



Council Committee Discussion ARPA-Fiscal Recovery Funds



Economic and Workforce Development Council Committee
April 26, 2022
Presented by: Deputy City Manager María Villagómez

Spending Categories

City Council Committee	Spending Category	Amount (In Millions)
Community Health, Environment and Culture	Arts	\$ 5.0
	Seniors	5.0
	Non-Profit Social Services	4.0
Economic and Workforce Development	Small Business	30.9
	Youth	10.0
	Digital Inclusion/Literacy	6.9
Public Safety	Mental Health	26.0
	Total	\$ 87.8

General Guidelines

ARPA Fiscal Recovery Funds

- Provide support to those impacted by the pandemic
- Address longstanding health & economic disparities
- Builds strong, resilient, and equitable recovery by making investments that support long-term growth and opportunity



ARPA Guidelines: Expenditure Categories

COSA Spending Framework Category	ARPA: Negative Economic Impact Expenditure Category
1. Mental Health	Public Health
2. Non-Profits	Assistance to Non-Profits
3. Arts	Aid to impacted Industries
4. Youth	Other services to disproportionately impacted communities
5. Seniors	
6. Digital Inclusion/Literacy	Assistance to Households
7. Small Business	Assistance to Small Business

Develop a Plan

Council Committee provides policy direction to City staff to develop a plan that:



1. Identifies a COVID-19 impact
2. Includes programs/ strategies that will benefit community members affected by the impact identified in Step 1
3. Defines desired equitable outcomes with metrics to measure those outcomes
4. Provides a not-to-exceed, 4-year implementation plan

Plan Components

COVID-19 Impact	Program/Strategies	Equitable Outcomes	Performance Indicators	Amount

Next Steps



**Council committees
begin meetings to
develop plans**



**Plans approved by
City Council in the fall
of 2022**



**City Staff begins
implementation of
plans**



**Funding committed
by Dec. 2024 &
spent by Sept. 2026**



ARPA Fiscal Recovery Funds for Small Business Support

Presented by Brenda Hicks-Sorensen,
Economic Development Director

Economic & Workforce Development
Council Committee

April 26, 2022

Background

- Economic and Workforce Development Committee (EWDC) designated committee to provide policy direction
- Today's Presentation
 - Provides an overview of ongoing and previous investments in small businesses
 - Reviews investment priorities identified by the Small Business Advisory Commission (SBAC)
 - Requests EWDC feedback on investment priorities for ARPA
- Feedback will be used to develop a recommended implementation plan



**SORRY
WE'RE
CLOSED
DUE TO
COVID-19**

Impact of COVID-19 on Small Business

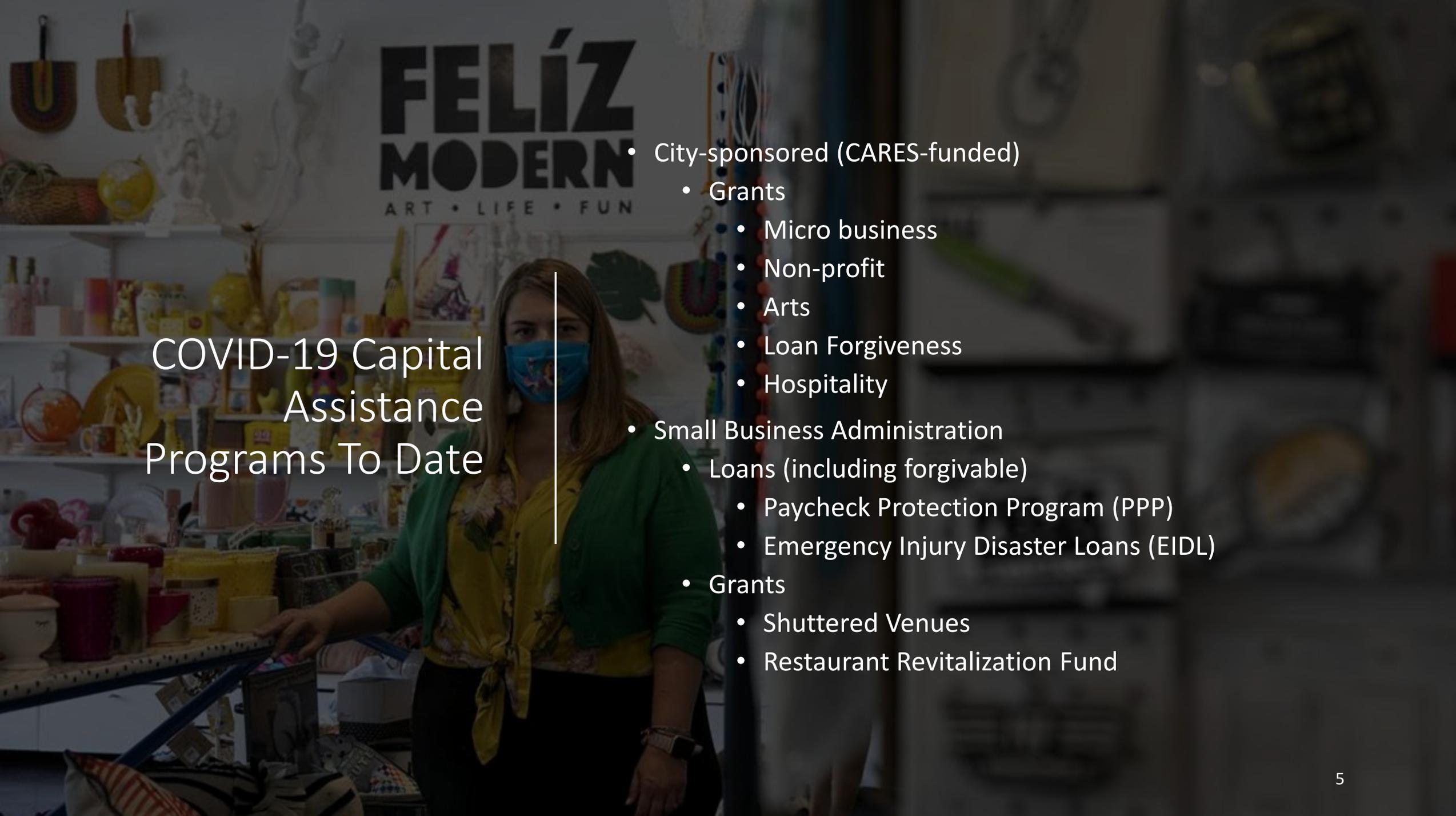
- Accelerated trends and further exasperated existing challenges
- Black and Latino businesses disproportionately impacted
- Business Development Organizations struggle to reach and assist small businesses
- Small businesses unable to access assistance (lack of recordkeeping, technical knowledge/support)
- Impact varies by industry
- Difficult to measure – data lags



Recovery and Resiliency Plan - Small Business Support - **\$49.9 Million**

- Micro Business Grants: \$32 M
- Hospitality Grants - \$14 M
- PPE Distribution - \$2 M
- Door-to-Door Engagement - \$922K
- Virtual and Place-based Hub - \$200K
- Small Business On-the-Job Training* - \$792K

* Managed by Workforce Development



**FELÍZ
MODERN**
ART • LIFE • FUN

COVID-19 Capital Assistance Programs To Date

- City-sponsored (CARES-funded)
 - Grants
 - Micro business
 - Non-profit
 - Arts
 - Loan Forgiveness
 - Hospitality
 - Small Business Administration
 - Loans (including forgivable)
 - Paycheck Protection Program (PPP)
 - Emergency Injury Disaster Loans (EIDL)
 - Grants
 - Shuttered Venues
 - Restaurant Revitalization Fund

COVID-19 Small Business Relief Funding to San Antonio

Program	Total Awards	Total Amount	Average Award Amount
COSA Recovery Grants	1,228	\$29.8M	\$25,178
COSA Hospitality Grants	465	\$13.1M	\$28,103
SBA Paycheck Protection Program	43,553	\$3.4B	\$77,069
SBA Economic Injury Disaster Loan	15,721	\$812.7M	\$51,696
SBA Restaurant Revitalization Fund	423	\$120.4M	\$284,518



LiftFund

DREAM IT. FUND IT.



Ongoing Investments in Small Business

- Loan Interest Buydown Program - \$250K/year
- Fee Waivers - \$250K/year
- Launch SA - \$160K/year
- Business Development Organization Partnerships
 - SAGE - \$358K
 - Prosper West - \$358K
 - Southside First - \$100K



Pilot Programs

- Embracing Entrepreneurial Equity - \$250K
- Bonding Assistance - \$550K

Preliminary City Council Policy Discussion



Themes

Resiliency

Leveraging other resources

Transformational/Impactful



Anticipated Outcomes

Stronger, more resilient
economy

Coordinated awareness –
outreach, campaigns,
marketing

Small Business Advisory Commission – Identified Priorities for ARPA Investments

01

Access to
Capital

02

Capacity
Building

03

Small
Business
Ecosystem

04

Localism

05

Geographic
Placemaking

A person is holding a large, light-colored sign that says "OPENING SOON" in a dark, serif font. The person's face is partially visible at the top of the sign, and their hands are holding the edges. The background is a blurred indoor setting with warm lighting.

OPENING
SOON

Access to Capital

Provide access to flexible capital that meets the needs of small businesses at every stage

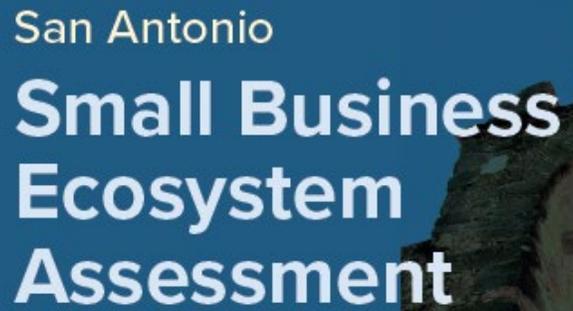
- Grants
 - One-time cash infusion
 - Most effective when targeted focus
 - Specific industries - Shuttered Venues & Restaurant Revitalization Fund
- Loans
 - One-time cash infusion
 - Variety of applications
 - No/low interest
 - Revolving loans
 - Debt consolidation
 - Builds business owner credit

Capacity Building

Small businesses grow to their greatest potential

- Business Planning
- Financial Literacy
- Back Office Support Programs
- Marketing – both digital and traditional
- Bonding Assistance
- Next Generation Entrepreneurship Programs



The graphic features a dark blue background with white text. On the left, there is a large orange square partially overlapping a light blue square. The main text is centered on the blue background.

San Antonio
**Small Business
Ecosystem
Assessment**

Building a more inclusive,
resilient San Antonio



WINTER 2020

Ecosystem Enhancements

Develop a stronger, more resilient small business ecosystem

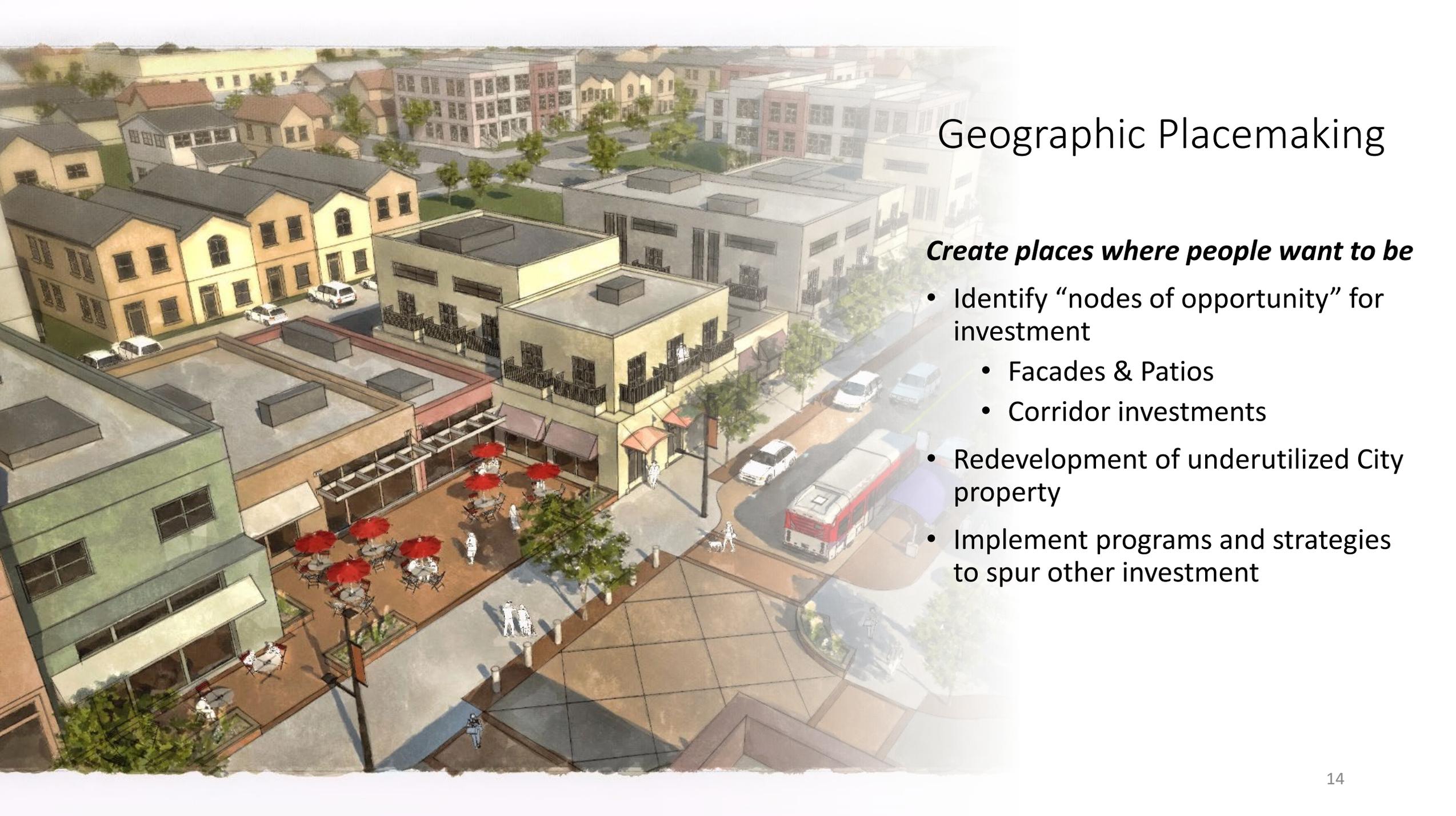
- Implementation of recommendations from San Antonio Ecosystem Assessment

Localism

Foster growth of demand for locally-made products and services

- Implementation of finding from ongoing assessment of buy local initiatives



An aerial perspective of a city street scene. In the foreground, a multi-story building with a green facade has a large outdoor patio with several tables and red umbrellas. A red and white bus is stopped at a curb on the right, with a person walking nearby. The street is lined with various other buildings, including a yellow two-story building with a balcony. The background shows a mix of residential and commercial buildings under a clear sky.

Geographic Placemaking

Create places where people want to be

- Identify “nodes of opportunity” for investment
 - Facades & Patios
 - Corridor investments
- Redevelopment of underutilized City property
- Implement programs and strategies to spur other investment



April 12 SBAC Meeting Feedback

Goals

- Provide services for business of various sizes and stages
- Prioritize holistic, full-circle services
- Address digital inclusion challenges
- Leverage other resources – including government and private funding
- Improve communication and access to resources

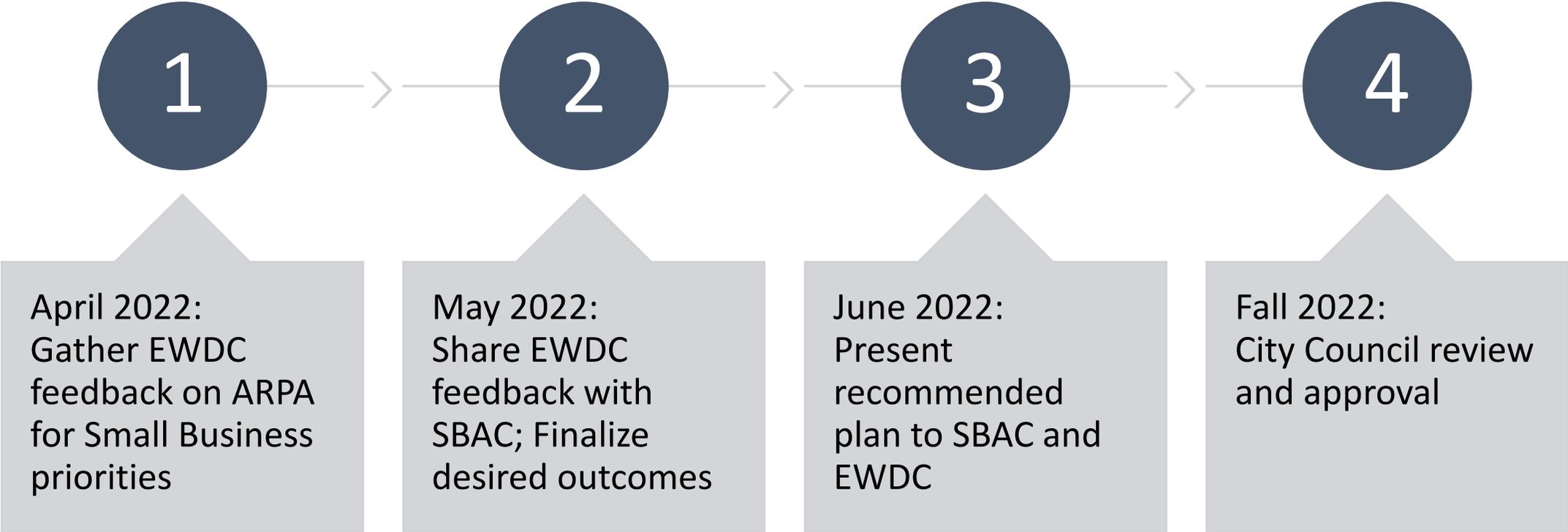
Other feedback

- Need to provide immediate assistance to businesses still struggling
- Ensure equity is embedded in processes
- Allocated funding for staff resources to support and measure programs

Plan Components – For Discussion

COVID-19 Impact	Program/Strategies	Equitable Outcomes	Performance Indicators	Amount
Impact of pandemic accelerates trends in small business digital inclusion, access to flexible financial capital, and technical assistances needs				
Small Businesses, in particular Black- and Latino-owned, have disproportionately lower access to financial capital to sustain or grow operations during the pandemic				
Business Development Organizations struggle to reach businesses to provide assistance				
Small Businesses without adequate back-office functions struggle to access recovery funding and other assistance programs				
Secondary effects of the impact of pandemic on hospitality industry felt by other small business sectors due to lack of local demand				

Next Steps





ARPA Fiscal Recovery Funds for Small Business Support

Presented by Brenda Hicks-Sorensen,
Economic Development Director

Economic & Workforce Development
Council Committee

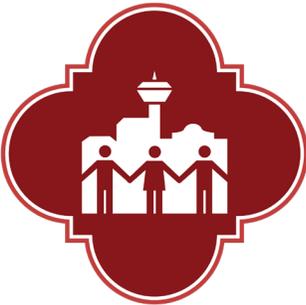
April 26, 2022



American Rescue Plan Act (ARPA) Policy Discussion - Youth

Economic and Workforce Development
Committee

April 26, 2022



HUMAN SERVICES
CITY OF SAN ANTONIO

Melody Woosley
Director, Department of Human Services

Presentation Overview



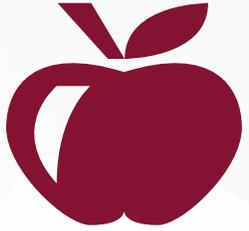
- Impact of COVID-19 on Youth
- Preliminary Teen Mental Health Survey Results
- FY 2022 Investments in Youth Services
 - 6 Departments
- City Council Input on Investment Priorities & Funding Selection Process

Spending Categories for Discussion

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Economic and Workforce Development	Small Business	\$30.9
	Youth	\$10.0
	Digital	\$6.9
	Inclusion/Literacy	
Public Safety	Mental Health	\$26.0
	Total	\$87.8



COVID-19 Impact on Youth



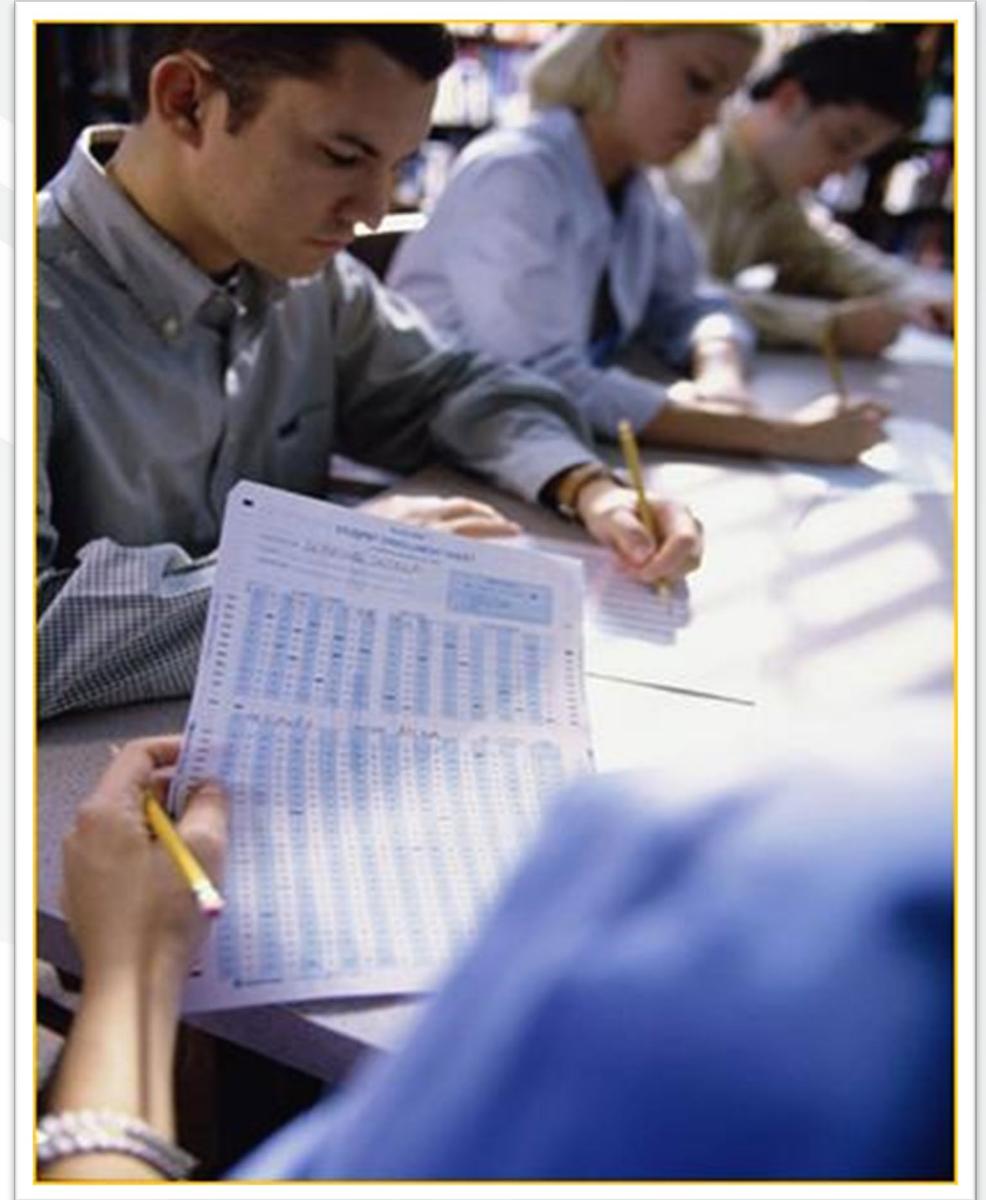
Total PK-12 School Population
Decreased by 14,500



College and Career Readiness
Decreased by 14%



Opportunity Youth doubled
34,000 to 74,000



Teen Mental Health Survey



40% of participants stated they have more bad days than good days



35% of participants stated they or their friends had suicidal ideations



30% of participants stated they or their friends have thought about harming themselves or others



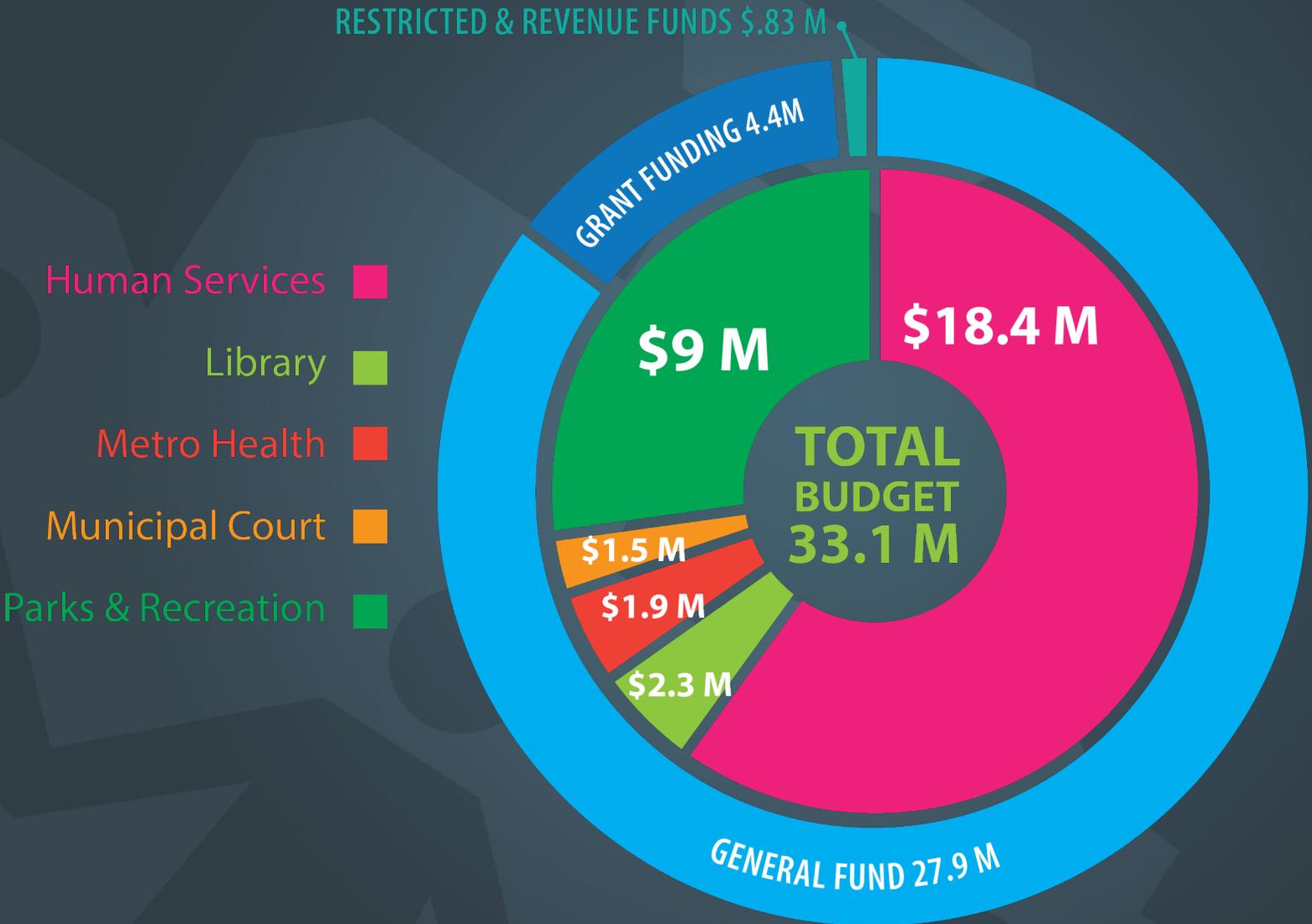
12% of participants stated they have a trusted adult at school to talk about their mental health



56% of participants stated school has negatively impacted their mental health



FY 2022 Youth Programs Budget \$33.1 Million



Youth Programs Funding



Human Services

Ambassador Program
NXT Level
Café college
Delegate agencies



Parks & Recreation

Summer Youth Program
Swimming Pools
Community Center
Programs
Fitness and Dance Classes



Metro Health

Project Worth
Teen Pregnancy
Woman, Infant & Children
Nutrition
Stand Up SA



Library

Teen Library Program



Municipal Court

Juvenile Truancy Program

Preliminary City Council Feedback



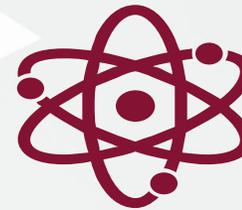
Wraparound Services
for Youth Aging out of
Foster Care



Opportunity Youth
Support Services



Programs that offer
Positive Childhood
Experiences



Summer and
After-school Programs



Gang Intervention
Programs

Next Steps



- EWDC provides policy direction to City staff to develop a plan – April 26, 2022
 - Identifies a COVID-19 impact
 - Includes programs/ strategies that will benefit community members affected by the impact identified in Step 1
 - Defines desired equitable outcomes with metrics to measure those outcomes
 - Provides a 4-year implementation plan
- Review and approval of proposed plan Fall 2022
 - Youth Commissions
 - Community stakeholders
 - EWDC
- Implement funding award process – Fall 2022
- Funds committed by December 2024 and spent by December 2026



American Rescue Plan Act (ARPA)- Digital Inclusion/Literacy

ECONOMIC AND WORKFORCE DEVELOPMENT
COMMITTEE

APRIL 26, 2022

BRIEFING BY BRIAN DILLARD, CHIEF
INNOVATION OFFICER

Impact of COVID-19 on digital divide

Overview of City's Digital Inclusion Efforts

Potential Funding Alignment for State & Federal funding

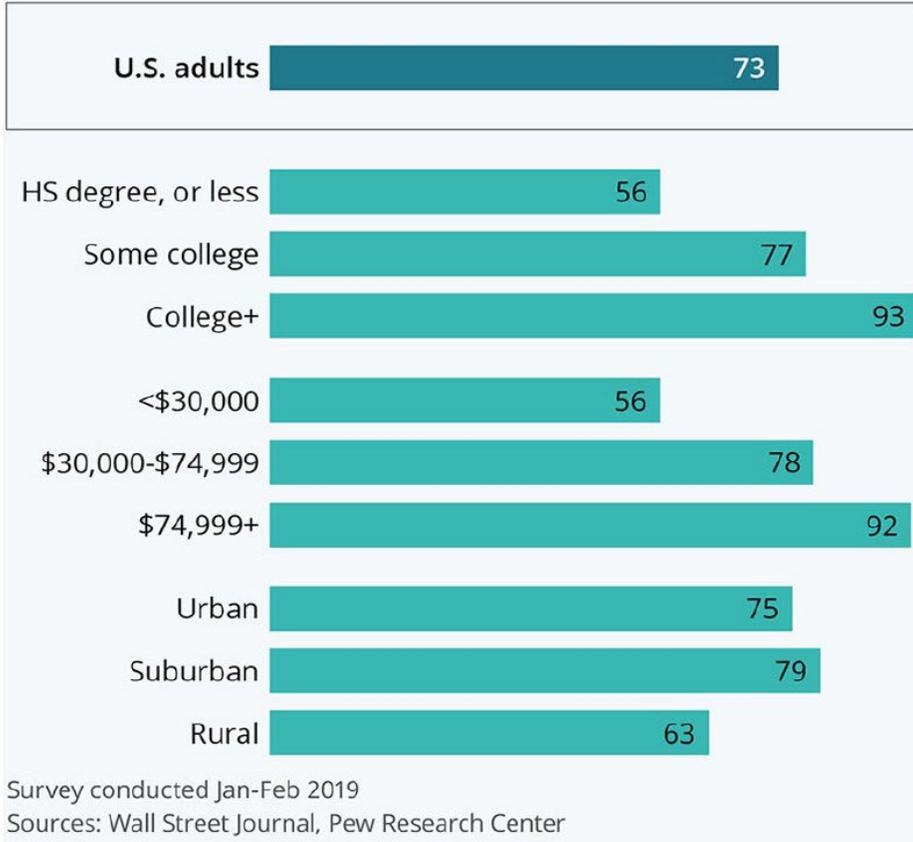
Council Input

Next Steps

Presentation Overview

Quarter of Americans Have No Internet

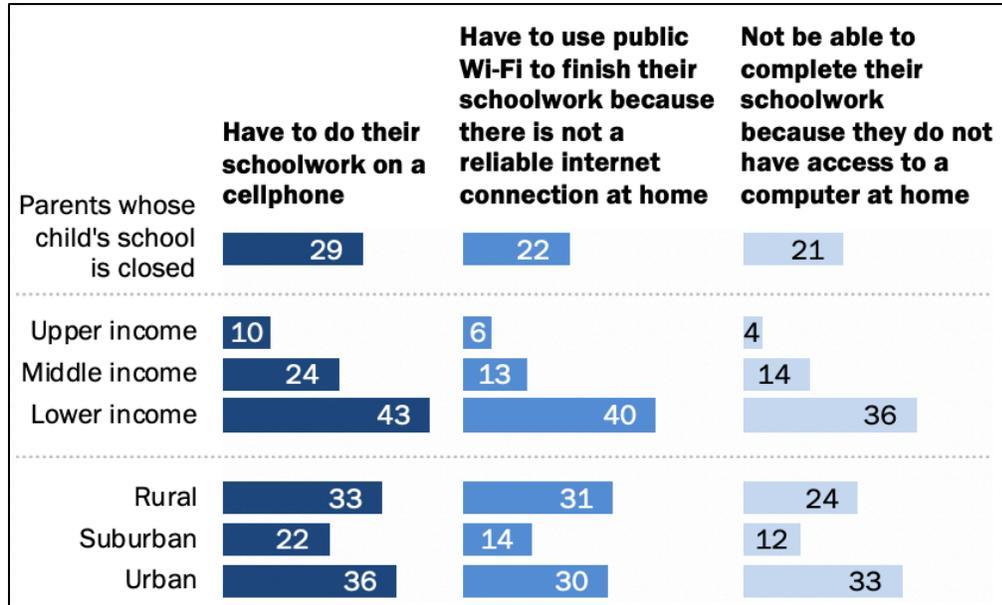
Percentage of U.S. adults who have a home broadband connection



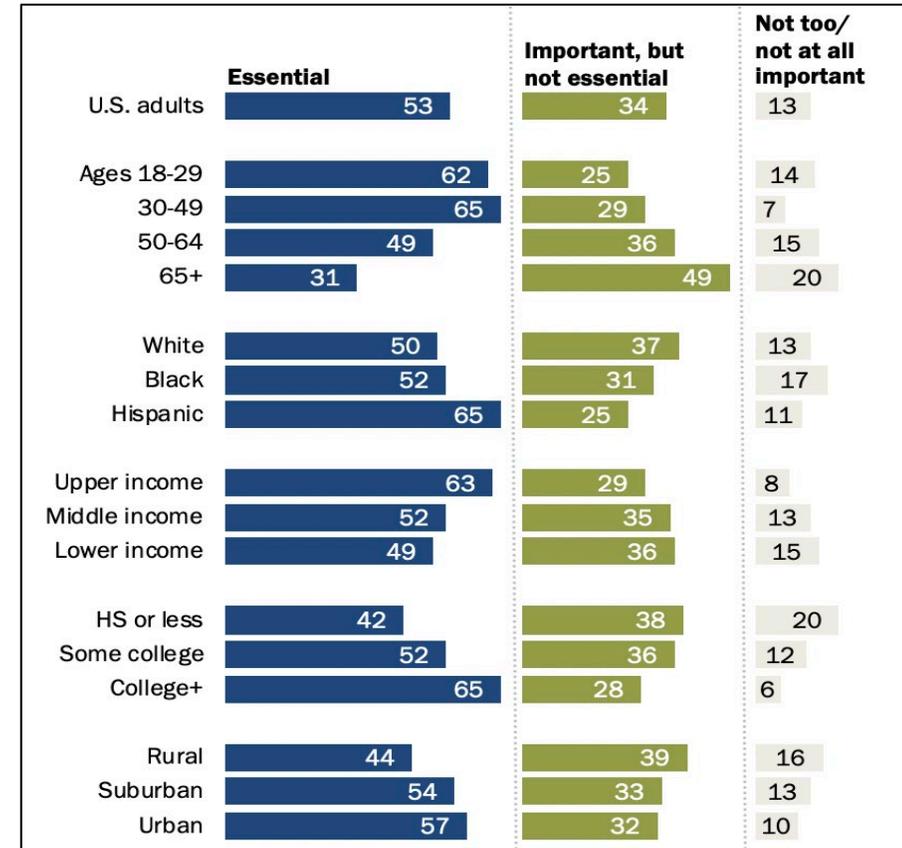
COVID-19 Impact

- Black and Hispanic/Latinx adults were twice as likely to cut their internet service due to financial strain during the pandemic
- 15% of all households with school-age children in the United States lack an internet connection
- Researchers at the University of Chicago found that lack of Internet access was consistently one of the factors connected with higher risk of death due to COVID-19 in the United States

Digital Barriers for K-12



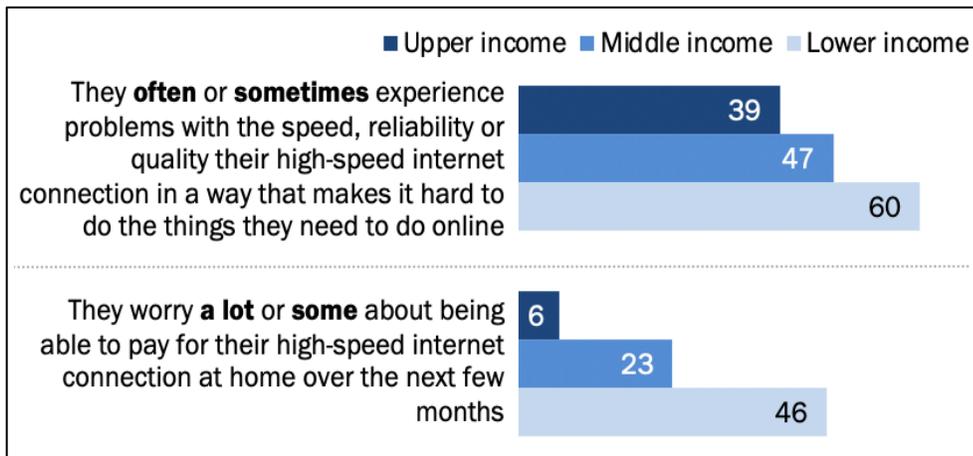
Digital Needs by Demographic



Pew Research Center

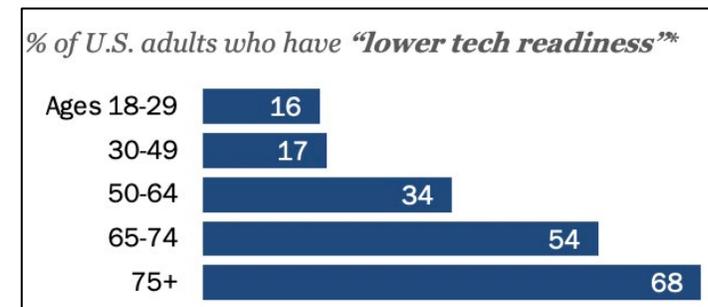
Quality & Affordability

- 60% of Lower Income broadband users often or sometimes have connection problems
- 46% Lower Income users worry about paying for broadband internet



Digital Literacy

- 26% of adults need assistance with set up and use of new devices
- 10% are not at all or only a little confident using digital devices to perform online activities



Over 20% of San Antonio/Greater Bexar County households have barriers

Size of the divide

130K+

20%+ of all households without broadband

65K+

10%+ of all households without devices

Barriers to adoption (for disconnected households)



Availability

50K

lack access to reliable coverage



Affordability

90K

have no access because of affordability



Adoption

Up to 130K

face adoption barriers

Source: US ACS Census (2020); SASpeakUp (2019); BroadbandNow

Connected Beyond the Classroom-\$17.1M



Educational Support & Digital Literacy-\$920K



SAHA: Wi-Fi Expansion-\$180K

Parks: Wi-Fi Expansion-\$150K



Collaborative Approach-\$250K

**SA DIGITAL
CONNECTS**

A San Antonio and Bexar County,
Public-Private-Community Collaboration

COSA's Investment in Digital Inclusion Recovery & Resiliency Plan-\$18.9M Investment

San Antonio and Greater Bexar County Digital Equity Plan and Roadmap - September 2021

Private and Public Sector initiated/funded



Community informed



140+ community organizations, businesses, school districts and institutions of higher education **were engaged** through interviews, an inventory survey, and focus groups

Community Advisory Group of local digital leaders gave valuable input during weekly sessions

State and Federal Funding Alignment

House Bill 5:

- establishes the Texas Broadband Development Office (BDO) and tasks them w/ the following:
 - Developing a state broadband plan;
 - Engaging in community outreach;
 - Creating and publishing a broadband map
- establishing a broadband development program to award funds to eligible applicants
 - Senate Bill 8 allocated \$500 million in ARPA funding to BDO



Infrastructure Investment and Jobs Act (IIJA)

~\$65B IN BROADBAND FUNDING

NTIA will administer ~\$48B of this new funding

FCC to administer ~\$14B

BEAD

DIGITAL EQUITY

\$14.2B

\$42.45B

\$2.75B

Affordable Connectivity
Program

*Title I - Broadband Equity, Access &
Deployment Program*

Title III - Digital Equity Act

MIDDLE MILE

TRIBAL

\$1.00B

\$2.00B

*Title IV - Enabling Middle Mile
Broadband Infrastructure*

*Title II - Tribal Connectivity Technical
Amendments*

BEAD Program

PROGRAM PRIORITIES

- 1 Unserved locations
No access to 25/3 Mbps
- 2 Underserved locations
No access to 100/20 Mbps
- 3 Community anchor institutions
Without gigabit connections



OTHER KEY FEATURES

Quality requirements

Specific network requirements are included e.g., speeds of at least 100/20 Mbps

Matching requirement

Eligible entities must ensure that they or a subgrantee provide at least 25% match (*unless waiver granted*)

Low-cost plan requirement

Required to offer a low-cost plan to eligible subscribers
(*to be determined by NTIA*)

Digital Equity Act - \$2.75B

Program's Objective

Support the closure of the digital divide & promote equity and digital inclusion



Programs Created

State program

State Planning Grant Program
(\$60M)



State Capacity Grant Program
(\$1.44B)

Comp. program

Competitive Grant Program
(\$1.25B)

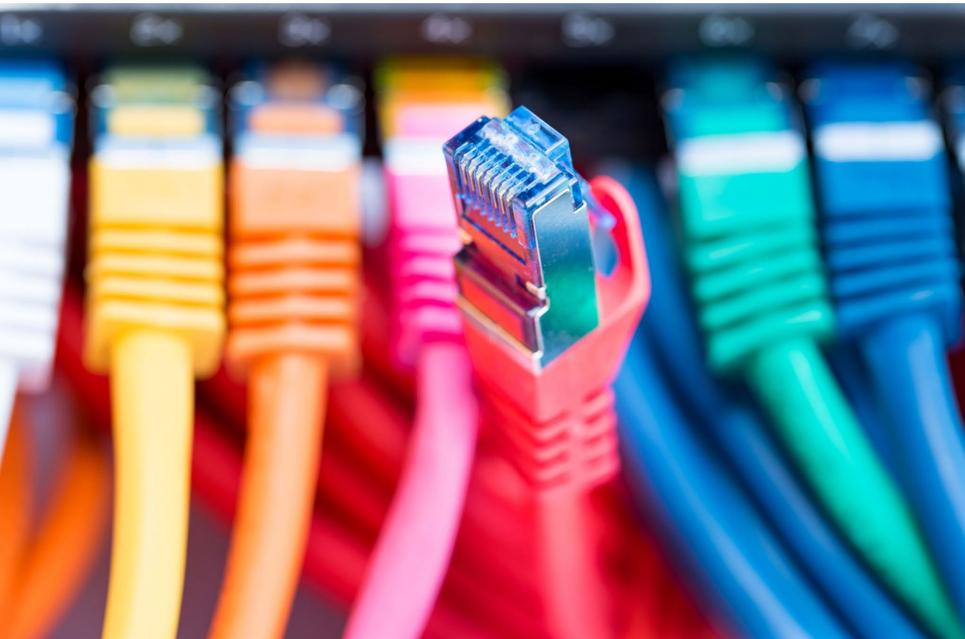
Created once state implementation grants begin being awarded



Digital Inclusion/Literacy- \$6.9 Million

City Council Priorities highlighted in March 2022

- Digital access and Literacy
 - Seniors
 - Youth
- Digital Equity Plan proposes initiatives to address barriers to access, including availability, affordability, and adoption barriers



INITIATIVES

DETAILS

Expand infrastructure access

Encourage residential fiber at reliable 100/100 mbps

Enable access in affordable housing

Retrofit or install adequate connectivity

Support school-sponsored access programs

Expand school-centric connectivity/device programs

Expand low-income internet offerings

Connect residents to available low-income solutions

Distribute devices

Create systems to supply low-cost devices

Stand-up adoption support programs

Multi-channel campaigns to enroll residents in digital programs

Collect data & track KPIs

Ongoing assessments and tracking plan in dashboard

Implement an effective operating model

Determine the model and procurement plan for implementation

- This Slide is designed to facilitate discussion with Economic and Workforce Development Committee
- Specifics on the slide reflect strategies identified in the Digital Inclusion & Equity Roadmap
- These are not staff recommendations

Plan Components for Discussion

Collect EWDC feedback for digital inclusion/literacy priorities (start today)

COVID-19 Impact	Program/Strategies	Equitable Outcomes	Performance Indicators	Amount



Next Steps

- **With today's feedback from EWDC**
- **Staff will develop a plan that:**
 - Identifies COVID-19 Impact
 - Responds to impact, benefits those impacted, and promotes equitable outcomes
 - Define key outcome goals & performance indicators
 - Includes a four-year implementation plan
 - (funds committed by December 2024 & spend by December 2026)
- **Secure plan approvals from:**
 - Economic and Workforce Development Committee
 - City Council



American Rescue Plan Act (ARPA)- Digital Inclusion/Literacy

**ECONOMIC AND WORKFORCE DEVELOPMENT
COMMITTEE**

APRIL 26, 2022

**BRIEFING BY BRIAN DILLARD, CHIEF
INNOVATION OFFICER**