of payments to vendors within City payment terms. The percentage should increase as we improve our payment processes; industry standard is 82%.

Number of ACH Payments vs. Paper Checks: This measure tracks the number of payments made by accounts payable in the form of ACH payments compared with those made via paper checks.

Number of print jobs completed in 3 days or less This measures the percentage of in-house print jobs completed by Print Shop personnel within 3 working days of receiving a department's request.

Finance (Continued)

Average number of days to cycle discretionary contracts

This measures the average number of days it takes for a discretionary contract to complete the solicitation and recommendation process. The time frame begins when the requesting departments submits the discretionary solicitation request memo (DSRM) for review and signature by Finance management; time ends the day of the final evaluation meeting when award recommendation is made by the evaluation committee.

Fire

Structure fires per 1,000 residents:

This measure indicates the number of actual structural fires that were responded to by the Fire Department per 1,000 residents.

Total patients served via the Good Sam App

This measure indicates the number of 911 medical calls screened and treated by a clinical dispatcher via the GoodSam app.

Total unit response (Fire and EMS Combined):

This measures total number of emergency units dispatched to all calls for service.

Total Fire Department incidents:

This measures the total number of unique incidents responded to by department personnel.

Medical incidents per 1,000 residents:

This measure indicates the number of medical incidents that were responded to by the Fire Department per 1,000 residents.

Fire response time (Medical and Non-Medical):

This measures the time elapsed from when a call to 9-1-1 for medical, fire, or other assistance is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.

Government Affairs

Success rate of defeating harmful legislation actively opposed by the City during the State Legislative Session.

This measure quantifies the defeat of bills harmful to the City of San Antonio filed during the state legislative session that the City opposed through active advocacy such as testimony, direct contact with legislators, letters, and other methods of formal opposition.

Success rate of City initiatives during the State Legislative Session.

This measures the outcome of legislative initiatives for which the City of San Antonio and its consultant team will actively support through the drafting of legislation, finding a bill sponsor, filing, providing testimony and active pursuit of the bill's passage.

Grants identified and referred to City departments.

This measure quantifies federal grant opportunities identified by the GA department which align with City priorities and are referred to other City departments for further analysis and possible application submittal.

Funding from the federal government for City programs and initiatives.

This measures the impact of advocacy on the amount of federal funds received by the City by comparing the estimated amount of grant funds received with the actual amount of grants received.

Health

Percent of gun violence incidents intervened by the Stand Up program in target areas: This measures the number of gun violence incidents that the Stand Up program intervenes in.

Percent of WIC participants who have breastfed: This measures the percentage of Women, Infants, and Children (WIC) participants who have breastfed.

Number of COVID vaccines administered by Metro Health and the San Antonio Fire Department: This measures the number of eligible individuals who receive COVID-19 vaccines from Metro Health and the San Antonio Fire Department.

Number of vaccines administered to pediatric patients (<18 years) by Metro Health's Immunization Program: This measures the number of pediatric patients who received vaccines from the Metro Health Immunization Program.

Number of adults completing a diabetes prevention workshop: This measures the number of adults participating in at least four sessions of the six-week diabetes prevention workshop or nine sessions of the 16-week workshop.

Percentage of routine food establishment inspections completed: This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at medium and high-risk food serving establishments.

Historic Preservation

Number of participants in outreach programs: This is a measure of the total number of participants in preservation outreach programs conducted by the Office of Historic Preservation (OHP) throughout the year.

Number of historic assessments and designation cases This measure quantifies the volume of requests to staff do determine the eligibility of a property for historic designation and administration of the landmark designation process.

Number of HDRC applications reviewed This measures the total number of requests for Certificate of Appropriateness are referred to the Historic and Design Review Commission and requiring a public hearing.

Number of Administrative Certificates of Appropriateness issued This is a measure of the total number of requests for Certificate of Appropriateness approved by OHP staff without a public hearing.

Number of demolition permits reviewed This is a measure of the total number of properties reviewed for potential eligibility for historic designation because of a demolition permit request.

Number of consultations with the Design Review Committee This is a measure of the total number of cases reviewed during a work session by the Design Review Subcommittee of the Historic and Design Review Commission.

Number of buildings renovated or occupied This is a measure of the number of properties that have achieved compliance with the Vacant Building Program and were removed from the inventory.

Human Resources

Time to hire traditional recruitments	This measures the average business days calculated from the submission of requisition to start date for standard recruitments (14-day postings). This calculation excludes extended and continuous postings.
Percentage of workforce diversity goals achieved:	The City's Workforce Diversity Plan creates a goal for the number of females and minorities that the City should employ in each job group based on their availability in the established recruitment area. This measures what percent of our hiring goals have been met.
Number of training hours provided:	Number of civilian employee training hours provided by internal City resources and in partnership with the Alamo Colleges.
Percentage of eligible employees that appeal disciplinary action to the Municipal Service Commission:	This measures the percentage of classified employees receiving a disciplinary demotion, suspension or termination that elect to appeal their discipline to the Commission.
Social Media Connections:	Number of digital connections with the public on City Human Resources pages and on various social media platforms including Twitter, Facebook, LinkedIn, and Instagram.
Number of employees interacting with onsite health coaches	Total number of employee interactions with an onsite health coach (includes individual and group interactions).
Percentage of existing files digitized	Total number of paper-based personnel files scanned and uploaded into the digital personnel file system as a percentage of total paper-based personnel files.
Voluntary turnover rate:	This measures voluntary turnover rate measures the percentage of Civilian fulltime employees that voluntarily leave the City.
City Manager 5k Run participants:	This measures the number of participants in the annual City Manager 5K Run.
Number of employees interacting with onsite health coaches:	Total number of employee interactions with an onsite health coach (includes individual and group interactions).
Percentage of Benefits Education Session participants who acquired new knowledge during session:	This measure compares the number of participants who answered "yes" to the survey compared to the total number of participants.
Percentage of newly hired employees who made an election for insurance coverage within 31 days:	This measure compares the number of newly hired employees who made a medical insurance coverage election within 31 days compared to the total of newly hired employees.

Human Services

Number of clients receiving utility assistance (CPS Energy): This measure represents the number of San Antonio residents who received emergency utility bill assistance for their CPS Energy bill, utilizing funds from CPS REAP, Federal grants, and City general funds.

Percentage of Haven for Hope clients maintaining permanent housing after 12 months: This measure reflects the number of Haven for Hope Clients who exited to a permanent housing destination (as per HUD’s Definition) and did not return to homelessness within 12 months of the client’s exit date.

Number of senior center participants: This measure represents the number of seniors, ages 60 and older, who actively participate at City operated and managed senior centers and vendor/volunteer sites. Through their participation at the center, seniors have access to a mid-day meal, exercise activities, dance, and arts and craft classes.

Percent of seniors satisfied with services: This measure represents the percent of senior center participants who have indicated they are satisfied or very satisfied with services provided at the centers, including available services (nutrition program, exercises, arts and crafts, and computer classes), facility cleanliness, transportation vehicles and service, and professionalism of staff. Surveys are administered and collected on-site at all venues, volunteer, and city managed sites, on a quarterly basis. Results are analyzed as surveys are received with results reported quarterly.

Percentage of Senior Center Activity participants reporting increasing social, emotional, and/or physical health: This measure represents the number of senior survey respondents that indicate "Strongly Agree" or "Agree" responses to questions related to center services positively impacting physical and mental activity; strength and flexibility; and social well-being and disconnectedness.

Number of children enrolled in Early Childhood Care and Education (Head Start and Child Care Services): The cumulative number of children, age 6 weeks through 13 years, that have been accepted and attended at least one day of EHS-CCP/Head Start classroom services or at a Child Care Services childcare provider.

Innovation

Number of process improvement projects: This measure is used to report how many Office of Innovation projects are focused on process improvement of City operations.

Number of Innovation Academy participants This measure is used to report how many participants there are in the Innovation Academy Program.

Number of Research and Development (R&D) projects This measure is used to report how many Office of Innovation projects are focused on Research & Development.

Number of projects implemented through Smart Cities program This measure is used to report how many Office of Innovation projects are focused on process Smart Cities program operations.

Library

Annual Library circulation: This measures the count of the use of a library item(s), such as but not limited to a book, device, or e-book, that is recorded as a transaction through the library's Integrated Library System (ILS) or through one of the library's digital providers and accessed with a valid library card issued by the San Antonio Public Library.

Annual visits to the Library: This measures the physical count of the number of visits to a San Antonio Public Library location.

Customer Satisfaction with Public Library Services: This measures customer satisfaction based on the City of San Antonio Biennial Community Survey and based on respondents answer to the question of satisfaction with library services and librarians in their neighborhood.

Hours of Computer and Wi-Fi Use: This measures the number of hours of use by Library patrons on a computer with internet access that is available to the public or on a personal device accessing the wireless internet connection offered at Library facilities.

Management and Budget

General Fund expenditure variance as percentage of estimate: This measure calculates how close City expenditures are to the adopted budget. The Budget Office and the Finance Department monitor expenditures monthly to ensure expenditures are on track with the estimate for that month.

General Fund revenue variance as percentage of estimate: This measure calculates how close City revenues are to the adopted budget. The Budget Office and the Finance Department monitor revenues monthly to ensure revenues are on track within the estimate for that month.

Military and Veteran Affairs

Satisfaction rate on (internal or external) stakeholder survey of MVAD This measures the percentage of survey responses from Military and Veteran Affairs Department's stakeholders that indicate their level of satisfaction with the Department's performance

Hire rate for military spouses who complete the Military Spouse Fellowship Program This measures the percentage of military spouses who complete the Military Spouse Fellowship Program and who are hired by their host company.

Off-base infrastructure projects supporting JBSA mission requirements This measures the number of off-base projects undertaken in direct support of stated JBSA commander requirements.

Municipal Court

Civil case closure rate This measures the number of outgoing civil cases as a percentage of the number of incoming civil cases. The clearance rate measures whether the court is keeping up with its incoming caseload. Fx: # of outgoing cases / # of incoming cases = clearance rate

Criminal case closure rate This measures the number of outgoing criminal cases as a percentage of the number of outgoing criminal cases. The clearance rate measures whether the court is keeping up with its incoming caseload. Fx: # of outgoing cases / # of incoming cases = clearance rate

Municipal Court (Continued)

Percentage of school forum attendance This measures the percentage of students attending school campus forums. The measure provides a current attendance record of students and parents that helps to identify barriers to attending forums.

Percentage of truant student attendees for court mediation This measures the percent of student/parent attendance to court-ordered truancy court mediation. The measure identifies the attendance or involvement rate for families summoned to appear before a judge once the child has accrued 10+ unexcused absences, and students who continue to be absent after measures are set by the school and the juvenile case manager.

Percentage of juvenile related program attendance This measures the percentage of youth who attend court ordered classes. The participation rate of the youth (and sometimes parent) who are ordered to attend classes that are selected jointly by school officials and juvenile case managers to target truancy intervention and prevention.

Percentage of failure to appear (parent) This measures the percentage of failure to appear (parent) and the non-appearance rate of parents who have reached the critical level of a civil case having been filed with the court by the school (due to child's truancy).

Neighborhood and Housing Services

Number of homeowners assisted through owner occupied rehabilitation/reconstruction programs: This measures the units completed thru the program which assists low-to moderate income homeowners with rehabilitation of substandard homes. Program works to reduce monthly energy bills, provide greater accessibility, improve safety and decency, and bring homes up to housing codes. If rehabilitation isn't feasible, the home may be reconstructed. Up to \$100,000 can be provided for rehabilitation and \$130,000 for reconstruction. Funds are secured and are a deferred, forgivable loan with terms from 10 to 20 years and a percentage is forgiven annually.

Number of homeowners assisted through Under 1 Roof program: This measures the units completed thru the program which replaces worn and damaged roofs with new, energy-efficient roofs provided as a one-time grant up to \$14,000. Program participants must have household incomes at or below 80 percent of the area median income and be U.S. citizens or legal residents. Eligibility criteria include but are not limited to clear title and no judgments, home is primary residence, current on property taxes and have homestead exemption. The structures are generally less than 1500 sqft.

Number of City civilian employees that utilize HOPE funds for home purchase: The Home Ownership Program for Employees (HOPE) aids full-time City of San Antonio (COSA) employees by providing down-payment and closing cost assistance.

Number of Down Payment Assistance loans for income-qualified first-time homebuyers This program assists eligible San Antonio first-time homebuyers with a no interest, forgivable loan of up to \$30,000 for down payment assistance and closing costs.

Neighborhood and Housing Services (Continued)

Number of homeowners assisted through Minor Repair program Minor Rehab involves repairs for an issue not involving more than one of the home’s major systems (plumbing, electrical, HVAC) excluding foundations. Other home repairs eligible include (not limited to) roof shingle replacement, water heater replacement, window replacement/upgrade, and interior/exterior door replacement.

Number of Police and Fire employees that utilize First Responder Homebuyer assistance for home purchase: The First Responders Homeownership Program aids full-time uniformed fire and police employees by providing down-payment and closing cost assistance.

Percentage of City with an updated land use map: The City's previous planning program did not cover the entire city, leaving many areas and residents without a land use plan. The SA Tomorrow Planning Program will create an updated land use plan for the entire city, through a 5-phase planning process. The Planning Department will initiate a 2-year planning process for the 6 sub-areas in each phase, that will culminate with the adoption of those six plans by the City Council. This performance measure quantifies the percentage of the city's geographic area that is covered in an adopted sub-area plan, and thus has an updated land use map.

Number of SA Tomorrow related sub-area planning stakeholder/community meetings held: As the Planning Department implements the SA Tomorrow Comprehensive Plan, we are broadening our community engagement efforts to reach a larger and more diverse range of San Antonio’s population. This performance measure quantifies the number of stakeholder and community meetings held to educate and engage the public about the fundamental principles of the SA Tomorrow Comprehensive Plan, how we plan to manage our growth, and the overall planning process.

Parks and Recreation

Additional acres protected under Edwards Aquifer Protection Program: This measure shows the additional acres protected by acquisition or by conservation easement within the Edwards Aquifer recharge and contributing zones.

Recreational facility participation: This measures how many citizens visit a recreational facility owned by the City. This measure will capture attendance data for adult and youth visitors to the City’s Community Center facilities. The Department currently uses a variety of methods to promote various programs and events at facilities and utilizes attendance data to determine the community response to programs and events as well as to analyze facility needs.

Percentage of diversion from waste to recycling collected in parks: To further the City’s goal of becoming a more sustainable community, the Parks and Recreation Department measures the percentage of waste in parks that is being diverted from a landfill to recycling. The department has completed the recycling program expansion to reach a 1:1 ratio of recycling receptacle to regular trash receptacles in parks. This measure identifies the percent of recyclables in parks diverted from landfills.

Parks and Recreation (Continued)

Percentage of service level agreements completed within established time frames This metric measures the ability of the Department to meet the pre-determined time frame for service level agreements on work orders completed.

Recreational facility participation This measures how many citizens visit a recreational facility owned by the City. This measure will capture attendance data for adult and youth visitors to the City’s Community Center facilities. The Department currently uses a variety of methods to promote various programs and events at facilities and utilizes attendance data to determine the community response to programs and events as well as to analyze facility needs.

Trees planted and trees adopted This measures the number of trees planted and adopted using the Tree Canopy Preservation and Mitigation Fund.

Planning

Number of sub-area plans completed: With adoption of the SA Tomorrow Comprehensive Plan on August 11, 2016, the City updated its Comprehensive Planning Program to provide a more efficient, effective, and equitable planning process throughout the City. The Comprehensive Planning Plan Hierarchy identifies a variety of plan types; this performance measure will quantify the number of those plans completed and/or updated that implement the newly adopted SA Tomorrow Comprehensive Plan.

Police

Alcohol-related traffic incidents: This measures the number of traffic accidents in which alcohol was deemed to be a contributing factor.

Driving While Intoxicated (DWI) Arrests: This measures the number of Driving While Intoxicated (DWI) arrests that have been made and traffic crashes where alcohol was determined to be a factor.

Communications Grade of Service: This measures the ability of a citizen to access the 911 system during its busiest hour. The National Emergency Number Association (NENA) sets the Grade of Service minimum standard as answering 90% of incoming emergency calls within 10 seconds or less.

Total calls for Police service: This measure tracks all calls dispatched where either uniform personnel or civilian expeditors responded. Service has steadily increased yearly, partly due to the City’s overall increase in population.

Non-emergency response time: This measure is a calculation of time from the receipt of a non-emergency call in the Police Communications Center, to the arrival of the officer on scene for all non-emergency calls for service where an officer is dispatched. Types of non-emergency calls include property crimes where victims are in no discernible danger, minor traffic crashes, and disturbances etc.

Police (Continued)

Police emergency response time:	This measure is a calculation of time from the receipt of an emergency call in the Police Communications Center, to the arrival of the officer on scene for all emergency calls for service where an officer is dispatched. Types of emergency calls include robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.
Violent SRS Crime Rate per 100,000 residents*	In the FBI's Uniform Crime Reporting (UCR) Program, violent crime is composed of four offense categories: murder, rape, robbery, and aggravated assault. In order to have comparable measures, the UCR reports the crime as a rate per 100,000 population. Reporting switched from Summary Reporting System (SRS) to National Incident-Based Reporting System (NIBRS). SRS reported only the highest level offense for an incident. NIBRS reports all offenses for each incident.
Total Arrests	This measures the total number of arrests made by the San Antonio Police Department including felony arrests, misdemeanor arrests, etc.

Pre-K 4 SA

Number of family members participating in family engagement:	This measure counts the number of Pre-K 4 SA families participating in various family engagement programs such as Parents as Partners meetings, Reading programs, nutrition programs, and physical fitness programs.
Number of Teachers trained City-Wide through the Professional Learning Program:	This measure counts the number of Pre-K through 3rd grade teachers in the San Antonio area that attend training events sponsored and administered by Pre-K 4 SA.
Average daily attendance:	This measures the number of students who are in attendance each day of the school year divided by the number of instructional days in the school year.
Students served through Competitive Grants:	Number of students that are supported by Competitive Grants.

Public Works

Number of service alleys maintained and rehabilitated through the Infrastructure Management Program:	This measures the number of alleys maintained or rehabilitated as part of the Alley Maintenance Program.
Median acres mowed	This measure represents the total number of median acres of public land that are the responsibility of Public Works to maintain. The acreage is reflective of 12 total cycles of median mowing annually.
Percentage of median acres mowed	This measure represents the percentage of all median acres of public land that are the responsibility of Public Works to maintain.
Percentage of street network markings maintained annually:	This measure represents the percentage of pavement markings maintained annually.

Public Works (Continued)

Number of street maintenance Infrastructure Management Program (SMP) projects completed:	This measure represents the number of street maintenance projects completed during FY 2016 as part of the IMP Street Maintenance Program.
Percentage of potholes filled within 2 business days:	This measures the percent of potholes filled within 2 working days of being reported to the City. The response time starts as soon as citizens contact the City.
Percentage of entire service alley network resurfaced (Cumulative)	This measure represents the percentage of entire service alley network that was resurfaced.
Number of miles of streets improved from "Bad" to "Excellent" condition:	This measure focuses on street rehabilitation and demonstrates the City's efforts to improve the street network. The City's goal is to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.
Improve travel time along 20 of the top 100 corridors by 3% annually:	This measure evaluates travel times and stops on highly traveled corridors identified to improve the travel time and flow when possible, using a combination of signal timing changes and short-term improvements.
Number of miles of sidewalks constructed or improved:	This measure represents the percentage of the gap of missing sidewalk segments that will be addressed as part of the Sidewalk IMP program.
Percentage of 2017 Bond Projects completed on-time:	This measures the progress made toward completing the 2017 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Percentage of 2022 Bond Projects completed or under construction:	This measures the progress made toward completing the 2022 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Percentage of 2022 Bond Projects in design or design completed:	This measures the progress made toward completing the 2022 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Number of natural creekway cleaning and channel restoration projects completed on schedule:	This measures the number of creekway cleaning and channel restoration projects planned to be completed as part of the Drainage IMP.

Risk Management

City's incident rate: This measure tracks the number of recordable injuries per 100 employees.

Average cost of a workers' compensation claim: This measures the average cost of all workers' compensation claims city-wide.

Percentage of recovery of City damages: This measures the percentage recovered from negligent third parties.

City's incident rate excluding COVID-19 This measure tracks the number of recordable injuries per 100 employees excluding COVID-19 claims.

Solid Waste Management

Recycling, Organic, and Refuse collection misses per 10,000 collection opportunities: This measures the rate of non-collectable carts (garbage, recycling, organics) as reported by residents. This includes carts that were missed, intentionally left behind, and obstructed for collection.

Diversion rate** This measures the amount of material diverted from the landfill. This includes blue cart, green cart, curbside brush, brush drop off, curbside bulk, and HHW recycled.

Landfill tons per customer* This measures the number of tons that a customer contributes to the landfill. This includes brown cart, blue cart residual, bulky waste and HHW. The total tonnage is then divided by the average number of customers throughout the fiscal year.

Customer visits to all drop-off Locations** This is a measure of total attendance by residential and commercial customers to the bulky (Rigsby, Frio, Bitters & Culebra), brush (Bitters) and household hazardous waste (Culebra & Bitters) sites.

Percentage of routes completed on-time (by 5 p.m.) This measures the percentage of routes completed on-time. This is calculated by subtracting the # of time clock punch outs that occur after 5 pm from total number of ASL driver and dividing that by the total number of ASL drivers. Ex. ((Total # of ASL Drivers - # of punch outs after 5 pm)/(Total # of ASL Drivers))

Percentage of fleet available to users during assigned work schedule: This is a measure of the percentage of time during work hours that equipment is available for use by the departmental owner.

Percent of daily line-up met This measures the availability of SWMD vehicles by class and focuses on meeting the daily line up requirements set on daily reports for each class of vehicle.

Office of Sustainability

Average score of required climate trainings for all City employees: This measure reflects City employees who completed mandatory educational training related to the SA Climate Ready Plan, and this performance measure tracks the average test score for all employees' required training quizzes.

Percent of employees who have completed required climate trainings: This measure reflects City employees who are required to complete mandatory educational training related to the SA Climate Ready Plan, and this performance measure tracks the percentage of City employees that have completed required trainings.

Sustainability (Continued)

Avoided utility costs associated with new municipal facility retrofit projects completed This measure shows the total annual amount of utility cost savings that the City captures from energy-reduction projects implemented within municipal facilities.

Transportation

Number of severe bicycle injuries* This measure reflects the number of severe bicyclist injuries as the result of vehicular crashes.

Number of bicycle fatalities* This measure reflects the number of bicyclist fatalities as the result of vehicular crashes.

Number of severe pedestrian injuries* This measure reflects the number of severe pedestrian injuries as the result of vehicular crashes.

Restriping/relabeling and maintenance of miles of bicycle infrastructure annually: This measure reflects the number of miles of bike lane restriping and relabeling performed through the SA Bikes IMP.

New miles of bicycle infrastructure added annually: This measure reflects the number of new miles of bike infrastructure added through the SA Bikes IMP.

Number of Vision Zero outreach/education events: This measure reflects the number of safety education, outreach and related events completed through the Vision Zero Program.

World Heritage

Number of public outreach events: This measure represents the number of large-scale public outreach events that create awareness of our World Heritage and engage the community.

Number of unique visitors to the World Heritage Visitor Website: This measure represents the number of individuals who visit the World Heritage Visitor website at least once within a reporting period, allowing staff to track how marketing and outreach efforts are effectively reaching target audiences and informing them of historical and cultural information about the World Heritage Area.

Number of attendees at cultural and community events sponsored at Mission Marquee Plaza: This measure represents the number of attendees of cultural and community events sponsored at Mission Marquee Plaza that raise awareness of the venue as a community cultural gathering space and as part of the World Heritage Area.